



REGIONAL SERVICES COMMITTEE

WEDNESDAY, JULY 25, 2012

6:00 PM

CVRD BOARD ROOM – 175 INGRAM STREET

AGENDA		PAGES
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2.	<u>ADOPTION OF MINUTES:</u>	
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	D1 Don McClintock, President, Chesterfield Sports Society Re: An Update on the Financial Position of the Chesterfield Sports Society and in Particular the Growing Operating Deficit.	6
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6.	<u>UNFINISHED BUSINESS:</u>	
7.	<u>NEW BUSINESS:</u>	
8.	<u>QUESTION PERIOD:</u>	
	a) Press	
	b) Public	

9. CLOSED SESSION:

Motion that the meeting be closed to the public in accordance with the Community Charter Part 4, Division 3, Section 90, subsections as noted in accordance with each agenda item.

CSM1	Adoption of Closed Session Minutes of June 27, 2012	42-43
CSD1	Multi-Jurisdictional Negotiation {Sub (2) (b)}	Verbal
CSD2	Employee Relations {Sub (1) (c)}	Verbal

10. ADJOURNMENT:

The next regular Regional Services Committee meeting is scheduled for Wednesday, October 24, 2012, at 6:00 pm in the Board Room, 175 Ingram Street, Duncan BC.

NOTE: A copy of the full agenda package is available at the CVRD website www.cvrld.bc.ca

REGIONAL SERVICES COMMITTEE:

Director J. Lefebure, Chair
Director L. Iannidinardo, Vice-Chair
Director M. Walker
Director B. Fraser
Director G. Giles
Director L. Duncan
Director I. Morrison
Director M. Dorey

Director M. Marcotte
Director P. Weaver
Director R. Hartmann
Director B. Lines
Director R. Hutchins
Director P. Kent
Director T. McGonigle

Cowichan Valley Regional District
Warren Jones, Administrator
Joe Barry, Corporate Secretary
Mark Kueber, General Manager, Corporate Services

Minutes of the Regular meeting of the Regional Services Committee held in the Board Room, 175 Ingram Street, Duncan BC, on Wednesday, June 27, 2012 at 6:00 pm.

PRESENT: Chair J. Lefebure
Directors L. Iannidinardo, M. Dorey, L. Duncan, M. Walker,
B. Fraser, R. Hartmann, P. Kent, I. Morrison, P. Weaver,
G. Giles, R. Hutchins, B. Lines, M. Marcotte, T. McGonigle

ALSO

PRESENT: Warren Jones, Chief Administrative Officer
Joe Barry, Corporate Secretary
Mark Kueber, General Manager, Corporate Services
Sharon Moss, Manager, Finance
Bob McDonald, Manager, Recycling and Waste Management
Dave Leitch, Manager, Water Management
Kirsten Schrader, Manager, Arts and Culture
Harmony Huffman, Recycling and Waste Management
Tara Daly, Recording Secretary

**APPROVAL OF
AGENDA**

It was moved and seconded that the agenda be amended with the addition of the following New Business items:

NB1 UBCM;

NB2 Outdoor Burning;

CSNB1 Multi-Jurisdictional Negotiations {Sub 90 (2) (b)}; and
that the agenda, as amended, be approved.

MOTION CARRIED

M1

It was moved and seconded that the minutes of the Regular meeting of the Regional Services Committee, held May 23, 2012, be adopted.

MOTION CARRIED

REPORTS/CORRESPONDENCE

R1

Staff Report dated May 30, 2012, from the General Manager, Corporate Services re: Regional Grants-in-Aids and Annual Financial Contributions was considered.

It was moved and seconded that it be recommended to the Board that:

1. Grant applications include a budget for the year the funds are requested as well as the prior year's financial statements.
2. Successful grant recipients provide a summary report that states how the funds were used, how the community benefited and any outcomes, if applicable.
3. Grants approved as part of the annual budget be distributed to recipients as soon as possible after the adoption of the budget.

MOTION CARRIED

R2 Report from Director Dorey re: The Process of Public Engagement on a Special Project was presented for information.

R3 Staff Report from Chief Administrative Officer re: South Cowichan Eco Depot was considered. The CAO gave a PowerPoint presentation with an outline of the timeline, costs, and recommendations.

It was moved and seconded that it be recommended to the Board that the South Cowichan Eco Depot Report be received at this time.

MOTION CARRIED

NEW BUSINESS

NB1 Director Giles commented on the 2012 UBCM Community Excellence Awards Program and suggested putting forward an application regarding the Kinsol Trestle Rehabilitation Project.

It was moved and seconded that it be recommended to the Board that an application be submitted to the 2012 UBCM Community Excellence Awards Program for Leadership & Innovation, under the Regional District category, for the Kinsol Trestle Rehabilitation Project.

MOTION CARRIED

NB2 Director Lefebure commented on the issue of outdoor burning in the Cowichan Valley.

It was moved and seconded that it be recommended to the Board that a staff report be prepared on the progress of bylaws for outdoor burning and air quality.

MOTION CARRIED

It was moved and seconded that it be recommended to the Board that a letter be sent to Don McRae, the Honourable Minister of Agriculture, asking the government to review the recent burning practices on farmland in Saltair.

MOTION CARRIED

**RESOLVE INTO
CLOSED
SESSION
7:40 pm**

It was moved and seconded that the meeting be closed to the public in accordance with the Community Charter Part 4, Division 3, Section 90, (1) (c).

MOTION CARRIED

**RISE FROM
CLOSED
SESSION
8:04 pm**

It was moved and seconded that the Committee rise without report and return to the Regular portion of the meeting.

MOTION CARRIED

**ADJOURNMENT
8:04 pm**

It was moved and seconded that the meeting be adjourned.

MOTION CARRIED

The meeting adjourned at 8:04 pm.

Chairperson

Recording Secretary

Dated: _____

Tara Daly

From: Joe Barry
Sent: Tuesday, July 03, 2012 9:43 AM
To: Tara Daly
Subject: FW: Online Form Submittal: Request to Appear as a Delegation

Tara, for the July 25th Regional Services Committee meeting.

From: support@civicplus.com [mailto:support@civicplus.com]
Sent: Tuesday, July 03, 2012 9:17 AM
To: Joe Barry
Subject: Online Form Submittal: Request to Appear as a Delegation

If you are having problems viewing this HTML email, click to view a [Text version](#).

Request to Appear as a Delegation

Meeting Information

Request to Address:

☐ CVRD Board

☒ Committee

If Committee, specify the Committee here:

Regional Services

Meeting Date: 07/25/2012

Meeting Time: 6pm

Applicant Information

Applicant Name: Don McClintock

Representing: Chesterfield Sports Society

(Name of organization if applicable)

As: President

(Capacity / Office)

Number Attending: 3

Applicant Contact Information

Applicant Mailing Address: 5847 Chesterfield Avenue

Applicant City: Duncan

Applicant Telephone: 250-746-5666

Applicant Fax: 250-746-5682

Applicant Email: ed@cowichansportsplex.com

Presentation Topic and Nature of Request:

An update on the financial position of the Chesterfield Sports Society and in particular the growing operating deficit. To ask the CVRD to work with the Society and other major funding partners (Municipality of North Cowichan, School District 79, City of Duncan) to secure funding for continued operation of the Cowichan Sportsplex by the Society.

The following form was submitted via your website: Request to Appear as a Delegation

Request to Address:: Committee

If Committee, specify the Committee here:: Regional Services

Meeting Date:: 07/25/2012

Meeting Time:: 6pm



STAFF REPORT

REGIONAL SERVICES COMMITTEE MEETING OF JULY 25, 2012

DATE: July 17, 2012

FILE NO:

FROM: Mark Kueber, General Manager
Corporate Services Department

BYLAW NO:

SUBJECT: 2013 Regional Budgets Discussion

Recommendation:

1. That the 2013-2017 Five Year financial plan objectives, as presented, be endorsed.
2. That direction be provided from the Committee on the 2013 Regional Budgets.

Relation to the Corporate Strategic Plan:

Our goal is to achieve financial stability by:

- Actively pursuing alternative funding sources including grants and partnerships.
- Continuing to improve the annual budget process.
- Developing a long term financial management plan that addresses the lifecycle costs of CVRD assets and maintain adequate capital and operating reserves.

Financial Impact:

None.

Background:

The purpose of this report is to initiate the planning process for the Regional District's 2013 budget & five year financial plan 2013-2017. This is also the Board members opportunity to give staff direction at the beginning of the Budget process on the ten Regional budgets which are:

- General Government
- 911
- Emergency Planning
- Economic Development
- Regional Tourism
- Environmental Initiatives
- Regional Parks
- Parkland Acquisition
- Kinsol Trestle
- Solid Waste.

The proposed budget objectives for 2013-2017 financial plan as outlined below emphasizes efficiency, cost control and accountability which are in line with the current economic condition and the funding challenges facing the Regional District in 2013.

