

FINANCIAL STATEMENTS
December 31, 2024

ELECTED AND APPOINTED OFFICIALS 2024

BOARD OF DIRECTORS

M. Staples

Town of Ladysmith T. McKay Town of Lake Cowichan T. McGonigle (Vice Chair) District of North Cowichan R. Douglas District of North Cowichan C. Istace District of North Cowichan C. Justice District of North Cowichan M. Caljouw Electoral Area "A" - Mill Bay/Malahat A. Segall (Chair) Electoral Area "B" - Shawnigan Lake S. Acton Electoral Area "C" - Cobble Hill M. Wilson Electoral Area "D" - Cowichan Bay H. Abbott

Electoral Area "E' - Cowichan Station/Sahtlam/Glenora A. Nicholson
Electoral Area "F' - Cowichan Lake South/Skutz Falls I. Morrison
Electoral Area "G" - Saltair/Gulf Island J. McClinton
Electoral Area "H" - North Oyster/Diamond B. Maartman

Electoral Area "I" - Youbou/Meade Creek K. Deck

City of Duncan

OFFICERS

Chief Administrative Officer

Corporate Legislative Officer

Chief Financial Officer

D. Myles-Wilson
P. Robins
T. Bowen

FINANCIAL STATEMENTS DECEMBER 31, 2024

Management's Responsibility for Financial Reporting Independent Auditor's Report

FINANCIAL STATEMENTS

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- C Schedule of Growing Communities Fund Grant
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Management's Responsibility for Financial Reporting

Management is responsible for the preparation and fair presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors are composed of Directors who are neither management nor employees of the Regional District. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual financial statements. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management including internal controls over the financial reporting process, auditing matters and financial reporting issues.

KPMG LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board of Directors to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to management and the Board to discuss their audit findings.

Tracy Bowen

Chief Financial Officer

Danielle Myles Wilson Chief Administrative Officer

April 30, 2025





KPMG LLP

St. Andrew's Square II 800-730 View Street Victoria BC V8W 3Y7 Canada Telephone 250 480 3500 Fax 250 480 3539

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Cowichan Valley Regional District

Opinion

We have audited the financial statements of Cowichan Valley Regional District (the Entity), which comprise:

- the statement of financial position as at December 31, 2024
- · the statement of operations for the year then ended
- · the statement of changes in net financial assets for the year then ended
- · the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2024, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Cowichan Valley Regional District Page 2

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Entity's internal control.



Cowichan Valley Regional District Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Victoria, Canada May 1, 2025

KPMG LLP

STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2024

	2024	2023
Financial Assets		
Cash & Cash Equivalents (Note 1) Investments (Note 2) Accounts Receivable (Note 3) Land Held for Resale (Note 6) Debt Recoverable from Members (Note 4)	\$ 60,866,938 27,177,203 5,688,629 - 46,673,763 \$140,406,533	\$ 53,832,967 26,475,574 5,654,461 248,738 50,118,052 \$136,329,792
Liabilities		
Accounts Payable & Accrued Liabilities (Note 7) Deferred Revenue (Note 8) Restricted Contributions and Performance Deposits (Note 9) Employee Future Benefits (Note 10) Asset Retirement Obligations (Note 12) Short-term Debt (Note 13 & 23) Long-term Debt Regional District (Note 13 & 24) Members (Note 4)	\$ 5,987,694 4,896,098 1,464,051 168,407 1,598,960 2,498,210 9,689,110 46,673,763 \$ 72,976,293 \$ 67,430,240	\$ 5,272,767 3,672,684 1,529,262 151,180 1,516,858 2,079,256 10,856,724 50,118,052 \$ 75,196,783 \$ 61,133,009
Non-Financial Assets		
Tangible Capital Assets (Note 15 & 22) Inventories Prepaid Expenses	\$181,979,114 31,271 230,563 182,240,948	\$171,399,979 32,020 301,838 171,733,837
Accumulated Surplus (Note 17)	<u>\$249,671,188</u>	<u>\$232,866,846</u>

Tracy Bowen, CPA, CGA, BComm

Contingent Liabilities (Note 14)

Chief Financial Officer

Commitments (Note 19)

Anna Segati

Chair

STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2024

 :		2024 Actual	2023 Actual
Revenues			
Tax Requisition	\$ 59,237,357	\$ 59,237,357	\$ 50,911,524
User Fees	6,423,917	5,774,842	5,262,863
Parcel Taxes	3,152,884	3,208,849	3,133,999
Government Transfers - Provincial	13,690,135	4,176,882	9,386,100
Government Transfers - Federal	6,038,616	2,904,564	2,416,917
Services Provided to Other Local Governments	65,315	65,315	63,650
Revenue from Own Sources	13,289,987	14,004,454	13,020,968
Other Revenue	2,843,566	4,819,231	2,401,972
Interest Income	776,588	3,419,499	2,983,291
Donations	6,000	854,060	2,532,430
	\$105,524,365	\$ 98,465,053	\$ 92,113,714
Expenses (Note 26)			
General Government Services	14,151,396	12,477,418	10,971,264
Vancouver Island Regional Library	2,780,396	2,780,396	2,390,470
Transportation Services	4,717,795	4,421,001	4,275,637
Electoral Area Services	7,060,237	5,758,924	5,345,818
Protective Services	5,819,507	6,076,792	4,788,170
Parks and Recreation	27,928,728	28,701,857	23,560,704
Environmental Services	19,637,340	14,048,827	13,718,412
Sewer and Water Utilities	6,447,108	7,395,496	7,512,210
	\$ 88,542,507	\$ 81,660,711	\$ 72,562,685
Annual Surplus	\$ 16,981,858	\$ 16,804,342	\$ 19,551,029
Accumulated Surplus, Beginning of Year	232,866,846	232,866,846	213,315,817
Accumulated Surplus, End of Year (Note 17)	\$249,848,704	\$249,671,188	\$232,866,846

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2024

	2024 Budget (Note 16)	2024 Actual	2023 Actual
Annual Surplus	\$ 16,981,858	\$ 16,804,342	\$ 19,551,029
Additions of Tangible Capital Assets	-	(16,793,533)	(9,429,514)
Contributed Tangible Capital Assets	-	(847,960)	(2,361,741)
Amortization of Tangible Capital Assets	-	7,055,904	6,541,469
(Gain)/Loss on Disposal of Tangible Capital Asset	-	(8,505)	(33,039)
Proceeds on sale of tangible capital assets	-	14,959	-
Reclassification - Land Held for Resale	-	-	248,738
Change in Inventories	-	749	1,491
Change in Prepaid Expenses	-	71,275	(199,958)
Adjustment on adoption of the asset retirement obligation standard			(373,000)
Increase in Net Financial Assets	16,981,858	6,297,231	13,945,475
Net Financial Assets, Beginning of Year	61,133,009	61,133,009	47,187,534
Net Financial Assets, End of Year	\$ 78,114,867	\$ 67,430,240	\$ 61,133,009

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2024

		2024		2023
OPERATING ACTIVITIES				
Annual Surplus	\$	16,804,342 \$:	19,551,029
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Non-cash items included in surplus				
Amortization of Tangible Capital Assets		7,055,904		6,541,469
Contributed Tangible Capital Assets		(847,960)		(2,361,741)
Loss (Gain) on Disposal of Tangible Capital Asset		(8,505)		(33,039)
Debt Actuarial Adjustment		(392,581)		(465,006)
Employee Future Benefits Revolution of Asset Retirement Obligation		17,227 82,102		4,210
Revaluation of Asset Retirement Obligation		62,102		621,787
Change in non-cash working capital balances related to operations				
Accounts Receivable		(34,167)		(316,038)
Inventories		749		1,491
Prepaid Expenses		71,275		(199,958)
Accounts Payable and Accrued Liabilities		714,927		(425,762)
Deferred Revenue		1,223,414		107,457
Restricted Contributions and Performance Deposits		(65,211)		(367,415)
Land Held for Resale	_	248,738		
Cash provided by operating activities		24,870,254		22,658,484
CAPITAL ACTIVITIES				
Acquisition of Tangible Capital Assets		(16,793,533)		(9.429.514)
Proceeds on Sale of Tangible Capital Assets		14,959		-
Cash used in capital activities		(16,778,574)		(9,429,514)
INVESTING ACTIVITIES		,		,
Investment in Investments		(701,629)	((10,564,561)
Cash used in investing activities		(701,629)		(10,564,561)
•		(101,023)	'	(10,004,001)
FINANCING ACTIVITIES				
Debt Issued		1,219,917		1,230,326
Debt Repayment	_	(1,575,997)		(1,724,889)
Cash used in financing activities	_	(356,080)		(494,563)
Increase in cash		7,033,971		2,169,846
Cash - Beginning of Year		53,832,967		51,663,121
Cash - End of Year (Statement 1)	\$_	60,866,938 \$		53,832,967
Interest Paid	\$	631,824 \$		656,874

The accompanying notes are an integral part of these financial statements.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2024

Summary of Significant Accounting Policies

(a) General

The Regional District was incorporated in 1967 under the provisions of the *Local Government Act*, a statute of the Province of B.C. Its principal activities are the provision of district wide local government services to the residents of the nine electoral areas and four municipalities, within its boundaries. These services include general government administration, bylaw enforcement, planning and development services, building inspection, fire protection and emergency response planning, public transportation, parks and recreation, water supply and sewage collection, wastewater disposal, solid waste/recycling collection and disposal, and street lighting.

