

**SUMMARY OF 5 YEAR FINANCIAL PLAN****2023 - 2027**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>
<b>SUMMARY OF REVENUE</b>					
Tax Requisition	\$50,911,624	\$57,063,732	\$61,253,459	\$62,689,911	\$64,424,530
Parcel Taxes	3,120,560	2,980,169	3,033,591	3,050,211	3,055,396
Fees & Charges	16,211,954	19,123,783	20,402,315	21,326,940	22,299,845
Other Revenue	42,302,120	26,350,815	33,113,611	31,185,161	32,383,825
Proceeds of Borrowing	10,105,717	5,942,500	1,524,602	1,024,602	0
	<u>\$122,651,975</u>	<u>\$111,460,999</u>	<u>\$119,327,579</u>	<u>\$119,276,825</u>	<u>\$122,163,596</u>
Transfers from (to)					
- Special Funds	16,692,689	\$3,569,763	\$393,939	(\$335,321)	\$220,233
- Surplus - Prior Year	2,027,442	-	-	-	-
Total Transfers	<u>\$18,720,131</u>	<u>\$3,569,763</u>	<u>\$393,939</u>	<u>(\$335,321)</u>	<u>\$220,233</u>
<b>TOTAL REVENUE</b>	<u><u>\$141,372,106</u></u>	<u><u>\$115,030,762</u></u>	<u><u>\$119,721,518</u></u>	<u><u>\$118,941,504</u></u>	<u><u>\$122,383,829</u></u>
<b>SUMMARY OF EXPENDITURES</b>					
Debt Principal & Interest					
Short Term	\$2,192,728	\$2,242,246	\$2,496,305	\$2,133,946	\$1,966,624
Long Term	4,683,050	4,612,795	5,129,119	5,039,360	5,029,361
Capital	42,942,270	12,767,306	7,627,000	4,185,000	4,795,000
Other Purposes	91,375,849	95,408,415	104,469,094	107,583,198	110,592,844
Deficit Prior Year	178,209	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<u><u>\$141,372,106</u></u>	<u><u>\$115,030,762</u></u>	<u><u>\$119,721,518</u></u>	<u><u>\$118,941,504</u></u>	<u><u>\$122,383,829</u></u>

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2023)

SCHEDULE "B"

FUNCTION	Funding Sources					Transfer from/to				Expenditures										
	Requestion	Parot Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	3,660,089	-	-	96,541,325	443,332	104,946,686	1,459,280	-	-	326,545	110,873	1,132,735	1,270,153	12,145,099	\$309,551	-	1,476,819	-	\$10,328,729	12,115,099
101 Community Health Network	-	-	-	80,000	-	80,000	-	-	-	-	-	-	-	287,444	-	-	-	-	287,444	287,444
102 V. I. Regional Library	2,431,351	-	-	-	-	2,431,351	-	-	-	-	-	-	-	2,431,351	-	-	-	-	2,431,351	2,431,351
105 Malahat Transit	304,211	-	140,500	201,348	-	646,059	20,000	-	-	-	20,000	20,000	666,059	-	-	-	-	-	666,059	666,059
107 Transit	2,701,783	-	581,100	237,390	-	3,520,273	523,388	-	-	-	-	-	4,043,661	-	-	-	-	-	4,043,661	4,043,661
109 911	882,961	-	-	8,500	-	891,461	-	-	-	-	-	-	891,461	-	-	-	-	-	891,461	891,461
115 Grants-in-Aid	71,402	-	-	-	-	71,402	1,154	-	-	87,325	1,154	88,479	159,881	-	-	-	-	-	159,881	159,881
121 Economic Development	674,090	-	-	35,364	-	709,454	59,925	-	-	18,486	59,925	78,411	787,865	-	-	-	-	-	787,865	787,865
123 Regional Tourism	120,000	-	-	-	-	120,000	-	-	-	-	-	-	620,000	-	-	-	-	-	620,000	620,000
130 Electoral Feasibility Studies	15,000	-	-	-	-	15,000	5,000	-	-	-	-	-	45,000	-	-	-	-	-	45,000	45,000
131 Environmental Initiatives	707,703	-	-	\$78,226	-	786,229	168,248	\$0	-	\$260,076	\$168,248	428,324	1,212,253	-	-	-	\$60,000	-	1,152,253	1,212,253
150 Municipalities - M.F. & Debt	-	-	-	3,154,071	-	3,154,071	-	-	-	-	-	-	3,154,071	-	-	\$3,104,071	-	-	3,104,071	3,104,071
197 GM Community Services	-	-	-	259,410	-	259,410	-	-	-	-	-	-	259,410	-	-	-	-	-	259,410	259,410
198 GM Strategic Services	-	-	-	323,190	-	323,190	-	-	-	-	-	-	323,190	-	-	-	-	-	323,190	323,190
199 Parks, Recreation, Culture & Facilities	-	-	-	629,304	-	629,304	61,170	-	-	-	2,000	61,170	690,474	-	-	-	-	-	690,474	690,474
200 Administration Building	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
205 Emergency Planning	1,194,594	-	1,844,250	-	3,038,844	131,443	-	-	-	(5,000)	131,350	136,443	262,790	3,301,637	-	27,229	-	-	3,328,866	3,301,637
230 Community Parks	2,403,873	1,000	70,322	1,930,000	4,005,195	3,265,994	217,072	-	3,072,168	(848,246)	53,887	3,319,881	7,325,076	\$325,807	-	-	\$4,493,740	-	2,952,026	7,325,076
290 Electrical Area Services	933,995	-	-	-	933,995	130,000	-	-	-	-	-	-	1,215,187	-	-	-	-	-	1,215,187	1,215,187
279 Parks & Trails	1,217,702	-	-	-	1,217,702	-	-	-	-	-	-	-	1,217,702	-	-	-	-	-	1,217,702	1,217,702
281 Regional Parks	\$1,964,337	-	-	481,578	886,785	2,932,688	394,428	45,000	88,388	(20,000)	87,113	261,088	481,538	3,414,237	-	184,210	-	-	3,414,237	3,414,237
281 Bright Angel Park	89,609	4,500	-	-	100,009	(20,000)	-	-	-	-	-	(20,000)	80,009	-	-	-	-	-	80,009	80,009
282 South Cowichan Community Parks	15,000	-	-	-	15,000	-	-	-	-	-	-	-	15,000	-	-	-	-	-	15,000	15,000
283 Kinross Trestle	110,853	-	-	-	110,853	427,882	-	-	(47,118)	-	475,000	427,882	538,735	-	-	475,000	-	-	538,735	538,735
285 Regional Parkland Acquisition	750,000	-	-	-	750,000	155,000	600,000	-	(545,000)	-	100,000	155,000	905,000	\$72,687	-	-	-	-	905,000	905,000
310 Animal Control	55,000	-	-	754,888	-	809,888	65,000	65,000	-	-	-	-	874,888	6,257	-	-	65,000	-	940,145	940,145
320 Building Inspection	\$360,484	-	-	-	360,484	431,551	49,955	-	(6,500)	40,000	388,096	471,551	3,744,511	38,816	-	-	452,600	-	\$3,263,035	3,744,511
320 Community Planning	2,750,255	160,000	362,705	-	3,273,960	902,847	-	-	-	-	-	-	902,847	-	-	-	-	-	902,847	902,847
320 Bylaw Enforcement	\$308,308	-	-	-	308,308	-	-	-	-	-	-	-	308,308	-	-	-	-	-	308,308	308,308
350 North Oyster Fire Protection	543,928	117,100	30,000	119,000	810,028	(96,000)	-	-	(96,000)	-	-	(96,000)	714,028	178,765	-	-	158,160	-	\$377,103	714,028
351 Metchie Lake Fire Protection	66,003	-	-	-	66,003	(5,000)	-	-	(5,000)	-	-	-	61,003	-	-	-	-	-	61,003	61,003
352 Lake Cowichan Fire Protection	\$362,160	-	-	-	362,160	-	-	-	-	-	-	-	362,160	-	-	-	-	-	362,160	362,160
353 Saltair Fire Protection	194,446	-	-	-	194,446	-	-	-	-	-	-	-	194,446	-	-	-	-	-	194,446	194,446
353 Salthair Fire Protection	409,210	3,191	-	-	412,401	(133,206)	-	-	(135,266)	61,136	-	(74,070)	328,331	-	-	-	32,120	-	338,331	338,331
353 Malahat Fire Protection	255,139	63,650	30,000	-	348,789	(42,780)	-	-	(42,780)	-	-	-	276,009	-	-	-	-	-	276,009	276,009
355 Eagle Heights Fire Protection	315,131	-	-	-	315,131	(5,041)	-	-	(5,041)	-	-	-	310,090	6,133	-	-	-	-	316,223	316,223
355 Honeymoon Bay Fire Protection	202,397	-	-	-	202,397	(20,000)	-	-	(20,000)	-	-	(20,000)	182,397	-	-	-	-	-	182,397	182,397
355 Youbou Fire Protection	161,387	-	-	12,449	173,836	-	-	-	-	-	-	-	173,836	-	-	12,449	-	-	186,285	186,285
390 Regional Recreation	6,741,844	-	-	-	6,741,844	-	-	-	-	-	-	-	6,741,844	-	-	-	-	-	6,741,844	6,741,844
400 Arts and Culture	130,000	-	-	-	130,000	78,388	-	-	-	78,388	78,388	208,388	208,388	-	-	-	-	-	208,388	208,388
405 Cowichan Lake Recreation	409,210	352,327	756,690	1,275,000	4,803,264	585,281	559,882	-	1,008	26,479	587,289	5,300,653	290,282	6,133	-	278,728	323,583	1,861,281	\$2,507,961	5,369,653
411 Kerry Park Recreation	2,133,278	-	-	-	4,036,294	165,300	110,300	-	47,316	55,000	212,616	4,242,910	127,714	99,882	-	-	121,800	-	\$3,893,534	4,242,910
417 Kerry Park Aquatic Service	66,667	-	-	-	66,667	-	-	-	-	-	-	-	66,667	-	-	-	-	-	66,667	66,667
420 Island Savings Centre	3,162,946	2,003,989	3,324,795	375,000	8,868,730	1,526,746	1,162,000	-	(9254)	113,751	365,000	1,640,497	10,507,227	\$180,069	\$146,856	\$3,241,667	\$6,938,036	10,507,227	10,507,227	
430 Theatre Grant - Area A	30,949	-	-	-	30,949	-	-	-	-	12	-	12	30,961	-	-	-	-	-	30,961	30,961
433 Theatre Grant - Area B	54,736	-	-	-	54,736	-	-	-	-	54	-	54	54,790	-	-	-	-	-	54,790	54,790
437 Theatre Grant - Area C	59,046	-	-	-	59,046	-	-	-	-	-	-	-	59,046	-	-	-	-	-	59,046	59,046
438 Theatre Grant - N. Cowichan	95,751	-	-	-	95,751	-	-	-	-	-	-	-	95,751	-	-	-	-	-	95,751	95,751
438 Theatre Grant - Ladysmith	940,271	-	-	-	940,271	-	-	-	-	-	-	-	940,271	-	-	-	-	-	940,271	940,271
440 Cowichan Sportsplex - Area A	12,655	-	-	-	12,655	-	-	-	-	5	-	5	12,660	-	-	-	-	-	12,660	12,660
442 Cowichan Sportsplex - Area C	11,906	-	-	-	11,906	-	-	-	-	-	-	-	11,906	-	-	-	-	-	11,906	11,906
443 Cowichan Sportsplex - Area D	7,527	-	-	-	7,527	-	-	-	-	-	-	-	7,527	-	-	-	-	-	7,527	7,527
444 Cowichan Sportsplex - Area E	9,014	-	-	-	9,014	-	-	-	-	-	-	-	9,014	-	-	-	-	-	9,014	9,014
450 Recreation Mill Bay	10,100	-	-	-	10,100	-	-	-	-	113	-	113	10,113	-	-	-	-	-	10,113	10,113
451 Recreation Glenora	10,163	-	-	-	10,163	-	-	-	(58,500)	-	-	-	(58,500)	-	-	-	-	-	10,163	10,163
456 Recreation Saltair	38,790	-	-	-	38,790	(8,500)	-	-	-	-	(8,500)	29,290	21,356	-	-	-	-	-	21,356	21,356
457 Victim Services West	15,000	-	-	-	15,000	-	-	-	-	-	-	-	15,000	-	-	-	-	-	15,000	15,000
458 Cowichan Lake Activity Centre	97,703	-	-	-	97,703	-	-	-	-	16	-	16	97,719	-	-	-	-	-	97,719	97,719
459 Victim Services	97,703	-	-	-	97,703	-	-	-	-	188	-	188	97,891	-	-	-	-	-	97,891	97,891
460 Recreation N. Oyster	92,198	-	-	-	92,198	-	-	-	-	-	-	-	92,198	-	-	-	-	-	92,198	92,198
461 Cowichan Aquatic Centre - Area E	\$19,365	-	-	-	19,365	-	-	-	-	-	-	-	19,365	-	-	-	-	-	19,365	19,365
463 Cowichan Wooden Boat Society	\$19,061	507,250	349,310	-	1,055,621	19,061	32,220	-	105,654	313,030</										