Objective 1: Budget prep direction

All departments will go to their committee or commission prior to preparing their budgets to obtain direction on:

- Any tax requisition change
- Levels of service

Objective 2: Core Expenditures

All budgets are to include **core expenditures only** as the foundation in creating the 2013 budget. Core expenditures include those costs that are required to maintain the same level of service in the prior year, as example they include annual wage increases for existing staff but don't include new staff. Replacement equipment is included but not additional equipment to existing assets.

Objective 3: Supplemental New items

All supplemental new items are to be listed on the appropriate form, detailing item, reason item required, outcome, how item supports corporate strategic plan, results of not being included in budget. All supplemental items are to be reviewed by staff and a recommendation is made to the Board/committees/commissions.

Objective 4: New Staff positions

Any new staff positions being proposed will be presented in a separate report to the committee or commission that would be funding the position. The report will specifically address the need for the new position, how the position fits into the strategic plan, expected results if position is not approved in the 2013 budget.

Objective 5: Capital and other One Time Projects

Each request for a Capital or One Time Project that is over \$100,000 will be accompanied by a report with a detailed justification of the requirement for the project, including scope and urgency to complete. The report will be presented to the committee or commission that would be funding the project.

Objective 6: Alternative funding sources for projects

Consideration must be given to the use of alternative sources of funding including the possibility, where appropriate, of senior government or private contributions, or other partnership agreements, allowing the Regional District to use its resources in the most cost effective manner.

Objective 7: Reserves and Existing Infrastructure

Where feasible, the Regional District's financial plan will reflect a commitment to funding reserve funds as a means to support long-term planning and required infrastructure maintenance and replacement.

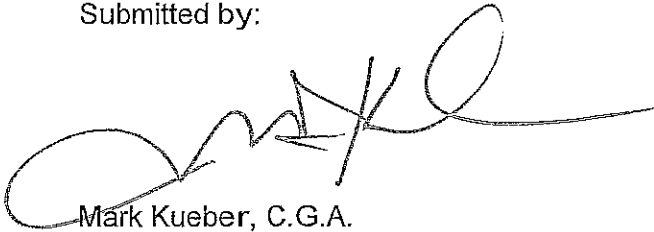
Objective 8: Public Input

With the legislated requirement of public consultation all committee & commission meetings that are dealing with the 2013 budget and 2013-2017 five year plan, will be open to the public and publicly advertised and will allow sufficient time for public comments and questions.

The *Local Government Act* mandates public consultation which is reflected in the Regional District's proposed objectives. To meet these objectives staff are proposing holding all budget discussions in open meetings, that these meetings be advertised, as well as the draft 2013 budget and proposed 2013-2017 five year financial plan be presented on the CVRD website.

In an attempt to clarify timing so the Board is aware of the budget process, a timeline has been prepared and is attached to this report. Board comments on the timeline are also requested.

Submitted by:



Mark Kueber, C.G.A.
General Manager, Corporate Services Department

MK:tk

Encl.

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CVRD 2013 BUDGET TIMELINES

- | | |
|---|-----------------|
| 1. Direction given by Regional Services Committee | July 27 |
| 2. Budgets that are allocated to other departments are to be completed and sent to Finance for functions 105, 199, 200, 575 & 576 | August 17 |
| 3. Direction given by Committees and Commissions | |
| Kerry Park Recreation Commission | August 28 |
| Shawnigan Lake Commission | August 28 |
| Electoral Area Services | September 4 |
| Island Savings Commission | September 13 |
| Cowichan Lake Recreation Commission | September 27 |
| Transit Committee | October 10 |
| Engineering Services Committee | TBD |
| 4. Package distributed to General Manager and Division Managers | Sep 10 |
| 5. Budgets prepared by staff and entered into Vadim | Sep 10–Oct 12 |
| 6. Budgets with backup submitted to Budget Coordinator | Oct 12 |
| 7. Finance reviews budgets and summarizes | Oct 12 – Nov 12 |
| 8. Corporate Leadership Team reviews budget summary | Nov 13 – 27 |
| 9. Surplus and general government allocation adjustments made | Jan |
| 10. 2013 Budget Book distributed (all functions excl. water & sewer) | Feb 1 |
| 11. 2013 Water & Sewer Budget Book distributed | Feb 15 |
| 12. Budgets presented to Committees/Commissions | Feb 4 – 28 |
| 13. Changes made to budgets based on direction from Committees/Commissions | Feb 4 – 28 |
| 14. Adopt bylaw at Regular Board Meeting. | March 13 |



R2

STAFF REPORT

REGIONAL SERVICES COMMITTEE MEETING OF JULY 25, 2012

DATE: July 18, 2012 **FILE NO:** 5280-02-01
FROM: Harmony Huffman, Environmental Technologist
SUBJECT: Progress on bylaws for outdoor burning and air quality

Recommendation/Action: For information purposes.

Relation to the Corporate Strategic Plan:

Financial Impact: *(Reviewed by Finance Division: NOT REQUIRED)*

Background:

At the June 27, 2012 meeting of the Regional Services Committee, it was requested that a staff report be prepared on the progress of bylaws for outdoor burning and air quality. This report, therefore, outlines both recent events, as well as next steps for the development of outdoor burning or air quality regulations.

In April 2011, the Engineering and Environmental Services Committee requested that staff proceed with a draft burning regulation for Electoral Areas A, B, C and D and immediately undertake a consultation process that included local Fire Departments and fire officials. It was also recommended that a draft bylaw similar to North Cowichan's burning regulation be brought forward for Electoral Area E.

Consultation with regional fire chiefs on these draft bylaws was carried out during July 2011. A common theme expressed amongst fire personnel was that an open burning ban should be avoided in favour of a graduated approach (e.g. burn windows and fire restrictions). Concerns about the CVRD's after-hours bylaw enforcement capacity, and the CVRD's authority to implement burning bylaws within Improvement Districts (which are largely responsible for providing fire protection services within Electoral Areas B, C and D), were also raised.

In August 2011, the CVRD sought a legal opinion regarding the organization's ability to regulate burning within Improvement Districts. The opinion found that an attempt by the CVRD to regulate burning within the boundaries of the Shawnigan Improvement District, the Mill Bay Fire Protection District, the Cowichan Bay Improvement District, and the Cowichan Bay Waterworks District would be entrenching on the Improvement District's authority. However, the CVRD's draft Bylaw could apply within its geographic jurisdiction if the Boards of the Improvement Districts consented to the CVRD providing the service of regulating and enforcing backyard burning in the Improvement Districts' areas.

.../2

Alternatively, the opinion found that the CVRD may address the issue of backyard burning from a nuisance perspective by requiring, for example, owners or occupiers to eliminate or reduce smoke emissions, prescribing measures and precautions to be taken for those purposes and establishing limits not to be exceeded for those emissions. The CVRD currently has authority under Bylaw No. 3258 – Air Pollution Control Service Establishment Bylaw, 2009 to implement a nuisance bylaw for backyard burning.

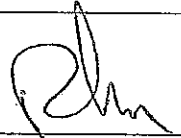
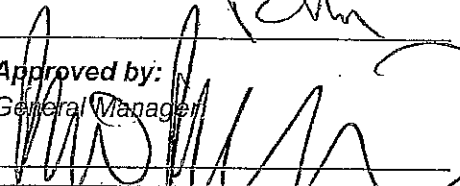
Staff are currently engaged in consultation with other regional districts that have successfully adopted the nuisance bylaw approach and/or the fire regulation approach, and will be discussing the issue internally with other divisions, including bylaw enforcement. Staff will be developing a draft bylaw and seeking legal review over the next four to six weeks. It should be noted that the CVRD's recent acquisition of additional bylaw enforcement capacity will help to address concerns around weekend and after-hours enforcement capacity. Staff expect that a draft bylaw will be available for the Engineering and Environmental Services Committee's review in October 2012, after which more extensive consultation, including with local fire departments and Improvement Districts, may take place.

The Clear the Air Cowichan community education campaign will also be re-engaged in the fall of 2012 to both educate residents about the impacts of burning on air quality as well as to advise residents of upcoming restrictions through a new CVRD bylaw. It is expected that this staged approach of 'educate on the impacts of open burning' (begun during spring 2012) followed by a 'bylaw awareness campaign' will allow for better acceptance and compliance with burning restrictions.

Submitted by,


Harmony Huffman
Environmental Technologist
Recycling & Waste Management Division

HH:jlh

Reviewed by: Division Manager:	
Approved by: General Manager:	

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REPORT TO THE BOARD OF DIRECTORS

Date: **March 28th, 2012**
To: **Coastal Community Network Board of Directors and Members**
From: **Patrick Marshall, Consulting Economic Developer
and Contract Manager, Capital EDC Economic Development Company**
Subject: **Coastal Regional District Chairs and CAO Consultation**

Recommendations:

- 1.1. That the Board engage in a transition which would have all Coastal Regional Districts appoint representatives to the Board of Directors in 2012, suspending new fees until they can be accommodated in the 2013 Budget process;
- 1.2. That the Board update the goals of the organization to reflect contemporary results oriented outcomes, on or before June 2012;
- 1.3. That the Board seek Letters of Expectation with the AVICC, NCLGA, LMGA, and UBCM associations and corresponding First Nation Summit as to how the Association will uphold the other Association mandates while allowing the Coastal Community Network to respond to those issues and opportunities that are specifically "Coast and Ocean Watershed" oriented, on or before June 2012.