(b) Basis of Presentation

The Financial Statements of the Cowichan Valley Regional District (the Regional District), are prepared in accordance with Canadian generally accepted accounting principles as prescribed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. The Financial Statements reflect the combined results and activities of the reporting entity. The financial statements include the financial position, operations, changes in net financial assets and cash flows of the regional district. Inter-fund and inter-departmental transactions have been eliminated on consolidation.

(c) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, demand deposits and reserves. The funds are held for the purpose of meeting short-term cash commitments rather than for investing.

(d) Investments

Investments are comprised entirely of Municipal Finance Authority (MFA) pooled investment funds. The Regional District funds invested with MFA are pooled with other local governments and managed independently by Phillips, Hager & North Ltd. Interest income on investments has been included in deferred revenue when required by the funding government or related Act and Restricted Reserve Funds based on relative equity in each fund.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2024

Summary of Significant Accounting Policies (continued)

(e) Financial Instruments

The Regional District's financial instruments include cash and cash equivalents, investments, accounts receivable, accounts payable and accrued liabilities and debt.

Financial instruments are recorded at fair value on initial recognition. Equity instruments quoted in an active market and derivatives are subsequently measured at fair value as at the reporting date. All other financial instruments are subsequently recorded at cost or amortized cost unless the Regional District elects to carry the financial instrument at fair value. The Regional District does not hold any equity instruments or derivatives and has not elected to carry any other financial instruments at fair value.

Unrealized changes in fair value are recognized in the Statement of Remeasurement Gains and Losses. They are recorded in the Statement of Operations when they are realized. There are no unrealized changes in fair value in the years presented; as a result, the Regional District does not have a Statement of Remeasurement Gains and Losses.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the Statement of Operations.

Transaction costs incurred on the acquisition of financial instruments subsequently measured at fair value are expensed as incurred. Transaction costs incurred on the acquisition of financial instruments recorded at cost are included in the cost and amortized on an effective interest basis.

(f) Liability for Contaminated Sites

Governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up, and a reasonable estimate can be made.

Management has assessed its potential liabilities, including sites that are no longer in productive use and sites for which the Regional District accepts responsibility. There is a portion of a site, at Bings Creek Drop Off Depot, which has been determined to have evidence of minor contamination due to historical use of the property. The CVRD continuously monitors the ground water at the site and no contamination in excess of an environmental standard is believed to exist, therefore no liability is recorded.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2024

Summary of Significant Accounting Policies (continued)

(g) Asset Retirement Obligations

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability had occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

The liability is initially recorded at the best estimate of the expenditures required to retire a tangible capital asset, and the resulting costs are capitalized as part of the carrying amount of the related tangible capital asset if the asset is recognized and in productive use. This liability is subsequently reviewed at each financial reporting date and adjusted for any revisions to the timing or amount required to settle the obligation. The changes in the liability for the passage of time are recorded as accretion expense in the Statement of Operations and all other changes are adjusted to the tangible capital asset. This cost is amortized over the useful life of the tangible capital asset following the amortization accounting policies outlined in (j). If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

The liability for closure and post-closure care relating to landfill sites has been recognized based on estimated future expenditures. The liability is discounted using a present value calculation. The change in this estimated liability during the year is recorded as an expense in operations. Assumptions used in the calculations are revised yearly.

Recoveries related to asset retirement obligations are recognized when the recovery can be appropriately measured, a reasonable estimate of the amount can be made and it is expected that future economic benefits will be obtained. A recovery is recognized on a gross basis from the asset retirement obligations liability.

(h) Long-Term Debt

Long-term debt is recorded net of repayment and actuarial adjustments.

(i) Non-Financial Assets

Non-financial assets are held for use in the provision of services and are not normally available to discharge liabilities. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year together with the net surplus (deficit) for the year, provides the change in the Financial Assets.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2024

Summary of Significant Accounting Policies (continued)

(j) Tangible Capital Assets

Tangible capital assets are non-financial assets that are to be used on a continuing basis, are not for sale in the ordinary course of operations and have useful economic lives extending beyond a single year. Tangible capital assets are recorded at cost and amortized. Contributed tangible capital assets are reported at their estimated fair market value. The costs of tangible capital assets includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. The cost recorded, less any estimated residual value, is amortized on a straight-line basis over their estimated useful lives as follows:

	Useful Life
Asset Category	Range (years)
Land	N/A
Building	10 - 100
Vehicles, Machinery & Equipment	5 - 20
Engineering Structures	10 - 100
Parks Infrastructure	10 - 60
Other Tangible Capital Assets	10 - 50

Assets under construction are not amortized until the asset is put into use.

(k) Inventories

Inventories of merchandise held for consumption are recorded at lower of cost and replacement cost on the Statement of Financial Position. Inventories of materials and supplies are included as expenses in the Statement of Operations when consumed.

(I) Deferred Revenue

Funds received for specific purposes which are externally restricted by regulation, legislation or agreement and are not available for general purposes, are accounted for as deferred revenue on the statement of financial position. The revenue is recognized in the statement of operations in the year in which it is used for the specified purposes.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2024

Summary of Significant Accounting Policies (continued)

(m) Accrued Employee Benefits

Under the terms of various collective agreements and compensation policies, the District provides paid sick leave to eligible employees and in certain agreements allows for unused sick days to accumulate. There are no payouts of unused sick days at termination. In addition, employees acquire certain employee benefits on termination and retirement. These include days for severance based on years of service, vacation based on years of service, Worker's Compensation top-up, and a full year's vacation entitlement in the year of retirement. The costs of these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligation under these benefit plans is accrued based on projected benefits as the employees render services necessary to earn the future benefits. Actuarial gains and losses are amortized over the expected average remaining service period of the related employee group, commencing the year after the gain or loss arises.

(n) Pension Liability

The District and its employees participate in the Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments made in the year are expensed.

(o) Revenue Recognition

Revenues are recorded on an accrual basis and are recognized in the period in which they are earned. Property tax revenues in the form of local government requisitions are recognized in the year they are levied. Parcel Taxes are recognized in the year they are levied. Interest income is recognized as earned as income in the Statement of Operations, except interest on restricted liabilities where the income is deferred until spent. Donations are recorded when received. Grants in lieu of taxes are recorded on an accrual basis when it is possible to reasonably estimate the amounts receivable. User fees, transit, tipping fees, garbage and recycling collection fees are recognized as revenue as earned. Permit fees are recognized as revenue when the permit is approved and payment is collected according to rates set in various fees and charges bylaws.

(p) Government Transfers

Government transfers, which include legislative grants, are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when the transfer stipulations give rise to a liability. Revenue is recognized in the statement of operations as the stipulation liabilities are settled.

When the Regional District is deemed the transferor, the transfer expense is recognized when the recipient is authorized to receive the transfer and has met the eligibility criteria.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2024

Summary of Significant Accounting Policies (continued)

(q) Expense Recognition

Expenses are recorded on an accrual basis and are recognized in the period in which the goods and services are acquired and a liability is incurred or transfers are due. Expenses include the accrual of interest payable on debt to the end of the fiscal period.

(r) Segment Disclosure

The Cowichan Valley Regional District is a diversified local government providing a wide range of services to over 83,730 residents, including general government, Vancouver Island Regional Library, Transportation services, Electoral Area services, Protective services, parks and recreation, environmental services and sewer and water utilities.