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2023)

SCHEDULE 'B'

FUNCTION	Funding Sources				Transfer from/to										Expenditures					
	Tax Requisition	Parat Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	Surplus of Prior Year (To)	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
532 Drinking Water and Watershed Protection	5873,039	-	-	-	-	673,039	1,105,815	-	-	-	270,000	1,105,815	1,375,815	2,048,854	-	-	-	-	-	2,048,854
533 Liquid Waste Plan Central Sector	11,835	-	-	-	-	11,835	-	-	-	-	-	-	-	11,835	-	-	-	-	-	11,835
540 Liquid Waste Plan South Sector	80	-	-	-	-	80	35,395	-	35,395	-	50,000	-	85,395	85,395	-	-	35,395	-	-	85,395
550 Street Lighting - Masachie	7,000	-	-	-	-	7,000	-	-	-	-	-	-	-	7,000	-	-	-	-	-	7,000
551 Street Lighting - Toobou	-	33,000	-	-	-	33,000	-	-	-	-	-	-	-	33,000	-	-	-	-	-	33,000
552 Street Lighting - Brentwood	-	-	200	50	-	310	-	-	-	-	-	-	-	310	-	-	-	-	-	310
553 Street Lighting - Cowichan Bay	5,800	-	-	-	-	5,800	-	-	-	-	-	-	-	5,800	-	-	-	-	-	5,800
554 Street Lighting - Honeymoon Bay	27,100	-	-	-	-	27,100	-	-	-	-	-	-	-	27,100	-	-	-	-	-	27,100
555 Street Lighting - Mill Bay	-	-	-	-	-	3,100	-	-	-	-	-	-	-	3,100	-	-	-	-	-	3,100
556 Street Lighting - Cobble Hill	-	\$2,100	3,000	100	-	2,100	-	-	-	-	-	-	-	2,100	-	-	-	-	-	2,100
557 Critical Street Lighting A	4,914	-	-	-	-	4,914	-	-	-	-	-	-	-	4,914	-	-	-	-	-	4,914
558 Critical Street Lighting B	1,000	-	-	-	-	1,000	-	-	-	-	-	-	-	1,000	-	-	-	-	-	1,000
559 Critical Street Lighting C	3,700	-	-	-	-	3,700	-	-	-	-	-	-	-	3,700	-	-	-	-	-	3,700
560 Critical Street Lighting D	3,100	-	-	-	-	3,100	-	-	-	-	-	-	-	3,100	-	-	-	-	-	3,100
561 Critical Street Lighting E	5,300	-	-	-	-	5,300	-	-	-	-	-	-	-	5,300	-	-	-	-	-	5,300
562 Critical Street Lighting I	6,300	-	-	-	-	6,300	-	-	-	-	-	-	-	6,300	-	-	-	-	-	6,300
563 Street Lighting - Wilmet Road	3,000	-	-	-	-	3,000	-	-	-	-	-	-	-	3,000	-	-	-	-	-	3,000
581 Street Lighting - Sentinel Ridge	2,800	-	-	-	-	2,800	-	-	-	-	-	-	-	2,800	-	-	-	-	-	2,800
583 Street Lighting - Twin Cedars	3,200	-	-	-	-	3,200	-	-	-	-	-	-	-	3,200	-	-	-	-	-	3,200
585 Street Lighting - Arbutus Mountain	4,000	-	-	-	-	4,000	-	-	-	-	-	-	-	4,000	-	-	-	-	-	4,000
586 Mill Springs Street Lighting	7,000	-	-	-	-	7,000	-	-	-	-	-	-	-	7,000	-	-	-	-	-	7,000
601 Satellite Park Water	53,300	32,870	20,000	-	-	106,170	50,000	-	-	50,000	-	-	50,000	156,170	-	8,973	50,000	-	-	807,197
603 Douglas Hill Water	51,200	51,000	20,000	-	-	122,200	-	-	-	-	-	-	122,200	7,719	-	-	-	-	-	122,200
604 Lambourn Water	51,500	110,000	20,000	-	-	181,500	338,000	10,000	275,000	-	-	50,000	335,000	516,500	4,956	360,000	-	-	-	915,544
605 Arbutus Mountain Water	48,848	36,000	6,000	-	-	90,848	-	-	-	-	-	-	-	90,848	-	-	-	-	-	90,848
606 Malahat Water	20,000	1,100	-	-	-	29,100	-	-	-	-	-	-	-	29,100	-	-	-	-	-	29,100
607 Fern Ridge Water	22,700	18,605	20,000	-	-	69,305	-	-	-	-	-	-	-	69,305	-	-	-	-	-	69,305
611 Bald Mountain Water System	74,774	40,800	-	-	-	115,574	(4,000)	-	-	(4,000)	-	-	(4,000)	111,574	-	3,900	35,000	-	-	111,574
613 Deepwood Ridge Water System	24,000	22,900	-	-	-	46,900	36,616	-	16,616	-	20,000	-	36,616	83,566	-	-	-	-	-	83,566
615 Arbutus Ridge Water System	317,253	-	-	-	-	317,253	8,070	8,070	-	-	-	-	-	325,323	-	-	-	-	-	325,323
616 Carlton Water System	34,000	17,500	24,000	-	-	75,500	-	-	-	-	-	-	-	75,500	-	-	-	-	-	75,500
617 Shelwood Water System	24,500	24,000	-	-	-	48,500	22,243	-	-	-	-	22,243	-	70,743	-	-	-	-	-	70,743
618 Woodley Range Water System	20,600	31,000	-	-	-	60,600	310,916	-	310,916	-	-	-	310,916	375,616	-	-	-	-	-	375,616
619 Burnham Water System	54,000	44,000	200,000	-	-	298,000	62,999	-	62,999	-	-	-	62,999	361,499	-	-	-	-	-	361,499
620 Masachie Lake Water	45,450	19,840	19,000	-	-	84,290	447,027	63,503	154,409	-	-	428,446	447,027	531,317	-	-	-	-	-	531,317
640 Sentinel Water	720,000	196,000	3,638,922	2,000,000	-	6,564,922	683,567	100,652	-	-	-	-	683,567	7,238,489	-	178,500	-	-	-	7,238,489
652 Central Toobou Water Debt	38,850	-	-	-	-	38,850	(16,980)	-	-	(16,980)	-	-	-	25,870	-	-	-	-	-	25,870
653 Youbou Water	176,100	101,000	602	-	-	277,702	164,000	-	-	-	31,408	164,000	195,408	473,140	-	-	-	-	-	473,140
660 Honeymoon Bay Water	62,212	90,200	20,000	-	-	172,412	120,000	-	50,000	-	-	70,000	120,000	292,412	-	-	-	-	-	292,412
661 Honeymoon Bay (Sutton Cr.) Water Debt	2,623	-	-	-	-	2,623	(789)	-	-	(789)	-	-	-	1,834	-	-	-	-	-	1,834
662 Honeymoon Bay Water (Well Z) Debt	26,300	-	-	-	-	26,300	(3,546)	-	-	(3,546)	-	-	-	24,754	-	-	-	-	-	24,754
670 Cherry Point Water	21,600	16,460	20,000	-	-	58,060	-	-	-	-	-	-	-	58,060	-	-	-	-	-	58,060
680 Shawigan Lake North Water	280,720	243,278	4,202,940	2,080,600	-	6,807,538	284,238	100,000	-	-	3,000	181,238	284,238	7,091,776	-	-	-	-	-	7,091,776
691 Shawigan West	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
699 Kerry Village Water	92,600	50,000	20,000	-	-	162,600	1,462	-	1,462	-	-	-	-	94,062	-	-	-	-	-	94,062
701 Wilmet Road Drainage	8,000	-	-	-	-	8,000	-	-	-	-	-	-	-	8,000	-	-	-	-	-	8,000
702 Sentinel Ridge Drainage	4,000	-	-	-	-	4,000	-	-	-	-	-	-	-	4,000	-	-	-	-	-	4,000
703 Shawigan Lake East Drainage	1,750	-	-	-	-	1,750	-	-	-	-	-	-	-	1,750	-	-	-	-	-	1,750
705 Arbutus Mountain Drainage	6,000	-	-	-	-	6,000	-	-	-	-	-	-	-	6,000	-	-	-	-	-	6,000
707 Lanes Road Drainage	3,000	-	-	-	-	3,000	-	-	-	-	-	-	-	3,000	-	-	-	-	-	3,000
711 Bald Mountain Drainage System	5,500	-	-	-	-	5,500	-	-	-	-	-	-	-	5,500	-	-	-	-	-	5,500
714 Cobble Hill Drainage System	7,000	-	-	-	-	7,000	-	-	-	-	-	-	-	7,000	-	-	-	-	-	7,000
715 Arbutus Ridge Drainage System	34,300	-	-	-	-	34,300	-	-	-	-	-	-	-	34,300	-	-	-	-	-	34,300
799 Shawigan Creek Cleanout System	12,021	-	-	-	-	12,021	5,000	-	-	-	5,000	-	5,000	17,021	-	-	-	-	-	17,021
800 Cowichan Bay Sewer	252,631	280,000	12,627	-	-	545,258	25,128	149,715	-	(124,587)	-	-	-	570,386	35,246	29,715	-	-	-	635,425
801 Bluffet Sewer System	24,780	28,800	-	-	-	53,580	48,475	-	-	-	-	-	-	102,055	-	-	-	-	-	102,055
802 Sentinel Ridge Sewer	52,950	95,000	1,324,000	-	-	1,471,950	61,527	45,102	-	-	-	16,425	61,527	1,533,477	-	-	-	-	-	1,533,477
803 Twin Cedars Sewer	39,000	173,384	24,000	-	-	236,384	-	-	-	-	-	-	-	173,384	-	7,434	-	-	-	180,818
804 Lambourn Sewer	141,040	64,000	27,664	-	-	232,704	-	-	-	-	-	-	-	232,704	-	9,818	22,464	-	-	264,986
805 Arbutus Mountain Sewer	30,500	1,100	-	-	-	31,600	-	-	-	-	-	-	-	31,600	-	-	-	-	-	31,600
808 Cobble Hill Sewer	37,893	14,900	-	-	-	52,793	228,771	8,900	-	-	-	-	-	237,764	-	-	-	-	-	237,764
810 Masachie Lake Sewer	105,489	45,000	2,000	50,000	-	202,489	60,562	14,844	-	-	-	-	-	66,406	-	-	-	-	-	128,912
811 Bald Mountain Sewer System	83,500	85,738	258,471	-	-	427,709	394,482	1,605	392,877	-	-	-	-	394,482	-	-	-	-	-	791,359
812 Cobble Hill Sewer	109,600	101,296	500,000	-	-	710,896	81,943	-	-	-	-	-	81,943	822,839	-	-	-	-	-	904,782
815 Arbutus Ridge Sewer System	36,000	336,136	30,000	-	-	402,136	235,000	358,328	-	2,449	(125,547)	-	235,000	663,166	-	-	-	-	-	901,674
820 Eagle Heights Sewer	36,000	20,100	-	-	-	56,100	5,969	-	-	-	-	-	-	62,069	-	-	-	-	-	62,069
840 Shawigan Lake Sewer	180,000	176,640	24,476	-	-	381,116	166,198	-	49,543	-										