Discussion

The conversations held on March 27th 2012 with representatives of 9 of 14 Coastal Regional Districts assisted the Board in understanding what the remaining 12 Regional Districts need to make a commitment to participating both operationally and financially in the continued operation of the Network. The Board was also pleased to acknowledge the presence of Ms Iris Hesketh-Boles representing the AVICC.

Key conclusions from this consultation included;

- 2.1. That there is some interest in participating in the Network, both the mandate, outcomes and goals requiring clarification and refinement;
- 2.2. That a one-size fits all financial requirement from all Regional Districts will not work as there are smaller corporations that need consideration as they do not have the financial resources and there are perception issues regarding the importance of governing the Coastal Watershed;
- 2.3 There is some agreement that the Network could serve as a nimble and quick response group to emergence issues and opportunities that arise during the annual resolution cycle of the UBCM and Area Associations;
- 2.5 Collaboration across Area Associations and with Aboriginal Governments on Coastal and Ocean subject matter is considered an appropriate mandate for the organization.
- 2.6 The Regional District representatives require a check list of subjects so that they can communicate back to their respective Boards and Staff. Unfortunately, those that could see specific applications did not share them at this time and so volunteers will have to poll them prior to the next meeting.
- 2.7 The financial value of volunteer time, professional pro-bono time leveraged into this process needs to be accounted for so that Regional Districts and Aboriginal Governments can understand the values leveraged by collaboration. In 2011, Members of the Board and other volunteers donated:
 - more than 24 hours per meeting
 - a consultants rate of \$150 per hour
 - \$3,600 per person;
 - with more than 9 processes;
 - an average of five meetings per year;
 - two people per meeting;



- an average travel and accommodation cost of \$1,500 per meeting;
- 90 meeting events a year by \$5,100 per event;
- ~\$45,900.00 leveraged by a 2011 revenue contributed by local and aboriginal governments of \$14,891.31;
- This excludes time contributed by professionals in support of the organization in deferred billing of more than \$50,000;
- or a ratio of 3:1.

2.8 The Governance approach should be converted to Results Governance [Carver] so that the Board can refine the mandate and results can be reported on a 90 day basis;

2.9 The financial contributions indicated should be set at \$10,000 and \$5,000 per Regional entity, with the ability to accommodate challenged organizations and Associate fees should be adjusted as well. The Network should invoice for 2012 based on existing structures and give notices for changes at the AGM planned for September in association with UBM.

2.10 That the AVICC, NCLGA, LMGA, UBCM and First Nations Summit be provided a full seat at the Board of Directors table on the same basis as Regional Districts and Tribal Associations, and that the articles of incorporation be revised to reflect this.

The Board has been given the opportunity to present as part of the AVICC AGM, but none of the other Associations. The Co-Chairs will have to write to the other Executives concerning this. However, none of the other Associations will respond without an indication that a majority of Regional Districts support this action.

Therefore, this report along with a follow up letter to each Regional District and Tribal Organization, attached to a financial estimate and plan for 2012, should be delivered as soon as possible. A resolution of support such as the following should be requested:

“That the Board of Directors supports the request of the Coastal Community Network for scheduled time within the AGM programs of the UBCM and the First Nations Summit to report out on the progress of the Network, Invest appointed Members of the Board and elect the appropriate Executive of the Association and conduct its Annual General Meeting.”

And;

“That the Board of Directors will appoint Member to serve on the Board of Directors of the Coastal Community Network, effective immediately, so that the Network can commence communicating through the appointee.”

And”

“That the Board of Directors supports and recognizes the Coastal Community Network representing the Regional District interest in Coastal and Ocean processes as a correspondent on the basis that the Network, and everyone that it works with it, recognizes that final decision making is the prerogative of the Regional District Board of Directors.”

At the completion of the 2012 UBCM AGM, The Coastal Community Network will provide an overview of which UBCM resolutions it is monitoring and which ones it can incorporate in its annual operating plan. This will ensure continuity between organizations.

Conclusion

The Coastal Community Network recognizes the mandate of the Union of BC Municipalities and the integrity of its Area Associations, the AVICC, NCLGA and LMGA.

The Coastal Community Network also acknowledges the United Nations Resolution on the Rights of Indigenous Peoples as an international human rights instrument adopted by the UN General Assembly on 13 September 2007. The Declaration affirms the inherent or pre-existing collective human rights of Indigenous peoples, as well as the individual human rights of Indigenous women, men and children.



Respectfully Submitted
Coastal Community Network
[Original Signed by]
Patrick Nelson Marshall
Consulting Economic Developer
Capital EDC Economic Development Company
Office: +1 250 595-8676 | Toll Free: +1 877 595-8676

patrick.marshall@capitaledc.com
www.coastbc.org

C:\Data Home Office\2 Coastal Community\Coastal Community Network Regional District Consultation March 2012.docx

Attachment 1 – Membership Roster as at December 2011

Sustaining Organizations

[**Bold Face** – Members Regular – Associate Members, have paid annual fees, Members cents per capita and associates \$250.00]

Alberni Clayoquot Regional District

Bowen Island Municipality

Central Coast Regional District

City of Campbell River

City of Nanaimo

City of Port Alberni

City of Prince Rupert

City of Richmond

District of Delta

District of Kitimat

District of Sechelt

District of Ucluelet

Dzawada'enuxw Nation

Kitimat-Stikine Regional District

Lyackson Mustimuhw Nation

Mt. Waddington Regional District

Nuu-chah-nulth Tribal Council

Nuxalk Nation

Skeena Queen Charlotte Regional District

Tseshah First Nation

Toquaht Nation

Town of Port McNeill

Township of Esquimalt

Village of Gold River

Village of Sayward

Wei'Wai'Kum Nation.

Corresponding Organizations and Individuals

[The rest of local and aboriginal governments and individuals copied on most actions no fees at this time]

Ahousaht Nation

Boq'eCen Pauquachin Nation

Capital R.D.

Chemainus Nation

City of Colwood

City of Courtenay

City of Duncan

City of Langford

City of Parksville

City of Powell River

City of Terrace

City of Victoria

City of White Rock

Comox Valley R.D.

Council of Haida Nations

Cowichan Valley R.D.

Da'naxda'xw Awaetlala Nation

District of Central Saanich

District of Highlands

District of Lantzville

District of Metchosin

District of North Cowichan

District of North Saanich

District of Oak Bay

District of Port Edward

District of Saanich

District of Sayward

District of Sooke

District of Squamish

District of Stewart

District of Tofino

Ditidaht Nation

Ehattesah Nation

Esquimalt Nation

First Nation Summit

Gingolx Viillage Nisga'a

Gitga'at Nation

Gitlaxt'aamix Village Nisga'a

Gitwinksihlkw Village Nisga'a

Gitxaala Nation

Gwa'sala Nakwaxda'xw Nation

Gwawaenuk Tribe

Haisla Nation

Halalt Nation

Heiltsuk Nation

Hesquiaht Nation

Hul'qumi'num Treaty Group

Hupacasath Nation

Huu'ay'aht Nation

Huu'ay'aht Treaty Office

Ka:'yu:'K't'h' Che: K'tles7et'h'

Nation

Kaska Dena Council

Katzie Nation



Kitselas Nation
Kitsumkalem Nation
Klahoose Nation
K'ómox Nation
Kwakiutl District Council
Kwakiutl Nation
Kwa'Wa'Aineuk Nation
Kwia'ka Nation
Kwicksutaineuk
Ah'kwaw'ah'mish Nation
Kwikwetlam Nation
Laich'kwil'tach (Hamatla)
Treaty Society
Lake Cowichan Nation
Lax Kw'alaams Nation
Laxgaltsap Village Nisga'a
Malahat Nation
Malahat Treaty Office
Mamaleleqala Qwe'Qwa'Sot'Em Nation
Metlakatla Nation
Mowachaht Muchalaht Nation
Musgamagw Tsawataineuk
Tribal Council
Musquem Nation
Namgis Nation
Nanaimo R.D.
Naut'sa Mawt Tribal Council
Nisga'a Nation
Nuchatlaht Nation
Opetchesah Nation
Oweekenomuikinuxv Nation
Pacheedaht Nation
Penelakut Tribe
Powell River R.D.
Qualicum Nation
Quatsino Nation

Quw'utsun Nation
Scia'new Nation
Shishálh Nation
Sliammon Nation
Snaw'naw'as Nation
Snaw'naw'as Treaty Group
Snuneymuxw Nation
Songhees Nation
Squamish-Lillooet R.D.
Strathcona R.D.
Stz'uminus Nation
Sunshine Coast R.D.
Te'mexw Treaty Association
Tlatla'sikwala Nation
Tloquiaht Nation
Tlowitsis Mumtagila Nation
Town of Comox
Town of Gibsons
Town of Ladysmith
Town of Lake Cowichan
Town of Qualicum Beach
Town of Sidney
Town of View Royal
Tsatlip Nation
Tsawout Nation
Tseshaht Nation
Tseycum Nation
T'souke Nation
Uchucklesaht Nation
Ucluelet Nation
University of Vancouver Island
Village of Alert Bay
Village of Cumberland
Village of Lions Bay
Village of Masset
Village of Port Alice
Village of Port Clements