(s) Use of Estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Areas requiring management estimates are provisions for contingencies, the valuation of accounts receivables, estimation of employee future benefits, estimated useful life of tangible capital assets, the amount to settle asset retirement obligations, and provisions for contaminated sites. Actual results may vary from those estimates and adjustments will be reported in operations as they become known.

(t) Change in Accounting Policy

On January 1, 2024, Public Accounting Standard PS 3400 – Revenue was adopted. The standard was adopted prospectively from the date of adoption. Under the new accounting standard, there are two categories of revenue – exchange and non-exchange. If the transaction gives rise to one or more performance obligations, it is an exchange transaction. If no performance obligations are present, it is a non-exchange transaction. Management has assessed the impact of adopting PS 3400 on the financial statements of the Regional District and has found that there is no resulting impact to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

1) Cash & Cash Equivalents

		2024		2023
Restricted Cash				
Statutory Reserves	\$	13,363,078	\$	12,038,836
Restricted Contributions and Performance Deposits	_	1,464,051	_	1,529,262
		14,827,129		13,568,098
Unrestricted Cash	_	46,039,809	_	40,264,869
Total Cash	\$	60,866,938	\$	53,832,967

2) Investments

Investments are MFA Money Market funds and BC Fossil Fuel Free bond funds. The Money Market fund balance at December 31, 2024 is \$5,948,767 (2023 - \$5,675,748). The yield on funds for 2024 was 4.83% (2023 - 5.07%). The BC Fossil Fuel Free bond funds balance at December 31, 2024 is \$11,123,837 (2023 - \$10,799,826). The yield on funds for 2024 was 5.39% (2023 - 5.05%).

Investments also include term deposits with a balance of \$10,104,599 at December 31, 2024 (2023 - \$10,000,000) with interest rates ranging from 4.90% to 5.40% (2023 - 4.90% to 5.20%). Maturity dates range from 2025 to 2028.

3) Accounts Receivable

	2024		2023
Federal Governments	\$ 478,584	\$	340,855
Provincial Governments	1,745,944		2,852,526
Local Governments	125,135		88,929
Other Trade Receivables	 3,338,966		2,372,151
	\$ 5,688,629	\$	5,654,461

4) Debt Recoverable from Members

Pursuant to the *Local Government Act*, the Regional District acts as the agent through which its members borrow funds from the Municipal Finance Authority. The annual cost of servicing the debt is recovered entirely from the borrowing member. However, the Regional District is jointly and severally liable for member debt in the event of default.

		2024	2023	
District of North Cowichan	\$	31,338,120	\$	33,806,977
Town of Ladysmith		12,816,879		13,670,140
Vancouver Island Regional Library	_	2,518,764		2,640,935
	<u>\$</u>	46,673,763	\$	50,118,052

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

5) Municipal Finance Authority Debt Reserve Fund

The Municipal Finance Authority (Authority) of British Columbia provides capital financing for Regional Districts and their Members. The Authority is required to establish a Debt Reserve Fund into which each Regional District and Members, who share in the proceeds of a debt issue through the District, are required to pay certain amounts set out in the debt agreements.

Interest earned on these funds (less administrative expenses) becomes an obligation of the Authority to the Regional District. If at any time insufficient funds are provided by the Regional District or their Members, the Authority will then use these funds to meet payments on its obligations. When this occurs, the Regional District may be called upon to restore the fund. The MFA holds demand notes related to the Regional District's debt. The demand notes are not recorded as they only become payable should debt be in default or the MFA requires the funds to meet debt obligations.

	2024	2023
Cash Deposits - Cowichan Valley Regional District	\$ 252,644	\$ 290,582
Cash Deposits - Members	973,077	940,332
Demand Notes - Cowichan Valley Regional District	472,449	548,335
Demand Notes - Members	 1,906,413	 1,906,413
	\$ 3,604,583	\$ 3,685,662

6) Land Held for Resale

Land held for resale in 2023 was sold in 2024.

7) Accounts Payable & Accrued Liabilities

	2024	2023
Federal Governments	\$ 316,873	\$ 267,469
Provincial Governments	366,313	372,181
Local Governments	297,165	297,702
Accrued Payroll	1,003,221	931,209
Trade Payables	 4,004,122	3,404,206
	\$ 5,987,694	\$ 5,272,767

2024

2022

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

8) Deferred Revenue

	2023	Externally restricted receipts	Revenue earned	2024
Recreation Deposits	\$ 506,682	\$ 632,147	\$ (683,768)	\$ 455,061
Developer Capital Contributions	82,527	-	-	82,527
Other	2,135,641	2,346,349	(1,173,249)	3,308,741
Subtotal	2,724,850	2,978,496	(1,857,017)	3,846,329
Parkland Cash-in-lieu				
Contributions	947,834	101,935		1,049,769
	\$ 3,672,684	\$ 3,080,431	\$ (1,857,017)	\$ 4,896,098

- Recreation Deposits consists of payments in advance for recreation programs, unredeemed recreation program awards, and facility rental deposits.
- Developer Capital Contributions were contributed for improvements to the Shawnigan Lake Water System.
- Other funds include dog licenses, bus passes, and miscellaneous deferred revenue.
- Parkland Cash-in-Lieu Contributions consists of funds collected from developers under the
 authority of Section 941 of the Local Government Act, in lieu of land for parkland purposes
 as a condition of the subdivision. These funds are restricted for future purchases of parkland.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

9) Restricted Contributions and Performance Deposits

	2024	2023		
Warranty Deposits	\$ 1,267,049 \$	1,266,713		
Kinsol Trestle Donations	65,497	65,497		
Holdbacks	203,922	115,210		
Cowichan Lake Water Protection	76,000	76,000		
Arts & Sports Scholarship Fund	33,375	34,520		
Nature and Habitat	50,567	50,567		
Cowichan Performing Arts	93,528	123,611		
Soil Security Deposits	340,808	337,808		
Other	 (666,695)	(540,664)		
	\$ 1,464,051 \$	1,529,262		

- Warranty Deposits are funds received from the developer for warranty and deficiencies on various infrastructure projects and also includes developer landscape bonds. Should the funds be required they are recognized in the year of the applicable expenditure. Upon successful completion of the warranty period funds will be returned to the developer.
- Kinsol Trestle Donations are funds received for major restoration work on the Kinsol Trestle.
- Holdback funds are monies held from payments to contractors for work on the North Oyster Fire Hall, Arbutus Ridge WWTP, Kerry Park Recreation HVAC and Saltair Rail with Trail project to ensure completion of said projects.
- Cowichan Lake Water Protection funds are received when a lot is sold at Creekside Development. The interest earned on these deposits is used to fund projects for the protection of waters and riparian areas on Cowichan Lake.
- The Arts & Sports Scholarship Fund was established by monies received from the Province
 of B.C. as a Legacy of Appreciation for hosting the BC Festival of Arts and monies received
 from BC Hydro Cowichan and Chemainus Valley's Commonwealth Games Power Smart
 Sport and Culture Tour Committee. The interest earned is added to the fund and annually
 two Arts and two Sports Scholarships are provided to deserving local students.
- Nature and Habitat funds are received through voluntary contributions for projects that environmentally enhance Electoral Area I-Youbou/Meade Creek.
- Cowichan Performing Arts are funds received through a capital improvement fee on ticket sales at the Cowichan Performing Arts Centre.
- Soil Security Deposits are funds received through issuance of Soil Deposit permits.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

10) Employee Future Benefits

Discount rates Expected future inflation rates Expected wages/salary increase	2024 4.30% 3.00% 3.00%	2023 4.10% 3.00% 3.00%
Accrued Benefit Obligation as at December 31, 2024		
	2024	2023
Accrued benefit obligation - beginning Current service cost Interest on accrued benefit obligation Benefits paid during the year Actuarial (gain)/loss Ending benefit obligation Unamortized net actuarial gain Accrued Unfunded Benefit Liability	\$ 273,569 27,965 11,679 (33,372) (2,154) 277,687 (109,280) 168,407	\$ 120,458 9,963 5,686 (8,128) 145,590 273,569 (122,389) \$ 151,180
The total expense related to these benefits was:		
	2024	2023
Current service costs Interest on accrued benefit obligation Amortization of actuarial loss/(gain)	\$ 27,965 11,679 10,955	5,686 (3,311)
Total expense	\$ 50,599	\$ 12,338

The total expense is included in wages and benefits expense.