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	4,126,536			\$6,417,243	462,500	11,006,279	\$337,500		337,500	11,343,779	\$340,590		650,000	\$10,353,189		11,343,779
101 Community Health Network				80,000		80,000				80,000				\$80,000		80,000
102 V. I. Regional Library	2,479,978					2,479,978				2,479,978				\$2,479,978		2,479,978
106 Malahat Transit	317,629		154,550	117,135		589,314	110,058		110,058	699,372				\$699,372		699,372
107 Transit	3,454,655		651,061	158,930		4,264,676	78,460		78,460	4,343,136				\$4,343,136		4,343,136
109 911	907,857			11,000		918,857				918,857				\$918,857		918,857
119 Grants-in-Aid	112,000					112,000				112,000				\$112,000		112,000
121 Economic Development	\$687,571			35,000		722,571				722,571				\$722,571		722,571
123 Regional Tourism	126,000			525,000		651,000				651,000				\$651,000		651,000
130 Electoral Feasibility Studies	25,000			20,000		45,000				45,000				\$45,000		45,000
131 Environmental Initiatives	750,000			\$250,000		1,000,000	\$52,000		52,000	1,052,000				\$1,052,000		1,052,000
150 Municipalities - M.F.A. Debt				3,094,071		3,094,071				3,094,071		\$3,094,071				3,094,071
197 GM Community Services				267,192		267,192				267,192				\$267,192		267,192
198 GM Strategic Services				332,885		332,885				332,885				\$332,885		332,885
199 Parks, Recreation, Culture & Facilities				711,188		711,188				711,188				\$711,188		711,188
200 Administration Building														\$0		
205 Emergency Planning	1,528,018			33,000		1,561,018	(5,000)		(5,000)	1,556,018	18,881			\$1,537,137		1,556,018
230 Community Parks	2,690,916		1,000	23,000		2,714,916	(12,694)		(12,694)	2,702,222	\$505,381		\$187,306	\$2,009,535		2,702,222
250 Electoral Area Services	1,075,121					1,075,121				1,075,121				\$1,075,121		1,075,121
279 Parks & Trails	1,264,122					1,264,122	\$0			1,264,122				\$1,264,122		1,264,122
280 Regional Parks	\$1,563,695					1,563,695	500,000		500,000	2,063,695	181,830		500,000	\$1,381,865		2,063,695
281 Bright Angel Park	99,000		4,500			103,500	20,000		20,000	123,500			40,000	\$83,500		123,500
282 South Cowichan Community Parks	15,000					15,000				15,000				\$15,000		15,000
283 Kinsol Trestle	115,000					115,000	(85,000)		(85,000)	30,000				\$30,000		30,000
285 Regional Parkland Acquisition	750,000					750,000	\$50,000		50,000	800,000	\$0		755,000	\$45,000		800,000
310 Animal Control	57,400			65,000		122,400				122,400				\$122,400		122,400
320 Building Inspection	\$379,237			752,798		1,132,035				1,132,035	2,869			\$1,129,166		1,132,035
325 Community Planning	2,827,850		200,000			3,027,850	143,500		143,500	3,171,350				\$3,171,350		3,171,350
328 Bylaw Enforcement	\$766,312			202,489		968,801				968,801	3,579			\$965,222		968,801
350 North Oyster Fire Protection	590,301		117,100			707,401	(265,016)		(265,016)	442,385	44,535			\$397,850		442,385
351 Mesachie Lake Fire Protection	68,013			6,000		74,013	(5,000)		(5,000)	69,013				\$69,013		69,013
352 Lake Cowichan Fire Protection	\$390,969					390,969				390,969				\$390,969		390,969
353 Saltair Fire Protection	220,279					220,279				220,279				\$220,279		220,279
354 Sahlam Fire Protection	429,154		3,191			432,345	(145,000)		(145,000)	287,345				\$287,345		287,345
355 Malahat Fire Protection	230,602		64,920			295,522	207,220		207,220	502,742		21,582	250,000	\$231,160		502,742
356 Eagle Heights Fire Protection	324,433					324,433	(5,041)		(5,041)	319,392				\$319,392		319,392
357 Honeymoon Bay Fire Protection	217,868					217,868	25,000		25,000	242,868			55,000	\$187,868		242,868
358 Youbou Fire Protection	176,228					176,228	(10,000)		(10,000)	166,228				\$166,228		166,228
390 Regional Recreation	12,396,830					12,396,830				12,396,830				\$12,396,830		12,396,830
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	1,881,297		385,248	1,537,331	180,000	3,983,876	50,000		50,000	4,033,876	320,360	323,583	455,000	\$2,934,933		4,033,876
411 Kerry Park Recreation	1,101,835		729,492	2,290,169	550,000	4,671,496				4,671,496	235,256		620,000	\$3,816,240		4,671,496
417 Kerry Park Aquatic Service	33,333					33,333				33,333				\$33,333		33,333
420 Island Savings Centre	1,928,777		2,069,147	4,032,679		8,030,603	\$2,689,746		2,689,746	10,720,349	\$76,573	\$111,231	\$3,450,000	\$7,082,545		10,720,349
429 Island Savings Centre Theatre Loan																
435 Theatre Grant - Area A	16,415					16,415				16,415				\$16,415		16,415
436 Theatre Grant - Area B	29,065					29,065				29,065				\$29,065		29,065
437 Theatre Grant - Area C	\$31,294					31,294				31,294				\$31,294		31,294
438 Theatre Grant N. Cowichan	\$50,750					50,750				50,750				\$50,750		50,750
439 Theatre Grant - Ladysmith	\$21,503					21,503				21,503				\$21,503		21,503
440 Cowichan Sportsplex - Area A	6,713					6,713				6,713				\$6,713		6,713
442 Cowichan Sportsplex - Area C	6,310					6,310				6,310				\$6,310		6,310
443 Cowichan Sportsplex - Area D	3,989					3,989				3,989				\$3,989		3,989
444 Cowichan Sportsplex - Area E	4,777					4,777				4,777				\$4,777		4,777
450 Recreation Mill Bay	10,000					10,000				10,000				\$10,000		10,000
451 Recreation Glenora	\$10,366					10,366				10,366				\$10,366		10,366
456 Recreation Saltair	45,790					45,790	(\$35,290)		(35,290)	10,500				\$10,500		10,500
457 Victim Services West	15,000					15,000				15,000				\$15,000		15,000