Village of Queen Charlotte
Village of Tahsis
Village of Zeballos
We Wai Kai Nation
Whe'la'la'u Area Council
Winalagalis Treaty Group
Xwemalhkwa Nation

Corresponding Coastal Parliamentarian

Honourable Gerry St. Germain,
Senator
Honourable John Duncan, M.P.
Vancouver Island North
Honourable Larry Campbell,
Senator
Honourable Nancy Greene
Raine, Senator
Honourable Pat Carney, Senator
[Ret'd]
Honourable Richard Neufeld,
Senator
Honourable Yonah Martin,
Senator
Honourable, Mobina Jaffer,
Senator
Mr. Dan Smith, Executive, First
Nations Summit
Mr. Gary Coons, MLA North
Coast
Mr. Ron Cantelon, MLA and
BC Liberal Caucus Chair
Mr. Shane Simpson, MLA and
BC NDP Caucus Chair
Mr. Wayne McGrath, President,
BC Conservative Party

Attachment 2 - Purposes of the Coastal Community Network Articles of Incorporation

The Constitution states that the Coastal Community Network Association is:

- (a) To be committed to the sustainable economic and social well-being of coastal communities.
- (b) To enhance the long-term viability of coastal communities through optimal involvement in building integrated and sustainable economies.
- (c) To empower coastal communities to assume greater levels of responsibility and self-reliance through the use of resources and the environment.
- (d) To provide strong advocacy on behalf of coastal communities to ensure accountability in policy development.
- (e) To facilitate communication and relations among coastal communities and to build alliances with other groups which share our goals.
- (f) To pursue the above purposes without prejudice to the land claims of First Nations.

Part 2 -- Membership



3. The members of the society are the applicants for incorporation of the society, and those persons who subsequently become members, in accordance with these bylaws and, in either case, have not ceased to be members.
4. Membership in the society is restricted to
 - (a) any British Columbia Regional District that borders on tidal waters, and
 - (b) any aboriginal Tribal Council of which the traditional territory of at least one member aboriginal government borders on tidal waters in British Columbia.
5. Any eligible Regional District or Tribal Council may apply to the directors for membership in the society and on acceptance by the directors is a member.

Part 3 -- Associates

11. Any incorporated municipality or electoral area within a British Columbia Regional District that borders on tidal waters or any aboriginal government the traditional territory of which borders on tidal waters in British Columbia may apply to the directors to become an associate community of the society and on acceptance by the directors and payment of any fee set by the directors is an associate community.
12. Any corporation or other non-governmental organization may apply to the directors to become an associate organization of the society and on acceptance by the directors and payment of any fee set by the directors is an associate organization.
13. Any individual may apply to the directors to become an associate individual of the society and on acceptance by the directors and payment of any fee set by the directors is an associate individual.

**Coastal Community Network
Balance Sheet at 31/12/2011****ASSET****Current Assets**

Coast Capital Chequing	9,316.70
Accounts Receivable	0.00
Allowance for Doubtful Accounts	0.00
Purchase Prepayments	0.00
Prepaid Expenses	0.00
Total Current Assets	9,316.70

Capital Assets

Office Furniture & Equipment	0.00
Accum. Amort. -Furn. & Equip.	0.00
Total Capital Assets	0.00

TOTAL ASSET 9,316.70

LIABILITY**Current Liabilities**

Accounts Payable	0.00
Visa Payable	0.00
HST Charged on Sales	0.00
HST Paid on Purchases	-369.76
HST Owning (Refund)	-369.76
Prepaid Sales/Deposits	0.00
Total Current Liabilities	-369.76

Long Term Liabilities

Bank Loans	0.00
Total Long Term Liabilities	0.00

TOTAL LIABILITY -369.76

EQUITY**Owners Equity**

Owners Contribution	0.00
Owners Withdrawals	0.00
Retained Earnings - Previous Year	0.00
Current Earnings	9,686.46
Total Owners Equity	9,686.46

TOTAL EQUITY 9,686.46

LIABILITIES AND EQUITY 9,316.70

Generated On: 28/03/2012

Coastal Community Network Income Statement 01/01/2011 to 31/12/2011

REVENUE	
Revenue	
Provincial Contribution Agreements	0.00
Federal Contribution Agreements	0.00
Patron Contribution Agreements	0.00
Memberships	14,891.31
Reimbursable Expense Revenue	0.00
Event Revenue	0.00
Contract Revenue	0.00
Total Revenue	<u>14,891.31</u>
Other Revenue	
Interest Revenue	0.00
Total Other Revenue	<u>0.00</u>
TOTAL REVENUE	<u>14,891.31</u>
EXPENSE	
General & Administrative Expenses	
Accounting & Legal	137.50
Advertising & Promotions	0.00
Bad Debts	0.00
Business Fees & Licenses	0.00
Amortization Expense	0.00
Insurance	0.00
Interest & Bank Charges	0.00
Event & Conference Expenses	538.72
Management Fees	0.00
Meals & Entertainment	153.65
Membership Dues	0.00
Office Supplies	1,236.62
Repair & Maintenance	0.00
Telephone/Fax/Cellular	0.00
Travel	2,788.36
Vehicle Expenses	0.00
Website Expense	350.00
Total General & Admin. Expenses	<u>5,204.85</u>
TOTAL EXPENSE	<u>5,204.85</u>
NET INCOME	<u>9,686.46</u>

Excerpt from Primer on Regional Districts in British Columbia, Province of British Columbia Ministry of Community Services 2006 pp. 7-10

2.4 What are the principles underlying Regional Districts?

Key Principles underlying the Regional District System

1. Federal/confederal. Federal generally means two or more levels of government where citizens interact directly with each level in terms of voting and receiving services. Confederations (confederal) are where citizens deal with the lower level government (i.e. provincial) and the lower level government deals with the higher level government (i.e. national).

Regional districts are a mixture of both federal and confederal. Rural areas have a federal relation to the region - they vote for directors and they receive services directly from the regional district. For residents of municipal areas their relationship is confederal - citizens do not vote directly for regional board members and the services are not received directly from the region but from the municipality.

The federal character is the most important principle for understanding the unique character of regional districts. The region is a federation of municipalities and rural areas. Each constituent unit is in effect a shareholder and has a seat on the board of directors. As a consequence, regional districts are part of the municipal system not separate from it. The regional district does not sit over the municipalities with the municipal units serving the region. Rather it is the reverse: the regional district exists to further the interests of its municipal members.

2. Voluntary. Regional districts are for the most part voluntary organizations that are "self-organizing", in effect "writing their own tickets". That is, they only provide the services that their members or their residents agree they should provide. In the early years, the only functions mandated in provincial statute were the following:

- general government for the region as a whole and especially for rural areas;
- regional planning, subsequently removed in 1983;
- long-term capital financing for municipal members and for the regional district itself through the Municipal Finance Authority pursuant to the Municipal Finance Authority Act;
- hospital capital financing pursuant to the Hospital Districts Act; and
- land use planning in rural areas, although the level of planning effort varies considerably between regional districts.

However, the benefits of the regional district framework have been increasingly recognized and other responsibilities have been mandated through provincial statute:

- solid waste management planning pursuant to the Environmental Management Act;
- liquid waste management planning pursuant to the Environmental Management Act; and
- emergency planning through the Emergency Programs Act.

In addition, regional planning powers were restored in 1995 under the Growth Strategies Amendment Act (GSAA). However, this restored version of regional planning was voluntary not mandatory.

The voluntary aspect of regional districts can be challenging in terms of so called "free-rider" circumstances - people being able to consume services without paying the full costs. However, the primary means of inducing people who are not paying the full costs is to have a system of differential user fees - those areas which are not contributing to the service in terms of property taxes pay higher user fees.

3. Consensual. Regional districts are for the most part consensual organizations. They rely on "borrowed power", that is they only do what their municipal members and the public agree they should do. This is quite different than relying on "statutory authority" or "direct power". It means getting things done by forging agreements and partnerships. Accordingly, extensive procedures are set out in the Local Government Act for obtaining consent of the member municipalities and, in the case of rural areas, elector assent, whether in the form of referendum, petition or counter-petition. Regional districts that bristle at the lack of direct power in comparison to municipalities are missing the point that regional districts are consensual creatures by design.

4. Flexible. Regional districts have a high degree of flexibility to choose which services they wish to provide and at what scale. As a consequence, every regional district has a different menu of services. The same legislation governing the Central Coast Regional District, which has 3,800 people, applies to the Greater Vancouver Regional



District, which has 2.1 million people. Each regional district provides services appropriate to its circumstances. The Central Coast Regional District is essentially a rural government providing local services such as planning, fire protection and water supply and distribution. In contrast, the Greater Vancouver Regional District is a regional government which provides regional services like water supply, sewerage disposal and air quality management.