11) Pension Liability

The Regional District and its employees contribute to the Municipal Pension Plan (the Plan), a jointly-trusted pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2023 the Plan has about 256,000 active members and approximately 129,000 retired members. Active members include approximately 45,000 contributors from local government.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

11) Pension Liability (continued)

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entryage normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2024, with results available in 2025.

Employers participating in the plan record their pension expense as the amount of the employer contributions made during the fiscal year (defined contributions pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The Cowichan Valley Regional District paid \$1,930,638 (2023 - \$1,833,159) for employer contributions, while employees contributed \$1,785,476 (2023 - \$1,695,330) to the plan in fiscal 2024.

12) Asset Retirement Obligations

The Regional District's asset retirement obligations consist of:

a) Landfills

The provincial Environmental Management Act, as well as the BC Landfill Criteria for Municipal Solid Waste (LCMSW), sets out the regulatory requirements to close and maintain active and inactive landfill sites.

Several solid waste program initiatives are included in the Cowichan Valley Regional District (CVRD) Solid Waste Management Plan (SWMP) Amendment No. 3, which was approved by the Minister of Environment in 2007. The CVRD is committed to ensuring landfills the CVRD has taken responsibility for are managed in a fiscally responsible manner, which includes setting aside funds to pay for landfill post-closure activities. During 2011, the CVRD instituted a \$2 per tonne tipping fee surcharge on all municipal solid waste received for disposal in order to fund borrowing for closure of historic landfill and ash landfill sites. These funds are held in the Remediation Reserve fund.

Although the CVRD does not operate an active landfill site, the Regional District is responsible for four former landfills, three of which are associated with old Thermal Reduction Plants (TRPs, municipal solid waste incinerators).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

12) Asset Retirement Obligations (continued)

At the Meade Creek ashfill site, the Regional District has completed the works to consolidate and encapsulate the ash waste on site which allows for on-site risk management. There will be \$7,500 per year of post closure monitoring requirements for the landfill beginning 2019, for up to 20 years (2023 - \$7,500 annually).

The Peerless Road remediation and closure works were completed in 2015. The post-closure maintenance costs are estimated at \$12,000 annually for 15 years (2023 - \$11,400 annually).

The Regional District currently maintains an inactive landfill site on Koksilah Road which has been closed for over 20 years. The Regional District is responsible for long-term groundwater monitoring at this location at a cost estimated at \$14,168 annually for 19 years (2023 - \$8,500 annually).

Also on Koksilah Road is a former ash landfill site. This site is on Cowichan Tribes land and was closed by Cowichan Tribes with funding provided by Aboriginal Affairs and Northern Development Canada (AANDC). A portion of the ash waste was exported to an out-of-region landfill with the remainder being encapsulated on-site. Long term monitoring is being undertaken by Cowichan Tribes. The CVRD is of the opinion that it will not be required to contribute towards any long term monitoring costs and therefore has reported no liability in respect of this site.

The table below sets out the closure and post closure liability based on consultant and senior staff estimates.

	2024	2023
Koksilah Road	\$ 213,733	\$ 131,168
Peerless Road TRP	149,437	147,586
Meade Creek TRP	 117,790	120,104
	\$ 480,960	\$ 398,858

The provision is determined using the following assumptions:

	2024	2023
Inflation Rates	2.00%	2.00%
Discount Rates	4.47%	4.66%
Koksilah Road Monitoring	\$14,168 per annum	\$8,500 per annum
Peerless Road Monitoring	\$12,000 per annum	\$11,400 per annum
Meade Creek Monitoring	\$7,500 per annum	\$7,500 per annum

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

12) Asset Retirement Obligations (continued)

b) Water Wells

The Regional District is responsible for wells on Regional District land. Under the Water Sustainability Act, an owner of a well which is not in service must ensure that the well is deactivated or decommissioned as soon as practicable. The process of decommissioning a well involves completely filling in the well by a qualified professional.

c) Asbestos Abatement

Asbestos and other designated hazardous materials represent a health hazard upon disturbance and as a result carry a legal obligation to remove them when a facility undergoes a significant renovation or demolition. The Regional District owns and operates several facilities that are known to have asbestos and as a result recognized an obligation relating to the removal of the hazardous materials upon adoption of the PS 3280 Asset Retirement Obligations. This resulted in a liability of \$373,000 in 2023 with an equal increase in the historical costs of the associated building assets.

d) Underground Tank Removal

The Storage Tank Systems for Petroleum Products and Allied Petroleum Products Regulations dictate the requirements for the proper removal and disposal of underground fuel storage tanks upon the expiration of their useful life. This legislated regulation gives rise to an asset retirement obligation for the Regional District for any underground fuel tanks owned. As a result, the Regional District recognized an expense and an increase in the asset retirement liability of \$10,000 in 2023.

Changes to the asset retirement obligation in the year are as follows:

	Landfill Obligation	Water Wells	Asbestos Abatement	Tank Removal	December 31, 2024
Retirement Obligation					
Opening	\$ 398,858	\$ 735,000	\$ 373,000	\$ 10,000	\$1,516,858
Revaluation	82,102		-	-	82,102
Closing Balance	\$ 480,960	\$ 735,000	\$ 373,000	\$ 10,000	\$1,598,960

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

13) Debt

Debt is recorded and payable in Canadian dollars. It is the current policy of the Municipal Finance Authority to secure debt repayable only in Canadian dollars. Details of Short-term debt are summarized in Note 23. Details of Long-term debt, including debt issue numbers, maturity dates, interest rates and outstanding amounts are summarized in Note 24.

Payments of principal on issued debt of the Regional District, not including other members debt, for the next five years are:

		Short-term Debt	Long-term Debt
2025	\$	837,363	\$ 698,733
2026		513,521	698,733
2027		517,014	698,733
2028		490,824	698,733
2029		139,488	598,617
Thereafter			6,295,561
	<u>\$</u>	2,498,210	\$ 9,689,110

14) Contingent Liabilities

As at December 31, 2024 there existed outstanding claims against the Regional District. These claims have been referred to legal counsel and the Regional District's liability insurers. It is not possible to determine the Regional District's potential liability, if any, with respect to these matters. However, at such time that a liability becomes likely and can be reasonably estimated, it will be reflected in the Regional District's financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

15) Tangible Capital Assets

		2024	2023	
Land	\$	63,055,379	\$ 59,448,427	
Building		24,640,358	23,863,993	
Vehicles, Machinery and Equipment		7,172,206	6,797,960	
Engineering Structures		60,423,995	56,327,398	
Parks		6,675,668	5,696,445	
Other Tangible Capital Assets		9,477,333	10,291,124	
Work in Progress	_	10,534,175	 8,974,632	
	<u>\$</u>	181,979,114	\$ 171,399,979	

For additional information, see the Schedule of Tangible Capital Assets (Note 22).

During the year land, and sewer/water/drainage systems built by others valued at \$847,960 (2023 - \$2,361,741) were accepted and recorded as contributed assets.

16) Budget Figures

Budget figures represent the 2024 Financial Plan Bylaw adopted by the Board on March 13, 2024. The financial plan was performed on cash/funding basis, which budgeted for capital expenditures rather than amortization expense, and reflects the use of prior year operating surpluses as part of its annual budget. The carry forward of operating surpluses by the department is a requirement under the Local Government Act of BC. The financial plan forms the basis of taxation and fees and charges rates which may be required for a particular year. The following reconciliation of the "Surplus for the year" is provided to show which items must be added or removed from the budget on Statement 2 to reflect the financial plan.