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)				Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
458 Cowichan Lake Activity Centre	\$57,187					57,187			-	57,187				\$57,187		57,187
459 Victim Services	99,849					99,849			-	99,849				\$99,849		99,849
460 Recreation N. Oyster	\$48,865					48,865			-	48,865				\$48,865		48,865
461 Cowichan Aquatic Centre - Area E	\$10,274					10,274			-	10,274				\$10,274		10,274
463 Cowichan Wooden Boat Society	\$19,061					19,061			-	19,061				\$19,061		19,061
464 Shawnigan Lake Community Centre	286,770					1,613,808			-	1,663,808				\$1,386,943		1,663,808
465 Cobble Hill Historical Society	15,000		538,500	638,538	150,000	15,000	50,000		50,000	1,663,808	36,865		240,000	\$15,000		15,000
466 Cobble Hill Hall	\$28,125					28,125			-	28,125				\$28,125		28,125
467 Shawnigan Lake Historical Society	27,031					27,031			-	27,031				\$27,031		27,031
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	13,334					13,334			-	13,334				\$13,334		13,334
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	8,095					8,095			-	8,095				\$8,095		8,095
480 Cowichan Aquatic Centre - Area I	\$1,842					1,842			-	1,842				\$1,842		1,842
481 Cowichan Aquatic Centre - Area F	\$1,840					1,840			-	1,840				\$1,840		1,840
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,659		1,659			-	1,659				\$1,659		1,659
493 Safer Futures	28,386					28,386			-	28,386				\$28,386		28,386
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				250,000		250,000	75,000		75,000	325,000			75,000	\$250,000		325,000
576 Engineering Services - Utilities				3,428,600		3,428,600	100,000		100,000	3,528,600			100,000	\$3,428,600		3,528,600
510 Thetis Island Solid Waste & Recycling		\$36,094				36,094			-	36,094				\$36,094		36,094
515 Curbside Collection			3,833,787	605,700	4,600,000	9,039,487	(150,000)		(150,000)	8,889,487	155,950	144,820	4,600,000	\$3,988,717		8,889,487
520 Solid Waste Complex	7,222,827		6,801,107	315,222		14,339,156	(54,000)		(54,000)	14,285,156	308,702	352,334	-	\$13,624,120		14,285,156
530 Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594		157,594
531 South Cowichan Water Study Plan	50					50			-	50				\$0		50
532 Drinking Water and Watershed Protection	\$900,000					900,000			-	900,000				\$900,000		900,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		33,000				33,000			-	33,000				\$33,000		33,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	28,000					28,000			-	28,000				\$28,000		28,000
555 Street Lighting - Mill Bay			3,000	100		3,100			-	3,100				\$3,100		3,100
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	5,000					5,000			-	5,000				\$5,000		5,000
558 Critical Street Lighting B	1,100					1,100			-	1,100				\$1,100		1,100
559 Critical Street Lighting C	3,700					3,700			-	3,700				\$3,700		3,700
560 Critical Street Lighting D	1,800					1,800			-	1,800				\$1,800		1,800
561 Critical Street Lighting E	5,500					5,500			-	5,500				\$5,500		5,500
565 Critical Street Lighting I	\$3,500					3,500			-	3,500				\$3,500		3,500
580 Street Lighting - Wilmot Road	3,000					3,000			-	3,000				\$3,000		3,000
581 Street Lighting - Sentinel Ridge	2,900					2,900			-	2,900				\$2,900		2,900
583 Street Lighting - Twin Cedars	3,200					3,200			-	3,200				\$3,200		3,200
585 Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586 Mill Springs Street Lighting	7,000					7,000			-	7,000				\$7,000		7,000
601 Satellite Park Water		53,300	36,000	20,000		109,300			-	109,300		8,973		\$100,327		109,300
603 Douglas Hill Water		52,000	52,000	20,000		124,000			-	124,000		7,719		\$116,281		124,000

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
604 Lambourn Water		51,500	113,000	20,000		184,500			184,500				4,956		\$179,544	184,500
605 Arbutus Mountain Water		49,000	53,000	-		102,000			102,000						\$102,000	102,000
606 Malahat Water		30,000	5,000			35,000			35,000						\$35,000	35,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000			82,000				1,300		\$80,700	82,000
611 Bald Mountain Water System		74,774	40,800			115,574			115,574						\$115,574	115,574
613 Dogwood Ridge Water System		28,850	23,000			51,850			51,850				3,900		\$47,950	51,850
615 Arbutus Ridge Water System			326,954			326,954			326,954				5,146		\$321,808	326,954
616 Carlton Water System		35,000	17,500	24,000		76,500			76,500				5,665		\$70,835	76,500
617 Shellwood Water System		24,500	26,000			50,500			50,500				5,216		\$45,284	50,500
618 Woodley Range Water System		32,000	35,000			67,000			67,000						\$67,000	67,000
619 Burnum Water System		57,000	44,500			101,500			101,500				12,780		\$88,720	101,500
620 Mesachie Lake Water		45,450	20,000	19,000		84,450			84,450						\$84,450	84,450
640 Saltair Water		720,000	196,000	3,601		919,601	150,000		150,000	1,069,601			178,000	420,000	\$471,601	1,069,601
652 Central Youbou Water Debt		36,850				36,850			36,850						\$10,980	36,850
653 Youbou Water		177,000	101,000	632		278,632			278,632				5,947		\$272,685	278,632
660 Honeymoon Bay Water		62,212	92,200	20,000		174,412			174,412						\$174,412	174,412
661 Honeymoon Bay (Sutton Cr.) Water Debt			2,623			2,623			2,623						\$1,834	789
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754					\$0	24,754
670 Cherry Point Water		24,000	16,460	60,000		100,460			100,460					40,000	\$60,460	100,460
680 Shawnigan Lake North Water		281,000	354,478	20,412		655,890			655,890				110,478		\$545,412	655,890
681 Shawnigan Weir				1,298		1,298			1,298						\$1,298	1,298
690 Kerry Village Water		24,000	56,000	20,000		100,000			100,000						\$100,000	100,000
701 Wilmot Road Drainage	8,000					8,000			8,000						\$8,000	8,000
702 Sentinel Ridge Drainage	4,000					4,000			4,000						\$4,000	4,000
703 Shawnigan Lake East Drainage	1,800					1,800			1,800						\$1,800	1,800
705 Arbutus Mountain Drainage	7,000					7,000			7,000						\$7,000	7,000
707 Lanes Road Drainage	3,200					3,200			3,200						\$3,200	3,200
711 Bald Mountain Drainage System	5,500					5,500			5,500						\$5,500	5,500
714 Cobble Hill Drainage System	7,000					7,000			7,000						\$7,000	7,000
715 Arbutus Ridge Drainage System	34,300					34,300			34,300						\$34,300	34,300
799 Shawnigan Creek Cleanout System	14,000					14,000			14,000						\$14,000	14,000
800 Cowichan Bay Sewer		260,000	300,000	24,602		584,602	75,413		75,413	660,015				200,000	\$460,015	660,015
801 Brulett Sewer System		1,976				1,976			1,976				1,976		\$0	1,976
802 Sentinel Ridge Sewer															\$0	
803 Twin Cedars Sewer															\$0	
804 Lambourn Sewer		41,000	118,384	24,000		183,384			183,384				7,434		\$175,950	183,384
805 Arbutus Mountain Sewer		141,040	80,850			221,890			221,890				9,818		\$212,072	221,890
806 Malahat Sewer		30,500	5,000			35,500			35,500						\$35,500	35,500
809 Cobble Hill Sewer															\$0	
810 Mesachie Lake Sewer		38,000	19,000			57,000			57,000				13,651		\$43,349	57,000
811 Bald Mountain Sewer System		117,375	50,000			167,375			167,375				10,875		\$156,500	167,375
812 Cobble Hill Sewer		83,500	85,800	500		169,800			169,800						\$169,800	169,800
813 Mill Springs Sewer System															\$0	
815 Arbutus Ridge Sewer System			499,000			499,000			499,000				129,757		\$369,243	499,000
820 Eagle Heights Sewer		36,000	350,000	24,000		374,000	94,453		94,453	468,453			100,000		\$368,453	468,453
830 Maple Hills Sewer			20,100			56,100			56,100						\$96,100	96,100
840 Shawnigan Lake Sewer		180,000	176,640	24,480		381,120			381,120					30,000	\$351,120	381,120
850 Kerry Village Sewer															\$0	
860 Youbou Sewer System		42,000	17,130			59,130	(3,000)		(3,000)	56,130					\$56,130	56,130
<b>TOTALS</b>	<b>57,063,732</b>	<b>2,980,169</b>	<b>19,123,783</b>	<b>26,350,815</b>	<b>5,942,500</b>	<b>111,460,999</b>	<b>3,569,763</b>	<b>-</b>	<b>3,569,763</b>	<b>115,030,762</b>	<b>2,242,246</b>	<b>4,612,795</b>	<b>12,767,306</b>	<b>95,408,415</b>	<b>-</b>	<b>115,030,762</b>

**Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)**

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	4,271,007			\$6,708,509		10,979,516	(\$100,000)		(100,000)	10,879,516	\$403,028		\$50,000	\$10,426,488		10,879,516
101 Community Health Network				80,000		80,000			-	80,000				\$80,000		80,000
102 V. I. Regional Library	2,529,578					2,529,578			-	2,529,578				\$2,529,578		2,529,578
106 Malahat Transit	444,201		170,005	20,135		634,341	100,000		100,000	734,341				\$734,341		734,341
107 Transit	3,815,195		665,935	163,930		4,645,060			-	4,645,060				\$4,645,060		4,645,060
109 911	935,093			11,000		946,093	200,000		200,000	1,146,093			200,000	\$946,093		1,146,093
119 Grants-in-Aid	112,000					112,000			-	112,000				\$112,000		112,000
121 Economic Development	\$701,323			35,000		736,323			-	736,323				\$736,323		736,323
123 Regional Tourism	132,300			550,000		682,300			-	682,300				\$682,300		682,300
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives	775,000			\$250,000		1,025,000	\$52,000		52,000	1,077,000				\$1,077,000		1,077,000
150 Municipalities - M.F.A. Debt				3,084,071		3,084,071			-	3,084,071		\$3,084,071		-		3,084,071
197 GM Community Services				275,208		275,208			-	275,208				\$275,208		275,208
198 GM Strategic Services				342,872		342,872			-	342,872				\$342,872		342,872
199 Parks, Recreation, Culture & Facilities				732,524		732,524			-	732,524				\$732,524		732,524
200 Administration Building									-					\$0		-
205 Emergency Planning	1,550,251			33,000		1,583,251			-	1,583,251				1,583,251		1,583,251
230 Community Parks	2,725,340		2,000	23,000		2,750,340	(50,000)		(50,000)	2,700,340	\$503,766		\$150,000	\$2,046,574		2,700,340
250 Electoral Area Services	1,081,609					1,081,609			-	1,081,609				\$1,081,609		1,081,609
279 Parks & Trails	1,314,686					1,314,686			\$0	1,314,686			\$0	\$1,314,686		1,314,686
280 Regional Parks	\$1,717,771					1,717,771	50,000		50,000	1,767,771	179,450		165,000	\$1,423,321		1,767,771
281 Bright Angel Park	111,500		4,500			116,000			-	116,000			30,000	\$86,000		116,000
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	117,500					117,500	(87,500)		(87,500)	30,000				\$30,000		30,000
285 Regional Parkland Acquisition	800,000					800,000	400,000		400,000	1,200,000	\$0		\$1,160,000	\$40,000		1,200,000
310 Animal Control	59,848			65,000		124,848			-	124,848				\$124,848		124,848
320 Building Inspection	\$398,951			752,798		1,151,749			-	1,151,749				\$1,151,749		1,151,749
325 Community Planning	2,881,050		200,000			3,081,050	143,500		143,500	3,224,550				\$3,224,550		3,224,550
328 Bylaw Enforcement	\$783,232			202,489		985,721			-	985,721				\$985,721		985,721
350 North Oyster Fire Protection	583,202		117,100			700,402	(265,016)		(265,016)	435,386	25,600			\$409,786		435,386
351 Mesachie Lake Fire Protection	70,083			6,000		76,083	(5,000)		(5,000)	71,083				\$71,083		71,083
352 Lake Cowichan Fire Protection	\$402,698					402,698			-	402,698				\$402,698		402,698
353 Saltair Fire Protection	206,288					206,288			-	206,288				\$206,288		206,288
354 Sahlstam Fire Protection	447,774		3,191			450,965	(155,000)		(155,000)	295,965				295,965		295,965
355 Malahat Fire Protection	236,237		66,220			302,457	(42,780)		(42,780)	259,677		21,582		\$238,095		259,677
356 Eagle Heights Fire Protection	334,015					334,015	(5,041)		(5,041)	328,974				\$328,974		328,974
357 Honeymoon Bay Fire Protection	223,504					223,504	(30,000)		(30,000)	193,504				\$193,504		193,504
358 Youbou Fire Protection	181,215					181,215	(10,000)		(10,000)	171,215				\$171,215		171,215
390 Regional Recreation	19,128,425					19,128,425			-	19,128,425				\$19,128,425		19,128,425
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000		130,000
405 Cowichan Lake Recreation	1,254,387		385,248	2,298,697		3,938,332			-	3,938,332	319,816	323,583	360,000	\$2,934,933		3,938,332
411 Kerry Park Recreation			744,082	3,702,636		4,446,718			-	4,446,718	179,253		375,000	\$3,892,465		4,446,718
417 Kerry Park Aquatic Service									-					\$0		-
420 Island Savings Centre									-					\$0		-
429 Island Savings Centre Theatre Loan			1,980,448	6,041,948	1,500,000	9,522,396	\$524,746		524,746	10,047,142	\$396,573	\$0	\$2,427,000	\$7,223,569		10,047,142
435 Theatre Grant - Area A									-					\$0		-
436 Theatre Grant - Area B									-					\$0		-
437 Theatre Grant - Area C									-					\$0		-
438 Theatre Grant N. Cowichan									-					\$0		-
439 Theatre Grant - Ladysmith									-					\$0		-
440 Cowichan Sportsplex - Area A									-					\$0		-
442 Cowichan Sportsplex - Area C									-					\$0		-
443 Cowichan Sportsplex - Area D									-					\$0		-
444 Cowichan Sportsplex - Area E									-					\$0		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,573					10,573			-	10,573				\$10,573		10,573
456 Recreation Saltair	45,790					45,790	(\$35,290)		(35,290)	10,500				\$10,500		10,500
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources						Total Funding	Transfer from/(to)		Total Revenue	Expenditures					Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Special Funds		Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year		
458 Cowichan Lake Activity Centre	\$57,187						57,187			57,187							57,187
459 Victim Services	101,846						101,846			101,846							101,846
460 Recreation N. Oyster	\$0						-			-							-
461 Cowichan Aquatic Centre - Area E	\$0						-			-							-
463 Cowichan Wooden Boat Society	\$19,061						19,061			19,061							19,061
464 Shawnigan Lake Community Centre	-		544,075	973,972	-		1,518,047	50,000	50,000	1,568,047	53,365		100,000	\$1,414,682		1,568,047	
465 Cobble Hill Historical Society	15,000						15,000			15,000							15,000
466 Cobble Hill Hall	\$28,125						28,125			28,125							28,125
467 Shawnigan Lake Historical Society	27,572						27,572			27,572							27,572
469 Cowichan Station Area Association Area	\$24,708						24,708			24,708							24,708
470 Frank Jameson Centre	-						-			-							-
472 Senior Centre Grant	17,500						17,500			17,500							17,500
474 Kaatza Society	\$30,000						30,000			30,000							30,000
475 Mill Bay/Malahat Historical Society	10,200						10,200			10,200							10,200
478 Cowichan Station Association Area B	8,257						8,257			8,257							8,257
480 Cowichan Aquatic Centre - Area F	\$0						-			-							-
481 Cowichan Aquatic Centre - Area I	\$0						-			-							-
488 Shawnigan Basin Society	-						-			-							-
489 Nature and Habitat - Area I				700			700			700							700
490 Thetis Island Wharf		18,750					18,750			18,750							18,750
491 Thetis Island Boat Launch		1,000					1,000			1,000							1,000
492 Cowichan Lake Water Protection				1,659			1,659			1,659							1,659
493 Safer Futures	28,386						28,386			28,386							28,386
494 Social Planning	51,000						51,000			51,000							51,000
495 South Cowichan Community Policing	100,000						100,000			100,000							100,000
496 Cowichan Community Policing	124,900						124,900			124,900							124,900
497 Cowichan Valley Hospice Society	\$62,220						62,220			62,220							62,220
498 Cowichan Housing Association	\$765,000						765,000	(500,000)	(500,000)	265,000				\$265,000		265,000	
575 Engineering Services - Administration				255,000			255,000	50,000	50,000	305,000			50,000	\$265,000		305,000	
576 Engineering Services - Utilities				3,530,500			3,530,500	150,000	150,000	3,680,500			60,000	\$3,620,500		3,680,500	
510 Thetis Island Solid Waste & Recycling		\$36,816					36,816			36,816							36,816
515 Curbside Collection			4,539,302	623,000			5,162,302	(150,000)	(150,000)	5,012,302	155,950	788,040		\$4,068,312		5,012,302	
520 Solid Waste Complex	7,579,119		7,331,673	341,280			15,252,072	(54,000)	(54,000)	15,198,072	268,629	352,334		\$14,577,109		15,198,072	
530 Cowichan Flood Management	161,534						161,534			161,534							161,534
531 South Cowichan Water Study Plan	\$0						-			-							-
532 Drinking Water and Watershed Protection	\$1,000,000						1,000,000			1,000,000							1,000,000
535 Liquid Waste Plan Central Sector	95,900			4,100			100,000			100,000							100,000
540 Liquid Waste Plan South Sector	\$202,068						202,068			202,068							202,068
550 Street Lighting - Mesachie	7,100						7,100			7,100							7,100
551 Street Lighting - Youbou		34,000					34,000			34,000							34,000
552 Street Lighting - Brentwood			280	50			330			330							330
553 Street Lighting - Cowichan Bay	5,900						5,900			5,900							5,900
554 Street Lighting - Honeymoon Bay	29,000						29,000			29,000							29,000
555 Street Lighting - Mill Bay			3,000	100			3,100			3,100							3,100
556 Street Lighting - Cobble Hill		\$2,200					2,200			2,200							2,200
557 Critical Street Lighting A	5,100						5,100			5,100							5,100
558 Critical Street Lighting B	1,200						1,200			1,200							1,200
559 Critical Street Lighting C	3,800						3,800			3,800							3,800
560 Critical Street Lighting D	1,800						1,800			1,800							1,800
561 Critical Street Lighting E	5,500						5,500			5,500							5,500
565 Critical Street Lighting I	\$3,500						3,500			3,500							3,500
580 Street Lighting - Wilmot Road	3,000						3,000			3,000							3,000
581 Street Lighting - Sentinel Ridge	3,000						3,000			3,000							3,000
583 Street Lighting - Twin Cedars	3,200						3,200			3,200							3,200
585 Street Lighting - Arbutus Mountain	5,000						5,000			5,000							5,000
586 Mill Springs Street Lighting	8,000						8,000			8,000							8,000
601 Satellite Park Water		54,000	36,000	20,000			110,000			110,000		8,973		\$101,027		110,000	
603 Douglas Hill Water		52,000	53,000	20,000			125,000			125,000		7,719		\$117,281		125,000	



Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
604 Lambourn Water		53,000	114,000	20,000		187,000			-	187,000		4,956	-	\$182,044		187,000
605 Arbutus Mountain Water		49,000	54,000	-		103,000			-	103,000				\$103,000		103,000
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000
608 Fern Ridge Water		30,375	33,625	20,000		84,000			-	84,000		1,300		\$82,700		84,000
611 Bald Mountain Water System		74,774	50,000			124,774			-	124,774				\$124,774		124,774
613 Dogwood Ridge Water System		28,850	23,000			51,850			-	51,850		3,900		\$47,950		51,850
615 Arbutus Ridge Water System			335,000			335,000			-	335,000		5,146		\$329,854		335,000
616 Carlton Water System		35,000	17,500	124,000		176,500			-	176,500			100,000	\$76,500		176,500
617 Shellwood Water System		25,000	26,000			51,000			-	51,000		5,216		\$45,784		51,000
618 Woodley Range Water System		32,000	35,000			67,000			-	67,000				\$67,000		67,000
619 Burnum Water System		57,000	44,500			101,500			-	101,500		12,780		\$88,720		101,500
620 Mesachie Lake Water		45,500	20,000	19,000		84,500			-	84,500				\$84,500		84,500
640 Saltair Water		720,000	220,000	3,601		943,601			-	943,601		178,000	270,000	\$495,601		943,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		\$10,980		36,850
653 Youbou Water		177,000	101,000	632		278,632			-	278,632		5,947		\$272,685		278,632
660 Honeymoon Bay Water		62,212	94,200	1,820,000		1,976,412			-	1,976,412			1,800,000	\$176,412		1,976,412
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	16,460	20,000		60,460			-	60,460				\$60,460		60,460
680 Shawnigan Lake North Water		281,000	355,478	20,412		656,890			-	656,890		110,478		\$546,412		656,890
681 Shawnigan Weir				1,298		1,298			-	1,298				\$1,298		1,298
690 Kerry Village Water		24,000	56,000	20,000		100,000			-	100,000				\$100,000		100,000
701 Wilnot Road Drainage	8,500					8,500			-	8,500				\$8,500		8,500
702 Sentinel Ridge Drainage	4,500					4,500			-	4,500				\$4,500		4,500
703 Shawnigan Lake East Drainage	1,850					1,850			-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	7,000					7,000			-	7,000				\$7,000		7,000
707 Lanes Road Drainage	3,200					3,200			-	3,200				\$3,200		3,200
711 Bald Mountain Drainage System	5,700					5,700			-	5,700				\$5,700		5,700
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	34,300					34,300			-	34,300				\$34,300		34,300
799 Shawnigan Creek Cleanout System	15,000					15,000			-	15,000				\$15,000		15,000
800 Cowichan Bay Sewer		260,000	320,000		24,602	604,602	75,413		75,413	680,015			200,000	\$480,015		680,015
801 Brulett Sewer System		1,976				1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer									-					\$0		
803 Twin Cedars Sewer									-							
804 Lambourn Sewer		41,000	118,384	24,000		183,384			-	183,384		7,434		\$175,950		183,384
805 Arbutus Mountain Sewer		141,040	80,850			221,890			-	221,890		9,818		\$212,072		221,890
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
809 Cobble Hill Sewer									-							
810 Mesachie Lake Sewer		38,000	19,000			57,000			-	57,000		13,651		\$43,349		57,000
811 Bald Mountain Sewer System		117,375	50,000			167,375			-	167,375		10,875		\$156,500		167,375
812 Cobble Hill Sewer		100,000	90,000	500		190,500			-	190,500				\$190,500		190,500
813 Mill Springs Sewer System									-					\$0		
815 Arbutus Ridge Sewer System			499,000			499,000			-	499,000		129,757		\$369,243		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	22,000			60,950			-	60,950				\$60,950		60,950
840 Shawnigan Lake Sewer		180,000	176,640	24,480		381,120			-	381,120			30,000	\$351,120		381,120
850 Kerry Village Sewer									-					\$0		
860 Youbou Sewer System		42,000	17,130			59,130	(3,000)		(3,000)	56,130				\$56,130		56,130
<b>TOTALS</b>	<b>61,253,459</b>	<b>3,033,591</b>	<b>20,402,315</b>	<b>33,113,611</b>	<b>1,524,602</b>	<b>119,327,579</b>	<b>393,939</b>	<b>-</b>	<b>393,939</b>	<b>119,721,518</b>	<b>2,496,305</b>	<b>5,129,119</b>	<b>7,627,000</b>	<b>104,469,094</b>	<b>-</b>	<b>119,721,518</b>

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)		Expenditures						Deficit prior year	Total Expenditures
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes		
100 General Government	4,420,779			\$6,841,003		11,261,782		(\$100,000)	(100,000)	11,161,782	\$399,766				\$10,762,016	11,161,782
101 Community Health Network				80,000		80,000			-	80,000					80,000	80,000
102 V. I. Regional Library	2,580,169					2,580,169			-	2,580,169				\$2,580,169	2,580,169	2,580,169
106 Malahat Transit	550,903		187,005	22,135		760,043			-	760,043				\$760,043	760,043	760,043
107 Transit	4,224,673		699,746	165,430		5,089,849			-	5,089,849				\$5,089,849	5,089,849	5,089,849
109 911	963,145			11,000		974,145	200,000		200,000	1,174,145			200,000	\$974,145	1,174,145	1,174,145
119 Grants-in-Aid	112,000					112,000			-	112,000				\$112,000	112,000	112,000
121 Economic Development	\$715,349			35,000		750,349			-	750,349				\$750,349	750,349	750,349
123 Regional Tourism	138,915			575,000		713,915			-	713,915				\$713,915	713,915	713,915
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000	45,000	45,000
131 Environmental Initiatives	800,000			\$250,000		1,050,000	\$52,000		52,000	1,102,000				\$1,102,000	1,102,000	1,102,000
150 Municipalities - M.F.A. Debt				2,994,313		2,994,313			-	2,994,313		\$2,994,313			2,994,313	2,994,313
197 GM Community Services				283,464		283,464			-	283,464				\$283,464	283,464	283,464
198 GM Strategic Services				353,158		353,158			-	353,158				\$353,158	353,158	353,158
199 Parks, Recreation, Culture & Facilities				754,500		754,500			-	754,500				\$754,500	754,500	754,500
200 Administration Building									-					\$0		
205 Emergency Planning	1,597,648			33,000		1,630,648			-	1,630,648				\$1,630,648	1,630,648	1,630,648
230 Community Parks	2,598,065		2,000	23,000		2,623,065	(115,000)		(115,000)	2,508,065	\$325,275		\$105,000	\$2,077,790	2,508,065	2,508,065
250 Electoral Area Services	1,089,143					1,089,143		94,540	94,540	1,183,683				\$1,183,683	1,183,683	1,183,683
279 Parks & Trails	1,354,127					1,354,127	\$65,000		65,000	1,419,127			\$65,000	\$1,354,127	1,419,127	1,419,127
280 Regional Parks	\$1,668,091					1,668,091			-	1,668,091	102,070			\$1,466,021	1,668,091	1,668,091
281 Bright Angel Park	114,000		4,500			118,500			-	118,500			30,000	\$88,500	118,500	118,500
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000	15,000	15,000
283 Kinsol Trestle	120,000					120,000	(55,000)		(55,000)	65,000				\$65,000	65,000	65,000
285 Regional Parkland Acquisition	800,000					800,000	(160,000)		(160,000)	640,000	\$0		\$600,000	\$40,000	640,000	640,000
310 Animal Control	62,345			65,000		127,345			-	127,345				\$127,345	127,345	127,345
320 Building Inspection	\$421,986			752,798		1,174,784			-	1,174,784				\$1,174,784	1,174,784	1,174,784
325 Community Planning	2,935,850		200,000			3,135,850	(6,500)		(6,500)	3,129,350				\$3,129,350	3,129,350	3,129,350
328 Bylaw Enforcement	\$804,176			202,489		1,006,665			-	1,006,665				\$1,006,665	1,006,665	1,006,665
350 North Oyster Fire Protection	600,896		117,100			717,996	(270,316)		(270,316)	447,680	25,600			\$422,080	447,680	447,680
351 Mesachie Lake Fire Protection	72,214			6,000		78,214	(5,000)		(5,000)	73,214				\$73,214	73,214	73,214
352 Lake Cowichan Fire Protection	\$414,779					414,779			-	414,779				\$414,779	414,779	414,779
353 Saltair Fire Protection	212,476					212,476			-	212,476				\$212,476	212,476	212,476
354 Sahlam Fire Protection	466,653		3,191			469,844	(165,000)		(165,000)	304,844				\$304,844	304,844	304,844
355 Malahat Fire Protection	243,379		66,220			309,599	(42,780)		(42,780)	266,819	21,582			\$245,237	266,819	266,819
356 Eagle Heights Fire Protection	343,884					343,884	(5,041)		(5,041)	338,843				\$338,843	338,843	338,843
357 Honeymoon Bay Fire Protection	230,310					230,310	19,000		19,000	249,310			50,000	\$199,310	249,310	249,310
358 Youbou Fire Protection	186,351					186,351	(10,000)		(10,000)	176,351				\$176,351	176,351	176,351
390 Regional Recreation	19,247,714					19,247,714			-	19,247,714				\$19,247,714	19,247,714	19,247,714
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000	130,000	130,000
405 Cowichan Lake Recreation	1,183,843		385,248	2,298,697		3,867,788			-	3,867,788	319,272	323,583	290,000	\$2,934,933	3,867,788	3,867,788
411 Kerry Park Recreation			758,965	3,501,750		4,260,715	(25,000)		(25,000)	4,235,715	115,500		150,000	\$3,970,215	4,235,715	4,235,715
417 Kerry Park Aquatic Service	\$0								-					\$0		
420 Island Savings Centre			2,097,433	5,976,165	1,000,000	9,073,598	\$649,746		649,746	9,723,344	\$396,573	\$0	\$1,850,000	\$7,476,771	9,723,344	9,723,344
429 Island Savings Centre Theatre Loan									-					\$0		
435 Theatre Grant - Area A									-					\$0		
436 Theatre Grant - Area B									-					\$0		
437 Theatre Grant - Area C	\$0								-					\$0		
438 Theatre Grant N. Cowichan	\$0								-					\$0		
439 Theatre Grant - Ladysmith	\$0								-					\$0		
440 Cowichan Sportsplex - Area A									-					\$0		
442 Cowichan Sportsplex - Area C									-					\$0		
443 Cowichan Sportsplex - Area D									-					\$0		
444 Cowichan Sportsplex - Area E									-					\$0		
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000	10,000	10,000
451 Recreation Glenora	\$10,784					10,784			-	10,784				\$10,784	10,784	10,784
456 Recreation Saltair	45,790					45,790	(\$35,290)		(35,290)	10,500				\$10,500	10,500	10,500
457 Victim Services West	15,000					15,000			-	15,000				\$15,000	15,000	15,000