As well, services are delivered at a variety of scales within the boundaries of the regional district. The service area can be a single municipality or electoral area, a grouping of municipalities and electoral areas or a part of a municipality or electoral area.

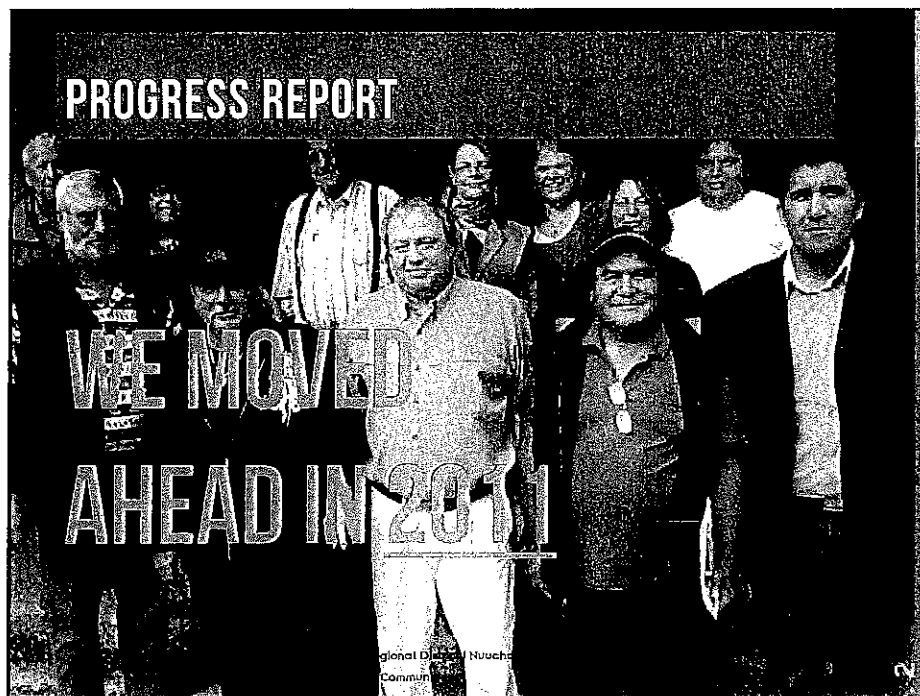
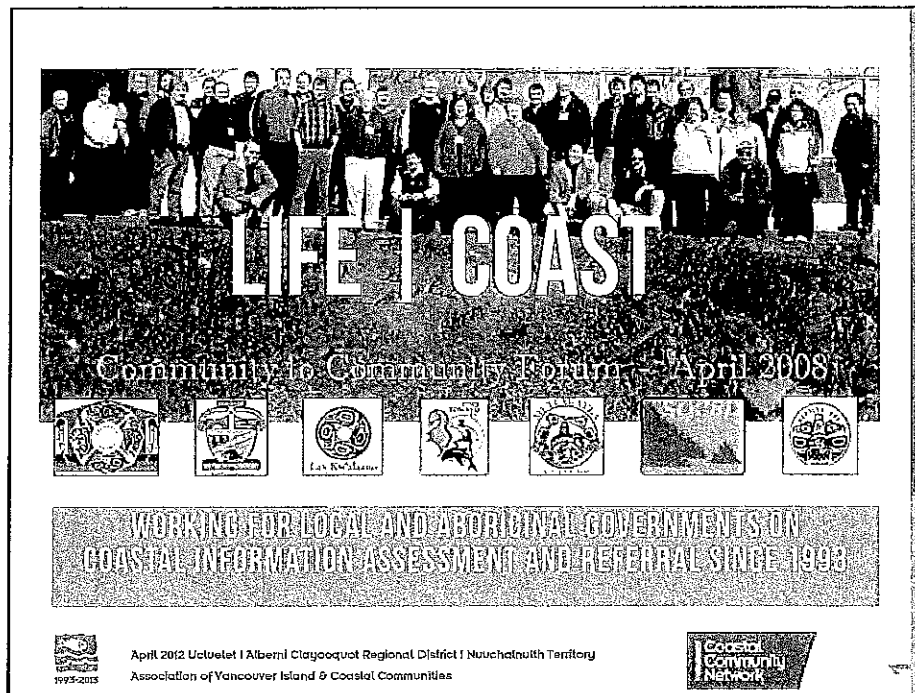
Services are even provided across regional districts. For example, the Greater Vancouver Regional District provides regional parks services to part of the neighbouring Fraser Valley Regional District. Similarly, the Fraser Valley Regional District provides sewerage treatment services for the City of Sumas in Washington State.

5. Fiscal equivalence. The legislation for regional districts requires a close matching between the benefits and costs of services. The intent is that residents "pay for what they get". In practice, this can mean that each service that is delivered by the regional district has a cost recovery formula. To this end, the legislation provides a wide range of cost recovery tools including taxes, charges and fees and the flexibility to vary these. As well, it requires that each service be separately accounted for in the budget and accounts of the regional district.

6. Soft Boundaries. Closely related to the principles of flexibility and fiscal equivalence is soft boundaries or custom geography. Every service provided by regional districts has a defined service area, or a custom boundary which, to the maximum extent possible, attempts to match the cost recovery with the beneficiaries of the service. Whereas "hard boundaries" are boundaries that dominate the delivery of a jurisdiction's service portfolio, in a "soft boundary" system it is the natural scope of the service delivery that dominates boundary setting.

For example, in the case of the Greater Vancouver Regional District, most services are provided to the entire regional district. However, in the case of water supply and sewerage disposal services, the costs are recovered only from the members receiving the service.

In fact, regional district boundaries are so soft that, indeed, there are many examples of services that extend beyond the boundary of the regional district encompassing other regional districts, other provinces and even other countries.



Let Your Customers Outgrow You

Make sure it's easy for people to get on board.
That is where continuous growth potential lies.

You can't be everything to everyone.



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Association of Vancouver Island & Coastal Communities



CONSULTATION | 2011

- AVICC Sidney April 2011
- NCLGA Prince Rupert May 2011
- First Nations Summit September Squamish Reserve 2011
- Union of British Columbia September Vancouver 2011
- Resolution B100- Working with UBCM September 2011
- Resolution C43 - Be the Clearing House for Resource Management on the Coast September 2011
- AVICC Executive Meeting January 2012
- UBCM Staff Meeting February 2012
- Regional District Chairs and CAOS at Municipal Finance Authority AGM March 2012



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OPERATIONAL FILES INCLUDED

- Ground Fish Development Authority Government of Canada - St. Jacques | Nobles | Steeves
- Ground Fish Special Industry Advisory Committee Fisheries & Oceans Canada - St. Jacques | Corazzoli
- Integrated Ground Fish Advisory Committee to Fisheries & Oceans Canada - St. Jacques | Huddleston
- Pacific Hake Advisory Committee to Fisheries & Oceans Canada - Bennett
- Pacific North Coast Integrated Management Area Planning Process Fisheries & Oceans Canada - Huddleston | Nobles | Abram | Lande
- Marine Area Planning Process Province of British Columbia



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NEW MANDATE

The Coastal Community Network exists for local and aboriginal governments as a platform to assess and refer coastal issues and opportunities relevant to maintaining communities on the coast and pacific watershed.




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MANDATE SUBJECTS

- Can-Am Oceanic Yacht Alliance opportunities for communities
- Coast Guard Canada response and operations
- Coastal and Ocean Transportation policy feedback
- Coastal Policing [RCMP, CO's, FOC, Coast Guard, Immigration]
- Coastal Sustainability Charter
- Coastal Ferries and associated environmental responses to spills and bilge water
- Consultation on resource extraction, management and transportation
- Consultation with marine transportation industries with respect to short sea shipping, coastal barges, shipping, servicing and navigation
- Coordinated coastal tourism development with respect to Visual Impacts Implications for Cruise Ships
- Coordination with private sector response to derelict vessels
- Emergency spill response and clean-up coordination
- Fisheries and Oceans Research and Development
- Fisheries Allocation and Processing Canada Groundfish Development Authority, Foreign Fishing and Aboriginal Governments
- Fisheries and Oceans Enforcement
- Impact of the continued centralization of Ocean Services
- Impacts of Treaty and Settlement related to aboriginal governments
- High unemployment and High lack of skill labour resolution
- Lighthouse maintenance, operations and acquisition
- Marine and Protected Parks Planning process
- Marine Area Provincial Planning processes
- Marine Protected Area Processes
- Marine Spatial Planning
- Ocean Debris clean-up coordination
- Pacific North Coast Integrated Management Area Planning Process [PNCIMA]
- Protocol Agreement coordination and optimization of common ground subjects
- Responses to Regional Workforce Tables
- Retaining Youth through meaningful employment coordination with resource and manufacturing industries
- Reporting on Rates of the loss of Coastline to Urban Uses
- Sea Level Rise response and mitigation
- Search and Rescue coordinated operations
- Shared Services and Actions where appropriate
- Tsunami Early Warning CANADA response
- Tsunami Ocean risk management




1993-2013

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Association of Vancouver Island & Coastal Communities



FOCUS FOR 2012

REGIONAL DISTRICTS & TRIBAL COUNCIL MEMBERS



Put Everyone on the Front Lines

Listening to customers is the best way to get in tune with a product's strengths and weaknesses. No one should be shielded from direct criticism and/or customer feedback



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MEMBERSHIP PROFILE

- There are 14 Regional Districts that are eligible to participate as full Members with Board Representation
- There are 11 Tribal Council organizations across the watershed
- There are approximately 153 local and aboriginal government organizations comprised of local Bands, Area Municipalities, Regional District Tribal Councils and Hereditary Wilps
- The Business plan is to focus on Regional Districts and Tribal Councils for 2012 with the intent of facilitating all other organizations upon request



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Scratch your own itch

Make something that you want to use – when you solve your own problem you know exactly what the right answer is.