	2024
Surplus for the year (Statement 2)	\$ 16,981,858
Add:	
Transfer from Reserves	11,545,383
Prior Year Operating Surplus	13,705,825
MFA Funding - Proceeds from Debt	14,639,446
Difference between operating and reserves on bylaw	(582,433)
Less:	
Debt Principal recorded as operating on bylaw	(2,760,186)
Transfer to Reserves	(3,436,955)
Purchase of Tangible Capital Assets	(50,915,371)
Difference between operating and reserves on bylaw	822,433
Surplus, per Cowichan Valley Regional District Financial Plan Bylaw No. 4562	\$

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

17) Accumulated Surplus

Accumulated Surplus consists of individual fund surpluses (deficits) and reserves as follows:

	2024	2023
Surplus		
Operating Fund Reserve Fund - Operating Surplus	\$ 54,732,579	\$ 49,618,957
Operating Fund Reserve Fund - Community Works	8,531,283	9,115,988
Operating Fund - Employee Future Benefit	(168,407)	(151,180)
Equity in Tangible Capital Assets	169,609,775	158,712,736
Operating Fund - Asset Retirement Obligation - Landfill Post Closure Costs	(480,960)	(398,858)
Adjustment relating to recognition of asset retirement		(2.4.2.2.2.)
obligation		(316,887)
Total Surplus	232,224,270	216,580,756
Statutory Reserve Funds	17,446,918	16,286,090
Accumulated Surplus (Statement 1)	\$ 249,671,188	\$ 232,866,846

The Regional District tracks the unspent amounts received under the Renewed Gas Tax Agreement in the Community Works Reserve Fund. The continuity of this fund is presented in the table below:

	2024		2023
Community Works Reserve, opening balance Add:	\$ 9,115,988	\$	8,106,160
Community works funds received in year	1,869,330		1,775,266
Interest earned	480,153		439,473
Less:			
Amounts spent on projects	 (2,934,188)	_	(1,204,911)
Community Works Reserve, Ending Balance	\$ 8,531,283	\$	9,115,988

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

18) Segment Disclosure

Segmentation has been determined on a functional basis with consideration to service delivery and departmental accountabilities. Categories of service that have been separately disclosed in the segmented information on Note 26 provide the following services:

General Government

General Government is comprised of electoral area governance, general administration which includes legislative services, finance, human resources and information systems, feasibility studies and economic development.

Vancouver Island Regional Library

Vancouver Island Regional Library is comprised of the Vancouver Island Regional Library.

<u>Transportation Services</u>

Transportation Services is comprised of local, Handydart, and Commuter transit.

Electoral Area Services

Electoral Area Services is comprised of grants in aid, animal control, building inspection, planning, bylaw enforcement, Cowichan and South Cowichan policing, environmental fund and all street lighting.

Protective Services

Protective Services is comprised of emergency planning, victim services, and all the fire departments.

Parks and Recreation

Parks and Recreation is comprised of all parks, all recreation centres, halls and societies, and the theatre.

Environmental Services

Environmental Services is comprised of the curbside garbage/recycling collection, solid waste site and environmental initiatives.

Sewer & Water Utilities

Sewer and Water utilities are comprised of all the drainage, water and sewer systems within the Regional District.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

19) Commitments

911 Agreement

A five year agreement with the North Island 9-1-1 Corporation commenced June 28, 2021 to provide for emergency answering and fire dispatch services. Termination of this agreement requires 12 months notice prior to expiration. The 2025 commitment is \$307,346.

BC Transit Corporation

The Regional District's transit includes Handydart, Commuter, Youbou, Ladysmith and local service. A five year memorandum of understanding was signed in March 2022 for the new Nanaimo route. The remainder due on the 2024/2025 annual transit operating agreement and memorandum of understanding for these services is \$1,046,258.

City of Duncan

A five year agreement for the delivery of fire protection services to the Eagle Heights Fire Service Area, commenced December 2003 and is currently running year to year. Termination of this agreement requires 12 months notice prior to expiration. The 2025 commitment is \$533,409.

Town of Lake Cowichan

A five year agreement for the delivery of fire protection services to the Cowichan Lake Fire Service Area, commenced March 2005 and is currently running year to year. Termination of this agreement requires 12 months notice prior to expiration. The 2025 commitment is \$447,923.

Island Corridor Foundation

The Board committed to a \$488,100 contribution for bridge and trestle upgrades along the rail line between Victoria and Courtenay. The parties entered into an agreement in 2014 setting out the payment terms. In 2024, and going forward, \$488,100 continues to be held in surplus.

Town of Ladysmith and Municipality of North Cowichan

A five year agreement for the delivery of fire protection services to Saltair Fire Service Area commenced July 1972 and is currently running year to year. Termination of this agreement requires 12 months notice prior to expiration. The 2025 commitment is \$372,392.

Regional Disposal

A three year (with two year extension) agreement for the transportation of CVRD municipal solid waste, commencing March 2019. Termination of this agreement requires 180 days notice. The 2025 commitment is \$3,560,000.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

19) Commitments (continued)

Easy Living Landscape Ltd

A three year agreement for landscaping services for CVRD parks was entered in to in December 2021 and commenced January 1, 2022. An amendment to the agreement was entered into to in October 2024 extending the agreement to December 31, 2026. The 2025 commitment is \$1,004,153.

20) Cowichan Valley Regional Hospital District

The Cowichan Valley Regional Hospital District is related to the Cowichan Valley Regional District since the same individuals are members of the board of directors of both organizations. As legislated by the Hospital District Act, the officers and employees of the Regional District are the corresponding officers and employees of the hospital district. The Regional District and the Hospital District are separate legal entities as defined by the separate letters patent and authorized by separate legislation.

During the year, management and administrative support services supplied to the Hospital District by the Regional District totaled \$60,000 (2023 - \$60,000).

21) Environmental Regulations

The Regional District is subject to environmental regulations, which apply to a number of its operations. These regulations may require future expenditures to meet applicable standards and subject the Regional District to possible penalties for violations. Amounts required to meet these obligations will be charged to operations when incurred and/or when they can be reasonably estimated.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

22) Tangible Capital Assets

				En	gineering Structure	es				
	Land	Buildings	Vehicles, Machinery and Equipment	Water Engineering Structures	Sewer Engineering Structures	Other Engineering Structures	Parks	Other Tangible Capital Assets	Work in Progress	2024 Total
Cost										
Opening Balance	\$ 59,448,427	\$ 57,188,804	\$ 29,884,559	\$ 56,342,419	\$ 44,852,435	\$ 1,173,151	\$ 23,466,745	\$ 19,353,802	\$ 8,974,632	\$ 300,684,974
Add: Additions	3,606,952	2,553,694	1,559,392	3,985,189	2,697,313	-	1,679,412	-	10,534,175	26,616,127
Less: Completed W.I.P.	-	-	-	-	-	-	-	-	(8,974,632)	(8,974,632)
Less: Disposals			(271,321)				-			(271,321)
Closing Balance	63,055,379	59,742,498	31,172,630	60,327,608	47,549,748	1,173,151	25,146,157	19,353,802	10,534,175	318,055,148
Accumulated Amortization										
Opening Balance	-	33,324,811	23,086,599	24,323,608	21,243,914	473,085	17,770,300	9,062,678	-	129,284,995
Add: Amortization	-	1,777,329	1,178,690	1,350,584	1,188,544	46,777	700,189	813,791	-	7,055,904
Less: Disposals			(264,865)	-			-			(264,865)
Closing Balance		35,102,140	24,000,424	25,674,192	22,432,458	519,862	18,470,489	9,876,469		136,076,034
Net Book Value December 31, 2024	\$ 63,055,379	\$ 24,640,358	\$ 7,172,206	\$ 34,653,416	\$ 25,117,290	\$ 653,289	6,675,668	\$ 9,477,333	\$ 10,534,175	\$ 181,979,114

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

22) Tangible Capital Assets (continued)

				En	gineering Structure	es				
	Land	Buildings	Vehicles, Machinery and Equipment	Water Engineering Structures	Sewer Engineering Structures	Other Engineering Structures	Parks	Other Tangible Capital Assets	Work in Progress	2023 Total
Cost										
Opening Balance	\$ 56,756,917	\$ 52,676,844	\$ 27,927,975	\$ 50,411,556	\$ 43,983,540	\$ 1,173,151	22,964,815	\$ 19,095,887	\$ 13,952,795	\$ 288,943,480
Add: Additions	2,691,510	4,511,960	2,185,349	5,930,863	868,895	-	501,930	257,915	8,974,632	25,923,054
Less: Completed W.I.P.	-	-	-	-	-	-	-	-	(13,952,795)	(13,952,795)
Less: Disposals			(228,765)	-						(228,765)
Closing Balance	59,448,427	57,188,804	29,884,559	56,342,419	44,852,435	1,173,151	23,466,745	19,353,802	8,974,632	300,684,974
Accumulated Amortization										
Opening Balance	-	31,636,855	22,285,801	23,221,230	20,092,959	426,308	17,112,438	8,174,997	-	122,950,588
Add: Amortization	-	1,687,956	1,007,860	1,102,378	1,150,955	46,777	657,862	887,681	-	6,541,469
Less: Disposals			(207,062)	-			-			(207,062)
Closing Balance	_	33,324,811	23,086,599	24,323,608	21,243,914	473,085	17,770,300	9,062,678		129,284,995
Net Book Value December 31, 2023	\$ 59,448,427	\$ 23,863,993	\$ 6,797,960	\$ 32,018,811	\$ 23,608,521	\$ 700,066	5,696,445	\$ 10,291,124	\$ 8,974,632	\$ 171,399,979