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)		Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
458 Cowichan Lake Activity Centre	\$57,187					57,187			-	57,187				\$57,187		57,187
459 Victim Services	103,882					103,882			-	103,882				\$103,882		103,882
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$19,061					19,061			-	19,061				\$19,061		19,061
464 Shawnigan Lake Community Centre	-		549,870	951,105		1,500,975			-	1,500,975	33,000		25,000	\$1,442,975		1,500,975
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$28,125					28,125			-	28,125				\$28,125		28,125
467 Shawnigan Lake Historical Society	\$28,123					28,123			-	28,123				\$28,123		28,123
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	8,423					8,423			-	8,423				\$8,423		8,423
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,659		1,659			-	1,659				\$1,659		1,659
493 Safer Futures	28,386					28,386			-	28,386				\$28,386		28,386
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				280,000		280,000			-	280,000				\$280,000		280,000
576 Engineering Services - Utilities				3,634,400		3,634,400	120,000		120,000	3,754,400			120,000	\$3,634,400		3,754,400
510 Thetis Island Solid Waste & Recycling		\$37,000				37,000			-	37,000				\$37,000		37,000
515 Curbside Collection			4,603,488	640,000		5,243,488	(150,000)		(150,000)	5,093,488	155,950	788,040		\$4,149,498		5,093,488
520 Solid Waste Complex	7,953,226		7,955,269	344,711		16,253,206	(54,000)		(54,000)	16,199,206				\$15,596,806		16,199,206
530 Cowichan Flood Management	165,572					165,572			-	165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,100,000					1,100,000			-	1,100,000				\$1,100,000		1,100,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,100					7,100			-	7,100				\$7,100		7,100
551 Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	5,900					5,900			-	5,900				\$5,900		5,900
554 Street Lighting - Honeymoon Bay	29,000					29,000			-	29,000				\$29,000		29,000
555 Street Lighting - Mill Bay						3,200			-	3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill						2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100	\$2,300				5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,200					1,200			-	1,200				\$1,200		1,200
559 Critical Street Lighting C	3,800					3,800			-	3,800				\$3,800		3,800
560 Critical Street Lighting D	2,000					2,000			-	2,000				\$2,000		2,000
561 Critical Street Lighting E	5,700					5,700			-	5,700				\$5,700		5,700
565 Critical Street Lighting I	\$3,600					3,600			-	3,600				\$3,600		3,600
580 Street Lighting - Wilmot Road	3,100					3,100			-	3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	3,000					3,000			-	3,000				\$3,000		3,000
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	8,000					8,000			-	8,000				\$8,000		8,000
601 Satellite Park Water		54,000	36,000	20,000		110,000			-	110,000		8,973		\$101,027		110,000
603 Douglas Hill Water		52,000	53,000	20,000		125,000			-	125,000		7,719		\$117,281		125,000

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures					Deficit prior year	Total Expenditures
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes		
604 Lambourn Water		53,000	115,000	20,000		188,000			-	188,000		4,956		\$183,044	188,000	
605 Arbutus Mountain Water		50,000	54,000	-	-	104,000			-	104,000				\$104,000	104,000	
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000	40,000	
608 Fern Ridge Water		30,375	33,625	20,000		84,000			-	84,000		1,300		\$82,700	84,000	
611 Bald Mountain Water System		80,000	50,000			130,000			-	130,000				\$130,000	130,000	
613 Dogwood Ridge Water System		30,000	23,000			53,000			-	53,000		3,900		\$49,100	53,000	
615 Arbutus Ridge Water System			343,389			343,389			-	343,389		5,146		\$338,243	343,389	
616 Carlton Water System		35,000	17,500	24,000		76,500			-	76,500				\$76,500	76,500	
617 Shellwood Water System		25,000	26,000			51,000			-	51,000		5,216		\$45,784	51,000	
618 Woodley Range Water System		32,000	38,000			70,000			-	70,000				\$70,000	70,000	
619 Burnum Water System		59,000	45,000			104,000			-	104,000		12,780		\$91,220	104,000	
620 Mesachie Lake Water		45,500	20,000	19,000		84,500			-	84,500				\$84,500	84,500	
640 Saltair Water		720,000	220,000	3,601		943,601			-	943,601		178,000	270,000	\$495,601	943,601	
652 Central Youbou Water Debt			36,850			36,850			-	36,850			\$25,870	10,980	36,850	
653 Youbou Water		180,000	101,000	632		281,632			-	281,632		5,947		\$275,685	281,632	
660 Honeymoon Bay Water		62,212	94,200	20,000		176,412			-	176,412				\$176,412	176,412	
661 Honeymoon Bay (Sutton Cr.) Water Debt			\$2,623			2,623			-	2,623				789	2,623	
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)	24,754			\$24,754		\$0	24,754	
670 Cherry Point Water		24,000	17,000	20,000		61,000			-	61,000				\$61,000	61,000	
680 Shawnigan Lake North Water		281,000	355,478	20,412		656,890			-	656,890		110,478		\$546,412	656,890	
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298	1,298	
690 Kerry Village Water		24,000	56,000	20,000		100,000			-	100,000				\$100,000	100,000	
701 Wilmot Road Drainage	8,500					8,500			-	8,500				\$8,500	8,500	
702 Sentinel Ridge Drainage	4,500					4,500			-	4,500				\$4,500	4,500	
703 Shawnigan Lake East Drainage	1,850					1,850			-	1,850				\$1,850	1,850	
705 Arbutus Mountain Drainage	8,000					8,000			-	8,000				\$8,000	8,000	
707 Lanes Road Drainage	3,300					3,300			-	3,300				\$3,300	3,300	
711 Bald Mountain Drainage System	5,700					5,700			-	5,700				\$5,700	5,700	
714 Cobble Hill Drainage System	7,200					7,200			-	7,200				\$7,200	7,200	
715 Arbutus Ridge Drainage System	35,000					35,000			-	35,000				\$35,000	35,000	
799 Shawnigan Creek Cleanout System	15,000					15,000			-	15,000				\$15,000	15,000	
800 Cowichan Bay Sewer		260,000	320,000	-	24,602	604,602	75,413	75,413	680,015			200,000		\$480,015	680,015	
801 Brulett Sewer System		1,976				1,976			-	1,976		1,976		\$0	1,976	
802 Sentinel Ridge Sewer									-					\$0		
803 Twin Cedars Sewer									-					\$0		
804 Lambourn Sewer		41,000	118,384	24,000		183,384			-	183,384		7,434		\$175,950	183,384	
805 Arbutus Mountain Sewer		145,000	80,850			225,850			-	225,850		9,818		\$216,032	225,850	
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000	63,000	
809 Cobble Hill Sewer									-					\$0		
810 Mesachie Lake Sewer		38,000	19,000			57,000			-	57,000		13,651		\$43,349	57,000	
811 Bald Mountain Sewer System		117,375	55,000			172,375			-	172,375		10,875		\$161,500	172,375	
812 Cobble Hill Sewer		100,000	100,000	500		200,500			-	200,500				\$200,500	200,500	
813 Mill Springs Sewer System									-					\$0		
815 Arbutus Ridge Sewer System			513,970			513,970			-	513,970		129,757		\$384,213	513,970	
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453	94,453	468,453			100,000		\$368,453	468,453	
830 Maple Hills Sewer		38,950	22,000			60,950			-	60,950				\$60,950	60,950	
840 Shawnigan Lake Sewer		180,000	176,640	24,840		381,120			-	381,120			30,000	\$351,120	381,120	
850 Kerry Village Sewer			50			50			-	50				\$0	50	
860 Youbou Sewer System		42,000	22,000			64,000	(3,000)	(3,000)	61,000					\$61,000	61,000	
<b>TOTALS</b>	<b>62,689,911</b>	<b>3,050,211</b>	<b>21,326,940</b>	<b>31,185,161</b>	<b>1,024,602</b>	<b>119,276,825</b>	<b>(335,321)</b>	<b>-</b>	<b>(335,321)</b>	<b>118,941,504</b>	<b>2,133,947</b>	<b>5,039,361</b>	<b>4,185,000</b>	<b>107,583,196</b>	<b>-</b>	<b>118,941,504</b>

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2027)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	4,576,045			\$7,067,452		11,643,497	(\$100,000)		(100,000)	11,543,497	\$357,720		\$50,000	\$11,135,777		11,543,497
101 Community Health Network				80,000		80,000			-	80,000				80,000		80,000
102 V. I. Regional Library	2,631,772					2,631,772			-	2,631,772				\$2,631,772		2,631,772
106 Malahat Transit	507,154		196,356	23,135		786,645			-	786,645				\$786,645		786,645
107 Transit	4,525,044		793,471	168,430		5,486,945			-	5,486,945				\$5,486,945		5,486,945
109 911	992,040			11,000		1,003,040	200,000		200,000	1,203,040			200,000	\$1,003,040		1,203,040
119 Grants-in-Aid	112,000					112,000			-	112,000				\$112,000		112,000
121 Economic Development	\$729,656			35,000		764,656			-	764,656				\$764,656		764,656
123 Regional Tourism	145,861			600,000		745,861			-	745,861				\$745,861		745,861
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives	850,000			\$250,000		1,100,000	\$52,000		52,000	1,152,000				\$1,152,000		1,152,000
150 Municipalities - M.F.A. Debt				\$2,984,313		2,984,313			-	2,984,313		\$2,984,313				2,984,313
197 CM Community Services				\$291,968		291,968			-	291,968				\$291,968		291,968
198 GM Strategic Services				\$363,752		363,752			-	363,752				\$363,752		363,752
199 Parks, Recreation, Culture & Facilities				777,135		777,135			-	777,135				\$777,135		777,135
200 Administration Building									-					\$0		
205 Emergency Planning	1,646,671			33,000		1,679,671			-	1,679,671				1,679,671		1,679,671
230 Community Parks	2,628,815		2,000	23,000		2,653,815	115,000		115,000	2,768,815	\$325,275		\$330,000	\$2,113,540		2,768,815
250 Electoral Area Services	1,094,722					1,094,722			-	1,094,722				\$1,094,722		1,094,722
279 Parks & Trails	1,394,751					1,394,751			-	1,394,751			\$0	\$1,394,751		1,394,751
280 Regional Parks	\$1,662,910					1,662,910			-	1,662,910	52,910		100,000	\$1,510,000		1,662,910
281 Bright Angel Park	111,500		4,500			116,000			-	116,000			25,000	\$91,000		116,000
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	120,000					120,000	(90,000)		(90,000)	30,000				\$30,000		30,000
285 Regional Parkland Acquisition	800,000					800,000	1,000,000		1,000,000	1,800,000	\$0		1,760,000	\$40,000		1,800,000
310 Animal Control	64,892			65,000		129,892			-	129,892				\$129,892		129,892
320 Building Inspection	\$445,481			752,798		1,198,279			-	1,198,279				\$1,198,279		1,198,279
325 Community Planning	2,991,110		200,000			3,191,110	(7,000)		(7,000)	3,184,110				\$3,184,110		3,184,110
328 Bylaw Enforcement	\$825,578		202,489			1,028,067			-	1,028,067				\$1,028,067		1,028,067
350 North Oyster Fire Protection	618,964		117,100			736,064	(275,722)		(275,722)	460,342	25,600			\$434,742		460,342
351 Mesachie Lake Fire Protection	74,412			6,000		80,412	(5,000)		(5,000)	75,412				\$75,412		75,412
352 Lake Cowichan Fire Protection	\$427,222					427,222			-	427,222				\$427,222		427,222
353 Saltair Fire Protection	218,850					218,850			-	218,850				\$218,850		218,850
354 Sahtlam Fire Protection	485,799		3,191			488,990	(175,000)		(175,000)	313,990				\$313,990		313,990
355 Malahat Fire Protection	250,737		66,220			316,957	(42,780)		(42,780)	274,177	21,582			\$252,595		274,177
356 Eagle Heights Fire Protection	354,050					354,050	(5,041)		(5,041)	349,009				\$349,009		349,009
357 Honeymoon Bay Fire Protection	205,289					205,289			-	205,289				\$205,289		205,289
358 Youbou Fire Protection	191,642					191,642	(10,000)		(10,000)	181,642				\$181,642		181,642
390 Regional Recreation	19,668,853					19,668,853			-	19,668,853				\$19,668,853		19,668,853
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000		130,000
405 Cowichan Lake Recreation	1,153,299		385,248	2,298,697		3,837,244			-	3,837,244	278,728	323,583	300,000	\$2,934,933		3,837,244
411 Kerry Park Recreation			774,145	4,025,874		4,800,019	(100,000)		(100,000)	4,700,019	115,500			\$535,000		\$4,049,519
417 Kerry Park Aquatic Service	\$0								-					\$0		
420 Island Savings Centre			2,100,030	6,192,092		8,292,122	69,746		69,746	8,361,868	\$361,000	\$0	\$600,000	\$7,400,868		8,361,868
435 Theatre Grant - Area A									-					\$0		
436 Theatre Grant - Area B									-					\$0		
437 Theatre Grant - Area C									-					\$0		
438 Theatre Grant N. Cowichan									-					\$0		
439 Theatre Grant - Ladysmith									-					\$0		
440 Cowichan Sportsplex - Area A									-							
442 Cowichan Sportsplex - Area C									-							
443 Cowichan Sportsplex - Area D									-							
444 Cowichan Sportsplex - Area E									-							
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$11,000					11,000			-	11,000				\$11,000		11,000
456 Recreation Saltair	45,790					45,790	(\$35,290)		(35,290)	10,500				\$10,500		10,500
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,187					57,187			-	57,187				\$57,187		57,187
459 Victim Services	105,960					105,960			-	105,960				\$105,960		105,960

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2027)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)				Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$19,061					19,061			-	19,061				\$19,061		19,061
464 Shawnigan Lake Community Centre	-		552,500	1,077,334		1,629,834	50,000		50,000	1,679,834	33,000		175,000	\$1,471,834		1,679,834
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$28,125					28,125			-	28,125				\$28,125		28,125
467 Shawnigan Lake Historical Society	28,686					28,686			-	28,686				\$28,686		28,686
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	8,590					8,590			-	8,590				\$8,590		8,590
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,659		1,659			-	1,659				\$1,659		1,659
493 Safer Futures	28,386					28,386			-	28,386				\$28,386		28,386
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				280,000		280,000	50,000		50,000	330,000			50,000	\$280,000		330,000
576 Engineering Services - Utilities				3,635,000		3,635,000	100,000		100,000	3,735,000			100,000	\$3,635,000		3,735,000
510 Thetis Island Solid Waste & Recycling		\$37,185				37,185			-	37,185				\$37,185		37,185
515 Curbside Collection			4,666,298	660,000		5,326,298	(150,000)		(150,000)	5,176,298	155,950	788,040		\$4,232,308		5,176,298
520 Solid Waste Complex	8,285,628		8,713,944	344,711		17,344,283	(54,000)		(54,000)	17,290,283	250,066	352,334		\$16,687,893		17,290,283
530 Cowichan Flood Management	169,711					169,711			-	169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,200,000					1,200,000			-	1,200,000				\$1,200,000		1,200,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,200					7,200			-	7,200				\$7,200		7,200
551 Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552 Street Lighting - Brentwood			290	50		340			-	340				\$340		340
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			3,100	100		3,200			-	3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100					5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559 Critical Street Lighting C	3,900					3,900			-	3,900				\$3,900		3,900
560 Critical Street Lighting D	2,000					2,000			-	2,000				\$2,000		2,000
561 Critical Street Lighting E	5,700					5,700			-	5,700				\$5,700		5,700
565 Critical Street Lighting I	\$3,600					3,600			-	3,600				\$3,600		3,600
580 Street Lighting - Wilmot Road	3,100					3,100			-	3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	3,200					3,200			-	3,200				\$3,200		3,200
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000		9,000
601 Satellite Park Water		55,000	36,000	20,000		111,000			-	111,000		8,973		\$102,027		111,000
603 Douglas Hill Water		52,000	53,000	20,000		125,000			-	125,000				\$117,281		125,000
604 Lambourn Water		53,000	115,000	20,000		188,000			-	188,000			4,956	\$183,044		188,000
605 Arbutus Mountain Water		50,000	54,000			104,000			-	104,000				\$104,000		104,000
606 Malahat Water		30,000	15,000			45,000			-	45,000				\$45,000		45,000

Cowichan Valley Regional District  
Five Year Financial Plan (2023-2027)

(Year 2027)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
608 Fern Ridge Water		30,375	33,625	20,000		84,000	-	-	84,000		1,300			\$82,700		84,000
611 Bald Mountain Water System		80,000	50,000			130,000	-	-	130,000					\$130,000		130,000
613 Dogwood Ridge Water System		30,000	23,000			53,000	-	-	53,000		3,900			\$49,100		53,000
615 Arbutus Ridge Water System			353,690			353,690	50,000	50,000	403,690		5,146	50,000		\$248,544		403,690
616 Carlton Water System		35,000	20,000	24,000		79,000	-	-	79,000					\$79,000		79,000
617 Shellwood Water System		25,000	26,000			51,000	-	-	51,000		5,216			\$45,784		51,000
618 Woodley Range Water System		32,000	38,000			70,000	-	-	70,000					\$70,000		70,000
619 Burnum Water System		59,000	45,000			104,000	-	-	104,000		12,780			\$91,220		104,000
620 Mesachie Lake Water		45,500	22,000	19,000		86,500	-	-	86,500					\$86,500		86,500
640 Saltair Water		720,000	220,000	3,601		943,601	-	-	943,601		178,000	270,000		\$495,601		943,601
652 Central Youbou Water Debt		36,850				36,850	-	-	36,850		\$25,870			10,980		36,850
653 Youbou Water		180,000	101,000	632		281,632	-	-	281,632		5,947			\$275,685		281,632
660 Honeymoon Bay Water		62,212	94,200	20,000		176,412	-	-	176,412					\$176,412		176,412
661 Honeymoon Bay (Sutton Cr.) Water Debt			\$2,623			2,623	-	-	2,623		\$1,834			789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)	24,754		\$24,754			\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000	-	-	61,000					\$61,000		61,000
680 Shawnigan Lake North Water		281,000	355,478	20,412		656,890	-	-	656,890		110,478			\$546,412		656,890
681 Shawnigan Weir				1,298		1,298	-	-	1,298					1,298		1,298
690 Kerry Village Water		24,000	56,000	20,000		100,000	-	-	100,000					\$100,000		100,000
701 Wilmot Road Drainage	9,000					9,000	-	-	9,000					\$9,000		9,000
702 Sentinel Ridge Drainage	5,000					5,000	-	-	5,000					\$5,000		5,000
703 Shawnigan Lake East Drainage	1,850					1,850	-	-	1,850					\$1,850		1,850
705 Arbutus Mountain Drainage	8,000					8,000	-	-	8,000					\$8,000		8,000
707 Lanes Road Drainage	3,400					3,400	-	-	3,400					\$3,400		3,400
711 Bald Mountain Drainage System	5,800					5,800	-	-	5,800					\$5,800		5,800
714 Cobble Hill Drainage System	7,200					7,200	-	-	7,200					\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000	-	-	35,000					\$35,000		35,000
799 Shawnigan Creek Cleanout System	15,000					15,000	-	-	15,000					\$15,000		15,000
800 Cowichan Bay Sewer		260,000	320,000	24,602		604,602	(4,587)	(4,587)	600,015			120,000		\$480,015		600,015
801 Brulett Sewer System		1,976				1,976	-	-	1,976		1,976			\$0		1,976
802 Sentinel Ridge Sewer							-	-						\$0		
803 Twin Cedars Sewer							-	-						\$0		
804 Lambourn Sewer		41,000	120,000	24,000		185,000	-	-	185,000		7,434			\$177,566		185,000
805 Arbutus Mountain Sewer		145,000	84,000			229,000	-	-	229,000		9,818			\$219,182		229,000
806 Malahat Sewer		58,000	5,000			63,000	-	-	63,000					\$63,000		63,000
809 Cobble Hill Sewer							-	-								
810 Mesachie Lake Sewer		42,000	19,000			61,000	-	-	61,000		13,651			\$47,349		61,000
811 Bald Mountain Sewer System		117,375	55,000			172,375	-	-	172,375		10,875			\$161,500		172,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500	-	-	200,500					\$200,500		200,500
813 Mill Springs Sewer System							-	-						\$0		
815 Arbutus Ridge Sewer System			513,970			513,970	-	-	513,970		129,757			\$384,213		513,970
820 Eagle Heights Sewer			374,000	24,000		398,000	94,453	94,453	492,453			100,000		\$392,453		492,453
830 Maple Hill Sewer		38,950	22,000			60,950	-	-	60,950					\$60,950		60,950
840 Shawnigan Lake Sewer		180,000	180,000	24,480		384,480	-	-	384,480			30,000		\$354,480		384,480
850 Kerry Village Sewer							-	-						\$0		
860 Youbou Sewer System		42,000	22,000			64,000	(3,000)	(3,000)	61,000					\$61,000		61,000
<b>TOTALS</b>	<b>64,424,530</b>	<b>3,055,396</b>	<b>22,299,845</b>	<b>32,383,825</b>	<b>-</b>	<b>122,163,596</b>	<b>220,233</b>	<b>-</b>	<b>220,233</b>	<b>122,383,829</b>	<b>1,966,624</b>	<b>5,029,361</b>	<b>4,795,000</b>	<b>110,592,844</b>	<b>-</b>	<b>122,383,829</b>