Plus you'll know the problem and the value of the solution immediately



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RECONSTRUCTION PLAN 2012

- Consult with Regional District Chairs and CAO's March 2012
- Request permission of UBCM to for a time slot to hold Annual General Meeting during regular program at UBCM Annual General Meeting in September April 2012
- Consult with Tribal Councils and CAO's May 2012
- Request appointments to Interim Board of Directors, add those not yet sustaining Members May 2012
- Revise Mandate, Governance and Articles & Circulate to all organizations June 2012
- Complete Reconstruction in conjunction with UBCM First Nation Summit Meetings September 2012



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FINANCIAL PLAN 2013 - RESTART

- Existing Revenues from Membership render ~\$12,000 which is not sustainable
- Discussion with Regional Districts around \$20,000, \$15,000, \$10,000 and \$5,000 annual subscription rates which would render \$280,000, \$210,000, \$140,000 and \$70,000
- Model for 2013 Budget process @ 1/3 \$10,000, 1/3 \$5,000 and 1/3 \$250 rendering \$71,065 for the first year of the plan
- 2013 Budget allows for contract management for organization plus contributions to 6 coordinators across the watershed already employed at Regional Districts selected by Sub Regional Forums

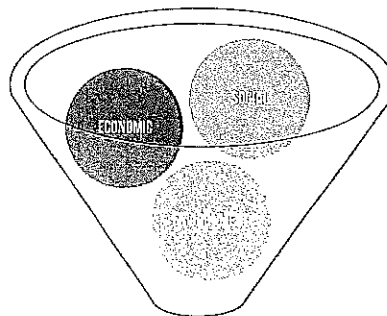


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5 REGIONAL FORUMS + BOARD



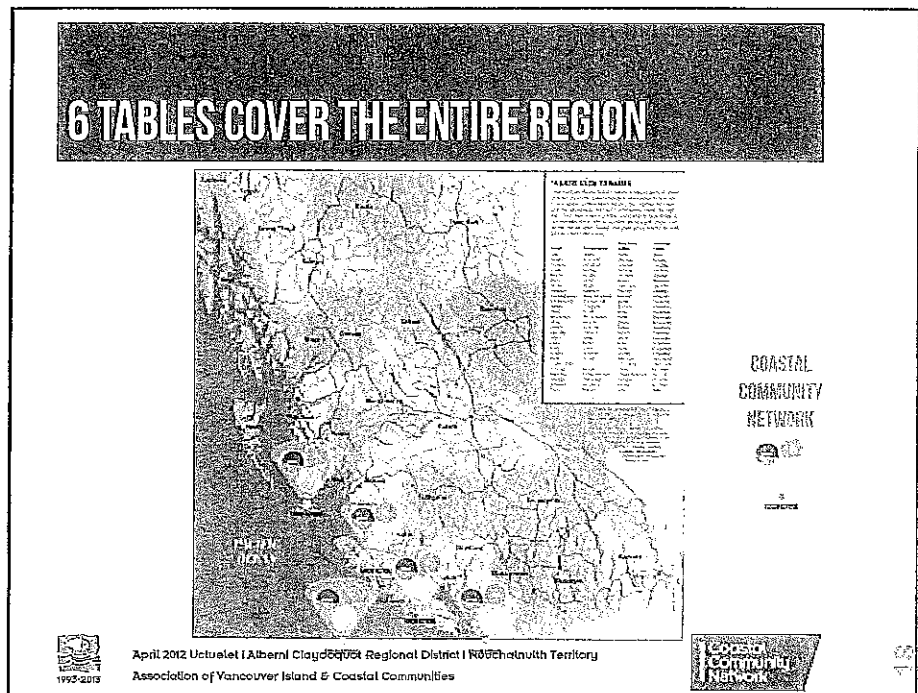
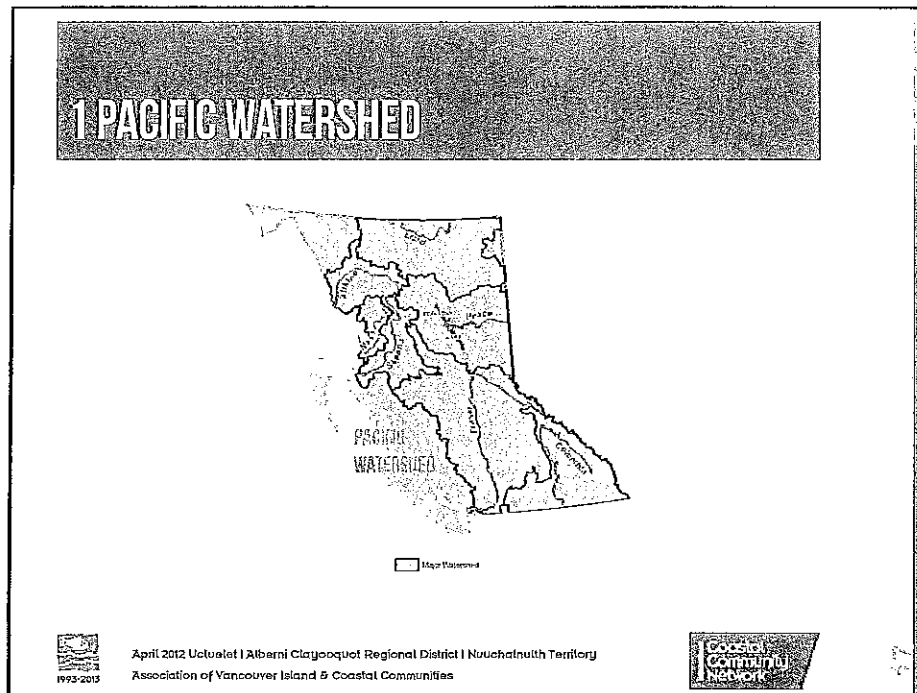
FORUM ACTIONS



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RESULTS EXAMPLE		
Presentation Handout Sales Process		
Cost of Goods	Union of BC Municipalities Presentation	Cost of Service
\$300.00	Preparation to complete Survey to provide Content	25 hrs.
	Total at Conference 1200 will see 60 at presentation	3 hrs.
\$1500	Travel and Accommodation	8 hrs.
\$600	Handouts for Participants at \$10 per	10 hrs.
	Follow up with participants post presentation 1 hr. per	60 hrs.
\$2400	Total	106 hrs. x \$20 = \$2120
	5 days for 15 sales @ \$2500	
	10 days for 5 sales @ \$5000	
	Total Sales \$60,000	
	-\$10,000 to deliver the work	
	Total Sales of \$50,000 for 25 weeks work	