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

23) Short-term Debt

	Board	Maturity	Originally	Principal Payment		Net Balance December 31,
	Resolution	Dates	Authorized	2024		2023
Administration - HVAC	21-208.2.1	2028 \$	1,230,326	\$ 246,065	\$ 984,261	\$ 1,230,326
Administration - Roof	24-442 1	2029	369,386	-	369,386	-
Building Inspection - Vehicle	19-265.6.1	2024	29,410	3,270	-	3,270
Bylaw	19-265.6.2	2024	28,820	3,206	-	3,206
Com Parks - Area B - Basketball Court	23-344 2.1	2029	120,889	-	120,889	-
Com Parks - Area B - Land	20-327.5	2026	880,000	177,618	177,614	355,232
Cowichan Community Centre	22-330.4	2029	174,311	29,014	145,297	-
Cowichan Lake Recreation	20-63.1.3	2025	168,445	33,287	33,287	66,574
Fire Protection - North Oyster Fire Hall	19-345.6	2024	644,690	18,935	-	18,935
ISC Theatre - Theatre Upgrades	23-344 2.3	2029	122,979	-	122,979	-
KPR - Ice Resurfacer	19-159	2024	173,420	34,221	-	34,221
KPR - Interior Upgrades	19-159	2024	75,000	18,347	-	18,347
KPR - Parking Lot Improvements	20-244.1.3	2026	415,000	62,142	62,141	124,283
KPR - Utility Vehicle	19-159	2024	34,120	6,732	-	6,732
Parks & Trails - Portable Office	24-442 2	2029	18,016	-	18,016	-
Public Safety - SPU	19-225.2.2	2024	128,000	20,946	-	20,946
Regional Parks - CVT North Watts	23-344 2.2	2029	48,499	-	48,499	-
Regional Parks - Portable Office	24-442 3	2029	18,016	-	18,016	-
SLCC - Parking Lot	18-201	2026	173,325	35,765	33,483	69,248
SWM	20-63.1.5	2025	90,000	16,904	22,090	38,994
SWM - Excavator	22-485 1.2	2029	301,434	49,950	251,484	-
SWM - Loader	18-125.2.1	2024	147,550	16,710	-	16,710
SWM - Peerless Skid Steer	21-208.5	2027	88,951	15,569	52,102	67,671
SWM - Vehicle	22-330.6	2029	46,388	7,722	38,666	-
SWM - Vehicle	18-125.2.2	2024	41,010	4,561	-	4,561
				\$ 800,964	\$ 2,498,210	\$ 2,079,256

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

23) Short-term Debt (continued)Debt bears interest at variable rates which are paid monthly.

The weighted average interest rate at December 31, 2024 was 5.10% (December 31, 2023 - 5.23%).

Regular principal payments are not required but debt must be paid within five years of borrowing.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

24) Long-term Debt

	L/A Bylaw	Term	Maturity Dates	Originally Authorized	Principal Payment 2024	December	Interest Rate
Issued by the Municipal Finance Authority for the Regional District							
Cowichan Lake Recreation	3197	20	2029	2,500,000	\$ 145,382	\$ 818,932	2.25 %
Cowichan Lake Recreation	3197	20	2030	3,700,000	208,695	1,414,829	1.28 %
Cowichan Community Centre	2320	20	2024	2,500,000	191,054	-	2.85 %
Malahat Fire	3630	15	2028	265,000	19,786	86,320	4.52 %
Curbside Collection	3607	15	2028	1,600,000	119,468	521,175	4.52 %
Curbside Collection	3607	15	2029	175,000	12,440	70,070	4.52 %
Solid Waste Mgmt Complex	4105	20	2038	709,700	30,619	538,856	3.15 %
Solid Waste Mgmt Complex	3277	20	2038	300,000	12,943	227,782	3.15 %
Solid Waste Mgmt Complex	4105	20	2039	1,258,300	62,915	912,268	3.00 %
Solid Waste Mgmt Complex	3278	20	2030	590,000	33,278	225,608	1.28 %
Solid Waste Mgmt Complex	3277	20	2030	720,000	40,611	275,318	1.28 %
Solid Waste Mgmt Complex	3277	20	2033	780,000	39,681	425,834	4.52 %
Solid Waste Mgmt Complex	3727	20	2034	871,000	41,631	519,825	4.52 %
Arbutus Ridge Water	3287	20	2031	100,000	5,450	43,879	1.47 %
Carlton Water	3628	10	2024	50,000	5,927	-	3.00 %
Central Youbou Water	2665	25	2033	488,000	21,103	232,264	4.30 %
Dogwood Ridge Water	3281	25	2036	94,000	3,714	56,131	1.47 %
Douglas Hill Water	3383	20	2031	150,000	8,174	65,819	1.47 %
Fern Ridge Water	2995	20	2029	23,175	1,348	7,591	2.25 %
Honeymoon Bay Water	2973	20	2030	37,000	2,087	14,148	1.28 %
Honeymoon Bay Water	3981	15	2034	325,000	19,668	232,227	2.24 %
Lambourn Water	3062	20	2030	100,000	5,640	38,239	1.28 %
Satellite Park Water	3029	20	2029	160,000	9,304	52,412	2.25 %

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

24) Long-term Debt (continued)

					Principal	Net Balance	
	L/A		Maturity	Originally	Payment	December	Interest
	Bylaw	Term	Dates	Authorized	2024	31, 2024	Rate
Burnum Water	3708	25	2045	250,000	8,282	217,830	1.99 %
Shellwood Water	3625	20	2036	85,000	3,825	57,793	2.60 %
Youbou Water	2902	20	2030	120,000	6,769	45,886	1.28 %
Arbutus Mt Sewer	4233	20	2039	153,855	6,444	123,456	2.66 %
Arbutus Ridge Sewer	3289	20	2031	125,000	6,812	54,849	1.47 %
Arbutus Ridge Sewer	4146	25	2044	2,475,000	76,404	2,114,595	2.24 %
Brulette Place Sewer	3297	15	2029	24,713	1,757	9,895	3.00 %
Lambourn Sewer	3063	20	2030	150,000	8,461	57,358	1.28 %
Mesachie Lake Sewer	4151	25	2046	251,226	7,942	227,921	2.41 %
Grand Total					\$1,167,614	\$ 9,689,110	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

25) Financial risk

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Regional District is exposed to credit risk with respect to the accounts receivable, cash and investments.

The Regional District assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Regional District at December 31, 2023 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the statement of operations. Subsequent recoveries of impairment losses related to accounts receivable are credited to the statement of operations. The balance of the allowance for doubtful accounts at December 31, 2024 is \$0 (2023 - \$0).

There have been no significant changes to the credit risk exposure from 2023.

(b) Liquidity risk:

Liquidity risk is the risk that the Regional District will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Regional District manages its liquidity risk by monitoring its operating requirements. The Regional District prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 60 days of receipt of an invoice.

The contractual maturities of long-term debt are disclosed in note 13.

There have been no significant changes to the liquidity risk exposure from 2023.

(c) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates will affect the Regional District's surplus or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

25) Financial risk (continued)

(i) Foreign exchange risk:

The Regional District does not have any material transactions during the year or financial instruments denominated in foreign currencies at year end.

(ii) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

The Regional District holds investments and short-term debt with variable interest rates which expose the Regional District to cash flow interest rate risk. The Regional District's long-term debt bears interest at a fixed rate and is subject to interest rate risk at the refinancing date.

There has been no change to the market risk exposure from 2023.

(d) Tariff Risk:

The imposition of U.S. tariffs on cross-border trade may result in increased costs for goods and services procured from U.S. suppliers, impacting operations and infrastructure projects. While the long-term impact remains uncertain, the Regional District is actively working to monitor and mitigate the risks and impacts of the tariffs by prioritizing Canadian and local suppliers, where feasible, while ensuring that spending within approved budgets is maintained.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

26) Segment Disclosure

_	General Government Services	Vancouver Island Regional Library	Transportation Services	Electoral Area Services	Protective Services	Parks and Recreation	Environmental Services	Sewer and Water Utilities	2024 Consolidated
Revenues	# 5.040.544	Φ 0 000 007	A 0.407.444	Φ 5 000 077	Φ Ε 407 450	Φ 07 007 500	Φ 0.744.574	Φ 04.754	Φ 50 007 057
Tax Requisition	\$ 5,916,511	\$ 2,823,397	\$ 3,137,111		\$ 5,437,153	\$ 27,327,583			\$ 59,237,357
User Fees	-	-	-	2,591	-	(28,695)	1,479,361	4,321,585	5,774,842
Parcel Taxes Government Transfers - Provincial	- 010 724	-	- 054 630	36,200	- 1 400 704	19,750	- 106 755	3,152,899	3,208,849
	918,734	- 570	251,639	558,941	1,409,721	789,679	196,755	51,413	4,176,882
Government Transfers - Federal	2,350,094	578	352	1,170	2,642	100,570	446,771	2,387	2,904,564
Services Provided Other Local Govt Revenue from Own Sources	- 742,561	-	- 949,026	- 1,248,716	65,315 39,744	- 4,937,459	- 6,049,949	-	65,315 14,004,454
Other Revenue	607,415	-	5,648	(1,614)	952,711	4,937,439 775,430	899,406	36,999 1,580,235	4,819,231
Interest Income	2,556,431	-	5,046	20,359	202,614	403,786	62,787	1,360,233	3,419,499
Donations	2,550,451	-	-	20,359	53,960	800,100	-	173,322	854,060
Services Provided to Other Functions	- 52,863	_	-	268,205	55,900	(7,000)	(1,023,989)	- 709,921	-
Services i Tovided to Other i direttoris									
	13,144,609	2,823,975	4,343,776	7,936,845	8,163,860	35,118,662	16,822,614	10,110,712	98,465,053
Expenses									
Operations and Maintenance	3,771,394	-	35,301	1,515,665	1,755,865	6,811,030	3,739,067	2,146,000	19,774,322
Wages and Benefits	7,591,824	-	219,726	3,550,415	1,404,484	12,422,988	4,159,566	2,393,021	31,742,024
Contract for Services	134,843	-	4,165,974	165,720	1,213,463	421,693	4,829,405	39,007	10,970,105
Landfill Closure/Post Closure Costs	-	-	-	-	-	-	82,102	-	82,102
Debt Charges - Interest	62,477	-	-	112	13,343	176,162	259,757	119,974	631,825
Contributions to Community Facilities	-	-	-	-	-	138,232	-	-	138,232
Grants to Organizations	768,104	-	-	446,341	-	5,842,964	-	-	7,057,409
Library Services	-	2,780,396	-	-	-	-	-	-	2,780,396
Fire and Recreation Services Provided by Other Governments	-	-	-	-	1,089,994	126,498	-	-	1,216,492
Amortization	148,776	-	-	80,671	599,643	2,599,049	978,930	2,648,835	7,055,904
Contributions to Third Party Capital						163,240	<u>-</u>	48,660	211,900
	12,477,418	2,780,396	4,421,001	5,758,924	6,076,792	28,701,856	14,048,827	7,395,497	81,660,711
Net Annual Surplus	\$ 667,191	\$ 43,579	\$ (77,225)	\$ 2,177,921	\$ 2,087,068	\$ 6,416,806	\$ 2,773,787	\$ 2,715,215	\$ 16,804,342

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

26) Segment Disclosure (continued)

	General Government Services	Vancouver Island Regional Library	Transportation Services		Protective Services	Parks and Recreation	Environmental Services	Sewer and Water Utilities	2023 Consolidated
Revenues									
Tax Requisition	\$ 5,128,493	\$2,431,351	\$ 3,005,994	\$5,321,547	\$4,670,059	\$ 22,051,021		\$ 81,571	\$ 50,911,524
User Fees	-	-	-	2,519	-	(27,558)	1,341,638	3,946,264	5,262,863
Parcel Taxes	-	-	-	35,100		19,750	10,200	3,068,949	3,133,999
Government Transfers - Provincial	6,181,778	-	384,221	388,376	770,472	1,158,418	313,883	188,952	9,386,100
Government Transfers - Federal	2,215,331	550	375	1,179	254	53,716	145,497	15	2,416,917
Services Provided Other Local Govt	-	-	-	-	63,650	-	-	-	63,650
Revenue from Own Sources	715,698	-	900,753	1,076,119	38,705	4,626,622	5,620,478	42,593	13,020,968
Other Revenue	88,865	-	3,018	11,113	230,090	352,788	975,984	740,114	2,401,972
Interest Income	2,142,448	-	-	20,584	186,496	378,854	73,936	180,973	2,983,291
Donations	-	-	-	-	17,303	1,589,946	-	925,181	2,532,430
Services Provided to Other Functions	51,519			267,281		(14,871)	(1,013,780)	709,851	
	16,524,132	2,431,901	4,294,361	7,123,818	5,977,029	30,188,686	15,689,324	9,884,463	92,113,714
Expenses									
Operations and Maintenance	3,173,790	-	56,344	1,307,302	1,559,928	6,070,084	3,899,273	1,923,329	17,990,050
Wages and Benefits	7,050,725	_	211,355	3,366,938	1,263,511	11,707,201	3,972,221	2,290,538	29,862,489
Contract for Services	162,340	_	4,007,938	153,097	535,248	403,505	4,802,829	48,534	10,113,491
Debt Charges - Interest	1,891	_	-	2,548	20,981	272,401	232,026	127,027	656,874
Contributions to Community Facilities	-	_	_	-	-	137,735	-	-	137,735
Grants to Organizations	372,500	_	_	446,883	_	2,200,758	10,200	_	3,030,341
Library Services	-	2,390,470	_	-	_	, , ,	<u>-</u>	-	2,390,470
Fire and Recreation Services Provided by									
Other Governments	-	-	-	-	881,801	247,526	-	-	1,129,327
Amortization	210,018	-	-	69,050	526,701	2,446,694	925,076	2,363,930	6,541,469
Asset Retirement Obligation Revaluation	-	-	_	-	-	10,000	(123,213)	735,000	621,787
Contributions to Third Party Capital						64,800		23,852	88,652
	10,971,264	2,390,470	4,275,637	5,345,818	4,788,170	23,560,704	13,718,412	7,512,210	72,562,685
Net Annual Surplus	\$ 5,552,868	\$ 41,431	\$ 18,724	\$1,778,000	\$1,188,859	\$ 6,627,982	\$ 1,970,912	\$2,372,253	\$ 19,551,029

Function		2024		2023
General Government Services	\$	11,294,170	\$	12,385,502
Community Health Network	Ψ	28,586	Ψ	118,814
Administration Office		908,443		908,197
I.T. / H.R. / M.I.A. / G.I.S		395,236		395,236
Vancouver Island Regional Library		2,236		1,658
Commuter Transit		546,804		668,012
Transit		1,118,898		1,425,313
9-1-1		115,597		142,888
Grant in Aid		123,626		133,252
Environmental Services		1,569,499		1,286,086
Emergency Planning		1,459,785		1,139,442
Economic Development		455,679		482,014
Regional Tourism		253,958		48,177
Electoral Feasibility Studies		69,212		54,209
Electoral Area Services		270,706		195,298
Victim Services		183		181
Victim Services - West		16		16
Community Parks		2,280,555		1,666,273
Parks & Trails		206,547		242,020
Regional Parks		747,057		607,832
Kinsol Trestle		615,077		564,187
Bright Angel Park		137,601		83,285
South Cowichan Community Parks		7,438		9,731
Regional Parkland Acquisition		152		292,153
Animal Control		75,975		86,010
Building Inspection		655,635		674,992
Bylaw Enforcement		1,139,783		1,185,508
Community Planning		1,614,390		1,227,763
GM Land Use Services		37,075		13,027
North Oyster Fire Protection		440,994		136,960
Mesachie Lake Fire Protection		7,014		22,713
Sahtlam Fire Protection		386,397		321,936
Malahat Fire Protection		313,046		285,537
Eagle Heights Fire Protection		1,089		1,089
Honeymoon Bay Fire Protection		187,730		157,439
Youbou Fire Protection		425,313		364,559
Fire Services		61,500		-
GM Strategic Services		250,758		223,612
GM Operations		11,919		-
GM Community Services/Facilities		296,775		328,211
Regional Recreation		38,453		3,743

Function	2024	2023
Arts & Culture	20,142	96,176
Cowichan Lake Recreation	1,606,658	1,107,153
Kerry Park Recreation	695,954	934,089
Island Savings Centre	1,945,827	1,683,547
Theatre - Area A	13	9
Theatre - Area B	(38)	28
Cowichan Sportsplex - Area A	` 1 [']	4
Mill Bay Recreation	221	555
Saltair Recreation	85,532	20,595
Lake Cowichan Activity Centre	112	113
Cowichan Aquatic Centre - Area E	(304)	_
Cowichan Aquatic Centre - Area F	3	3
Shawnigan Lake Community Centre	862,746	727,452
Cobble Hill Historical Society	3	3
Shawnigan Lake Historical Society	15	15
Senior Centre Grant	25	24
Kaatza Historical Society	32	32
Mill Bay/Malahat Historical Society	2	3
Cowichan Station Assoc - Area B	7	6
Nature and Habitat - Area I	9,782	6,822
Thetis Island Wharf	85,667	116,927
Thetis Island Boat Launch	11,147	10,147
Cowichan Lake Water Protection	17,362	12,720
Cowichan Housing Association	1,802,349	1,355,920
Safer Futures	48	48
Social Planning	87	87
South Cowichan Community Policing	29	32
Cowichan Community Policing	54,485	54,443
Cowichan Valley Hospice	97	97
Curbside Collection Garbage/Recycling	642,197	279,447
Solid Waste Management Complex	6,819,307	5,441,593
Cowichan Flood Management	725,871	610,777
South Cowichan Water Study Plan	57,067	57,067
Drinking Water & Watershed Protection	2,025,699	1,800,911
Liquid Waste Plan - Central Sector	452,330	442,239
Liquid Waste Plan - South Sector	61,533	75,658
Critical Street Lighting "A"	3,295	3,212
Critical Street Lighting "B"	4,677	4,418
Critical Street Lighting "C"	2,876	2,638
Critical Street Lighting "D"	3,543	2,570
Critical Street Lighting "E"	190	455

Critical Street Lighting "" 436 (4) Mesachie Lake Street Lighting (1,308) 1,429 Youbou Street Lighting (2,000) 14,254 Brentwood College Street Lighting (2,000) 84 (6,700) Cowichan Bay Street Lighting (1,163) 11,975 Honeymoon Bay Street Lighting (1,163) 11,975 Will Bay Street Lighting (1,163) 3,976 Cobble Hill Street Lighting (1,163) 3,976 Wilmot Road Street Lighting (1,163) 14,985 Sentinel Ridge Street Lighting (1,163) 14,985 Sentinel Ridge Street Lighting (1,164) 13,644 Arbutus Mtn. Street Lighting (1,164) 2,766 Arbutus Mtn. Street Lighting (1,164) 2,766 Mill Springs Street Lighting (1,164) 2,766 Mill Springs Street Lighting (1,164) 2,766 Arbutus Mtn. Street Lighting (1,164) 2,766 Arbutus Mtn. Street Lighting (1,164) 2,766 Asset Manager (1,164) 2,850 Engineering Services (1,164) 2,850 Engineering Services (1,164) 2,850 Engineering Services (1,164) 2,850 Engineering Services (1,164) <	Function	2024	2023
Mesachie Lake Street Lighting 1,308 1,429 Youbou Street Lighting 14,254 9,834 Brentwood College Street Lighting 6,720 5,560 Cowichan Bay Street Lighting 11,975 9,867 Honeymoon Bay Street Lighting 11,975 9,867 Mill Bay Street Lighting 3,976 3,646 Wilmot Road Street Lighting 15,812 15,411 Sentinel Ridge Street Lighting 13,644 11,064 Arbutus Mtn. Street Lighting 2,766 3,683 Mill Springs Street Lighting 24,614 23,850 Engineering Services 164,950 208,361 Engineering Fullities 15,818 11,287,399 1,102,036 Asset Manager 5,600 5,638 19,097 Sentinel Ridge Drainage System 15,084 19,097 Sentinel Ridge Drainage System 15,252 21,203			
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Arbutus Ridge Water System 40,303 67,093 Carlton Water System 39,520 40,003 Shellwood Water System 6,246 5,574 Woodley Range Water System 29,089 32,862 Burnum Water System 53,462 51,629 Mesachie Lake Water System (2,227) 9,147 Shell Beach Water 61,446 -	Bald Mtn. Water System	135,386	120,293
Arbutus Ridge Water System 40,303 67,093 Carlton Water System 39,520 40,003 Shellwood Water System 6,246 5,574 Woodley Range Water System 29,089 32,862 Burnum Water System 53,462 51,629 Mesachie Lake Water System (2,227) 9,147 Shell Beach Water 61,446 -	Dogwood Ridge Water System	5,253	32,342
Carlton Water System 39,520 40,003 Shellwood Water System 6,246 5,574 Woodley Range Water System 29,089 32,862 Burnum Water System 53,462 51,629 Mesachie Lake Water System (2,227) 9,147 Shell Beach Water 61,446 -		40,303	67,093
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Mesachie Lake Water System (2,227) 9,147 Shell Beach Water 61,446 -	Woodley Range Water System	29,089	32,862
Shell Beach Water 61,446 -	Burnum Water System	53,462	51,629
Shell Beach Water 61,446 -	•		9,147
Shawnigan Village Water System 250,007 -	•	,	-
	Shawnigan Village Water System	250,007	-

Function	2024	2023
Saltair Water System	1,283,366	803,291
Central Youbou Water Debt	59,515	55,367
Youbou Water System	246,246	261,621
Honeymoon Bay Water System	119,097	141,665
Honeymoon Bay (S.C.) Water System Debt	3,372	2,583
Honeymoon Bay Water (well 2) Debt	15,173	11,628
Cherry Point Estates Water System	26,442	24,050
Shawnigan Lake North Water System	621,216	599,418
Shawnigan Lake Weir	12,042	10,231
Kerry Village Water System	45,161	34,497
Cowichan Bay Sewer System	675,558	584,988
Brulette Place Sewer System	73,103	65,740
Sentinel Ridge Sewer System	111,634	88,889
Lambourn Sewer System	63,171	29,262
Arbutus Mtn. Sewer System	52,120	34,180
Malahat Sewer System	53,895	47,915
Mesachie Lake Sewer System	108,313	106,709
Bald Mtn. Sewer System	102,703	95,991
Cobble Hill Sewer	35,672	(23,670)
Mill Springs Sewer System	(28,088)	66,913
Arbutus Ridge Sewer System	465,539	452,422
Eagle Heights Sewer System	469,947	401,096
Maple Hill Sewer System	76,259	70,454
Shawnigan Beach Estates Sewer System	423,119	378,512
Kerry Village Sewer System	71,105	60,320
Youbou Sewer System	128,269	116,439
Operating Fund Surplus Balance	54,732,579	49,618,957
Community Works Reserve Balance	8,531,283	9,115,988
Operating Fund Balance	\$ <u>63,263,862</u>	\$ <u>58,734,945</u>

SCHEDULE OF COVID RESTART GRANT FOR THE YEAR ENDED DECEMBER 31, 2024

Opening Balance, December 31, 2023	\$ 75,729
Eligible Costs Incurred:	
General Government Services	(8,676)
Total Eligible Costs Incurred Ending	(8,676)
Balance, December 31, 2024	\$ 67,053

SCHEDULE OF GROWING COMMUNITIES FUND GRANT FOR THE YEAR ENDED DECEMBER 31, 2024

Opening Balance, December 31, 2023	\$ 5,649,000
Eligible Costs Incurred:	
Upgrade Cowichan Community Centre	(50,000)
Cowichan Valley Trail - Waters Road Bridge	(150,000)
Cowichan Valley Trail - McGee Creek Trestle	(542)
Total Eligible Costs Incurred Ending	(200,542)
Balance, December 31, 2024	\$ 5,448,458

SCHEDULE OF HOUSING INITIATIVES FUND GRANT FOR THE YEAR ENDED DECEMBER 31, 2024

Opening Balance, December 31, 2023	\$	C)
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Eligible Costs Incurred:

Housing Initiatives Funds Grant received in 2024 323,554

Total Eligible Costs Incurred (202,558)
Ending Balance, December 31, 2024 \$ 120,996