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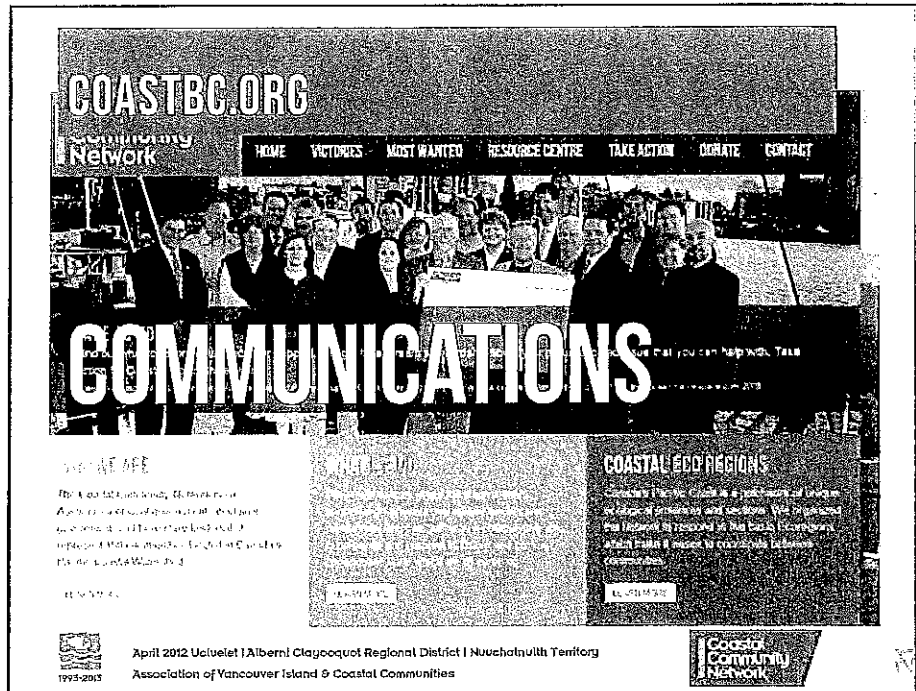
REAL RESULTS AND VALUE		
Coastal Community Network Forums		
Cost of Goods	Functions	Cost of Service
\$ 4000	Administration Contract Management	84 hrs. @ \$ 80
\$ 4000	4 Annual Forums x 6 Forum Areas	48 hrs. @ \$ 30
\$ 2000	6 Forum Area Coordinators 10 hrs. mos. 120 x 6 = 720 hrs.	720 hrs. @ \$ 30
\$ 500	4 Board Meetings Conference Calls	10 hrs. @ \$ 80
\$ 9000	Travel Claim for Administration to Regional Forum	125 hrs. @ \$ 80
\$ 5000	Travel and Accommodation for Annual General Meeting	10 hrs. @ \$ 80
\$ 5205	Maintain Coastal Charter Policy and Presentations Annual Maintenance	62.5 hrs. @ 80
\$ 29705	Total	\$ 46360
	\$76065 1,059.5 hrs. ~30 weeks to deliver the work	
	10 resolutions for 5 Regions plus 10 overall avg. >\$100 000 each = \$ 7 000 000 value	



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Less Mass

Huge organizations can take years to pivot.
They talk instead of act. Meet instead of do.

The more expensive it is to make a change – the
less likely you are to make it.





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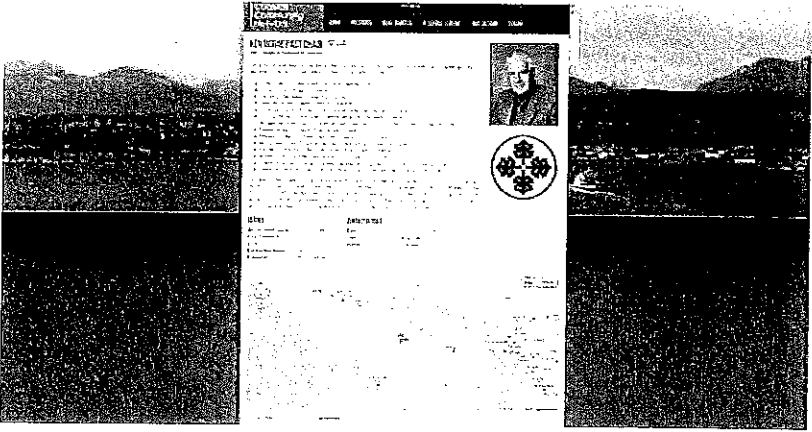




STEPS TO BUILDING CLOUT

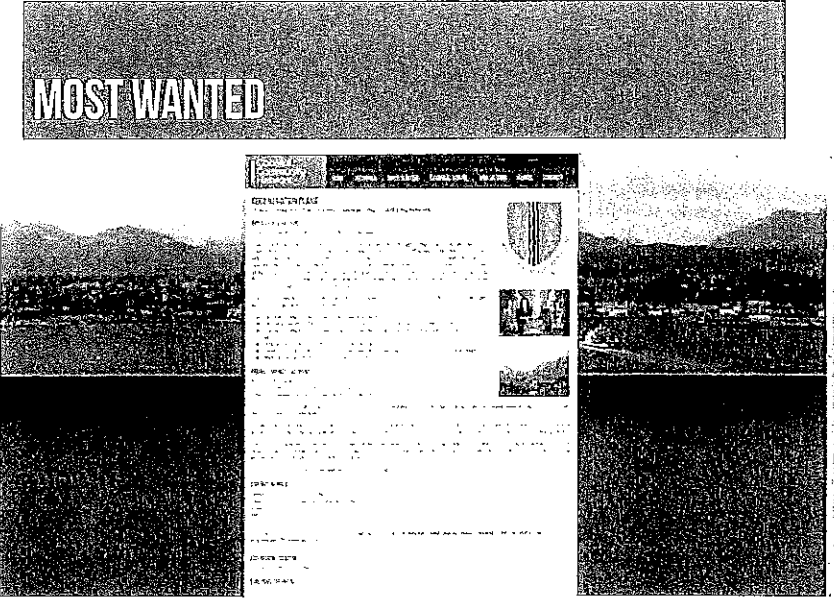
- Reconstructed web site live February 2012 featuring:
- Directory of Elected and Appointed Leaders
- Non-partisan Parliamentary Leaders Directory
- Dedicated section on recent "Victories" by community
- Profile section "Most Wanted" subjects
- "Resource Centre" and "Blog" for best practises and accountability
- Profile Issues and Opportunities in the "Take Action" section
- Online crowd sourcing of funds for community projects


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 Association of Vancouver Island & Coastal Communities
 

WHO WE ARE




 April 2012 Ucluelet | Alberni Clayoquot Regional District | Nuuchatnuh Territory
 Association of Vancouver Island & Coastal Communities
 




MOST WANTED

APRIL 2012 UCLUELET | ALBERNI CLAYOQUOT REGIONAL DISTRICT | NUUCHALNUTH TERRITORY
Association of Vancouver Island & Coastal Communities

Coastal Community Network

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3 RESOLUTIONS WHEN YOU RETURN

1. That the Board | Council approve Membership in the Coastal Community Network as a sustaining Member at the levels currently assessed or if a new Member, as an Associate Member rate of \$250.00 and amend the organizations Corporate Strategy to recognize this Membership as a Strategic Action to support the desired outcomes of the Regional District | Tribal Council;
2. That the Board | Council appoint a Member to serve on the Interim Board of Directors of the Coastal Community Network, effective immediately, so that the Network can commence communicating through the appointee."
3. That the Board | Council advise it's other local and aboriginal government associations that it has provided a resolution of support in principle for the interim status of the Coastal Community Network, subject to the approval of a revised business plan, revised governance policy, and revised financial requirements expected at Friday September 21st 2012 in the afternoon of the First Nation Summit at the Chief Joe Mathias Centre and the Union of BC Municipalities meeting scheduled for September 23rd to 28th, 2012 in Victoria, British Columbia.

APRIL 2012 UCLUELET | ALBERNI CLAYOQUOT REGIONAL DISTRICT | NUUCHALNUTH TERRITORY
Association of Vancouver Island & Coastal Communities

Coastal Community Network

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Pick a Fight

Having an enemy gives you a great story to tell your customers.

Taking a stand always stands out

People takes sides. Passion are ignited. People take notice.



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Credits

Rework is the bestseller book by @37Signals founders
@jasonfried and @dhh
The book can be be purchased [here](#)


This Cheat Sheet was made by GnatGnat.com and
reformatted by @svenningsen



April 2012 Ucluelet | Alberni Clayoquot Regional District | Nuuchalnuh Territory
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CAPITAL
DEVELOPMENT
EDC ECONOMIC DEVELOPMENT COMPANY

Call Patrick Marshall
At +1 250 595-8676 to

- Rework your Economic Statement
- Reconstruct your Commission
- Fix your Board of Directors
- Work for your CAO
- Help the Mayor
- Advise the Chair
- Speak with the EDO
- Update your communications
- Prepare your area strategy
- Build your business case or plan

These are the first 10 reasons
to call Patrick Marshall for
the next ten reasons to
engage him.

1993-2013

Coastal Community Network



Serving Regional Districts and Territorial Councils
on the Pacific Coastal Watershed Since 1993

REQUEST FOR DECISION

DATE: April 2nd, 2012

TO: **Coastal Regional Districts:** Alberni Clayoquot Regional District, Capital Regional District, Central Coast Regional District, Comox Valley Regional District, Cowichan Valley Regional District, Islands Trust, Kitimat-Stikine Regional District, Metro Vancouver Regional District, Mt. Waddington Regional District, Nanaimo Regional District, Powell River Regional District, Skeena-Queen Charlotte Regional District, Squamish-Lillooet Regional District, Strathcona Regional District, Sunshine Coast Regional District, Territorial and Tribal Councils located within the Pacific Watershed.

TARGET DECISION

DATE: May 15th, 2012

SUBJECT: **Participation as a Sustaining Member of the Board of Directors for the Coastal Community Network**

RECOMMENDATION:

1. That the Board | Council approve Membership in the Coastal Community Network as a sustaining Member at the levels currently assessed or if a new Member, as an Associate Member rate of \$250.00 and amend the organizations Corporate Strategy to recognize this Membership as a Strategic Action to support the desired outcomes of the Regional District | Tribal Council;
2. That the Board | Council appoint a Member to serve on the Interim Board of Directors of the Coastal Community Network, effective immediately, so that the Network can commence communicating through the appointee."
3. That the Board | Council advise it's other local and aboriginal government associations that it has provided a resolution of support in principle for the interim status of the Coastal Community Network, subject to the approval of a revised business plan, revised governance policy, and revised financial requirements expected at Friday September 21st 2012 in the afternoon of the First Nation Summit at the Chief Joe Mathias Centre and the Union of BC Municipalities meeting scheduled for September 23rd to 28th, 2012 in Victoria, British Columbia.

Chief Administrative Officer Comments:

Those CAO's that participated in the March 27th 2012 consultation with representatives of the existing Board of Directors for the Coastal Community Network advised that:

4. If they were existing Members, they would continue support for the 2012 year to allow for others to come forward as part of the interim process, and support interim appointments to the Board even though newcomers may not be contributing an assessment commensurate with their population;
5. Non-Members and lapsed Member CAO's advised that they could not support renewed participation in the Network without a clear business plan, governance policy and financial plan to take forward to their Boards/Councils for approval.
6. The Network will have to clearly demonstrate the value of having Regional District and Tribal Councils participate in terms that are tangible.

The Network will report out on its findings from the Regional District consultation at the AVICC meetings scheduled for Saturday April 14th 2012. The Network will also forward copies of the update to the NCLGA, LMGA, UBCM and First Nations Summit.

IMPLICATIONS OF RECOMMENDATION

These resolutions set the stage for corporate planning for the Network. The Network has indicated that with the resolutions of support and the appointment of interim Board Members, they will be in a position to have direct links to the core Members to receive, comment and make resolutions with respect to the changes discussed at the consultation and during the 2011 year of forums.

Organizational:

Limited staff implications for these resolutions. The CAO will be required to maintain contact with contract staff at the Network with respect to being informed on progress.

The Network would like its Board to be comprised of Chairs only. In previous years, some appointees took license with their representation and caused confusion. With the Board being comprised of Chairs and their designates, there should be no problem with respect to interpreting intent. However, recognizing that Chairs have additional responsibilities designated Members of the Board | Council will be welcome.

There are no in-person meetings anticipated between now and UBCM. There will be 2 or 3 teleconferences of the Board to ratify electronic resolutions.

Existing Members will sustain Network commitments to processes in progress.

Financial:

The exiting two Regional Districts may maintain their commitments at ~\$5,000 each with a number of Associate Members comprised of some Regional Districts, Area Municipalities, Tribal Councils and Bands will contribute \$250.00 for 2012. It would be appropriate for those rejoining the Network to consider this contribution for 2012 while the Financial Policy is reviewed.

Discussion at the consultation resulted in an indication of support for \$10,000 and \$5,000 annual contributions against a five year plan, with the Interim Board preparing the population break between the two amounts. The Associate level can be expected to be increased as will.

With policy decision anticipated for September 2012, all sustaining organizations will receive the request to participate in October 2012 for the 2013 year.

Other revenue streams to be developed from private market fees for service.

Policy:

The Network is wholly owned and governed by the leadership from local and aboriginal government, spanning [3] of the UBCM Area Associations and the First Nation Summit. This subject area should be considered in the same light as FCM and UBCM contributions or regional planning and sustainability.

Implementation/Communications:

When approved, the Chair is to communicate its outcomes by forwarding a copy of its resolutions to the UBCM with copies to AVICC, LMGA, NCLGA, and First Nations Summit with a courtesy electronic copy to the Network. This is required so that UBCM, Area Association and First Nation Executive are directly informed of the interest of the Regional District | Tribal Council's interest in supporting the Network's aspirations.

Other:

2013 is the Twentieth Anniversary of the Coastal Community Network. This Network was built by Regional Districts, for Regional Districts. It was also built by Tribal Councils, for Tribal Councils. This clearing house for information and positions is required to enable social, environmental, economic and governance issues and opportunities to progress.

BACKGROUND

The Coastal Community Network engaged in consultations at Area Association meetings, UBCM and First Nation Summit in 2011. The direction given by participants was to position the Network as a nimble and responsive collaboration of local and aboriginal government across local and aboriginal government boundaries.

The mandate is to determine what areas within the main headings of social, environmental, economic and governance can be agreed upon in sub area forums, determine which is the best vehicle to use to operationalize the subject area, then take action.



The UBCM and First Nations Summit made it clear that the Membership that both parties enjoy, are the ones to request the actions. The Network is a means of soliciting input on emergent and urgent issues and opportunities during the course of the year. Appropriate referrals to the UBCM and First Nations Summit, plus quarterly Decision Briefings Notes will supplement individual interests on a year round basis.

Report/Document:

Attachments to this report include:

- March 28th 2012 Report to the CCN Board of Directors resulting from the consultation
- Attachment 1- The List of Sustaining, Associate and Corresponding Members of the Network in 2011
- Attachment 2 - Purposes of the Coastal Community Network Articles of Incorporation
- Coastal Community Network Balance Sheet at 31/12/2011
- Coastal Community Network Income Statement 01/01/2011 to 31/12/2011
- Excerpt from Primer on Regional Districts in British Columbia, Province of British Columbia Ministry of Community Services 2006 pp. 7-10

Key Issue(S)/Concept(S):

The Key concept to be addressed by participating in the Coastal Community Network includes:

Collaboration across the Pacific Watershed on issues and opportunities of common interest in terms of local and aboriginal government cooperating on issues and opportunities upon which they agree;

Creating and maintaining sub-regional for the receipt, discussion, assessment and referral of opinions back to local and aboriginal governments for action;

The determination of issues and opportunities that need to move through area associations to get to UBCM and First Nations Summit for action, and those that the Network can act upon;

Using a Network of contracted coordinators located in the appropriate Regional District and Tribal Council offices across the region, with contracted management located in Victoria British Columbia, sized to suit the needs of the 18 month planning horizon;

Subject matter may include, but not be limited to:

Can-Am Oceanic Yacht Alliance opportunities for communities

Coast Guard Canada response and operations

Coastal and Ocean Transportation policy feedback

Coastal Policing [RCMP, CO's, FOC, Coast Guard, Immigration]

Coastal Sustainability Charter

Coastal; Ferries and associated environmental responses to spills and bilge water

Consultation on resource extraction, management and transportation

Consultation with marine transportation industries with respect to short sea shipping, coastal barges, shipping, servicing and navigation

Coordinated coastal tourism development with respect to visual impacts implications for Cruise Ships

Coordination with private sector response to derelict vessels

Emergency spill response and clean-up coordination

Fisheries and Oceans Research and Development

Fisheries Allocation and Processing Canada Groundfish Development Authority, Foreign Fishing and Aboriginal Governments

Fisheries and Oceans Enforcement

Impact of the continued centralization of Ocean Services

Impacts of Treaty and Settlement related to aboriginal governments



High unemployment and High lack of skill labour resolution
Lighthouse maintenance, operations and acquisition
Marine and Protected Parks Planning process
Marine Area Provincial Planning processes
Marine Protected Area Processes
Marine Spatial Planning
Ocean Debris clean-up coordination
Pacific North Coast Integrated Management Area Planning Process [PNCIMA]
Protocol Agreement coordination and optimization of common ground subjects

Responses to Regional Workforce Tables
Retaining Youth through meaningful employment coordination with resource and manufacturing industries
Reporting on Rates of the loss of Coastline to Urban Uses
Sea Level Rise response and mitigation
Search and Rescue coordinated operations
Shared Services and Actions where appropriate
Tsunami Early Warning CANADA response
Tsunami Ocean risk management
Vulnerable Areas research Geologic Survey of Canada and BC

Relevant Policy:

This regional approach fits with the core mandates of Regional Districts and Tribal Councils which is to secure the best available information, from valuable and trusted sources. Policies that this concept addressed include the financial planning, corporate planning, land and marine use planning, economic planning, sustainment planning and environmental management functions of Regional Districts and Tribal Councils.

Desired Outcome:

It is expected that urgent and emergent responses required by participants will be reduced by 50% in the first year and 5% per year as the Network emerges from its interim position;

There will be more than \$10,000 benefit in terms of a demonstrated leverage of financial contributions to results as demonstrated in the 3 to 1 ratio justified in the attached report;

A new standard in terms of expectations through local and aboriginal protocol agreements will emerge through the deliberation at the Network while it identified those areas of common interest and common ground;

There will be reduction in the frequency of requests to act on the Chair and desk of the CAO in terms of time required to investigate and report on major projects, issues and opportunities across the region, resulting in a better informed Board | Council;

More clarity in terms of confidence in the region by both constituents and prospective investors as linkages to the appropriate respondents will be made more quickly and realistic expectations will emerge in terms of relevant issue and opportunity subjects.

By the end of the first quarter of 2013, the Coastal Community Network will have produced its first fully coordinated briefing note to its Members and correspondents, with full participation by local and aboriginal governments across the region.

RESPONSE OPTIONS

The failure of Regional Districts and Tribal Councils to resolve to participate in the Network will result in a recommendation to wind up the Association.

Alternatives:

There are no alternatives.

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Reviewed By Executive Committee:

Submitted By:

Reviewed By:

Other Review:



