



COWICHAN VALLEY REGIONAL DISTRICT

NOTICE OF SPECIAL BOARD MEETING

DATE: Wednesday, January 25, 2017

**TIME: REGULAR SESSION
1:30 PM**

PLACE: BOARD ROOM

175 INGRAM STREET

**Joe Barry
Corporate Secretary**



**SPECIAL BOARD MEETING AGENDA
WEDNESDAY, JANUARY 25, 2017
1:30 PM - CVRD BOARD ROOM**

		PAGE
1.	<u>APPROVAL OF AGENDA</u>	
2.	<u>ADOPTION OF MINUTES</u>	
M1	Regular Board Meeting of January 11, 2017	1
	Recommendation That the minutes of the Regular Board meeting of January 11, 2017 be adopted.	
3.	<u>BUSINESS ARISING FROM THE MINUTES</u>	
4.	<u>DELEGATIONS</u>	
5.	<u>REPORT OF THE CHAIRPERSON</u>	
6.	<u>CORRESPONDENCE</u>	
7.	<u>INFORMATION</u>	
8.	<u>COMMITTEE REPORTS</u>	
CR1	Report and Recommendation of the Cowichan Lake Recreation Commission Meeting of October 27, 2016 - Director Morrison	9
	Recommendation That up to \$250,000 for the chiller and digital sign at Cowichan Lake Recreation Centre be funded through short term borrowing to be paid back over five years as per the Liabilities Under Agreement Section 175 of the <i>Community Charter</i> .	
CR2	Report and Recommendations of the Electoral Area Services Committee meeting of January 18, 2017 - Director Morrison	11
	Recommendation 1. That a Grant-in-Aid, Electoral Area C – Cobble Hill, in the amount of \$1,000 be provided to Frances Kelsey School for two \$500 bursaries to be awarded to students	

residing in Electoral Area C – Cobble Hill.

2. That a Grant-in-Aid, Electoral Area C – Cobble Hill, in the amount of \$1,000 be provided to Cowichan Secondary School for two \$500 bursaries to be awarded to students residing in Electoral Area C – Cobble Hill.

3. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake, in the amount of \$250 be provided to Cowichan Spirit of Women to support the International Women's Day dinner on Friday, March 3, 2017.

4. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$1,500 be provided to Frances Kelsey Secondary School for three \$500 bursaries for graduating students from Electoral Area B – Shawnigan Lake.

5. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$1,500 be provided to Cowichan Secondary School for three \$500 bursaries for graduating students from Electoral Area B – Shawnigan Lake.

6. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$500 be provided to Cowichan Secondary Dry Grad 2017 to support Cowichan Secondary Dry Grad 2017.

7. That the Elsie Miles Park Concept Plan dated December 1, 2016, be endorsed.

Electoral Area Directors only vote on the following under Part 14 - Planning and Land Use Management of the Local Government Act:

8. That Application No. 03-H-16DVP (12272 Chandler Road) to vary Section 8.2 of Zoning Bylaw No. 1020, to allow a reduction in the rear property line setback from 4.5 to 4.1 metres to legalize existing suite be approved.

9. That Development Permit Application No. 01-B-16DP/S (1757 Shawnigan Mill Bay Road) be approved.

10. 1. That Development Permit Application No. 03-G-16 DP (3695 Gardner Road) be approved; and
2. That the General Manager of Planning & Development be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 2500.

- Recommendation**
1. That a Loan Authorization Bylaw be prepared that authorizes the borrowing of up to \$1,968,000 for a 20 year term for the Meade Creek Upgrades & Landfill Closure Project in accordance with Sections 2.8 and 2.9 of the CVRD Solid Waste Management Plan.
 2. That the Coastal Invasive Species Committee be given \$1,000 to update their 2010 Coastal Invasive Plant Management Strategy with funding sourced equally between the Parks & Trails and Environmental Services budgets.
 3.
 1. That the Poetry of Place initiative be endorsed and a detailed program be developed; and
 2. That \$10,000 of the 2017 grant-in-aid budget be earmarked for a community-based organization to assist with the community engagement component of the initiative.

9. DIRECTORS REPORTS

10. STAFF REPORTS

SR1 Staff Report from the Finance Division Re: 2017 Five Year Financial Plan Bylaw Amendment 15

Recommendation For Information.

SR2 Staff Report from the Economic Development Division Re: Municipal and Regional District Tax Implementation Date Change 35

Recommendation That the implementation date for the Municipal and Regional District Tax within the Cowichan Valley Regional District be changed from October 1, 2017 to June 1, 2017.

SR3 Staff Report from the Parks & Trails Division Re: British Columbia/Canada 150: Celebrating B.C. Communities and Their Contributions Grant Funding Announcement 37

Recommendation That an application to the British Columbia/Canada 150: Celebrating B.C. Communities Contributions grant funding program be submitted for up to \$100,000 for ongoing rehabilitation work on the historic Kinsol Trestle.

- SR4 Staff Report from the Legislative Services Division Re: Results of Alternative Approval Process for Bylaw No. 4028 - Vancouver Island Regional Library Capital Construction Service Establishment and Bylaw No. 4029 - Vancouver Island Regional Library (Chemainus) Loan Authorization 41

Recommendation That the certificate of results for the Alternative Approval Process for adoption of "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016" and "CVRD Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016", be received.

- SR5 Staff Report from the Finance Division Re: 2017 Revenue Anticipation Borrowing Bylaw No. 4086 45

Recommendation That Interim Borrowing through the Municipal Finance Authority (MFA) for an amount not to exceed \$11,000,000 for operational purposes be approved.

- SR6 Staff Report from the Finance Division Re: MFA Spring Borrowing - Security Issuing Bylaw No. 4090 49

Recommendation For Information.

11. PUBLIC HEARINGS

12. BYLAWS

- B1 "CVRD Bylaw No. 4028 - Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016", be adopted. 57
- B2 "CVRD Bylaw No. 4029 - Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016", be adopted. 59
- B3 "CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017", be granted 1st, 2nd and 3rd reading. 63
"CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017", be adopted.
- B4 "CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 - 2021) Amendment Bylaw, 2017, be granted 1st, 2nd and 3rd reading. 65
"CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 - 2021) Amendment Bylaw, 2017, be adopted.
- B5 "CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw No. 3623) Bylaw, 2017", be granted 1st, 2nd and 3rd reading. 83

"CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw No. 3623) Bylaw, 2017", be adopted.

13. **BYLAWS - ELECTORAL AREA DIRECTORS**

BEA1 "CVRD Bylaw No. 4089 – Cowichan Bay Zoning Amendment Bylaw (5301 Chaster Road), 2017", be granted 1st and 2nd reading. 87

14. **RESOLUTIONS**

15. **UNFINISHED BUSINESS**

16. **NOTICE OF MOTION**

17. **CLOSED SESSION**

Motion that the Closed Session Agenda be approved, and that the meeting be closed to the public in accordance with the *Community Charter* Part 4, Division 3, Section 90, subsections as noted in accordance with each agenda item.

18. **NEW BUSINESS**

NB1 Report and Recommendations of the Grant-in-Aid Select Committee meeting of January 23, 2017 - Director Nicholson 89

Recommendation That the 2017 Regional Grant-in-Aid process be undertaken in accordance with the current Regional Grant-in-Aid policy and that the 2017 applications be considered at the March 22, 2017 Regional Services Committee meeting.

NB2 Verbal Report from Director Davis - Sunken Vessels, Mill Bay

Recommendation That Transport Canada be requested to take immediate action to remove existing sunken vessels in Mill Bay that pose a safety risk to boaters and adverse impacts to the marine environment.

19. **QUESTION PERIOD**

20. **ADJOURNMENT**

The next Regular Board meeting will be held Wednesday, February 8, 2017 at 6:30 PM, in the Board Room, 175 Ingram Street, Duncan, BC.

Minutes of the Regular meeting of the Board of the Cowichan Valley Regional District held in the Board Room, 175 Ingram Street, Duncan BC, on Wednesday, January 11, 2017 at 5:04 PM.

PRESENT Chair J. Lefebure
Director B. Day
Director M. Clement <until 8:16 PM>
Director K. Davis
Director M. Dorey
Director S. Furstenau <until 6:15 PM>
Director L. Iannidinardo
Director S. Jackson
Director K. Marsh
Director K. Kuhn
Director M. Marcotte
Director I. Morrison
Director A. Nicholson
Director A. Stone
Alternate Director S. Acton <after 6:45 PM>
Alternate Director A. Siebring

ALSO PRESENT B. Carruthers, Chief Administrative Officer
M. Kueber, General Manager, Corporate Services
J. Elzinga, General Manager, Community Services
R. Blackwell, General Manager, Planning and Development
J. Barry, Corporate Secretary
A. Melmock, Manager, Economic Development
C. Lockrey, Manager, Strategic Services
S. Carlow, Legislative Assistant
L. Sorensen-Lawrence, Senior Vice-President NRG Research Group

ABSENT Director T. Walker

CLOSED SESSION

17-01 It was moved and seconded that the Closed Session agenda be approved.

MOTION CARRIED

17-02 It was moved and seconded that the meeting be closed to the public in accordance with the *Community Charter* Part 4, Division 3, Section 90 (1)(j) Information that is Prohibited from Disclosure under Section 21 of the *Freedom of Information and Protection of Privacy Act*; (1)(c) Employee/Labour Relations (2 Items); (1)(g) Litigation update; (1)(a)
5:05 PM

Commission appointments (3 Items); and the Regular Closed Session minutes of December 14, 2016.

MOTION CARRIED

RISE FROM CLOSED SESSION

17-05 **It was moved and seconded that the Board rise without report and return to the open portion of the meeting.**
6:15 PM

MOTION CARRIED

17-06 **It was moved and seconded that the Board recess until 6:45 PM.**

MOTION CARRIED

6:45 PM **The meeting resumed at 6:45 PM with Alternate Director Acton replacing Director Furstenau.**

APPROVAL OF AGENDA

17-07 **It was moved and seconded that the agenda be approved.**

MOTION CARRIED

ADOPTION OF MINUTES

M1 **Regular Board meeting of December 14, 2016**

17-08 **It was moved and seconded that the minutes of the Regular Board meeting of December 14, 2016 be adopted.**

MOTION CARRIED

BUSINESS ARISING FROM THE MINUTES

Director Davis advised that there will be a Memorial Service for the late Rob Patterson, Fire Chief, Malahat Fire Volunteer Fire Department, on Saturday, January 14, 2017 at Frances Kelsey School at 1:00 PM, with a parade and full colour guard commencing at 12:15 PM.

REPORT OF THE CHAIRPERSON

RC1 **2017 Standing and Select Committee Appointments**

The Chair provided a brief overview of the 2017 Standing Committee appointments. The 2017 CVRD Standing Committee appointments, and previously approved Select Committees, are listed below for information.

CORPORATE SERVICES COMMITTEE:

Director B. Day, Chairperson	Director J. Lefebure
Director L. Iannidinaro, Vice-Chairperson	Director M. Marcotte
Director M. Clement	Director K. Marsh

Director K. Davis
 Director M. Dorey
 Director S. Furstenau
 Director S. Jackson
 Director K. Kuhn

Director I. Morrison
 Director A. Nicholson
 Director A. Stone
 Director T. Walker

ELECTORAL AREA SERVICES COMMITTEE:

Director I. Morrison, Chairperson
 Director M. Marcotte, Vice-Chairperson
 Director M. Clement
 Director K. Davis
 Director M. Dorey

Director S. Furstenau
 Director L. Iannidinardo
 Director K. Kuhn
 Director A. Nicholson

REGIONAL SERVICES COMMITTEE:

Director A. Stone, Chairperson
 Director K. Marsh, Vice-Chairperson
 Director M. Clement
 Director K. Davis
 Director B. Day
 Director M. Dorey
 Director S. Furstenau
 Director L. Iannidinardo

Director S. Jackson
 Director K. Kuhn
 Director J. Lefebure
 Director M. Marcotte
 Director I. Morrison
 Director A. Nicholson
 Director T. Walker

TRANSIT COMMITTEE:

Director K. Davis, Chairperson
 Director M. Clement, Vice-Chairperson
 Director B. Day
 Director S. Furstenau
 Director L. Iannidinardo
 Director S. Jackson
 Director K. Kuhn

Director J. Lefebure
 Director K. Marsh
 Director I. Morrison
 Director A. Nicholson
 Director A. Stone
 Director T. Walker

REGIONAL RECREATION SELECT COMMITTEE:

CVRD Representatives:

Director M. Dorey, Chairperson
 Director M. Clement
 Director K. Kuhn

Director M. Marcotte
 Director A. Nicholson

Cowichan Lake Recreation Commission Representative:

C. Bath, Cowichan Lake Recreation Commission (Alternate - Director I. Morrison)

Island Savings Centre Commission Representative:

Councillor A. Siebring, Vice-Chairperson, (Alternate - Councillor T. Duncan)

Kerry Park Recreation Commission Representative:

B. Harrison (Alternate – S. Evans)

Ladysmith Council Representative:

Mayor A. Stone

North Cowichan Parks and Recreation Committee Representative:
D. Melnyk (Alternate – D. Savory-Wright)

GRANT-IN-AID SELECT COMMITTEE:

Director A. Nicholson, Chairperson	Director K. Kuhn
Director K. Davis, Vice-Chairperson	Director K. Marsh
Director S. Furstenuau	Director A. Stone
Director L. Iannidinardo	

RC2 Commission Appointments

17-09 It was moved and seconded that Director M. Dorey and Director S. Furstenuau be appointed to the Community Safety Advisory Commission.

MOTION CARRIED

RC3 Other Appointments

17-10 It was moved and seconded that Director S. Jackson be appointed to the Cowichan Communities Health Network, replacing Director L. Iannidinardo.

MOTION CARRIED

RC4 DRAFT - 2017 CVRD Committee Calendar

17-11 It was moved and seconded:

1. That the 2017 Calendar for Board and Standing Committee meetings be approved.
2. That an amendment to Regional Board Procedures Bylaw No. 2889 be prepared to incorporate two regular Board meetings per month.

MOTION CARRIED

BYLAWS - ELECTORAL AREA DIRECTORS

The Board agreed by consensus to vary the order of the agenda by moving the bylaw section up to accommodate a member of the public.

BEA1 It was moved and seconded that "CVRD Bylaw No. 4007 - South
17-12 Cowichan Official Community Plan Amendment Bylaw (Stonebridge North), 2016", be adopted.

MOTION CARRIED

BEA2 **It was moved and seconded that "CVRD Bylaw No. 4008 - South**
17-13 **Cowichan Zoning Amendment Bylaw (Stonebridge CD Zone**
 Amendments), 2016", be adopted.

MOTION CARRIED

BEA3 **It was moved and seconded that "CVRD Bylaw No. 4040 - South**
17-14 **Cowichan Zoning Amendment Bylaw (Bylaw Maintenance), 2016", be**
 adopted.

MOTION CARRIED

CORRESPONDENCE

C1 Correspondence from Barbara Desjardins, Chair, Capital Regional District Re:
2003 Regional Growth Strategy Bylaw No. 4124 - Referral for Municipal
Assistance

17-15 **It was moved and seconded that the Capital Regional District (CRD) be**
advised that as per section 436(4) of the Local Government Act the CVRD
accepts CRD Bylaw No. 4124, cited as "Capital Regional District Regional
Growth Strategy Bylaw No.1, 2002, Amendment Bylaw No. 2, 2016".

MOTION CARRIED

INFORMATION

IN1 Correspondence from Jacqueline Dawes, Deputy Minister, Community, Sport
and Cultural Development Re: Ministry of Education Review of Rural Education
Practices and Funding, was received for information.

STAFF REPORTS

SR1 Staff Report and PowerPoint from Strategic Services, Office of the CAO and
Liddie Sorensen-Lawrence, Senior Vice-President, NRG Research Group
Re: Community Satisfaction Survey Results

Cynthia Lockrey, Manager, Strategic Services, introduced Liddie Sorensen-Lawrence, Senior Vice President, NRG Research Group, who provided a presentation on the recently conducted 2016 Community Satisfaction Survey. The survey will be conducted again in 2018, as per the direction of the Board.

SR2 Verbal Report from the Manager, Strategic Services Re: PlaceSpeak Launch

The Manager, Strategic Services, provided a video presentation on the launch of PlaceSpeak, a public engagement tool that will be utilized region-wide.

8:16 PM Director Clement left the meeting at 8:16 PM.

17-16 It was moved and seconded that the meeting be closed to the public in
8:18 PM. accordance with the *Community Charter* Part 4, Division 3, Section 90
 (1)(g) Litigation update; (1)(a) Commission appointments (3 Items).

MOTION CARRIED**RISE FROM CLOSED SESSION**

17-20 It was moved and seconded that the Board rise with report on Items
8:24 PM CSRES1, CSRES2, and CSRES3, and return to the Open portion of the
 meeting.

MOTION CARRIED

CSRES1 Electoral Area G - Saltair/Gulf Islands Re: Advisory Planning Commission
 Appointments

17-17 It was moved and seconded that the following individuals be appointed to
 the Electoral Area G – Saltair/Gulf Islands Advisory Planning Commission
 for a term expiring on November 30, 2017:

1. Ruth Blake;
2. Tim Godau;
3. Pat Mulcahy;
4. Steve Neil;
5. Gerald Porter; and
6. John Silins.

MOTION CARRIED

CSRES2 Electoral Area H - North Oyster/Diamond Advisory Planning Commission
 Re: Appointments

17-18 It was moved and seconded that the following individuals be appointed to
 the Electoral Area H – North Oyster/Diamond Advisory Planning
 Commission for a term expiring on November 30, 2017:

1. Cheryl Chapman;
2. Mike Fall;
3. Chris Gerrand;
4. Allison Heikes;
5. Myfanwy Plecas;
6. Jody Shupe; and
7. Janice Tukham.

MOTION CARRIED

CSRES3 Community Safety Advisory Commission Re: Appointment

17-19 It was moved and seconded that Inspector Ray Carfantan be appointed to
 the Community Safety Advisory Commission as the RCMP
 representative.

MOTION CARRIED

ADJOURNMENT

17-21 **It was moved and seconded that the meeting be adjourned.**
8:24 PM

MOTION CARRIED

The meeting adjourned at 8:24 PM.

Certified Correct:

Chairperson

Corporate Secretary

Dated: _____



**COWICHAN LAKE RECREATION COMMISSION REPORT
OF MEETING HELD OCTOBER 27, 2016**

DATE: January 16, 2017

To: Board Meeting January 25, 2017

The Cowichan Lake Recreation Commission reports and recommends as follows:

That up to \$250,000 for the chiller and digital sign at Cowichan Lake Recreation Centre be funded through short term borrowing to be paid back over five years as per the Liabilities Under Agreement Section 175 of the *Community Charter*.



ELECTORAL AREA SERVICES COMMITTEE REPORT

OF MEETING HELD JANUARY 18, 2017

DATE: January 23, 2017

To: Board of Directors

1. That a Grant-in-Aid, Electoral Area C – Cobble Hill, in the amount of \$1,000 be provided to Frances Kelsey School for two \$500 bursaries to be awarded to students residing in Electoral Area C – Cobble Hill.
2. That a Grant-in-Aid, Electoral Area C – Cobble Hill, in the amount of \$1,000 be provided to Cowichan Secondary School for two \$500 bursaries to be awarded to students residing in Electoral Area C – Cobble Hill.
3. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake, in the amount of \$250 be provided to Cowichan Spirit of Women to support the International Women’s Day dinner on Friday, March 3, 2017.
4. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$1,500 be provided to Frances Kelsey Secondary School for three \$500 bursaries for graduating students from Electoral Area B – Shawnigan Lake.
5. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$1,500 be provided to Cowichan Secondary School for three \$500 bursaries for graduating students from Electoral Area B – Shawnigan Lake.
6. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$500 be provided to Cowichan Secondary Dry Grad 2017 to support Cowichan Secondary Dry Grad 2017.
7. That the Elsie Miles Park Concept Plan dated December 1, 2016, be endorsed.

Electoral Area Directors only vote on the following under Part 14 - Planning and Land Use Management of the Local Government Act:

8. That Application No. 03-H-16DVP (12272 Chandler Road) to vary Section 8.2 of Zoning Bylaw No. 1020, to allow a reduction in the rear property line setback from 4.5 to 4.1 metres to legalize existing suite be approved.
9. That Development Permit Application No. 01-B-16DP/S (1757 Shawnigan Mill Bay Road) be approved.
10. 1. That Development Permit Application No. 03-G-16 DP (3695 Gardner Road) be approved; and

2. That the General Manager of Planning & Development be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 2500.



REGIONAL SERVICES COMMITTEE REPORT
OF MEETING HELD JANUARY 25, 2017

DATE: January 25, 2017

To: Chairperson and Directors of the Board

Your Regional Services Committee reports and recommends as follows:

1. That a Loan Authorization Bylaw be prepared that authorizes the borrowing of up to \$1,968,000 for a 20 year term for the Meade Creek Upgrades & Landfill Closure Project in accordance with Sections 2.8 and 2.9 of the CVRD Solid Waste Management Plan.
2. That the Coastal Invasive Species Committee be given \$1,000 to update their 2010 Coastal Invasive Plant Management Strategy with funding sourced equally between the Parks & Trails and Environmental Services budgets.
3.
 1. That the Poetry of Place initiative be endorsed and a detailed program be developed; and
 2. That \$10,000 of the 2017 grant-in-aid budget be earmarked for a community-based organization to assist with the community engagement component of the initiative.



STAFF REPORT TO THE BOARD

DATE OF REPORT January 11, 2017
MEETING TYPE & DATE Special Board Meeting of January 25, 2017
FROM: Finance Division
 Corporate Services Department
SUBJECT: 2017 Five Year Financial Plan Bylaw Amendment
FILE:

PURPOSE/INTRODUCTION

The purpose of this report is to inform the Board of an administrative error which resulted in the omission of an approved Area E Community Parks budget item from the 2017 Five Year Financial Plan Bylaw No. 4073 adopted by the Board December 10, 2016.

RECOMMENDED RESOLUTION

For information.

BACKGROUND

During the process of creating the 2017 Five Year Financial Plan Bylaw a budget item for Area E Community Parks previously approved at the November 28, 2016 Corporate Services Committee meeting was missed. This resulted in the following items being omitted from the Bylaw:

- An increase of \$67,000 to Surplus
- An increase of \$8,000 to Consultants
- An increase of \$13,000 to Minor Capital
- An increase of \$46,000 to Major Capital – Leasehold Improvements

ANALYSIS

N/A

FINANCIAL CONSIDERATIONS

This amendment does not impact requisition.

COMMUNICATION CONSIDERATIONS

The amended Five Year Financial Plan Bylaw, as well as updated related budget materials, will be posted to the CVRD website to replace the existing version of this information.

STRATEGIC/BUSINESS PLAN CONSIDERATIONS

N/A

Referred to (upon completion):

- Community Services (*Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit*)
- Corporate Services (*Finance, Human Resources, Legislative Services, Information Technology*)
- Engineering Services (*Environmental Services, Water Management, Recycling & Waste Management*)
- Planning & Development Services (*Community & Regional Planning, Development Services,*

- Inspection & Enforcement, Economic Development, Parks & Trails)*
- Strategic Services

Prepared by:



Lyle Smith, CPA, CGA
Assistant Manager

Reviewed by:



Sharon Moss, CPA, CGA
Manager



Mark Kueber, CPA, CGA
General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence



Brian Carruthers
Chief Administrative Officer

ATTACHMENTS:

Attachment A – CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 - 2021) Amendment Bylaw, 2017



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4088

A Bylaw To Amend the 2017 – 2021 Five Year Financial Plan

WHEREAS the Board of the Cowichan Valley Regional District adopted the 2017 – 2021 five year financial plan pursuant to CVRD Bylaw No. 4073;

AND WHEREAS the Board of the Cowichan Valley Regional District wishes to amend the plan;

NOW THEREFORE the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This Bylaw may be cited for all purposes as "**CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 – 2021) Amendment Bylaw, 2017**".

2. **AMENDMENT**

That Bylaw No. 4073 be amended as follows:

- a) That Schedule A to Bylaw No. 4073 be deleted and replaced with the Schedule A attached to this Bylaw; and
- b) That Schedule B to Bylaw No. 4073 be deleted and replaced with the Schedule B attached to this Bylaw.

READ A FIRST TIME this _____ day of _____, 2017.

READ A SECOND TIME this _____ day of _____, 2017.

READ A THIRD TIME this _____ day of _____, 2017.

ADOPTED this _____ day of _____, 2017.

Chairperson

Corporate Secretary

SUMMARY OF 5 YEAR FINANCIAL PLAN**2017 - 2021**

	2017	2018	2019	2020	2021
SUMMARY OF REVENUE					
Tax Requisition	\$36,041,665	\$38,119,568	\$39,403,986	\$38,520,990	\$38,845,624
Parcel Taxes	2,460,373	2,474,183	2,561,684	2,682,963	2,706,018
Fees & Charges	10,643,718	11,268,505	11,918,847	12,072,536	12,184,679
Other Revenue	17,764,073	12,238,406	11,277,058	11,153,496	11,362,336
Proceeds of Borrowing	8,488,084	2,040,000	2,641,571	2,479,809	2,499,548
	<u>\$75,397,913</u>	<u>\$66,140,663</u>	<u>\$67,803,147</u>	<u>\$66,909,794</u>	<u>\$67,598,204</u>
Transfers from (to)					
- Special Funds	5,287,216	(\$676,490)	(\$251,870)	(\$1,128,537)	(\$1,280,324)
- Surplus - Prior Year	4,489,205	-	-	66,000	-
Total Transfers	<u>\$9,776,421</u>	<u>(\$676,490)</u>	<u>(\$251,870)</u>	<u>(\$1,062,537)</u>	<u>(\$1,280,324)</u>
TOTAL REVENUE	<u><u>\$85,174,334</u></u>	<u><u>\$65,464,173</u></u>	<u><u>\$67,551,277</u></u>	<u><u>\$65,847,257</u></u>	<u><u>\$66,317,880</u></u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,394,437	\$2,417,460	\$2,276,438	\$1,729,972	\$1,551,039
Long Term	5,385,206	5,161,394	5,517,515	5,481,055	5,440,297
Capital	22,932,563	10,200,604	5,115,494	2,272,057	2,486,831
Other Purposes	54,462,128	47,684,715	54,641,829	56,364,172	56,839,713
Deficit Prior Year	-	-	-	-	-
TOTAL EXPENDITURE	<u><u>\$85,174,334</u></u>	<u><u>\$65,464,173</u></u>	<u><u>\$67,551,277</u></u>	<u><u>\$65,847,257</u></u>	<u><u>\$66,317,880</u></u>

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2017)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures									
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
100 General Government	2,046,561			229,100	-	2,275,661	-				661,442	100,000	761,442	3,037,103	-	-	35,000	3,002,103		3,037,103
101 Community Health Network				80,000		80,000					202,402		202,402	282,402				282,402		282,402
102 V. I. Regional Library	1,814,783					1,814,783								1,814,783				1,814,783		1,814,783
103 Homelessness																				
105 H.R. / I.T. / M.L.A./G.I.S.				2,071,094		2,071,094						6,100	6,100	2,077,194				2,077,194		2,077,194
106 Malahat Transit	206,705		257,000	9,250		472,955								472,955				472,955		472,955
107 Transit	2,337,811		534,300	85,000		2,957,111								2,957,111				2,957,111		2,957,111
109 911	995,282					995,282	(50,000)				(50,000)		(50,000)	945,282			84,876	860,406		945,282
119 Grants-in-Aid	153,376					153,376					40,242	3,097	43,339	196,715				196,715		196,715
121 Economic Development	388,000			50,000		438,000					143,135		143,135	581,135				581,135		581,135
123 Regional Tourism	120,000					120,000						15,000	15,000	135,000				135,000		135,000
130 Electoral Feasibility Studies				10,000		10,000					52,887		52,887	62,887				62,887		62,887
131 Environmental Initiatives	578,121			189,957		768,078	16,000		16,000		14,168	50,000	80,168	848,246				848,246		848,246
150 Municipalities - M.F.A. Debt				3,384,631		3,384,631								3,384,631		3,384,631				3,384,631
199 Parks, Recreation, Culture & Facilities				402,704		402,704	7,300		7,300				7,300	410,004				410,004		410,004
200 Administration Building				697,624		697,624					95,000		95,000	792,624	90,294	154,753	145,400	402,177		792,624
205 Emergency Planning	777,908		27,701	10,000		815,609								815,609				815,609		815,609
230 Community Parks	1,976,080		2,000	22,536	400,000	2,400,616	860,544	235,000		625,544	182,000		1,042,544	3,443,160	428,322		1,643,044	1,371,794		3,443,160
250 Electoral Area Services	789,141					789,141						47,000	47,000	836,141				836,141		836,141
279 Parks & Trails	709,720				50,000	759,720	40,000			40,000			40,000	799,720	23,886		50,000	725,834		799,720
280 Regional Parks	1,110,195			1,398,851	450,000	2,959,046	300,000		300,000		65,000		365,000	3,324,046	97,578		2,379,851	846,617		3,324,046
281 Bright Angel Park	62,500		4,500			67,000								67,000				67,000		67,000
282 South Cowichan Community Parks	59,750					59,750								59,750				59,750		59,750
283 Kinsol Trestle	102,000			80,000		182,000	(80,000)			(80,000)			(80,000)	102,000			80,000	22,000		102,000
285 Regional Parkland Acquisition	853,115			400,000	3,550,000	4,803,115	389,873	500,000		(110,127)		1,250,244	1,640,117	6,443,232	742,988		5,700,244			6,443,232
310 Animal Control	55,151			69,064		124,215								124,215				124,215		124,215
320 Enforcement & Inspection	491,788			645,500	50,000	1,187,288	30,000	30,000					30,000	1,217,288	10,511		80,000	1,126,777		1,217,288
325 Community Planning	2,004,500			247,300	135,000	2,386,800	(3,590)			(3,590)	16,400		12,810	2,399,610	28,410		135,000	2,236,200		2,399,610
350 North Oyster Fire Protection	414,010		94,633			508,643	1,322,255	1,025,000		348,500	(51,245)	300,000	1,622,255	2,130,898			1,856,520	274,378		2,130,898
351 Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)			(1,300)			(1,300)	52,082				52,082		52,082
352 Lake Cowichan Fire Protection	247,711					247,711								247,711				247,711		247,711
353 Saltair Fire Protection	161,050					161,050								161,050				161,050		161,050
357 Sahtlam Fire Protection	246,772		1,935			248,712	(15,940)			(15,940)			(15,940)	232,772	38,990	16,678	8,000	169,104		232,772
357 Malahat Fire Protection	189,312		52,621			241,933	(20,000)			(20,000)			(20,000)	221,933	21,582			200,351		221,933
357 Eagle Heights Fire Protection	196,743					196,743	(5,706)			(5,706)			(5,706)	191,037				191,037		191,037
357 Honeymoon Bay Fire Protection	188,469					188,469	15,000	15,000					15,000	203,469		26,398	15,000	162,071		203,469
358 Youbou Fire Protection	185,992					185,992	405,291	405,291					405,291	591,283			405,291	185,992		591,283
400 Arts and Culture	130,000					130,000								130,000				\$130,000		130,000
405 Cowichan Lake Recreation	2,417,714			10,562	250,000	3,119,108					30,000	23,000	53,000	3,172,108	96,254	477,957	250,000	2,347,897		3,172,108
411 Kerry Park Recreation	2,750,940		805,542	65,907	105,000	3,727,390	840,250	675,250		165,000			864,750	4,592,140	410,434		969,750	3,119,744		4,592,140
417 Kerry Park Aquatic Service	100,000					100,000								100,000				100,000		100,000
420 Island Savings Centre	4,342,853		1,726,943	825,229		6,895,025	(468,000)			(468,000)	30,000		(438,000)	6,457,025	104,057	135,606	618,095	5,599,267		6,457,025
429 Island Savings Centre Theatre Loan	31,161					31,161								31,161		31,161				31,161
435 Theatre Grant - Area A	40,197					40,197								40,197				40,197		40,197
436 Theatre Grant - Area B	65,180					65,180								65,180				65,180		65,180
437 Theatre Grant - Area C	75,920					75,920								75,920				75,920		75,920
438 Theatre Grant N. Cowichan	131,401					131,401								131,401				131,401		131,401
439 Theatre Grant - Ladysmith	49,822					49,822								49,822				49,822		49,822
440 COWICHAN SPORTSPLEX - AREA A	13,989					13,989								13,989				13,989		13,989
442 COWICHAN SPORTSPLEX - AREA C	13,365					13,365								13,365				13,365		13,365
443 COWICHAN SPORTSPLEX - AREA D	8,474					8,474								8,474				8,474		8,474
444 COWICHAN SPORTSPLEX - AREA E	9,935					9,935								9,935				9,935		9,935
450 Recreation Mill Bay	10,000					10,000								10,000				10,000		10,000
451 Recreation Glenora	8,454					8,454								8,454				8,454		8,454
456 Recreation Saltair	45,790					45,790								45,790	36,377			9,413		45,790
457 Victim Services West	12,500					12,500					17		17	12,517				12,517		12,517
458 Cowichan Lake Activity Centre	55,080					55,080					77		77	55,157				55,157		55,157
459 Victim Services	80,000					80,000					230		230	80,230				80,230		80,230
460 Recreation N. Oyster	90,805					90,805								90,805				90,805		90,805
461 Cowichan Aquatic Centre - Area E	23,837					23,837								23,837				23,837		23,837
463 Cowichan Wooden Boat Society	13,553					13,553								13,553				13,553		13,553
464 Shawnigan Lake Community Centre	734,720		511,986	21,250		1,267,956	430,000	80,000	350,000		11,500		441,500	1,709,456	65,202		455,000	1,189,254		1,709,456
465 Cobble Hill Historical Society	15,000					15,000								15,000				15,000		15,000
466 Cobble Hill Hall	22,500					22,500	25,000		25,000				25,000	47,500				47,500		47,500
467 Shawnigan Lake Historical Society	18,100					18,100					15		15	18,115				18,115		18,115
469 Cowichan Station Area Association Area E	21,520					21,520					4		4	21,524				21,524		21,524
470 Frank Jameson Centre	40,000					40,000								40,000				40,000		40,000
472 Senior Centre Grant	17,500					17,500					33		33	17,533				17,533		17,533
474 Kaatza Society	30,000					30,000					42		42	30,042				30,042		30,042
475 Mill Bay/Malahat Historical Society	15,000					15,000								15,000				15,000		15,000
478 Cowichan Station Association Area B	5,000					5,000								5,000				5,000		5,000
480 COWICHAN AQUATIC CENTRE - AREA F	4,712					4,712					10		10	4,722				4,722		4,722
481 COWICHAN AQUATIC CENTRE - AREA I	4,722					4,722								4,722				4,722		4,722
488 Shawnigan Basin Society	49,958					49,958					42		42	50,000				50,000		50,000
489 Nature and Habitat - Area I				10,000		10,000								10,000				10,000		10,000

SR1

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2017)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)						Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Principal & Interest Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
490 Thetis Island Wharf		9,000				9,000	-							9,000					9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000	-							1,000					1,000		1,000
492 Cowichan Lake Water Protection				800		800	-							800					800		800
493 Safer Futures	27,504					27,504	-				71			27,575					27,575		27,575
494 Social Planning	50,852					50,852	-				131			50,983					50,983		50,983
495 South Cowichan Community Policing	60,000					60,000	-				19			60,019					60,019		60,019
496 Cowichan Community Policing	124,900					124,900	-				475			125,375					125,375		125,375
497 COWICHAN VALLEY HOSPICE SOCIETY	60,890					60,890	-				115			61,005					61,005		61,005
575 Engineering Services - Administration				258,180		258,180	-							258,180					258,180		258,180
576 Engineering Services - Utilities				2,361,882	45,000	2,406,882	35,000			35,000				2,441,882	40,839		45,000		2,356,043		2,441,882
510 Thetis Island Solid Waste & Recycling		22,213				22,213	-							22,213					22,213		22,213
515 Curbside Collection			787,946	488,000		1,275,946	(120,000)			(120,000)	721,018			1,155,946		144,820	25,000	1,707,144		1,876,964	
520 Solid Waste Complex	4,251,210		2,841,398	3,154,518	1,817,084	12,064,210	59,409	200,000		(140,591)				12,123,619	120,442	616,531	4,307,084	7,079,562		12,123,619	
530 Cowichan Flood Management	150,000					150,000	(7,500)			(7,500)				142,500					142,500		142,500
531 South Cowichan Water Study Plan							-				38,289			38,289					38,289		38,289
535 Liquid Waste Plan Central Sector	95,900					95,900	-							95,900					95,900		95,900
540 Liquid Waste Plan South Sector	70,000					70,000	131,978			139,138	(7,160)			201,978				201,978		201,978	
550 Street Lighting - Mesachie	6,050					6,050	-							6,050					6,050		6,050
551 Street Lighting - Youbou		31,000				31,000	-							31,000					31,000		31,000
552 Street Lighting - Brentwood			232	50		282	-							282					282		282
553 Street Lighting - Cowichan Bay	4,800					4,800	-							4,800					4,800		4,800
554 Street Lighting - Honeymoon Bay	24,100					24,100	-							24,100					24,100		24,100
555 Street Lighting - Mill Bay			2,225	100		2,325	-							2,325					2,325		2,325
556 Street Lighting - Cobble Hill		2,499				2,499	-							2,499					2,499		2,499
557 Critical Street Lighting A	2,500					2,500	-							2,500					2,500		2,500
558 Critical Street Lighting B	1,200					1,200	-							1,200					1,200		1,200
559 Critical Street Lighting C	3,000					3,000	-							3,000					3,000		3,000
560 Critical Street Lighting D	851					851	-							851					851		851
561 Critical Street Lighting E	4,700					4,700	-							4,700					4,700		4,700
565 Critical Street Lighting I	1,245					1,245	-							1,245					1,245		1,245
571 Asset Management				71,787		71,787	71,786			71,786				143,573					143,573		143,573
580 Street Lighting - Wilmot Road	4,000					4,000	-							4,000					4,000		4,000
Street Lighting - Sentinel Ridge						2,726	-							2,726					2,726		2,726
Street Lighting - Twin Cedars	4,000					4,000	-							4,000					4,000		4,000
Street Lighting - Arbutus Mountain	4,100					4,100	-							4,100					4,100		4,100
586 Mill Springs Street Lighting	12,000					12,000	-							12,000					12,000		12,000
601 Satellite Park Water		46,500	33,000			79,500	-							79,500			18,358		61,142		79,500
603 Douglas Hill Water		51,200	44,940			96,140	-							96,140			11,337		84,803		96,140
604 Lambourn Water		41,144	93,880			135,024	300,955			300,955				300,955		7,088	300,955	127,936		435,979	
605 Arbutus Mountain Water		31,980	31,500			63,480	-							63,480				63,480		63,480	
608 Fern Ridge Water		19,040	15,000			34,040	-							34,040		1,735		32,305		34,040	
611 Bald Mountain Water System		52,520	18,000			70,520	-							70,520				70,520		70,520	
613 Dogwood Ridge Water System		23,100	21,200			44,300	-							44,300		5,312		38,988		44,300	
615 Arbutus Ridge Water System			268,698			268,698	-							268,698		6,608		262,090		268,698	
616 Carlton Water System		27,000	15,200			42,200	-							42,200		5,665		36,535		42,200	
617 Shellwood Water System		24,500	22,350			46,850	826			826				47,676		5,216		42,460		47,676	
618 Woodley Range Water System		29,600	31,000		5,000	65,600	90,000	40,000		50,000				155,600		58	100,000	55,542		155,600	
619 Burnum Water System		39,160	32,700		350,000	421,860	80,000			80,000				501,860	2,364	430,000	69,496			501,860	
620 Mesachie Lake Water		32,600	17,100			49,700	35,000	35,000						84,700		35,000		49,700		84,700	
640 Saltair Water		490,000	190,000	2,900	700,000	1,382,900	4,000	4,000			120,000		120,000	1,626,900		50,000	1,240,000	336,900		1,626,900	
652 Central Youbou Water Debt		36,850				36,850	-							36,850				36,850		36,850	
653 Youbou Water		153,660	81,000	1,120	25,000	260,780	114,036	44,036		70,000			125,500	500,316	1,875	8,506	315,000	174,935		500,316	
660 Honeymoon Bay Water		62,212	72,000		396,000	530,212	100,000			100,000				630,212	16,289		506,000	107,923		630,212	
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623	-							2,623		2,623					2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744	-							25,744		25,744					25,744
670 Cherry Point Water		21,000	14,000			35,000	-							35,000				35,000			35,000
680 Shawnigan Lake North Water		224,820	142,000	45,116		411,936	175,883	70,000		105,883				587,819	7,559		50,000	530,260		587,819	
681 Shawnigan Weir				1,000		1,000	-							1,000				1,000			1,000
690 Kerry Village Water		18,100	44,000			62,100	-							62,100				62,100			62,100
701 Wilmot Road Drainage	7,000					7,000	-							7,000				7,000			7,000
702 Sentinel Ridge Drainage	4,970					4,970	-							4,970				4,970			4,970
703 Shawnigan Lake East Drainage	2,040					2,040	-							2,040				2,040			2,040
705 Arbutus Mountain Drainage	4,370					4,370	-							4,370				4,370			4,370
707 Lanes Road Drainage	3,800					3,800	-							3,800				3,800			3,800
711 Bald Mountain Drainage System	4,500					4,500	-							4,500				4,500			4,500
714 Cobble Hill Drainage System	6,800					6,800	-							6,800				6,800			6,800
715 Arbutus Ridge Drainage System	20,000					20,000	-							20,000				20,000			20,000
799 Shawnigan Creek Cleanout System	12,021					12,021	-							12,021				12,021			12,021
800 Cowichan Bay Sewer		228,230	215,000	168,522		611,752	1,413	70,000		(68,587)				613,165		32,546	200,000	380,619		61	613,165
801 Brulett Sewer System		24,780	28,800		10,000	63,580	15,000			15,000				78,580	5,643	1,975	25,000	45,962		7	78,580
802 Sentinel Ridge Sewer		52,500	63,000	62,453		177,953	-							177,953			62,453	115,500			177,953
803 Twin Cedars Sewer		51,246	33,400	624		85,270	30,000	30,000						115,270			30,000	85,270		11	115,270
804 Lambourn Sewer		31,200	78,500		25,000	134,700	-							134,700	320	10,632	25,000	98,748		13	134,700
805 Arbutus Mountain Sewer		98,154	56,390			154,544	-							154,544				154,544			154,544
809 Cobble Hill Sewer		32,928	23,500		25,000	81,428	-							81,428	5,000	3,115	25,000	48,313			81,428

20

SR1

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2017)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)							Expenditures									
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest		Capital	Other Purposes	Deficit prior year	Total Expenditures	
810 Mesachie Lake Sewer		19,110	13,700			32,810	(5,000)				(5,000)	-		(5,000)	27,810				27,810		27,810	
811 Bald Mountain Sewer System		52,000	21,280	-		73,280	-					-		-	73,280				73,280		73,280	
813 Mill Springs Sewer System		109,600	69,200	-		178,800	-					-		-	178,800				178,800		178,800	
815 Arbutus Ridge Sewer System			267,852	-	100,000	367,852	125,000	-	125,000			-		125,000	492,852	2,000	8,261	250,000	232,591		492,852	
820 Eagle Heights Sewer			236,100	121,500	-	357,600	14,453	120,000			(105,547)	-		14,453	372,053			50,000	322,053	-	372,053	
830 Maple Hills Sewer		27,000	16,700	-		43,700	-					-		-	43,700				43,700		43,700	
840 Shawnigan Lake Sewer		148,400	152,194	364		300,958	-					-		-	300,958	11,069	32,597		257,292		300,958	
850 Kerry Village Sewer		27,160	73,925	3,598	-	104,683	-					-		-	104,683	2,214	6,287		96,182	-	104,683	
860 Youbou Sewer System		39,000	14,815	-		53,815	(2,000)				(2,000)	-		(2,000)	51,815	7,884			43,931		51,815	
6zz Elkington Water System		-	-			-	-							-	-				-		-	
8xx Elkington Forest Sewer System		-	-			-	-							-	-				-		-	
TOTALS	36,041,665	2,460,373	10,643,718	17,764,073	8,488,084	75,397,913	5,287,216	3,578,577	7,300	2,963,632	(1,262,293)	2,749,264	1,739,941	9,776,421	85,174,334	-	2,394,437	5,385,206	22,932,563	54,462,128	-	85,174,334

**Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)**

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
General Government	2,325,500			230,000		2,555,500			-	-	2,555,500		35,000	2,520,500		2,555,500
Community Health Network				146,985		146,985				-	146,985			146,985		146,985
V. I. Regional Library	1,851,079					1,851,079				-	1,851,079			1,851,079		1,851,079
Homelessness						-				-	-			-		-
H.R. / I.T. / M.I.A./G.I.S.				2,099,000		2,099,000				-	2,099,000		20,000	2,079,000		2,099,000
Malahat Transit	303,006		298,677	10,000		611,683		-		-	611,683			611,683		611,683
Transit	2,354,650		601,168	95,000		3,050,818				-	3,050,818			3,050,818		3,050,818
911	1,010,211					1,010,211		(50,000)		(50,000)	960,211		110,914	849,297		960,211
Grants-in-Aid	156,293					156,293					156,293			156,293		156,293
Economic Development	541,758					541,758				-	541,758			541,758		541,758
Regional Tourism	120,000					120,000				-	120,000			120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000				-	30,000			30,000		30,000
Environmental Initiatives	590,000			310,000		900,000				-	900,000			900,000		900,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054				-	3,282,054		3,282,054			3,282,054
Parks, Recreation, Culture & Facilities				414,796		414,796				-	414,796			414,796		414,796
Administration Building				713,425		713,425				-	713,425	90,294	154,753	468,378		713,425
Emergency Planning	786,439		28,004	140,717		955,160				-	955,160			955,160		955,160
Community Parks	1,914,639		3,000			1,917,639	25,000			25,000	1,942,639	506,265	175,349	1,261,025		1,942,639
Electoral Area Services	804,924					804,924				-	804,924			804,924		804,924
Parks & Trails	751,726					751,726				-	751,726	21,005		730,721		751,726
Regional Parks	1,050,000					1,050,000				-	1,050,000	95,659	129,341	825,000		1,050,000
Bright Angel Park	62,500		5,000			67,500				-	67,500			67,500		67,500
South Cowichan Community Parks	62,000					62,000				-	62,000			62,000		62,000
Kinsol Trestle	105,000					105,000				-	105,000			105,000		105,000
Regional Parkland Acquisition	865,000					865,000	(122,012)			(122,012)	742,988	742,988				742,988
Nal Control	45,116			71,893		117,009				-	117,009			117,009		117,009
ncement & Inspection	511,264			650,000		1,161,264				-	1,161,264		25,000	1,136,264		1,161,264
Community Planning	2,071,000			150,000		2,221,000				-	2,221,000	21,000		2,200,000		2,221,000
North Oyster Fire Protection	529,648		94,633			624,281				-	624,281		550,000	74,281		624,281
Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)			(1,300)	52,082			52,082		52,082
Lake Cowichan Fire Protection	252,665					252,665				-	252,665			252,665		252,665
Saltair Fire Protection	164,352					164,352				-	164,352			164,352		164,352
Sahtlam Fire Protection	246,777		1,935			248,712				-	248,712	38,990	16,678	153,044		248,712
Malahat Fire Protection	190,614		52,621			243,235				-	243,235		40,000	181,653		243,235
Eagle Heights Fire Protection	200,678					200,678				-	200,678		40,000	200,678		200,678
Honeymoon Bay Fire Protection	187,000					187,000	100,000			100,000	287,000			187,000		287,000
Youbou Fire Protection	205,532					205,532	100,000			100,000	305,532		100,000	205,532		305,532
Arts and Culture	130,000					130,000				-	130,000			130,000		130,000
Cowichan Lake Recreation	2,455,396		460,114	450,000		3,365,510	(50,000)			(50,000)	3,315,510	92,589	477,957	2,294,964		3,315,510
Kerry Park Recreation	2,886,345		810,000	1,067,350		4,763,695	150,000			150,000	4,913,695	410,433	92,212	2,611,050		4,913,695
Kerry Park Aquatic Service	100,000					100,000				-	100,000			100,000		100,000
Island Savings Centre	5,418,483		1,787,034	469,682		7,675,199	(468,000)			(468,000)	7,207,199		135,606	5,831,593		7,207,199
Island Savings Centre Theatre Loan										-						
Theatre Grant - Area A	41,001					41,001				-	41,001			41,001		41,001
Theatre Grant - Area B	66,484					66,484				-	66,484			66,484		66,484
Theatre Grant - Area C	77,438					77,438				-	77,438			77,438		77,438
Theatre Grant N. Cowichan	134,029					134,029				-	134,029			134,029		134,029
Theatre Grant - Ladysmith	50,818					50,818				-	50,818			50,818		50,818
COWICHAN SPORTSPLEX - AREA A	13,989					13,989				-	13,989			13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365				-	13,365			13,365		13,365
COWICHAN SPORTSPLEX - AREA D	8,474					8,474				-	8,474			8,474		8,474
COWICHAN SPORTSPLEX - AREA E	9,935					9,935				-	9,935			9,935		9,935
Recreation Mill Bay	10,000					10,000				-	10,000			10,000		10,000
Recreation Glenora	8,454					8,454				-	8,454			8,454		8,454
Recreation Saltair	45,790					45,790				-	45,790	36,272		9,518		45,790
Victim Services West	12,500					12,500				-	12,500			12,500		12,500
Cowichan Lake Activity Centre	55,105					55,105				-	55,105			55,105		55,105
Victim Services	80,000					80,000				-	80,000			80,000		80,000
Recreation N. Oyster	92,621					92,621				-	92,621			92,621		92,621

SR1

**Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)**

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Aquatic Centre - Area E	24,314					24,314				-	24,314				24,314		24,314
Cowichan Wooden Boat Society	13,600					13,600				-	13,600				13,600		13,600
Shawnigan Lake Community Centre	707,200		518,175	105,000		1,330,375				-	1,330,375		135,000	1,195,375		1,330,375	
Cobble Hill Historical Society	15,000					15,000				-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000				-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015				-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524				-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000				-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506				-	17,506				17,506		17,506
Kaatza Society	30,000					30,000				-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000				-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000				-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	4,816					4,816				-	4,816				4,816		4,816
COWICHAN AQUATIC CENTRE - AREA I	4,816					4,816				-	4,816				4,816		4,816
Shawnigan Basin Society	50,000					50,000				-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200				-	200				200		200
Thetis Island Wharf		9,000				9,000				-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000				-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800				-	800				800		800
Safer Futures	27,575					27,575				-	27,575				27,575		27,575
Social Planning	50,983					50,983				-	50,983				50,983		50,983
South Cowichan Community Policing	60,019					60,019				-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375				-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000				-	61,000				61,000		61,000
Engineering Services - Administration				290,000		290,000				-	290,000		50,000	240,000		290,000	
Engineering Services - Utilities				-		-				-	-	40,976		(40,976)		-	
Waste Island Solid Waste & Recycling		22,213				22,213				-	22,213				22,213		22,213
Curbside Collection			1,097,327	487,500		1,584,827	(120,000)		(120,000)	1,464,827		144,820	550,000	1,320,007		1,464,827	
Solid Waste Complex	4,206,210		2,841,398	1,025,855	550,000	8,623,463	(140,591)		(140,591)	8,482,872	267,541	455,724	550,000	7,209,607		8,482,872	
Cowichan Flood Management	150,000					150,000				-	150,000			150,000		150,000	
South Cowichan Water Study Plan	75,000					75,000				-	75,000			75,000		75,000	
Liquid Waste Plan Central Sector	95,900					95,900				-	95,900			95,900		95,900	
Liquid Waste Plan South Sector	125,000					125,000				-	125,000			125,000		125,000	
Street Lighting - Mesachie	6,050					6,050				-	6,050			6,050		6,050	
Street Lighting - Youbou		31,000				31,000				-	31,000			31,000		31,000	
Street Lighting - Brentwood			235	50		285				-	285			285		285	
Street Lighting - Cowichan Bay	4,850					4,850				-	4,850			4,850		4,850	
Street Lighting - Honeymoon Bay	24,200					24,200				-	24,200			24,200		24,200	
Street Lighting - Mill Bay			2,225	100		2,325				-	2,325			2,325		2,325	
Street Lighting - Cobble Hill		2,499				2,499				-	2,499			2,499		2,499	
Critical Street Lighting A	2,500					2,500				-	2,500			2,500		2,500	
Critical Street Lighting B	1,250					1,250				-	1,250			1,250		1,250	
Critical Street Lighting C	3,100					3,100				-	3,100			3,100		3,100	
Critical Street Lighting D	900					900				-	900			900		900	
Critical Street Lighting E	4,800					4,800				-	4,800			4,800		4,800	
Critical Street Lighting I	1,255					1,255				-	1,255			1,255		1,255	
Asset Management						-				-	-			-		-	
Street Lighting - Willmot Road	4,000					4,000				-	4,000			4,000		4,000	
Street Lighting - Sentinel Ridge	2,880					2,880				-	2,880			2,880		2,880	
Street Lighting - Twin Cedars	4,100					4,100				-	4,100			4,100		4,100	
Street Lighting - Arbutus Mountain	4,100					4,100				-	4,100			4,100		4,100	
Mill Springs Street Lighting	13,000					13,000				-	13,000			13,000		13,000	
Satellite Park Water		48,400	35,000	-		83,400				-	83,400		11,981	10,000	61,419	8	
Douglas Hill Water		51,200	51,000			102,200				-	102,200		11,337		90,863	10	
Lambourn Water		41,144	93,880	-		135,024				-	135,024		7,088		127,936	13	
Arbutus Mountain Water		32,000	31,000	-		63,000				-	63,000				63,000	6	
Fern Ridge Water		19,600	15,000	-		34,600				-	34,600		1,735		32,865	3	
Bald Mountain Water System		52,520	25,000	-		77,520	(8,000)		(8,000)	69,520				69,520		69,520	
Dogwood Ridge Water System		23,100	21,500	-		44,600				-	44,600			5,312	39,288	44,600	

SR1

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					SCHEDULE "B"					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Expenditures			Total Expenditures	
											Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	
Arbutus Ridge Water System			275,927			275,927	50,000			50,000		6,608	50,000	269,319		325,927
Carlton Water System		29,000	15,500			44,500				-		5,665		38,835		44,500
Shellwood Water System		24,500	12,000			36,500				-		5,216		31,284		36,500
Woodley Range Water System		31,444	-			31,444				-		644		30,800		31,444
Burnum Water System		45,370	41,700			87,070	(5,000)			(5,000)		22,526		59,544		82,070
Mesachie Lake Water		30,300	20,000	-		50,300				-			-	50,300		50,300
Saltair Water		490,000	287,528			777,528				-			300,000	477,528		777,528
Central Youbou Water Debt		36,850				36,850				-		36,850		-		36,850
Youbou Water		159,354	85,000	-		244,354	(10,000)			(10,000)	32,854	8,506		192,994		234,354
Honeymoon Bay Water		62,212	62,930	-		125,142	(5,000)			(5,000)				120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				-		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744				-				25,744		25,744
Cherry Point Water		23,000	14,000	-		37,000	10,000			10,000			10,000	37,000		47,000
Shawnigan Lake North Water		208,800	193,135			401,935				-		100,000		301,935		401,935
Shawnigan Weir				1,000		1,000				-				1,000		1,000
Kerry Village Water		20,000	44,000			64,000				-				64,000		64,000
Wilmot Road Drainage	7,000					7,000				-				7,000		7,000
Sentinel Ridge Drainage	5,000					5,000				-				5,000		5,000
Shawnigan Lake East Drainage	2,050					2,050				-				2,050		2,050
Arbutus Mountain Drainage	4,400					4,400				-				4,400		4,400
Lanes Road Drainage	3,800					3,800				-				3,800		3,800
Bald Mountain Drainage System	4,500					4,500				-				4,500		4,500
Cobble Hill Drainage System	-					-				-				-		-
Arbutus Ridge Drainage System	20,000					20,000				-				20,000		20,000
Shawnigan Creek Cleanout System	13,000					13,000				-				13,000		13,000
N chan Bay Sewer		231,880	270,000	-	1,490,000	1,991,880	(104,587)			(104,587)		32,546	1,520,000	334,747		1,887,293
nt Sewer System		24,780	28,800			53,580				-		1,976		51,604		53,580
Sentinel Ridge Sewer		52,950	63,000	-		115,950				-				115,950		115,950
Twin Cedars Sewer		52,000	34,000	-		86,000	(1,000)			(1,000)				85,000		85,000
Lambourn Sewer		31,200	84,459			115,659				-		10,632		105,027		115,659
Arbutus Mountain Sewer		95,000	53,765	-		148,765				-				148,765		148,765
Cobble Hill Sewer		35,000	22,000			57,000				-		3,115		53,885		57,000
Mesachie Lake Sewer		20,000	15,000			35,000				-				35,000		35,000
Bald Mountain Sewer System		52,000	22,000	-		74,000	(10,000)			(10,000)				64,000		64,000
Mill Springs Sewer System		109,600	80,000			189,600	(5,000)			(5,000)				184,600		184,600
Arbutus Ridge Sewer System			336,235	-	-	336,235				-		66,764	2,750,000	(2,480,529)		336,235
Eagle Heights Sewer			-	-		-				-				-		-
Maple Hills Sewer		27,000	17,000			44,000				-				44,000		44,000
Shawnigan Lake Sewer		148,400	160,000	1,000	-	309,400	(5,000)			(5,000)	10,503	32,597	10,000	251,300		304,400
Kerry Village Sewer		27,500	75,000			102,500	(4,000)			(4,000)	2,207	6,287		90,006		98,500
Youbou Sewer System		44,000	16,000			60,000	(2,000)			(2,000)	7,884			50,116		58,000
Elkington Water System		-	30,000			30,000				-				30,000		30,000
Elkington Forest Sewer System		-	35,600			35,600				-				35,600		35,600
TOTALS	38,119,568	2,474,183	11,268,505	12,238,406	2,040,000	66,140,663	(676,490)			(676,490)	65,464,173	2,417,460	5,161,394	10,200,604	47,684,715	65,464,173

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,375,500			230,000		2,605,500			-	2,605,500			35,000	2,570,500		2,605,500
Community Health Network				3,432		3,432			-	3,432				3,432		3,432
V. I. Regional Library	1,888,100					1,888,100			-	1,888,100				1,888,100		1,888,100
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,121,000		2,121,000			-	2,121,000			-	2,121,000		2,121,000
Malahat Transit	378,209		353,125	11,750		743,084			-	743,084				743,084		743,084
Transit	2,917,241		627,942	105,000		3,650,183			-	3,650,183		201,920		3,448,263		3,650,183
911	1,025,364					1,025,364	(50,000)		(50,000)	975,364			87,740	887,624		975,364
Grants-in-Aid	156,293					156,293			-	156,293				156,293		156,293
Economic Development	552,593					552,593			-	552,593				552,593		552,593
Regional Tourism	120,000					120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000			-	30,000				30,000		30,000
Environmental Initiatives	600,000			313,000		913,000			-	913,000				913,000		913,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054			-	3,282,054				-		3,282,054
Parks, Recreation, Culture & Facilities				427,910		427,910			-	427,910				427,910		427,910
Administration Building				656,499		656,499			-	656,499		154,753		501,746		656,499
Emergency Planning	802,168		28,565	143,532		974,265			-	974,265				974,265		974,265
Community Parks	1,919,639		3,000			1,922,639	25,000		25,000	1,947,639	442,368		230,913	1,274,358		1,947,639
Electoral Area Services	821,022					821,022			-	821,022				821,022		821,022
Parks & Trails	766,340					766,340			-	766,340	21,005			745,335		766,340
Regional Parks	1,050,000					1,050,000			-	1,050,000			1,124,341	(74,341)		1,050,000
Bright Angel Park	65,500		5,000			70,500			-	70,500				70,500		70,500
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000		62,000
2501 Trestle	105,000					105,000			-	105,000				105,000		105,000
2501 Regional Parkland Acquisition	865,000					865,000	750,000		750,000	1,615,000	742,988			872,012		1,615,000
2501 Municipal Control	44,930			74,419		119,349			-	119,349				119,349		119,349
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279				1,184,279		1,184,279
Community Planning	2,111,000			160,000		2,271,000			-	2,271,000				2,271,000		2,271,000
North Oyster Fire Protection	529,648		94,633			624,281	(150,000)		(150,000)	474,281	119,900			354,381		474,281
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	257,719					257,719			-	257,719				257,719		257,719
Saltair Fire Protection	167,639					167,639			-	167,639				167,639		167,639
Sahtlam Fire Protection	246,777			1,935		248,712	(8,845)		(8,845)	239,867	38,990	16,678	15,000	169,199		239,867
Malahat Fire Protection	190,614		52,621			243,235	(20,000)		(20,000)	223,235		21,582		201,653		223,235
Eagle Heights Fire Protection	204,691					204,691			-	204,691				204,691		204,691
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000				147,000		147,000
Youbou Fire Protection	205,532					205,532	(40,000)		(40,000)	165,532			6,000	159,532		165,532
Arts and Culture	130,000					130,000			-	130,000				130,000		130,000
Cowichan Lake Recreation	2,502,273		460,114	95,000		3,057,387	(50,000)		(50,000)	3,007,387	92,589	477,957	95,000	2,341,841		3,007,387
Kerry Park Recreation	2,916,825		815,000	65,000		3,796,825			-	3,796,825	460,433	92,212	215,000	3,029,180		3,796,825
Kerry Park Aquatic Service	100,000					100,000			-	100,000				100,000		100,000
Island Savings Centre	5,843,526		1,817,985	469,682		8,131,193	(468,000)		(468,000)	7,663,193		135,606	1,581,500	5,946,087		7,663,193
Island Savings Centre Theatre Loan						-			-	-				-		-
Theatre Grant - Area A	41,821					41,821			-	41,821				41,821		41,821
Theatre Grant - Area B	67,813					67,813			-	67,813				67,813		67,813
Theatre Grant - Area C	78,987					78,987			-	78,987				78,987		78,987
Theatre Grant N. Cowichan	136,710					136,710			-	136,710				136,710		136,710
Theatre Grant - Ladysmith	51,835					51,835			-	51,835				51,835		51,835
COWICHAN SPORTSPLEX - AREA A	13,989					13,989			-	13,989				13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365			-	13,365				13,365		13,365
COWICHAN SPORTSPLEX - AREA D	8,474					8,474			-	8,474				8,474		8,474
COWICHAN SPORTSPLEX - AREA E	9,935					9,935			-	9,935				9,935		9,935
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10,000
Recreation Glenora	8,454					8,454			-	8,454				8,454		8,454
Recreation Saltair	46,000					46,000			-	46,000				46,000		46,000
Victim Services West	12,500					12,500			-	12,500				12,500		12,500

SR1

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	94,474					94,474			-	94,474				94,474		94,474
Cowichan Aquatic Centre - Area E	24,800					24,800			-	24,800				24,800		24,800
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	710,500		525,000	25,000		1,260,500			-	1,260,500		-	270,000	990,500		1,260,500
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	4,913					4,913			-	4,913				4,913		4,913
COWICHAN AQUATIC CENTRE - AREA I	4,913					4,913			-	4,913				4,913		4,913
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Regional Planning	50,983					50,983			-	50,983				50,983		50,983
North Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000			-	61,000				61,000		61,000
Engineering Services - Administration				250,000		250,000			-	250,000			-	250,000		250,000
Engineering Services - Utilities				-	2,403,571	2,403,571			-	2,403,571	39,383		50,000	2,314,188		2,403,571
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,195,000	487,500		1,682,500	(120,000)	(120,000)	-	1,562,500		144,820		1,417,680		1,562,500
Solid Waste Complex	4,206,210		2,841,398	1,042,696		8,090,304	(40,591)	(40,591)	-	8,049,713	267,541	328,373		7,453,799		8,049,713
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector	-					-			-	-				-		-
Street Lighting - Mesachie	6,050					6,050			-	6,050				6,050		6,050
Street Lighting - Youbou		31,000				31,000			-	31,000				31,000		31,000
Street Lighting - Brentwood			240	50		290			-	290				290		290
Street Lighting - Cowichan Bay	4,850					4,850			-	4,850				4,850		4,850
Street Lighting - Honeymoon Bay	24,300					24,300			-	24,300				24,300		24,300
Street Lighting - Mill Bay			2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill		2,499				2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,500					2,500			-	2,500				2,500		2,500
Critical Street Lighting B	1,250					1,250			-	1,250				1,250		1,250
Critical Street Lighting C	3,100					3,100			-	3,100				3,100		3,100
Critical Street Lighting D	950					950			-	950				950		950
Critical Street Lighting E	4,900					4,900			-	4,900				4,900		4,900
Critical Street Lighting I	1,260					1,260			-	1,260				1,260		1,260
Asset Management									-							
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		4,100
Street Lighting - Sentinel Ridge	2,910					2,910			-	2,910				2,910		2,910
Street Lighting - Twin Cedars	4,100					4,100			-	4,100				4,100		4,100
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4,200
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13,000

SR1

Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Satellite Park Water		48,400	35,000			83,400			-	83,400		11,981		71,419		83,400
Douglas Hill Water		51,200	51,000			102,200			-	102,200		11,337		90,863		102,200
Lambourn Water		41,200	94,000			135,200			-	135,200		7,088		128,112		135,200
Arbutus Mountain Water		35,000	31,000	50,000		116,000			-	116,000			160,000	(44,000)		116,000
Fern Ridge Water		19,600	16,000			35,600			-	35,600		1,735		33,865		35,600
Bald Mountain Water System		52,520	25,000			77,520	(8,000)	(8,000)		69,520				69,520		69,520
Dogwood Ridge Water System		23,100	21,500			44,600			-	44,600		5,312		39,288		44,600
Arbutus Ridge Water System			284,205			284,205	(5,000)	(5,000)		279,205		6,608		272,597		279,205
Carlton Water System		29,000	16,000			45,000			-	45,000		5,665		39,335		45,000
Shellwood Water System		24,500	12,000			36,500			-	36,500		5,216		31,284		36,500
Woodley Range Water System		29,444				29,444			-	29,444				28,800		29,444
Burnum Water System		46,570	42,000			88,570	(5,000)	(5,000)		83,570		22,526		61,044		83,570
Mesachie Lake Water		31,000	20,000			51,000	(3,000)	(3,000)		48,000				48,000		48,000
Saltair Water		490,000	287,935			777,935			-	777,935			300,000	477,935		777,935
Central Youbou Water Debt		36,850				36,850			-	36,850		36,850				36,850
Youbou Water		159,354	85,000			244,354	(10,000)	(10,000)		234,354	32,854	8,506		192,994		234,354
Honeymoon Bay Water		62,212	62,930			125,142	(5,000)	(5,000)		120,142				120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623				2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744				25,744		25,744
Cherry Point Water		23,000	14,000			37,000			-	37,000				37,000		37,000
Shawnigan Lake North Water		281,025	289,110			570,135			-	570,135		257,000		313,135		570,135
Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
Kerry Village Water		20,000	44,000			64,000			-	64,000				64,000		64,000
Lot Road Drainage	7,000					7,000			-	7,000				7,000		7,000
Sentinel Ridge Drainage	5,000					5,000			-	5,000				5,000		5,000
Shawnigan Lake East Drainage	2,100					2,100			-	2,100				2,100		2,100
Arbutus Mountain Drainage	4,400					4,400			-	4,400				4,400		4,400
Lanes Road Drainage	3,800					3,800			-	3,800				3,800		3,800
Bald Mountain Drainage System	4,500					4,500			-	4,500				4,500		4,500
Cobble Hill Drainage System									-							
Arbutus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,000
Shawnigan Creek Cleanout System	13,000					13,000			-	13,000				13,000		13,000
Cowichan Bay Sewer		231,880	300,000			531,880	(4,587)	(4,587)		527,293		132,729	70,000	324,564		527,293
Brulett Sewer System		30,000	32,000			62,000			-	62,000		15,000		47,000		62,000
Sentinel Ridge Sewer		52,950	63,000			115,950			-	115,950			60,000	55,950		115,950
Twin Cedars Sewer		52,000	34,500			86,500	(1,000)	(1,000)		85,500		10,632		74,868		85,500
Lambourn Sewer		31,200	85,459			116,659			-	116,659		10,632		106,027		116,659
Arbutus Mountain Sewer		95,000	55,000			150,000	20,000	20,000		170,000			20,000	150,000		170,000
Cobble Hill Sewer		35,000	24,000			59,000	(3,000)	(3,000)		56,000		2,880		53,120		56,000
Mesachie Lake Sewer		20,000	15,000	462,000	238,000	735,000			-	735,000		1,821	745,000	(11,821)		735,000
Bald Mountain Sewer System		52,000	22,000			74,000	(8,000)	(8,000)		66,000				66,000		66,000
Mill Springs Sewer System		109,600	85,000			194,600	(8,000)	(8,000)		186,600				186,600		186,600
Arbutus Ridge Sewer System			346,235			346,235			-	346,235		66,764		279,471		346,235
Eagle Heights Sewer			236,100	121,500		357,600	14,453	14,453		372,053			50,000	322,053		372,053
Maple Hills Sewer		27,000	18,000			45,000			-	45,000				45,000		45,000
Shawnigan Lake Sewer		155,000	160,000			315,000	(5,000)	(5,000)		310,000	10,503	31,725		267,772		310,000
Kerry Village Sewer		28,000	80,000			108,000	(5,000)	(5,000)		103,000		6,287		96,713		103,000
Youbou Sewer System		44,000	16,000			60,000	(2,000)	(2,000)		58,000	7,884			50,116		58,000
Elkington Water System			35,000			35,000			-	35,000				35,000		35,000
Elkington Forest Sewer System			59,000			59,000			-	59,000				59,000		59,000
TOTALS	39,403,986	2,561,684	11,918,847	11,277,058	2,641,571	67,803,147	(251,870)	-	(251,870)	67,551,277	2,276,438	5,517,515	5,115,494	54,641,829	-	67,551

SR1

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,406,500			230,000		2,636,500			-	2,636,500			35,000	2,601,500		2,636,500
Community Health Network						-			-	-				-		-
V. I. Regional Library	1,925,862					1,925,862				1,925,862				1,925,862		1,925,862
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,162,000		2,162,000				2,162,000				2,162,000		2,162,000
Malahat Transit	372,620		353,126	12,500		738,246	-			738,246			-	738,246		738,246
Transit	2,975,133		657,590	112,000		3,744,723		66,000	66,000	3,810,723		201,920		3,608,803		3,810,723
911	1,040,745			-		1,040,745	(50,000)		(50,000)	990,745			105,716	885,029		990,745
Grants-in-Aid	156,293					156,293				156,293				156,293		156,293
Economic Development	563,645					563,645				563,645				563,645		563,645
Regional Tourism	120,000			-		120,000				120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000				30,000				30,000		30,000
Environmental Initiatives	610,000			310,000		920,000				920,000				920,000		920,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054				3,282,054				-		3,282,054
Parks, Recreation, Culture & Facilities				435,982		435,982				435,982				435,982		435,982
Administration Building				665,034		665,034				665,034		154,753		510,281		665,034
Emergency Planning	818,212		29,136	146,402		993,750	-			993,750				993,750		993,750
Community Parks	1,710,000		4,000	-		1,714,000	-			1,714,000	84,881		338,000	1,291,119		1,714,000
Electoral Area Services	837,443			-		837,443				837,443				837,443		837,443
Parks & Trails	780,753					780,753				780,753	10,511			770,242		780,753
Regional Parks	1,050,000					1,050,000				1,050,000			119,341	930,659		1,050,000
Bright Angel Park	65,500		5,000			70,500				70,500				70,500		70,500
South Cowichan Community Parks	62,000					62,000				62,000				62,000		62,000
North Cowichan Community Parks	105,000					105,000				105,000			410,000	(305,000)		105,000
Regional Parkland Acquisition	865,000					865,000	(122,012)		(122,012)	742,988	742,988			-		742,988
Animal Control	44,741			76,995		121,736				121,736				121,736		121,736
Enforcement & Inspection	532,754			650,000		1,182,754				1,182,754				1,182,754		1,182,754
Community Planning	2,154,000			162,000		2,316,000				2,316,000				2,316,000		2,316,000
North Oyster Fire Protection	529,648		94,633			624,281	(150,000)		(150,000)	474,281				356,856		474,281
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	262,873					262,873				262,873				262,873		262,873
Saltair Fire Protection	170,991					170,991				170,991				170,991		170,991
Sahtlam Fire Protection	246,777			1,935		248,712	(12,925)		(12,925)	235,787	38,990	12,487		184,310		235,787
Malahat Fire Protection	190,614		52,621	-		243,235	(20,000)		(20,000)	223,235		21,582		201,653		223,235
Eagle Heights Fire Protection	208,785					208,785				208,785				208,785		208,785
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000				147,000		147,000
Youbou Fire Protection	205,532					205,532	(50,000)		(50,000)	155,532				155,532		155,532
Arts and Culture	130,000					130,000				130,000				130,000		130,000
Cowichan Lake Recreation	2,550,088		460,114	75,000		3,085,202	(50,000)		(50,000)	3,035,202	92,589	477,957	75,000	2,389,656		3,035,202
Kerry Park Recreation	2,916,825		820,000	63,500		3,800,325	(150,000)		(150,000)	3,650,325	317,327	92,212	50,000	3,190,786		3,650,325
Kerry Park Aquatic Service	100,000					100,000				100,000				100,000		100,000
Island Savings Centre	4,847,241		1,849,555	469,682		7,166,478	(468,000)		(468,000)	6,698,478		135,606	500,000	6,062,872		6,698,478
Island Savings Centre Theatre Loan	-					-				-				-		-
Theatre Grant - Area A	42,657					42,657				42,657				42,657		42,657
Theatre Grant - Area B	69,170					69,170				69,170				69,170		69,170
Theatre Grant - Area C	80,567					80,567				80,567				80,567		80,567
Theatre Grant N. Cowichan	139,444					139,444				139,444				139,444		139,444
Theatre Grant - Ladysmith	52,872					52,872				52,872				52,872		52,872
COWICHAN SPORTSPLEX - AREA A	13,989					13,989				13,989				13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365				13,365				13,365		13,365
COWICHAN SPORTSPLEX - AREA D	8,474					8,474				8,474				8,474		8,474
COWICHAN SPORTSPLEX - AREA E	9,935					9,935				9,935				9,935		9,935
Recreation Mill Bay	10,000					10,000				10,000				10,000		10,000
Recreation Glenora	8,454					8,454				8,454				8,454		8,454
Recreation Saltair	46,000					46,000				46,000				46,000		46,000
Victim Services West	12,500					12,500				12,500				12,500		12,500

SR1

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	96,363					96,363			-	96,363				96,363		96,363
Cowichan Aquatic Centre - Area E	25,296					25,296			-	25,296				25,296		25,296
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	715,000		526,650	50,000		1,291,650			-	1,291,650	45,900		50,000	1,195,750		1,291,650
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,011					5,011		-	-	5,011				5,011		5,011
COWICHAN AQUATIC CENTRE - AREA I	5,011					5,011		-	-	5,011				5,011		5,011
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Regional Planning	50,983					50,983			-	50,983				50,983		50,983
South Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000			-	61,000				61,000		61,000
Engineering Services - Administration				250,000		250,000			-	250,000			-	250,000		250,000
Engineering Services - Utilities				-	2,434,809	2,434,809			-	2,434,809	29,548		50,000	2,355,261		2,434,809
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,250,000	487,500		1,737,500	(120,000)	(120,000)	-	1,617,500		144,820		1,472,680		1,617,500
Solid Waste Complex	4,206,210		2,841,398	1,131,763		8,179,371	(40,591)	(40,591)	-	8,138,780	216,959	320,946		7,600,875		8,138,780
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector						-			-	-				-		-
Street Lighting - Mesachie	6,100					6,100			-	6,100				6,100		6,100
Street Lighting - Youbou		31,000				31,000			-	31,000				31,000		31,000
Street Lighting - Brentwood			245	50		295			-	295				295		295
Street Lighting - Cowichan Bay	4,900					4,900			-	4,900				4,900		4,900
Street Lighting - Honeymoon Bay	24,400					24,400			-	24,400				24,400		24,400
Street Lighting - Mill Bay			2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill		2,499				2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,600					2,600			-	2,600				2,600		2,600
Critical Street Lighting B	1,300					1,300			-	1,300				1,300		1,300
Critical Street Lighting C	3,200					3,200			-	3,200				3,200		3,200
Critical Street Lighting D	1,000					1,000			-	1,000				1,000		1,000
Critical Street Lighting E	5,000					5,000			-	5,000				5,000		5,000
Critical Street Lighting I	1,265					1,265			-	1,265				1,265		1,265
Asset Management									-							
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		4,100
Street Lighting - Sentinel Ridge	2,930					2,930			-	2,930				2,930		2,930
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		4,200
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4,200
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13,000

SR1

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Satellite Park Water		49,960	35,000			84,960	(6,575)		(6,575)	78,385		11,981		66,404		78,385
Douglas Hill Water		51,200	52,000		-	103,200	-		-	103,200		11,337		91,863		103,200
Lambourn Water		41,200	94,000	-		135,200				135,200		7,088		128,112		135,200
Arbutus Mountain Water		35,000	31,000			66,000				66,000				66,000		66,000
Fern Ridge Water		20,000	16,000		45,000	81,000	5,000	5,000	5,000	86,000		3,000		83,000		86,000
Bald Mountain Water System		52,520	27,000			79,520	(7,000)		(7,000)	72,520				72,520		72,520
Dogwood Ridge Water System		28,000	21,500			49,500				49,500		5,312		44,188		49,500
Arbutus Ridge Water System			292,700			292,700	(5,000)		(5,000)	287,700		6,608		281,092		287,700
Carlton Water System		29,000	16,000			45,000				45,000		5,665		39,335		45,000
Shellwood Water System		25,000	12,000			37,000				37,000		5,216		31,784		37,000
Woodley Range Water System		29,444	-			29,444				29,444		644		28,800		29,444
Burnum Water System		46,570	43,000			89,570	(5,000)		(5,000)	84,570		22,526		62,044		84,570
Mesachie Lake Water		33,000	20,000			53,000	(3,000)		(3,000)	50,000				50,000		50,000
Saltair Water		490,000	288,935			778,935				778,935			300,000	478,935		778,935
Central Youbou Water Debt		36,850				36,850				36,850		36,850		-		36,850
Youbou Water		205,354	85,000			290,354	(5,000)		(5,000)	285,354	32,854	8,506	50,000	193,994		285,354
Honeymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142				120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				2,623		2,623				2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,744
Cherry Point Water		28,000	14,000			42,000	(2,000)		(2,000)	40,000				40,000		40,000
Shawnigan Lake North Water		281,025	293,159			574,184				574,184		257,000		317,184		574,184
Shawnigan Weir				1,000		1,000				1,000				1,000		1,000
Kerry Village Water		22,600	44,000			66,600				66,600				66,600		66,600
Wot Road Drainage	7,000					7,000				7,000				7,000		7,000
Onel Ridge Drainage	5,000					5,000				5,000				5,000		5,000
Shawnigan Lake East Drainage	2,100					2,100				2,100				2,100		2,100
Arbutus Mountain Drainage	4,400					4,400				4,400				4,400		4,400
Lanes Road Drainage	3,800					3,800				3,800				3,800		3,800
Bald Mountain Drainage System	5,000					5,000				5,000				5,000		5,000
Cobble Hill Drainage System	-					-				-				-		-
Arbutus Ridge Drainage System	20,000					20,000				20,000				20,000		20,000
Shawnigan Creek Cleanout System	14,000					14,000				14,000				14,000		14,000
Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,729	70,000	326,184		528,913
Brulett Sewer System		30,000	32,000	-	-	62,000				62,000		15,000		47,000		62,000
Sentinel Ridge Sewer		52,950	64,000			116,950				116,950				116,950		116,950
Twin Cedars Sewer		55,000	34,500			89,500	(3,000)		(3,000)	86,500				86,500		86,500
Lambourn Sewer		31,200	86,459	-		117,659				117,659		10,632		107,027		117,659
Arbutus Mountain Sewer		95,000	55,000			150,000				150,000				150,000		150,000
Cobble Hill Sewer		35,000	24,000			59,000	(3,000)		(3,000)	56,000				56,000		56,000
Mesachie Lake Sewer		45,699	15,000	-		60,699				60,699		15,699		45,000		60,699
Bald Mountain Sewer System		52,000	24,000			76,000		17,000	17,000	93,000		25,000		68,000		93,000
Mill Springs Sewer System		109,600	85,000			194,600	(6,000)		(6,000)	188,600				188,600		188,600
Arbutus Ridge Sewer System			346,235			346,235	(5,000)		(5,000)	341,235		66,764		274,471		341,235
Eagle Heights Sewer			235,800	350,000		585,800	194,453	194,453	194,453	780,253				780,253		780,253
Maple Hills Sewer		30,000	18,000			48,000	(4,000)		(4,000)	44,000				44,000		44,000
Shawnigan Lake Sewer		180,000	160,000	1,000		341,000				341,000		5,252	80,000	255,748		341,000
Kerry Village Sewer		28,000	80,000			108,000	(10,000)		(10,000)	98,000		6,287		91,713		98,000
Youbou Sewer System		44,000	16,000			60,000	4,000	4,000	4,000	64,000			14,000	50,000		64,000
Elkington Water System		-	41,000			41,000				41,000				41,000		41,000
Elkington Forest Sewer System		-	61,000			61,000				61,000				61,000		61,000
TOTALS	38,520,990	2,682,963	12,072,536	11,153,496	2,479,809	66,909,794	(1,128,537)	66,000	(1,062,537)	65,847,257	1,729,972	5,481,055	2,272,057	56,364,172		65,847

SR1

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,427,500			230,000		2,657,500			-	2,657,500			35,000	2,622,500		2,657,500
Community Health Network						-			-	-				-		-
V. I. Regional Library	1,964,379					1,964,379			-	1,964,379				1,964,379		1,964,379
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,204,000		2,204,000			-	2,204,000				2,204,000		2,204,000
Malahat Transit	381,851		356,657	13,000		751,508			-	751,508				751,508		751,508
Transit	3,111,309		657,590	114,000		3,882,899			-	3,882,899		201,920		3,680,979		3,882,899
911	1,056,356			-		1,056,356	(50,000)	(50,000)	-	1,006,356		114,490		891,866		1,006,356
Grants-in-Aid	156,293					156,293			-	156,293				156,293		156,293
Economic Development	574,918					574,918			-	574,918				574,918		574,918
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000			-	30,000				30,000		30,000
Environmental Initiatives	620,000			310,000		930,000			-	930,000				930,000		930,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054			-	3,282,054		3,282,054		-		3,282,054
Parks, Recreation, Culture & Facilities				444,216		444,216			-	444,216				444,216		444,216
Administration Building				665,034		665,034			-	665,034	-	154,753		510,281		665,034
Emergency Planning	818,212		29,136	146,402		993,750		-	-	993,750				993,750		993,750
Community Parks	1,710,000		4,000	-		1,714,000		-	-	1,714,000	84,881		338,000	1,291,119		1,714,000
Electoral Area Services	854,192					854,192			-	854,192				854,192		854,192
Parks & Trails	795,958					795,958			-	795,958	10,511			785,447		795,958
Regional Parks	1,075,000					1,075,000			-	1,075,000			139,341	935,659		1,075,000
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500		70,500
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000		62,000
Wood Trestle	105,000					105,000			-	105,000				105,000		105,000
Central Parkland Acquisition	865,000					865,000	(122,012)	(122,012)	-	742,988	742,988			-		742,988
Animal Control	44,548			79,623		124,171			-	124,171				124,171		124,171
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279				1,184,279		1,184,279
Community Planning	2,111,000			160,000		2,271,000			-	2,271,000				2,271,000		2,271,000
North Oyster Fire Protection	529,648		94,633			624,281	(150,000)	(150,000)	-	474,281	114,151		-	360,130		474,281
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)	(1,300)	-	54,700				54,700		54,700
Lake Cowichan Fire Protection	268,130					268,130			-	268,130				268,130		268,130
Saltair Fire Protection	174,411					174,411			-	174,411				174,411		174,411
Sahtlam Fire Protection	246,777			1,935		248,712	(75,712)	(75,712)	-	173,000	-	-	-	173,000		173,000
Malahat Fire Protection	190,614		52,621			243,235			-	243,235		21,582		221,653		243,235
Eagle Heights Fire Protection	212,961					212,961			-	212,961				212,961		212,961
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)	(40,000)	-	147,000				147,000		147,000
Youbou Fire Protection	205,532					205,532	(50,000)	(50,000)	-	155,532				155,532		155,532
Arts and Culture	162,500					162,500			-	162,500				162,500		162,500
Cowichan Lake Recreation	2,555,162		460,114	105,000		3,120,276	(50,000)	(50,000)	-	3,070,276	50,824	477,957	105,000	2,436,495		3,070,276
Kerry Park Recreation	2,916,825		825,000	383,600		4,125,425			-	4,125,425	240,000	92,212	515,000	3,278,213		4,125,425
Kerry Park Aquatic Service	100,000					100,000			-	100,000				100,000		100,000
Island Savings Centre	4,847,241		1,849,555	469,682		7,166,478	(468,000)	(468,000)	-	6,698,478	135,606	500,000		6,062,872		6,698,478
Island Savings Centre Theatre Loan	-					-			-	-				-		-
Theatre Grant - Area A	43,511					43,511			-	43,511				43,511		43,511
Theatre Grant - Area B	70,553					70,553			-	70,553				70,553		70,553
Theatre Grant - Area C	82,178					82,178			-	82,178				82,178		82,178
Theatre Grant N. Cowichan	142,233					142,233			-	142,233				142,233		142,233
Theatre Grant - Ladysmith	53,929					53,929			-	53,929				53,929		53,929
COWICHAN SPORTSPLEX - AREA A	13,989					13,989			-	13,989				13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365			-	13,365				13,365		13,365
COWICHAN SPORTSPLEX - AREA D	8,474					8,474			-	8,474				8,474		8,474
COWICHAN SPORTSPLEX - AREA E	9,935					9,935			-	9,935				9,935		9,935
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10,000
Recreation Glenora	8,454					8,454			-	8,454				8,454		8,454
Recreation Saltair	46,000					46,000			-	46,000				46,000		46,000
Victim Services West	12,500					12,500			-	12,500				12,500		12,500

Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	98,290					98,290			-	98,290				98,290		98,290
Cowichan Aquatic Centre - Area E	25,802					25,802			-	25,802				25,802		25,802
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	718,900		530,000	50,000		1,298,900	35,000		35,000	1,333,900	45,900	100,000	1,188,000		1,333,900	
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,111					5,111		-	-	5,111				5,111		5,111
COWICHAN AQUATIC CENTRE - AREA I	5,111					5,111		-	-	5,111				5,111		5,111
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Financial Planning	50,983					50,983			-	50,983				50,983		50,983
South Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000			-	61,000				61,000		61,000
Engineering Services - Administration				305,000		305,000			-	305,000		50,000	255,000		305,000	
Engineering Services - Utilities				-	2,499,548	2,499,548			-	2,499,548	39,548	60,000	2,400,000		2,499,548	
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,250,000	487,500		1,737,500	(120,000)		(120,000)	1,617,500		144,820	1,472,680		1,617,500	
Solid Waste Complex	4,206,210		2,841,398	1,229,140		8,276,748	(140,591)		(140,591)	8,136,157	189,382	295,883	7,650,892		8,136,157	
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector						-			-	-				-		-
Street Lighting - Mesachie	6,100					6,100			-	6,100				6,100		6,100
Street Lighting - Youbou		32,000				32,000			-	32,000				32,000		32,000
Street Lighting - Brentwood			250	50		300			-	300				300		300
Street Lighting - Cowichan Bay	4,900					4,900			-	4,900				4,900		4,900
Street Lighting - Honeymoon Bay	24,500					24,500			-	24,500				24,500		24,500
Street Lighting - Mill Bay			2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill		2,499				2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,600					2,600			-	2,600				2,600		2,600
Critical Street Lighting B	1,300					1,300			-	1,300				1,300		1,300
Critical Street Lighting C	3,200					3,200			-	3,200				3,200		3,200
Critical Street Lighting D	1,000					1,000			-	1,000				1,000		1,000
Critical Street Lighting E	5,100					5,100			-	5,100				5,100		5,100
Critical Street Lighting I	1,270					1,270			-	1,270				1,270		1,270
Asset Management																
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		4,100
Street Lighting - Sentinel Ridge	2,960					2,960			-	2,960				2,960		2,960
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		4,200
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4,200
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13,000
Satellite Park Water		49,960	35,000			84,960	(6,575)		(6,575)	78,385		11,981	66,404		78,385	

SR1

Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Douglas Hill Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lambourn Water		41,200	95,000			136,200				136,200		7,088		129,112		136,200
Arbutus Mountain Water		35,000	32,000		-	67,000				67,000		8,000		59,000		67,000
Fern Ridge Water		22,700	16,000		-	38,700				38,700		3,000		35,700		38,700
Bald Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520				72,520		72,520
Dogwood Ridge Water System		28,850	21,500			50,350				50,350		5,312		45,038		50,350
Arbutus Ridge Water System			300,000			300,000				300,000		6,608		293,392		300,000
Carlton Water System		30,000	16,000			46,000				46,000		5,665		40,335		46,000
Shellwood Water System		25,000	12,000			37,000				37,000		5,216		31,784		37,000
Woodley Range Water System		29,444	-			29,444				29,444		644		28,800		29,444
Burnum Water System		46,570	44,000			90,570	(5,000)		(5,000)	85,570		22,526		63,044		85,570
Mesachie Lake Water		33,000	20,000			53,000	(3,000)		(3,000)	50,000				50,000		50,000
Saltair Water		490,000	287,935			777,935				777,935			300,000	477,935		777,935
Central Youbou Water Debt		36,850				36,850				36,850		36,850		-		36,850
Youbou Water		206,000	93,154			299,154	(10,000)		(10,000)	289,154	32,854	8,506	50,000	197,794		289,154
Honeymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142				120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				2,623		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,744
Cherry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600				40,600		40,600
Shawnigan Lake North Water		281,025	286,600			567,625				567,625		257,000		310,625		567,625
Shawnigan Weir				1,000		1,000				1,000				1,000		1,000
Kerry Village Water		22,600	44,000			66,600				66,600				66,600		66,600
Wilmot Road Drainage	8,000					8,000				8,000				8,000		8,000
Sentinel Ridge Drainage	6,000					6,000				6,000				6,000		6,000
Shawnigan Lake East Drainage	2,150					2,150				2,150				2,150		2,150
Arbutus Mountain Drainage	5,000					5,000				5,000				5,000		5,000
Lanes Road Drainage	3,800					3,800				3,800				3,800		3,800
Bald Mountain Drainage System	5,000					5,000				5,000				5,000		5,000
Cobble Hill Drainage System	-					-				-				-		-
Arbutus Ridge Drainage System	20,000					20,000				20,000				20,000		20,000
Shawnigan Creek Cleanout System	14,000					14,000				14,000				14,000		14,000
Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,729	70,000	326,184		528,913
Brulett Sewer System		30,950	32,000			62,950				62,950		15,000		47,950		62,950
Sentinel Ridge Sewer		52,950	65,000			117,950				117,950				117,950		117,950
Twin Cedars Sewer		62,320	35,000			97,320				97,320				97,320		97,320
Lambourn Sewer		31,200	87,959			119,159				119,159		10,632		108,527		119,159
Arbutus Mountain Sewer		96,000	55,000			151,000				151,000				151,000		151,000
Cobble Hill Sewer		46,710	25,000			71,710	(3,000)		(3,000)	68,710		1,250		67,460		68,710
Mesachie Lake Sewer		45,699	15,000			60,699				60,699		15,699		45,000		60,699
Bald Mountain Sewer System		55,000	25,000			80,000	(10,000)		(10,000)	70,000				70,000		70,000
Mill Springs Sewer System		112,329	85,000			197,329	(7,000)		(7,000)	190,329				190,329		190,329
Arbutus Ridge Sewer System			346,235			346,235	(5,000)		(5,000)	341,235		66,764		274,471		341,235
Eagle Heights Sewer			322,162			322,162	24,453		24,453	346,615				346,615		346,615
Maple Hills Sewer		38,950	18,000			56,950				56,950				56,950		56,950
Shawnigan Lake Sewer		194,000	160,000			354,000				354,000		4,131	90,000	259,869		354,000
Kerry Village Sewer		31,100	80,000	4,000		115,100				115,100		6,287		108,813		115,100
Youbou Sewer System		57,700	16,000			73,700				73,700			20,000	53,700		73,700
Elkington Water System		-	70,000			70,000				70,000				70,000		70,000
Elkington Forest Sewer System		-	79,000			79,000				79,000				79,000		79,000
TOTALS	38,845,624	2,706,018	12,184,679	11,362,336	2,499,548	67,598,204	(1,280,324)	-	(1,280,324)	66,317,880	1,551,039	5,440,297	2,486,831	56,839,713	-	66,317,880



STAFF REPORT TO THE BOARD

DATE OF REPORT January 12, 2017

MEETING TYPE & DATE Special Board Meeting of January 25, 2017

FROM: Economic Development Division
Planning & Development Department

SUBJECT: Municipal and Regional District Tax Implementation Date Change

FILE: EDCGen

PURPOSE/INTRODUCTION

The purpose of this report is to provide updated information for the purpose of amending the date when the Municipal and Regional District Tax will be implemented.

RECOMMENDED RESOLUTION

That the implementation date for the Municipal and Regional District Tax within the Cowichan Valley Regional District be changed from October 1, 2017 to June 1, 2017.

BACKGROUND

In December 2016, the CVRD Board approved a recommendation to impose a two percent Municipal and Regional District Tax (MRDT) in support of generating a new source of revenue for tourism marketing in Cowichan. Once the tax is implemented, funds will flow from the CVRD to the Tourism Cowichan Society to fund a comprehensive tourism marketing strategy that is heavily focused on bringing new tourism visitors to the region.

In preparing the MRDT application for the Province of British Columbia, CVRD staff consulted the application guidelines, which indicated that the approval process for implementing the MRDT tax may take up to nine months to complete. An implementation date of October 1, 2017 was therefore recommended in conjunction with the recommendation for adopting the MRDT tax.

In early January 2017, Tourism Vancouver Island President and CEO, David Petryk, informed Legislative Services and Economic Development Cowichan that it has been working closely with Destination BC and the Tourism Cowichan Society to advance the approval process, with the goal of having the application process completed by late March. Destination BC has given assurances to Tourism Vancouver Island that this processing date is feasible and that an implementation date of June 1, 2017 for the tax to apply to regional accommodation providers could therefore be achievable.

ANALYSIS

The Tourism Cowichan Society is looking to the MRDT program to be implemented in time for the 2017 summer tourism season in order to meet its revenue generation requirements for the coming fiscal year and to receive matching leveraged funds from Destination BC. If the implementation date of the MRDT remains October 1, 2017 and is not amended to June 1, 2017, it will result in a significant budget shortfall for the organization and a number of the organization's key marketing objectives for the 2017 tourism season will not be achieved.

Tourism Vancouver Island has cited that in their conversations with the Province, it is Destination BC's preference to fast track the application to avoid carrying over the process into the election period that is slated to begin in May 2017. During the election, all application processing will be put on hold.

FINANCIAL CONSIDERATIONS

When MRDT revenues begin flowing to the CVRD in June 1, 2017 appropriate accounting procedures will be required to monitor the flow of this revenue to Tourism Cowichan.

The MRDT will be implemented for a five-year period and must be renewed by the CVRD in 2022. There is no restriction on the number of times a regional district can apply to renew the tax for a five-year period.

COMMUNICATION CONSIDERATIONS

The CVRD will be required to manage communications surrounding the adoption of the MRDT in collaboration with Tourism Cowichan.

STRATEGIC/BUSINESS PLAN CONSIDERATIONS

Not applicable.

Referred to (upon completion):

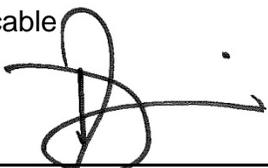
- Community Services (*Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit*)
- Corporate Services (*Finance, Human Resources, Legislative Services, Information Technology*)
- Engineering Services (*Environmental Services, Capital Projects, Water Management, Recycling & Waste Management*)
- Planning & Development Services (*Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails*)
- Strategic Services

Prepared by:

Reviewed by:



 Amy Melmock
 Manager

 Not Applicable
 Not Applicable


 Ross Blackwell, MCIP, RPP, A.Ag.
 General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence



 Brian Carruthers
 Chief Administrative Officer



STAFF REPORT TO THE BOARD

DATE OF REPORT January 13, 2017

MEETING TYPE & DATE Special Board Meeting of January 25, 2017

FROM: Parks & Trails Division
Planning & Development Department

SUBJECT: British Columbia/Canada 150: Celebrating B.C. Communities and their Contributions Grant Funding Announcement

FILE:

PURPOSE/INTRODUCTION

The purpose of this report is to advise on the British Columbia/Canada 150: Celebrating B.C. Communities and their Contributions grant funding announcement for consideration to apply for funds to undertake work on the Kinsol Trestle.

RECOMMENDED RESOLUTION

That an application to the British Columbia/Canada 150: Celebrating B.C. Communities Contributions grant funding program be submitted for up to \$100,000 for ongoing rehabilitation work on the historic Kinsol Trestle.

BACKGROUND

The Province of BC announced on January 11, 2017, a one-time grant funding program of \$8 million for investment in museums and heritage sites throughout British Columbia. Eligible projects will be provided up to \$100,000 in funding, to a maximum of 80% of the total project value. Project proposals that will be considered include development or improvements to museum spaces/facilities, conserving historic places and heritage sites, interpretive sites/information and monuments/public art. The application deadline is February 10, 2017, and approved projects must be completed no later than March 30, 2018. Organizations with a culture or heritage mandate responsible for a museum, archive or historic place are eligible to make an application, including local governments. Only one grant application submission per organization is permitted.

ANALYSIS

In reviewing potential projects that meet the grant program requirements, staff have identified several sites owned/managed by the Regional District and are on either the regional/provincial/federal heritage registry or the regional/provincial heritage registry that would qualify. These sites include the Mill Bay Historic Church, the Old Shawnigan Lake Fire Hall and the historic Kinsol Trestle. The Old Shawnigan Lake Fire Hall, located in Elsie Miles Park, has been occupied since the 1980's by the Shawnigan Lake Museum Society and under the direction of the Board a new long term lease agreement for continued use of this building by the Society as a museum is being completed. Similarly, three historical societies (Mill Bay, Cobble Hill and Bamberton Historical Societies) are finalizing a business plan for use of the Mill Bay Historic Church as a shared museum space. It is understood that these societies are planning to submit separate funding requests for museum development/improvements to both the Shawnigan Lake Museum (Old Shawnigan Lake Fire Hall building) and the Mill Bay Historic Church. These applications will be made independent of CVRD involvement.

The rehabilitation works undertaken in 2010/11 on the historic Kinsol Trestle through direction of the Board was done on the understanding that continued future rehabilitation work would be required on the structure to continue to replace remaining deteriorating timbers throughout the structure. The

objectives of works completed in 2011 was to provide for up to 10 years of continuous operation of the trestle as part of the Cowichan Valley/Trans Canada Trail experience before further planned major works on the trestle would be undertaken (i.e. in 2020-21). Minor works on the Trestle, however, have been completed over the past several years to address localized structural issues inclusive of recent works done in late 2016 on sections of the decking to reduce water ponding, slope stabilization next to key bent foundations and selective cross member timber replacement. The work was done by MacDonald and Lawrence Timber Framing who was involved with the major project works in 2010/11 and was funded through donations received specific for the Kinsol Trestle project. Additional work has been identified by MacDonald and Lawrence that could be advanced at this time (rather than undertaking in 201/21) to take advantage of grant funding available through the British Columbia/Canada 150: Celebrating B.C. Communities and their Contributions program. The work proposed meets the conditions criteria of the grant and can be completed prior to March 30, 2018. If supported by the Board to pursue this grant, staff would collaborate with Macdonald and Lawrence Timber Framing in preparing an application requesting \$100,000, with the 20% matching funds being provided through existing approved funds in the Kinsol Trestle (Function 283) budget for 2017.

FINANCIAL CONSIDERATIONS

The 2017 budget for Function 283 (Kinsol Trestle) includes \$102,000 in Operating funds, inclusive of an \$80,000 Transfer to Reserves. If a successful grant application for \$100,000 was approved, then the Regional District would need to provide \$25,000 in matching funds as a 20% contribution to the total project value. This would require that in the order of \$15,000 from the budgeted Transfer to Reserves be re-directed to the project, which would reduce the Transfer to Reserves in the 2017 budget from \$80,000 to \$65,000.

COMMUNICATION CONSIDERATIONS

N/A

STRATEGIC/BUSINESS PLAN CONSIDERATIONS

Regional Strategic Focus Area # - Sound Fiscal Management

Referred to (upon completion):

- Community Services (*Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit*)
- Corporate Services (*Finance, Human Resources, Legislative Services, Information Technology*)
- Engineering Services (*Environmental Services, Capital Projects, Water Management, Recycling & Waste Management*)
- Planning & Development Services (*Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails*)
- Strategic Services

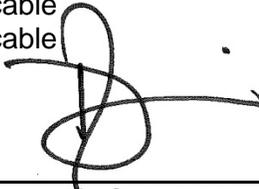
Prepared by:



Brian Farquhar
Manager

Reviewed by:

Not Applicable
Not Applicable



Ross Blackwell, MCIP, RPP, A.Ag.
General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence



Brian Carruthers
Chief Administrative Officer

ATTACHMENTS:
N/A



STAFF REPORT TO THE BOARD

DATE OF REPORT January 24, 2017

MEETING TYPE & DATE Special Board Meeting of January 25, 2017

FROM: Legislative Services Division
Corporate Services Department

SUBJECT: Results of Alternative Approval Process for Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment and Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization.

FILE: 4028/4029

PURPOSE/INTRODUCTION

The purpose of this report is to provide the Board with the results of the Alternative Approval Process (AAP) for adoption of Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment and Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization.

RECOMMENDED RESOLUTION

That the certificate of results for the Alternative Approval Process for adoption of "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016" and "CVRD Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016", be received.

BACKGROUND

Bylaw No. 4028 and Bylaw No. 4029 were both granted third reading by the Board on September 14, 2016 and were forwarded to the Inspector of Municipalities for approval. Provincial approval was received and the Board, at their meeting held on November 9, 2016 set the deadline for AAP elector responses at 4:30 p.m. on Monday, January 23, 2017.

ANALYSIS

A total of four *Elector Response Forms* were submitted by the deadline date indicating opposition to adoption of Bylaw No. 4028 and Bylaw No. 4029.

As outlined in the attached Certificate of Results, the four *Elector Response Forms* that were accepted as valid in opposition to the adoption of both bylaws constitute less than 10% of the electors (0.00007%). Pursuant to Section 86(1) of the *Community Charter*, the Board may proceed to adopt Bylaw No. 4028 and Bylaw No. 4029.

FINANCIAL CONSIDERATIONS

The costs of this project will be recovered from the Vancouver Island Regional Library.

COMMUNICATION CONSIDERATIONS

Not applicable.

STRATEGIC/BUSINESS PLAN CONSIDERATIONS

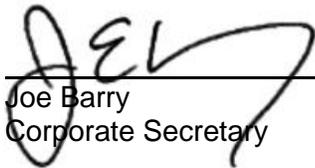
Not applicable.

Referred to (upon completion):

- Community Services (*Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit*)
- Corporate Services (*Finance, Human Resources, Legislative Services, Information Technology*)
- Engineering Services (*Environmental Services, Capital Projects, Water Management, Recycling & Waste Management*)
- Planning & Development Services (*Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails*)
- Strategic Services

Prepared by:

Reviewed by:



Joe Barry
Corporate Secretary

Not Applicable
Not Applicable



Mark Kueber, CPA, CGA
General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence



Brian Carruthers
Chief Administrative Officer

ATTACHMENTS:

Attachment A – Bylaw No. 4028 and Bylaw No. 4029, Certificate of Results – Alternative Approval Process



**Bylaw No. 4028 & Bylaw No. 4029
Certificate of Results - Alternative Approval Process**

I hereby certify that four *Elector Response Forms* were received in opposition to the adoption of "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016" and "CVRD Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016". These bylaws will allow the CVRD to establish a Vancouver Island Regional Library Construction Service and to borrow up to a maximum of \$2,230,000 on behalf of the Vancouver Island Regional Library for a period of 20 years for the construction of a new library in Chemainus. The total number of eligible electors in the service area to which the Alternative Approval Process applies is estimated at 60,388.

In accordance with Section 86(1) of the *Community Charter*, the number of *Elector Response Forms* received (4) represents less than 10% of the electors in the area to which the Alternative Approval Process applies, and the Board of Directors of the Cowichan Valley Regional District may proceed to adopt Bylaw No. 4028 and Bylaw No. 4029.

DATED at Duncan, British Columbia
this 24th day of January, 2017

)
)
) 
) J.E. Barry
) Corporate Secretary

Number of Eligible Electors in the Service Area	10% of the Electors	Valid Elector Response Forms Received	Percent of the Electors Opposed to the Adoption of the Bylaw
60,388	6,038	4	0.00007%



STAFF REPORT TO THE BOARD

DATE OF REPORT January 12, 2017
MEETING TYPE & DATE Special Board Meeting of January 25, 2017
FROM: Finance Division
 Corporate Services Department
SUBJECT: 2017 Revenue Anticipation Borrowing Bylaw No. 4086
FILE:

PURPOSE/INTRODUCTION

The purpose of this report is to introduce Revenue Anticipation Borrowing Bylaw No. 4086.

RECOMMENDED RESOLUTION

That Interim Borrowing through the Municipal Finance Authority for an amount not to exceed \$11,000,000 for operational purposes be approved.

BACKGROUND

Regional Districts usually receive their requisition money from the Surveyor of Taxes and Member Municipalities annually on the first business day of August. During the period from January 1 to August the Regional District uses surplus funds from the previous year to finance operations. These funds will be extinguished in the first quarter of 2017 at which time the Regional District will be required to interim borrow for operational needs until receipt of requisition money. CVRD Bylaw No. 4086 – “Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017” appears later in the agenda for consideration.

ANALYSIS

During 2016 the CVRD borrowed \$9,000,000 (\$8,000,000 – 2015) for interim financing needs at an interest cost of \$25,932 (\$25,973 – 2015). The interest rate on interim borrowing fluctuates with the average rate in 2016 of 1.4% (1.5% - 2015).

FINANCIAL CONSIDERATIONS

The requirement for interim financing is dependent on the previous year surplus available and the timing of operational and capital expenditures. The 2017 budget includes an estimate for interest of \$25,000.

COMMUNICATION CONSIDERATIONS

Once adopted a copy of this bylaw will be forwarded to MFA to enable Finance to undertake this borrowing.

STRATEGIC/BUSINESS PLAN CONSIDERATIONS

N/A

Referred to (upon completion):

- Community Services (*Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit*)
- Corporate Services (*Finance, Human Resources, Legislative Services, Information Technology*)
- Engineering Services (*Environmental Services, Water Management, Recycling & Waste Management*)
- Planning & Development Services (*Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails*)
- Strategic Services

Prepared by:

Reviewed by:



Sharon Moss, CPA, CGA
Manager

Select DM Name Here
Select DM Title Here



Mark Kueber, CPA, CGA
General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence



Brian Carruthers
Chief Administrative Officer

ATTACHMENTS:

Attachment A – CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4086

A Bylaw to Provide for the Borrowing of Money in Anticipation of Revenue

WHEREAS the Regional District does not have sufficient money on hand to meet the current lawful expenditures of the Regional District;

AND WHEREAS it is provided by Section 404 of the *Local Government Act* that the Regional Board may, without the assent of the electors or the approval of the Inspector of Municipalities, provide for the borrowing of such sums of money as may be necessary to meet the current lawful expenditures of the Regional District;

AND WHEREAS there are no liabilities outstanding under Section 404;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION:**

This bylaw may be cited as "**CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017.**"

- 2. The Regional Board shall be and is hereby empowered and authorized to borrow upon the credit of the Regional District an amount or amounts not exceeding the sum of Eleven Million Dollars (\$11,000,000.).
- 3. The form of obligation to be given as acknowledgement of the liability shall be a Promissory Note or Notes bearing the Corporate Seal and signed by the Chair and the Treasurer.
- 4. All anticipated revenue of the current year or so much thereof as may be necessary shall, when collected, be used to repay the money so borrowed.

READ A FIRST TIME this _____ day of _____, 2017.

READ A SECOND TIME this _____ day of _____, 2017.

READ A THIRD TIME this _____ day of _____, 2017.

ADOPTED this _____ day of _____, 2017.

Chairperson

Corporate Secretary



STAFF REPORT TO THE BOARD

DATE OF REPORT January 17, 2017
MEETING TYPE & DATE Special Board Meeting of January 25, 2017
FROM: Finance Division
 Corporate Services Department
SUBJECT: MFA Spring Borrowing – Security Issuing Bylaw No. 4090
FILE:

PURPOSE/INTRODUCTION

The purpose of this report is to introduce Security Issuing Bylaw No. 4090.

RECOMMENDED RESOLUTION

For information.

BACKGROUND

All long term borrowing by the Regional District and its member Municipalities must be from MFA and must flow through the Regional District. MFA goes out on the open market and obtains financing twice per year, spring and fall. This Security Issuing Bylaw will allow for borrowing for the spring 2017 issue. The District of North Cowichan has received the appropriate public approval and has adopted the Loan Authorization Bylaw. Bylaw No. 4090 appears later in the agenda for consideration.

ANALYSIS

The Cowichan Valley Regional District has been requested to borrow \$200,000 by the District of North Cowichan for Flood Protection Works.

FINANCIAL CONSIDERATIONS

The principle and interest costs on this borrowing are paid by the taxpayers of the District of North Cowichan.

COMMUNICATION CONSIDERATIONS

Once adopted the Province and MFA will receive a copy of the bylaw and MFA will borrow the necessary funds in the spring and further these funds to the CVRD. Once funds are received the CVRD will send the funds to North Cowichan.

STRATEGIC/BUSINESS PLAN CONSIDERATIONS

N/A

Referred to (upon completion):

- Community Services (*Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit*)
- Corporate Services (*Finance, Human Resources, Legislative Services, Information Technology*)
- Engineering Services (*Environmental Services, Water Management, Recycling & Waste Management*)
- Planning & Development Services (*Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails*)
- Strategic Services

Prepared by:

Reviewed by:



Sharon Moss, CPA, CGA
Manager

Select DM Name Here
Select DM Title Here



Mark Kueber, CPA, CGA
General Manager

Reviewed for Form and Content and Approved for Submission to the Board:
Chief Administrative Officer's Comments / Concurrence



Brian Carruthers
Chief Administrative Officer

ATTACHMENTS:

Attachment A – CVRD Bylaw No. 4090 – Security Issuing (Loan Authorization Bylaw No. 3623)
Bylaw, 2017

Attachment B – Municipality of North Cowichan Correspondence Regarding MFA Borrowing



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4090

A Bylaw to Authorize the Entering into an Agreement Respecting Financing Between the Cowichan Valley Regional District and the Municipal Finance Authority of British Columbia

WHEREAS the Municipal Finance Authority of British Columbia (the “Authority”) may provide financing of capital requirements for regional districts or for their member municipalities by the issue of debentures or other evidence of indebtedness of the Authority and lending the proceeds therefrom to the Regional District on whose request the financing is undertaken;

AND WHEREAS under the District of North Cowichan is a member municipality of the Cowichan Valley Regional District:

AND WHEREAS the Regional District is to finance from time to time on behalf of and at the sole cost of the member municipalities, under the provisions of Section 411 of the *Local Government Act*, the works to be financed pursuant to the following loan authorization bylaw(s):

L/A Bylaw Number	Purpose	Amount of Borrowing Authorized	Amount Already Borrowed	Borrowing Authority Remaining	Term of Issue	Amount of Issue
3623	Flood Protection Works	\$200,000	Nil	\$200,000	20 Years	\$200,000
TOTAL		\$200,000	Nil	\$200,000		\$200,000

TOTAL Financing under Section 411

\$200,000

AND WHEREAS the Regional Board, by this bylaw, hereby requests such financing shall be undertaken through the Authority;

NOW THEREFORE the Regional Board of the Cowichan Valley Regional District enacts as follows:

.../2

CITATION

1. This Bylaw may be cited for all purposes as “**CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw No. 3623) Bylaw, 2017**”.
2. The Regional Board hereby consents to financing the debt of the District of North Cowichan in the amount of Two Hundred Thousand Dollars (\$200,000.), in accordance with the following terms.
3. The Authority is hereby requested and authorized to finance from time to time the aforesaid undertakings at the sole cost and on behalf of the Regional District and its member municipalities up to, but not exceeding Two Hundred Thousand Dollars (\$200,000.) in lawful money of Canada (provided that the Regional District may borrow all or part of such amount in such currency as the Trustees of the Authority shall determine but the aggregate amount in lawful money of Canada and in Canadian Dollar equivalents so borrowed shall not exceed \$200,000. in Canadian dollars) at such interest and with such discounts or premiums and expenses as the Authority may deem appropriate in consideration of the market and economic conditions pertaining.
4. Upon completion by the Authority of financing undertaken pursuant hereto, the Chair and Treasurer of the Regional District, on behalf of the Regional District and under its seal shall, at such time or times as the Trustees of the Authority may request, enter into and deliver to the Authority one or more agreements which said agreement or agreements shall be substantially in the form annexed hereto as Schedule A and made part of the bylaw (such agreement or agreements as may be entered into, delivered or substituted hereinafter referred to as the "Agreement") providing for payment by the Regional District to the Authority of the amounts required to meet the obligations of the Authority with respect to its borrowings undertaken pursuant hereto, which Agreement shall rank as debenture debt of the Regional District.
5. The Agreement in the form of Schedule "A" shall be dated and payable in the principal amount or amounts of monies and in Canadian dollars or as the Authority shall determine and subject to the *Local Government Act*, in such currency or currencies as shall be borrowed by the Authority under Section 2 of this bylaw and shall set out the schedule of repayment of the principal amount together with interest on unpaid amounts as shall be determined by the Treasurer of the Authority.
6. The obligation incurred under the said Agreement shall bear interest from a date specified therein, which date shall be determined by the Treasurer of the Authority, and shall bear interest at a rate to be determined by the Treasurer of the Authority.
7. The Agreement shall be sealed with the seal of the Regional District and shall bear the signatures of the Chair and Treasurer.
8. The obligations incurred under the said Agreement as to both principal and interest shall be payable at the Head Office of the Authority in Victoria and at such time or times as shall be determined by the Treasurer of the Authority.
9. If during the currency of the obligations incurred under the said Agreement to secure borrowings in respect of the District of North Cowichan Bylaw No. 3623 – Flood Protection

Loan Authorization Bylaw, 2016, there shall be requisitioned annually an amount sufficient to meet the annual payment of interest and the repayment of principal.

10. The Regional District shall provide and pay over to the Authority such sums as are required to discharge its obligations in accordance with the terms of the Agreement, provided however, that if the sum provided for in the Agreement is not sufficient to meet the obligations of the Authority, any deficiency in meeting such obligations shall be a liability of the Regional District to the Authority and the Regional District shall make provision to discharge such liability.

At the request of the Treasurer of the Authority and pursuant to Section 15 of the *Municipal Finance Authority of British Columbia Act*, the Regional District shall pay over to the Authority such sums and execute and deliver such promissory notes as are required pursuant to said Section 15 of the *Municipal Finance Authority of British Columbia Act*, to form part of the Debt Reserve Fund established by the Authority in connection with the financing undertaken by the Authority on behalf of the Regional District pursuant to the Agreement.

READ A FIRST TIME this	day of	2017.
READ A SECOND TIME this	day of	2017.
READ A THIRD TIME this	day of	2017.
ADOPTED this	day of	2017.

Chairperson

Corporate Secretary



SCHEDULE "A"

to CVRD Bylaw No. 4090

C A N A D A

PROVINCE OF BRITISH COLUMBIA

A G R E E M E N T

COWICHAN VALLEY REGIONAL DISTRICT

The Cowichan Valley Regional District hereby promises to pay to the Municipal Finance Authority of British Columbia (the "Authority") at its Head Office in Victoria, British Columbia, the sum of _____ (\$_____) in lawful money of Canada, together with interest thereon from the _____ day of _____ at varying rates of interest calculated semi-annually in each and every year during the currency of this Agreement; and payments shall be as specified in the table appearing on the reverse hereof commencing on the _____ day of _____ provided that in the event of payments of principal and interest hereunder are insufficient to satisfy the obligations of the Authority undertaken on behalf of the Regional District, the Regional District shall pay over to the Authority such further sums as are sufficient to discharge the obligations of the Regional District to the Authority.

DATED at _____, British Columbia, this _____ day of _____.

IN TESTIMONY WHEREOF and under the authority of Bylaw No. 4090 cited as "CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw 3623) Bylaw, 2017." This Agreement is sealed with the Corporate Seal of the Cowichan Valley Regional District and signed by the Chairperson and Treasurer thereof.

Chairperson

Treasurer



7030 Trans-Canada Highway | Box
Duncan, BC V9L 3X4 Canada
www.northcowichan.ca
T 250.746.3100
F 250.746.3133



JAN - 9 2017



JAN - 9 2017

File: 3900-50 LA

Finance Division

December 28, 2016

Mr. Joe Barry, Corporate Secretary
Cowichan Valley Regional District
175 Ingram Street
DUNCAN, BC V9L 1N8

Dear Mr. Barry

Re: Municipal Loan Authorization and Security Issuing Resolution

This is to advise that the North Cowichan Municipal Council, at its December 21, 2016 Regular Council meeting, passed the following resolution:

“that Council:

1. approve borrowing up to \$200,000 from the Municipal Finance Authority of British Columbia, as part of its Spring 2017 borrowing session, as authorized by "Flood Protection Loan Authorization Bylaw, 2016", No. 3623; and
2. ask the Cowichan Valley Regional District to consent to this borrowing over a 20-year term and include the borrowing in a Security Issuing Bylaw.”

Enclosed is a copy of the loan authorization Bylaw No. 3623, and the Certificate of Approval from the Ministry of Community Advisory Branch. Kindly have the necessary Security Issuing Bylaw prepared, and place it before your Board. We expect to borrow this money through the Municipal Finance Authority of BC in the fall of 2017.

Sincerely

Mark Ruttan, BA, MPA, CMC
Director of Corporate Services / Deputy CAO

mark.ruttan@northcowichan.ca

Original:	J. Mosi	Copies to:	CAO
Board:			J. Barry
Committee(s):			H. Hatfield
Directed by:		Date:	
File #			

Enclosures: 2

c: Shelley Hahn, Director of Business Services, Municipal Finance Authority of BC
M. Frame, Director of Financial Services





COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4028

A Bylaw to Establish a Service for the Whole of the Cowichan Valley Regional District for the Purpose of Vancouver Island Regional Library Capital Construction

WHEREAS pursuant to Sections 332 and 338 of the *Local Government Act*, a regional district may, by bylaw, establish and operate any service that the Board considers necessary or desirable for all or part of the regional district;

AND WHEREAS the Board of the Cowichan Valley Regional District wishes to establish a service for the purpose of enabling Vancouver Island Regional Library capital construction;

AND WHEREAS the Board of the Cowichan Valley Regional District has obtained the approval of the service area electors in accordance with the *Local Government Act* and the *Community Charter*;

NOW THEREFORE the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This bylaw may be cited for all purposes as "**CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016**".

2. **SERVICE BEING ESTABLISHED**

The service being established under the authority of this bylaw is a service for the purpose of enabling Vancouver Island Regional Library capital construction.

3. **SERVICE AREA BOUNDARIES**

The boundaries of the service area are the boundaries of the whole of the Cowichan Valley Regional District.

.../2

4. **PARTICIPATING AREA**

The participating area for this service is the whole of the Cowichan Valley Regional District comprised of the City of Duncan; District of North Cowichan; Town of Lake Cowichan; Town of Ladysmith; and Electoral Areas: A – Mill Bay/Malahat; B – Shawnigan Lake; C – Cobble Hill; D – Cowichan Bay; E – Sahtlam/Glenora/Cowichan Station; F – Cowichan Lake South/Skutz Falls; G – Saltair/Gulf Islands; H – North Oyster/Diamond; and I – Youbou/Meade Creek.

5. **METHOD OF COST RECOVERY**

The annual cost of providing this service shall be recovered by revenues received by way of property value taxes, agreement, enterprise, gift, grant or otherwise.

6. **MAXIMUM REQUISITION**

The maximum amount of money that may be requisitioned annually in support of this service shall not exceed \$0.00 cents per \$1,000 of net taxable value of land and improvements within the service area.

READ A FIRST TIME this 8th day of June, 2016.

READ A SECOND TIME this 8th day of June, 2016.

READ A THIRD TIME this 8th day of June, 2016.

THIRD READING RESCINDED this 14th day of September, 2016.

READ A THIRD TIME this 14th day of September, 2016.

I hereby certify this to be a true and correct copy of Bylaw No. 4028 as given Third Reading on the 14th day of September, 2016.

Joe Barry
Corporate Secretary

September 16, 2016
Date

APPROVED BY THE INSPECTOR OF MUNICIPALITIES this 25th day of October, 2016.

ADOPTED this _____ day of _____, 2016.

Chairperson

Corporate Secretary



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4029

A Bylaw to Authorize the Borrowing of \$2,230,000 for the Construction of a New Library in Chemainus

WHEREAS pursuant to Section 348 of the *Local Government Act*, if money is to be borrowed for the start of a service, the establishing bylaw and the loan authorization bylaw must, for the purpose of obtaining participating area approval, be dealt with as if they were one bylaw;

AND WHEREAS the Board of the Cowichan Valley Regional District established Vancouver Island Regional Library Capital Construction as a Service pursuant to CVRD Bylaw No. 4028 cited as "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016" for the purpose of enabling Vancouver Island Regional Library Capital Construction;

AND WHEREAS the Vancouver Island Regional Library wishes to construct a new library in Chemainus and has requested the Cowichan Valley Regional District to borrow funds on their behalf;

AND WHEREAS pursuant to Section 179(1)(b) of the *Community Charter*, a regional district may borrow in order to lend to any person or public authority under an agreement;

AND WHEREAS so that the Vancouver Island Regional Library may construct a new library in Chemainus, it is necessary to borrow a sum not exceeding Two Million, Two Hundred and Thirty Thousand Dollars (\$2,230,000), which is the amount of debt intended to be created by this bylaw, to be lent to the Vancouver Island Regional Library under an agreement;

AND WHEREAS the maximum term for which debentures may be issued to secure the debt created by this bylaw is for a term not to exceed 20 years and is to be repaid by the Vancouver Island Regional Library;

AND WHEREAS the authority to borrow under this bylaw expires five years from the date on which it is adopted;

AND WHEREAS the Board of the Cowichan Valley Regional District has obtained the approval of the service area electors for this bylaw and Bylaw No. 4028 in accordance with the *Local Government Act* and *Community Charter*;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

.../2

1. **CITATION**

This bylaw may be cited for all purposes as "CVRD Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016".

2. **LOAN AUTHORIZATION**

The Cowichan Valley Regional District is hereby authorized and empowered to borrow upon the credit of the Regional District a sum not exceeding Two Million, Two Hundred and Thirty Thousand Dollars (\$2,230,000) in order to lend to the Vancouver Island Regional Library under an agreement so that the Regional Library may construct a new library in Chemainus;

3. **TERM OF DEBENTURES**

The maximum term for which debentures may be issued to secure the debt created by this bylaw is 20 years.

4. **SERVICE TO WHICH THE LOAN AUTHORIZATION RELATES**

This bylaw relates to the Vancouver Island Regional Library Capital Construction Service established pursuant to CVRD Bylaw No. 4028, cited as "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016".

READ A FIRST TIME this 8th day of June , 2016.

READ A SECOND TIME this 8th day of June , 2016.

READ A THIRD TIME this 8th day of June , 2016.

THIRD READING RESCINDED this 14th day of September , 2016.

THIRD READING AS AMENDED this 14th day of September , 2016.

I hereby certify this to be a true and correct copy of Bylaw No. 4029 as given Third Reading on the 14th day of September , 2016.

 Joe Barry
Corporate Secretary

 September 16, 2016
Date

APPROVED BY THE INSPECTOR OF MUNICIPALITIES this 25th day of October , 2016.

ADOPTED this _____ day of _____, 2016.

Chairperson

Corporate Secretary



Statutory Approval

Under the provisions of section _____ 403 _____

of the _____ *Local Government Act* _____ *and*

of section _____ 179 _____ *of the* _____ *Community Charter* _____

I hereby approve Bylaw No. _____ 4029 _____

of the _____ *Cowichan Valley Regional District* _____ ,

a copy of which is attached hereto.

Dated this _____ 25 *day*

of _____ *October* , 2016

Deputy Inspector of Municipalities



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4086

A Bylaw to Provide for the Borrowing of Money in Anticipation of Revenue

WHEREAS the Regional District does not have sufficient money on hand to meet the current lawful expenditures of the Regional District;

AND WHEREAS it is provided by Section 404 of the *Local Government Act* that the Regional Board may, without the assent of the electors or the approval of the Inspector of Municipalities, provide for the borrowing of such sums of money as may be necessary to meet the current lawful expenditures of the Regional District;

AND WHEREAS there are no liabilities outstanding under Section 404;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION:**

This bylaw may be cited as **"CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017."**

- 2. The Regional Board shall be and is hereby empowered and authorized to borrow upon the credit of the Regional District an amount or amounts not exceeding the sum of Eleven Million Dollars (\$11,000,000.).
- 3. The form of obligation to be given as acknowledgement of the liability shall be a Promissory Note or Notes bearing the Corporate Seal and signed by the Chair and the Treasurer.
- 4. All anticipated revenue of the current year or so much thereof as may be necessary shall, when collected, be used to repay the money so borrowed.

READ A FIRST TIME this _____ day of _____, 2017.

READ A SECOND TIME this _____ day of _____, 2017.

READ A THIRD TIME this _____ day of _____, 2017.

ADOPTED this _____ day of _____, 2017.

Chairperson

Corporate Secretary



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4088

A Bylaw To Amend the 2017 – 2021 Five Year Financial Plan

WHEREAS the Board of the Cowichan Valley Regional District adopted the 2017 – 2021 five year financial plan pursuant to CVRD Bylaw No. 4073;

AND WHEREAS the Board of the Cowichan Valley Regional District wishes to amend the plan;

NOW THEREFORE the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This Bylaw may be cited for all purposes as "**CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 – 2021) Amendment Bylaw, 2017**".

2. **AMENDMENT**

That Bylaw No. 4073 be amended as follows:

- a) That Schedule A to Bylaw No. 4073 be deleted and replaced with the Schedule A attached to this Bylaw; and
- b) That Schedule B to Bylaw No. 4073 be deleted and replaced with the Schedule B attached to this Bylaw.

READ A FIRST TIME this _____ day of _____, 2017.

READ A SECOND TIME this _____ day of _____, 2017.

READ A THIRD TIME this _____ day of _____, 2017.

ADOPTED this _____ day of _____, 2017.

Chairperson

Corporate Secretary

SCHEDULE "A"

SUMMARY OF 5 YEAR FINANCIAL PLAN

	<u>2017 - 2021</u>				
	2017	2018	2019	2020	2021
SUMMARY OF REVENUE					
Tax Requisition	\$36,041,665	\$38,119,568	\$39,403,986	\$38,520,990	\$38,845,624
Parcel Taxes	2,460,373	2,474,183	2,561,684	2,682,963	2,706,018
Fees & Charges	10,643,718	11,268,505	11,918,847	12,072,536	12,184,679
Other Revenue	17,764,073	12,238,406	11,277,058	11,153,496	11,362,336
Proceeds of Borrowing	8,488,084	2,040,000	2,641,571	2,479,809	2,499,548
	<u>\$75,397,913</u>	<u>\$66,140,663</u>	<u>\$67,803,147</u>	<u>\$66,909,794</u>	<u>\$67,598,204</u>
Transfers from (to)					
- Special Funds	5,287,216	(\$676,490)	(\$251,870)	(\$1,128,537)	(\$1,280,324)
- Surplus - Prior Year	4,489,205	-	-	66,000	-
Total Transfers	<u>\$9,776,421</u>	<u>(\$676,490)</u>	<u>(\$251,870)</u>	<u>(\$1,062,537)</u>	<u>(\$1,280,324)</u>
TOTAL REVENUE	<u><u>\$85,174,334</u></u>	<u><u>\$65,464,173</u></u>	<u><u>\$67,551,277</u></u>	<u><u>\$65,847,257</u></u>	<u><u>\$66,317,880</u></u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,394,437	\$2,417,460	\$2,276,438	\$1,729,972	\$1,551,039
Long Term	5,385,206	5,161,394	5,517,515	5,481,055	5,440,297
Capital	22,932,563	10,200,604	5,115,494	2,272,057	2,486,831
Other Purposes	54,462,128	47,684,715	54,641,829	56,364,172	56,839,713
Deficit Prior Year	-	-	-	-	-
TOTAL EXPENDITURE	<u><u>\$85,174,334</u></u>	<u><u>\$65,464,173</u></u>	<u><u>\$67,551,277</u></u>	<u><u>\$65,847,257</u></u>	<u><u>\$66,317,880</u></u>

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2017)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)							Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Principal & Interest Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	2,046,561			229,100	-	2,275,661	-				-	661,442	100,000	761,442	3,037,103	-	-	35,000	3,002,103		3,037,103
101 Community Health Network				80,000		80,000	-					202,402		202,402	282,402				282,402		282,402
102 V. I. Regional Library	1,814,783					1,814,783	-							-	1,814,783				1,814,783		1,814,783
103 Homelessness							-														
105 H.R. / I.T. / M.L.A./G.I.S.				2,071,094		2,071,094	-						6,100	6,100	2,077,194				2,077,194		2,077,194
106 Malahat Transit	206,705		257,000	9,250		472,955	-								472,955				472,955		472,955
107 Transit	2,337,811		534,300	85,000		2,957,111	-								2,957,111				2,957,111		2,957,111
109 911	995,282					995,282	(50,000)				(50,000)			(50,000)	945,282			84,876	860,406		945,282
119 Grants-in-Aid	153,376					153,376	-					40,242	3,097	43,339	196,715				196,715		196,715
121 Economic Development	388,000			50,000		438,000	-					143,135		143,135	581,135				581,135		581,135
123 Regional Tourism	120,000					120,000	-						15,000	15,000	135,000				135,000		135,000
130 Electoral Feasibility Studies				10,000		10,000	-							52,887	62,887				62,887		62,887
131 Environmental Initiatives	578,121			189,957		768,078	16,000			16,000			50,000	80,168	848,246				848,246		848,246
150 Municipalities - M.F.A. Debt				3,384,631		3,384,631	-								3,384,631		3,384,631				3,384,631
199 Parks, Recreation, Culture & Facilities				402,704		402,704	7,300							7,300	410,004				410,004		410,004
200 Administration Building				697,624		697,624	-							95,000	792,624	90,294	154,753	145,400	402,177		792,624
205 Emergency Planning	777,908		27,701	10,000		815,609	-								815,609				815,609		815,609
230 Community Parks	1,976,080		2,000	22,536	400,000	2,400,616	860,544	235,000			625,544	182,000		1,042,544	3,443,160	428,322		1,643,044	1,371,794		3,443,160
250 Electoral Area Services	789,141					789,141	-						47,000	47,000	836,141				836,141		836,141
279 Parks & Trails	709,720				50,000	759,720	40,000							40,000	799,720	23,886		50,000	725,834		799,720
280 Regional Parks	1,110,195			1,398,851	450,000	2,959,046	300,000			300,000		65,000		365,000	3,324,046	97,578		2,379,851	846,617		3,324,046
281 Bright Angel Park	62,500		4,500			67,000	-								67,000				67,000		67,000
282 South Cowichan Community Parks	59,750					59,750	-								59,750				59,750		59,750
283 Kinsol Trestle	102,000			80,000		182,000	(80,000)				(80,000)			(80,000)	102,000			80,000	22,000		102,000
285 Regional Parkland Acquisition	853,115			400,000	3,550,000	4,803,115	389,873	500,000			(110,127)		1,250,244	1,640,117	6,443,232	742,988		5,700,244			6,443,232
310 Animal Control	55,151			69,064		124,215	-								124,215				124,215		124,215
320 Enforcement & Inspection	491,788			645,500	50,000	1,187,288	30,000	30,000						30,000	1,217,288	10,511		80,000	1,126,777		1,217,288
325 Community Planning	2,004,500			247,300	135,000	2,386,800	(3,590)				(3,590)	16,400		12,810	2,399,610	28,410		135,000	2,236,200		2,399,610
350 North Oyster Fire Protection	414,010		94,633			508,643	1,322,255	1,025,000		348,500	(51,245)	300,000		1,622,255	2,130,898			1,856,520	274,378		2,130,898
351 Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)				(1,300)			(1,300)	52,082				52,082		52,082
352 Lake Cowichan Fire Protection	247,711					247,711	-								247,711				247,711		247,711
353 Saltair Fire Protection	161,050					161,050	-								161,050				161,050		161,050
357 Sahtlam Fire Protection	246,772		1,935			248,712	(15,940)				(15,940)			(15,940)	232,772	38,990	16,678	8,000	169,104		232,772
357 Malahat Fire Protection	189,312		52,621			241,933	(20,000)				(20,000)			(20,000)	221,933	21,582			200,351		221,933
357 Eagle Heights Fire Protection	196,743					196,743	(5,706)				(5,706)			(5,706)	191,037				191,037		191,037
357 Honeymoon Bay Fire Protection	188,469					188,469	15,000	15,000						15,000	203,469		26,398	15,000	162,071		203,469
358 Youbou Fire Protection	185,992					185,992	405,291	405,291						405,291	591,283			405,291	185,992		591,283
400 Arts and Culture	130,000					130,000	-								130,000				\$130,000		130,000
405 Cowichan Lake Recreation	2,417,714			10,562	250,000	3,119,108	-				30,000	23,000		53,000	3,172,108	96,254	477,957	250,000	2,347,897		3,172,108
411 Kerry Park Recreation	2,750,941		805,542	65,907	105,000	3,727,390	840,250	675,250		165,000		24,500		864,750	4,592,140	410,434	92,212	969,750	3,119,744		4,592,140
417 Kerry Park Aquatic Service	100,000					100,000	-								100,000				100,000		100,000
420 Island Savings Centre	4,342,853		1,726,943	825,229		6,895,025	(468,000)				(468,000)	30,000		(438,000)	6,457,025	104,057	135,606	618,095	5,599,267		6,457,025
429 Island Savings Centre Theatre Loan	31,161					31,161	-								31,161		31,161				31,161
435 Theatre Grant - Area A	40,197					40,197	-								40,197				40,197		40,197
436 Theatre Grant - Area B	65,180					65,180	-								65,180				65,180		65,180
437 Theatre Grant - Area C	75,920					75,920	-								75,920				75,920		75,920
438 Theatre Grant N. Cowichan	131,401					131,401	-								131,401				131,401		131,401
439 Theatre Grant - Ladysmith	49,822					49,822	-								49,822				49,822		49,822
440 COWICHAN SPORTSPLEX - AREA A	13,989					13,989	-								13,989				13,989		13,989
442 COWICHAN SPORTSPLEX - AREA C	13,365					13,365	-								13,365				13,365		13,365
443 COWICHAN SPORTSPLEX - AREA D	8,474					8,474	-								8,474				8,474		8,474
444 COWICHAN SPORTSPLEX - AREA E	9,935					9,935	-								9,935				9,935		9,935
450 Recreation Mill Bay	10,000					10,000	-								10,000				10,000		10,000
451 Recreation Glenora	8,454					8,454	-								8,454				8,454		8,454
456 Recreation Saltair	45,790					45,790	-								45,790	36,377			9,413		45,790
457 Victim Services West	12,500					12,500	-					17		17	12,517				12,517		12,517
458 Cowichan Lake Activity Centre	55,080					55,080	-					77		77	55,157				55,157		55,157
459 Victim Services	80,000					80,000	-					230		230	80,230				80,230		80,230
460 Recreation N. Oyster	90,805					90,805	-								90,805				90,805		90,805
461 Cowichan Aquatic Centre - Area E	23,837					23,837	-								23,837				23,837		23,837
463 Cowichan Wooden Boat Society	13,553					13,553	-								13,553				13,553		13,553
464 Shawnigan Lake Community Centre	734,720		511,986	21,250		1,267,956	430,000	80,000		350,000	11,500			441,500	1,709,456	65,202		455,000	1,189,254		1,709,456
465 Cobble Hill Historical Society	15,000					15,000	-								15,000				15,000		15,000
466 Cobble Hill Hall	22,500					22,500	25,000			25,000				25,000	47,500				47,500		47,500
467 Shawnigan Lake Historical Society	18,100																				

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2017)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)						Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Principal & Interest Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
490 Thetis Island Wharf		9,000				9,000	-							9,000					9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000	-							1,000					1,000		1,000
492 Cowichan Lake Water Protection				800		800	-							800					800		800
493 Safer Futures	27,504					27,504	-					71		27,575					27,575		27,575
494 Social Planning	50,852					50,852	-					131		50,983					50,983		50,983
495 South Cowichan Community Policing	60,000					60,000	-					19		60,019					60,019		60,019
496 Cowichan Community Policing	124,900					124,900	-					475		125,375					125,375		125,375
497 COWICHAN VALLEY HOSPICE SOCIETY	60,890					60,890	-					115		61,005					61,005		61,005
575 Engineering Services - Administration				258,180		258,180	-							258,180					258,180		258,180
576 Engineering Services - Utilities				2,361,882	45,000	2,406,882	35,000			35,000				2,441,882	40,839		45,000	2,356,043		2,441,882	
510 Thetis Island Solid Waste & Recycling		22,213				22,213	-							22,213							22,213
515 Curbside Collection			787,946	488,000		1,275,946	(120,000)			(120,000)	721,018			1,155,946		144,820	25,000	1,707,144		1,876,964	
520 Solid Waste Complex	4,251,210		2,841,398	3,154,518	1,817,084	12,064,210	59,409	200,000		(140,591)				12,123,619	120,442	616,531	4,307,084	7,079,562		12,123,619	
530 Cowichan Flood Management	150,000					150,000	(7,500)			(7,500)				142,500				142,500		142,500	
531 South Cowichan Water Study Plan							-				38,289			38,289				38,289		38,289	
535 Liquid Waste Plan Central Sector	95,900					95,900	-							95,900				95,900		95,900	
540 Liquid Waste Plan South Sector	70,000					70,000	131,978			139,138	(7,160)			201,978				201,978		201,978	
550 Street Lighting - Mesachie	6,050					6,050	-							6,050				6,050		6,050	
551 Street Lighting - Youbou		31,000				31,000	-							31,000				31,000		31,000	
552 Street Lighting - Brentwood			232	50		282	-							282				282		282	
553 Street Lighting - Cowichan Bay	4,800					4,800	-							4,800				4,800		4,800	
554 Street Lighting - Honeymoon Bay	24,100					24,100	-							24,100				24,100		24,100	
555 Street Lighting - Mill Bay			2,225	100		2,325	-							2,325				2,325		2,325	
556 Street Lighting - Cobble Hill		2,499				2,499	-							2,499				2,499		2,499	
557 Critical Street Lighting A	2,500					2,500	-							2,500				2,500		2,500	
558 Critical Street Lighting B	1,200					1,200	-							1,200				1,200		1,200	
559 Critical Street Lighting C	3,000					3,000	-							3,000				3,000		3,000	
560 Critical Street Lighting D	851					851	-							851				851		851	
561 Critical Street Lighting E	4,700					4,700	-							4,700				4,700		4,700	
565 Critical Street Lighting I	1,245					1,245	-							1,245				1,245		1,245	
571 Asset Management				71,787		71,787	71,786			71,786				143,573				143,573		143,573	
580 Street Lighting - Wilmot Road	4,000					4,000	-							4,000				4,000		4,000	
8 Street Lighting - Sentinel Ridge	2,726					2,726	-							2,726				2,726		2,726	
8 Street Lighting - Twin Cedars	4,000					4,000	-							4,000				4,000		4,000	
8 Street Lighting - Arbutus Mountain	4,100					4,100	-							4,100				4,100		4,100	
586 Mill Springs Street Lighting	12,000					12,000	-							12,000				12,000		12,000	
601 Satellite Park Water		46,500	33,000			79,500	-							79,500			18,358	61,142		79,500	
603 Douglas Hill Water		51,200	44,940			96,140	-							96,140			11,337	84,803		96,140	
604 Lambourn Water		41,144	93,880			135,024	300,955			300,955				300,955		7,088	300,955	127,936		435,979	
605 Arbutus Mountain Water		31,980	31,500			63,480	-							63,480				63,480		63,480	
608 Fern Ridge Water		19,040	15,000			34,040	-							34,040		1,735		32,305		34,040	
611 Bald Mountain Water System		52,520	18,000			70,520	-							70,520				70,520		70,520	
613 Dogwood Ridge Water System		23,100	21,200			44,300	-							44,300		5,312		38,988		44,300	
615 Arbutus Ridge Water System			268,698			268,698	-							268,698		6,608		262,090		268,698	
616 Carlton Water System		27,000	15,200			42,200	-							42,200		5,665		36,535		42,200	
617 Shellwood Water System		24,500	22,350			46,850	826			826				47,676		5,216		42,460		47,676	
618 Woodley Range Water System		29,600	31,000		5,000	65,600	90,000	40,000		50,000				155,600		58	100,000	55,542		155,600	
619 Burnum Water System		39,160	32,700		350,000	421,860	80,000			80,000				501,860	2,364	430,000	69,496			501,860	
620 Mesachie Lake Water		32,600	17,100			49,700	35,000	35,000						84,700		35,000		49,700		84,700	
640 Saltair Water		490,000	190,000	2,900	700,000	1,382,900	4,000	4,000			120,000			1,626,900		50,000	1,240,000	336,900		1,626,900	
652 Central Youbou Water Debt		36,850				36,850	-							36,850				36,850		36,850	
653 Youbou Water		153,660	81,000	1,120	25,000	260,780	114,036	44,036		70,000			125,500	500,316	1,875	8,506	315,000	174,935		500,316	
660 Honeymoon Bay Water		62,212	72,000		396,000	530,212	100,000			100,000				630,212	16,289		506,000	107,923		630,212	
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623	-							2,623		2,623				2,623	
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744	-							25,744		25,744				25,744	
670 Cherry Point Water		21,000	14,000			35,000	-							35,000				35,000		35,000	
680 Shawnigan Lake North Water		224,820	142,000	45,116		411,936	175,883	70,000		105,883				587,819	7,559		50,000	530,260		587,819	
681 Shawnigan Weir				1,000		1,000	-							1,000				1,000		1,000	
690 Kerry Village Water		18,100	44,000			62,100	-							62,100				62,100		62,100	
701 Wilmot Road Drainage	7,000					7,000	-							7,000				7,000		7,000	
702 Sentinel Ridge Drainage	4,970					4,970	-							4,970				4,970		4,970	
703 Shawnigan Lake East Drainage	2,040					2,040	-							2,040				2,040		2,040	
705 Arbutus Mountain Drainage	4,370					4,370	-							4,370				4,370		4,370	
707 Lanes Road Drainage	3,800					3,800	-							3,800				3,800		3,800	
711 Bald Mountain Drainage System	4,500					4,500	-							4,500				4,500		4,500	
714 Cobble Hill Drainage System	6,800					6,800	-							6,800				6,800		6,800	
715 Arbutus Ridge Drainage System	20,000					20,000	-							20,000				20,000		20,000	
799 Shawnigan Creek Cleanout System	12,021					12,021	-							12,021				12,021		12,021	
800 Cowichan Bay Sewer		228,230	215,000	168,522		611,752	1,413	70,000		(68,587)				613,165		32,546	200,000	380,619		613,165	
801 Brulett Sewer System		24,780	28,800		10,000	63,580	15,000			15,000				78,580	5,643	1,975	25,000	45,962		78,580	
802 Sentinel Ridge Sewer		52,500	63,000	62,453		177,953	-							177,953			62,453	115,500		177,953	
803 Twin Cedars Sewer		51,246	33,400	624		85,270	30,000	30,000						115,270			30,000	85,270		115,270	
804 Lambourn Sewer		31,200	78,500		25,000	134,700	-							134,700	320	10,632	25,000	98,748		134,700	
805 Arbutus Mountain Sewer		98,154	56,390			154,544	-							154,544				154,544		154,544	
809 Cobble Hill Sewer		32,928	23,500		25,000	81,428	-							81,428	5,000	3,115	25,000	48,313		81,428	

B4

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2017)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)							Expenditures									
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest		Capital	Other Purposes	Deficit prior year	Total Expenditures	
810 Mesachie Lake Sewer		19,110	13,700			32,810	(5,000)				(5,000)	-		(5,000)	27,810				27,810		27,810	
811 Bald Mountain Sewer System		52,000	21,280	-		73,280	-					-		-	73,280				73,280		73,280	
813 Mill Springs Sewer System		109,600	69,200	-		178,800	-					-		-	178,800				178,800		178,800	
815 Arbutus Ridge Sewer System			267,852	-	100,000	367,852	125,000	-	125,000			-		125,000	492,852	2,000	8,261	250,000	232,591		492,852	
820 Eagle Heights Sewer			236,100	121,500	-	357,600	14,453	120,000			(105,547)	-		14,453	372,053			50,000	322,053	-	372,053	
830 Maple Hills Sewer		27,000	16,700	-		43,700	-					-		-	43,700				43,700		43,700	
840 Shawnigan Lake Sewer		148,400	152,194	364		300,958	-					-		-	300,958	11,069	32,597		257,292		300,958	
850 Kerry Village Sewer		27,160	73,925	3,598	-	104,683	-					-		-	104,683	2,214	6,287		96,182	-	104,683	
860 Youbou Sewer System		39,000	14,815	-		53,815	(2,000)				(2,000)	-		(2,000)	51,815	7,884			43,931		51,815	
6zz Elkington Water System		-	-			-	-							-	-				-		-	
8xx Elkington Forest Sewer System		-	-			-	-							-	-				-		-	
TOTALS	36,041,665	2,460,373	10,643,718	17,764,073	8,488,084	75,397,913	5,287,216	3,578,577	7,300	2,963,632	(1,262,293)	2,749,264	1,739,941	9,776,421	85,174,334	-	2,394,437	5,385,206	22,932,563	54,462,128	-	85,174,334

**Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)**

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
General Government	2,325,500			230,000		2,555,500			-	-	2,555,500		35,000	2,520,500		2,555,500
Community Health Network				146,985		146,985				-	146,985			146,985		146,985
V. I. Regional Library	1,851,079					1,851,079				-	1,851,079			1,851,079		1,851,079
Homelessness						-				-	-			-		-
H.R. / I.T. / M.I.A./G.I.S.				2,099,000		2,099,000				-	2,099,000		20,000	2,079,000		2,099,000
Malahat Transit	303,006		298,677	10,000		611,683		-		-	611,683			611,683		611,683
Transit	2,354,650		601,168	95,000		3,050,818				-	3,050,818			3,050,818		3,050,818
911	1,010,211					1,010,211		(50,000)		(50,000)	960,211		110,914	849,297		960,211
Grants-in-Aid	156,293					156,293				-	156,293			156,293		156,293
Economic Development	541,758					541,758				-	541,758			541,758		541,758
Regional Tourism	120,000					120,000				-	120,000			120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000				-	30,000			30,000		30,000
Environmental Initiatives	590,000			310,000		900,000				-	900,000			900,000		900,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054				-	3,282,054		3,282,054	-		3,282,054
Parks, Recreation, Culture & Facilities				414,796		414,796				-	414,796			414,796		414,796
Administration Building				713,425		713,425				-	713,425	90,294	154,753	468,378		713,425
Emergency Planning	786,439		28,004	140,717		955,160				-	955,160			955,160		955,160
Community Parks	1,914,639		3,000			1,917,639	25,000			25,000	1,942,639	506,265	175,349	1,261,025		1,942,639
Electoral Area Services	804,924					804,924				-	804,924			804,924		804,924
Parks & Trails	751,726					751,726				-	751,726	21,005		730,721		751,726
Regional Parks	1,050,000					1,050,000				-	1,050,000	95,659	129,341	825,000		1,050,000
Bright Angel Park	62,500		5,000			67,500				-	67,500			67,500		67,500
South Cowichan Community Parks	62,000					62,000				-	62,000			62,000		62,000
Kinsol Trestle	105,000					105,000				-	105,000			105,000		105,000
Regional Parkland Acquisition	865,000					865,000	(122,012)			(122,012)	742,988	742,988		-		742,988
Zonal Control	45,116			71,893		117,009				-	117,009			117,009		117,009
Concrete & Inspection	511,264			650,000		1,161,264				-	1,161,264		25,000	1,136,264		1,161,264
Community Planning	2,071,000			150,000		2,221,000				-	2,221,000	21,000		2,200,000		2,221,000
North Oyster Fire Protection	529,648		94,633			624,281				-	624,281		550,000	74,281		624,281
Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)			(1,300)	52,082			52,082		52,082
Lake Cowichan Fire Protection	252,665					252,665				-	252,665			252,665		252,665
Saltair Fire Protection	164,352					164,352				-	164,352			164,352		164,352
Sahtlam Fire Protection	246,777		1,935			248,712				-	248,712	38,990	16,678	153,044		248,712
Malahat Fire Protection	190,614		52,621			243,235				-	243,235		40,000	181,653		243,235
Eagle Heights Fire Protection	200,678					200,678				-	200,678		40,000	200,678		200,678
Honeymoon Bay Fire Protection	187,000					187,000	100,000			100,000	287,000			187,000		287,000
Youbou Fire Protection	205,532					205,532	100,000			100,000	305,532		100,000	205,532		305,532
Arts and Culture	130,000					130,000				-	130,000			130,000		130,000
Cowichan Lake Recreation	2,455,396		460,114	450,000		3,365,510	(50,000)			(50,000)	3,315,510	92,589	477,957	2,294,964		3,315,510
Kerry Park Recreation	2,886,345		810,000	1,067,350		4,763,695	150,000			150,000	4,913,695	410,433	92,212	2,611,050		4,913,695
Kerry Park Aquatic Service	100,000					100,000				-	100,000			100,000		100,000
Island Savings Centre	5,418,483		1,787,034	469,682		7,675,199	(468,000)			(468,000)	7,207,199		135,606	5,831,593		7,207,199
Island Savings Centre Theatre Loan						-				-	-			-		-
Theatre Grant - Area A	41,001					41,001				-	41,001			41,001		41,001
Theatre Grant - Area B	66,484					66,484				-	66,484			66,484		66,484
Theatre Grant - Area C	77,438					77,438				-	77,438			77,438		77,438
Theatre Grant N. Cowichan	134,029					134,029				-	134,029			134,029		134,029
Theatre Grant - Ladysmith	50,818					50,818				-	50,818			50,818		50,818
COWICHAN SPORTSPLEX - AREA A	13,989					13,989				-	13,989			13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365				-	13,365			13,365		13,365
COWICHAN SPORTSPLEX - AREA D	8,474					8,474				-	8,474			8,474		8,474
COWICHAN SPORTSPLEX - AREA E	9,935					9,935				-	9,935			9,935		9,935
Recreation Mill Bay	10,000					10,000				-	10,000			10,000		10,000
Recreation Glenora	8,454					8,454				-	8,454			8,454		8,454
Recreation Saltair	45,790					45,790				-	45,790	36,272		9,518		45,790
Victim Services West	12,500					12,500				-	12,500			12,500		12,500
Cowichan Lake Activity Centre	55,105					55,105				-	55,105			55,105		55,105
Victim Services	80,000					80,000				-	80,000			80,000		80,000
Recreation N. Oyster	92,621					92,621				-	92,621			92,621		92,621

B4

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Aquatic Centre - Area E	24,314					24,314				-	24,314				24,314		24,314
Cowichan Wooden Boat Society	13,600					13,600				-	13,600				13,600		13,600
Shawnigan Lake Community Centre	707,200		518,175	105,000		1,330,375				-	1,330,375		135,000	1,195,375		1,330,375	
Cobble Hill Historical Society	15,000					15,000				-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000				-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015				-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524				-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000				-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506				-	17,506				17,506		17,506
Kaatza Society	30,000					30,000				-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000				-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000				-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	4,816					4,816				-	4,816				4,816		4,816
COWICHAN AQUATIC CENTRE - AREA I	4,816					4,816				-	4,816				4,816		4,816
Shawnigan Basin Society	50,000					50,000				-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200				-	200				200		200
Thetis Island Wharf		9,000				9,000				-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000				-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800				-	800				800		800
Safer Futures	27,575					27,575				-	27,575				27,575		27,575
Social Planning	50,983					50,983				-	50,983				50,983		50,983
South Cowichan Community Policing	60,019					60,019				-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375				-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000				-	61,000				61,000		61,000
Engineering Services - Administration				290,000		290,000				-	290,000		50,000	240,000		290,000	
Engineering Services - Utilities				-		-				-	-	40,976		(40,976)		-	
Island Solid Waste & Recycling		22,213				22,213				-	22,213				22,213		22,213
Curbside Collection			1,097,327	487,500		1,584,827	(120,000)		(120,000)	1,464,827		144,820	550,000	1,320,007		1,464,827	
Solid Waste Complex	4,206,210		2,841,398	1,025,855	550,000	8,623,463	(140,591)		(140,591)	8,482,872	267,541	455,724	550,000	7,209,607		8,482,872	
Cowichan Flood Management	150,000					150,000				-	150,000			150,000		150,000	
South Cowichan Water Study Plan	75,000					75,000				-	75,000			75,000		75,000	
Liquid Waste Plan Central Sector	95,900					95,900				-	95,900			95,900		95,900	
Liquid Waste Plan South Sector	125,000					125,000				-	125,000			125,000		125,000	
Street Lighting - Mesachie	6,050					6,050				-	6,050			6,050		6,050	
Street Lighting - Youbou		31,000				31,000				-	31,000			31,000		31,000	
Street Lighting - Brentwood			235	50		285				-	285			285		285	
Street Lighting - Cowichan Bay	4,850					4,850				-	4,850			4,850		4,850	
Street Lighting - Honeymoon Bay	24,200					24,200				-	24,200			24,200		24,200	
Street Lighting - Mill Bay			2,225	100		2,325				-	2,325			2,325		2,325	
Street Lighting - Cobble Hill		2,499				2,499				-	2,499			2,499		2,499	
Critical Street Lighting A	2,500					2,500				-	2,500			2,500		2,500	
Critical Street Lighting B	1,250					1,250				-	1,250			1,250		1,250	
Critical Street Lighting C	3,100					3,100				-	3,100			3,100		3,100	
Critical Street Lighting D	900					900				-	900			900		900	
Critical Street Lighting E	4,800					4,800				-	4,800			4,800		4,800	
Critical Street Lighting I	1,255					1,255				-	1,255			1,255		1,255	
Asset Management						-				-	-			-		-	
Street Lighting - Wilmot Road	4,000					4,000				-	4,000			4,000		4,000	
Street Lighting - Sentinel Ridge	2,880					2,880				-	2,880			2,880		2,880	
Street Lighting - Twin Cedars	4,100					4,100				-	4,100			4,100		4,100	
Street Lighting - Arbutus Mountain	4,100					4,100				-	4,100			4,100		4,100	
Mill Springs Street Lighting	13,000					13,000				-	13,000			13,000		13,000	
Satellite Park Water		48,400	35,000	-		83,400				-	83,400		11,981	10,000	61,419	83,400	
Douglas Hill Water		51,200	51,000			102,200				-	102,200		11,337		90,863	102,200	
Lambourn Water		41,144	93,880	-		135,024				-	135,024		7,088		127,936	135,024	
Arbutus Mountain Water		32,000	31,000	-		63,000				-	63,000				63,000	63,000	
Fern Ridge Water		19,600	15,000	-		34,600				-	34,600		1,735		32,865	34,600	
Bald Mountain Water System		52,520	25,000	-		77,520	(8,000)		(8,000)	69,520					69,520	69,520	
Dogwood Ridge Water System		23,100	21,500	-		44,600				-	44,600			5,312	39,288	44,600	

B4

Cowichan Valley Regional District
Five Year Financial Plan (2017-2021)

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					SCHEDULE "B"					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Expenditures			Total Expenditures	
											Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	
Arbutus Ridge Water System			275,927			275,927	50,000			50,000		6,608	50,000	269,319		325,927
Carlton Water System		29,000	15,500			44,500				-		5,665		38,835		44,500
Shellwood Water System		24,500	12,000			36,500				-		5,216		31,284		36,500
Woodley Range Water System		31,444	-			31,444				-		644		30,800		31,444
Burnum Water System		45,370	41,700			87,070	(5,000)		(5,000)	82,070		22,526		59,544		82,070
Mesachie Lake Water		30,300	20,000	-		50,300				50,300			-	50,300		50,300
Saltair Water		490,000	287,528			777,528				777,528			300,000	477,528		777,528
Central Youbou Water Debt		36,850				36,850				-		36,850		-		36,850
Youbou Water		159,354	85,000	-		244,354	(10,000)		(10,000)	234,354	32,854	8,506		192,994		234,354
Honeymoon Bay Water		62,212	62,930	-		125,142	(5,000)		(5,000)	120,142				120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				-		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744				-				25,744		25,744
Cherry Point Water		23,000	14,000	-		37,000	10,000		10,000	47,000			10,000	37,000		47,000
Shawnigan Lake North Water		208,800	193,135			401,935				-		100,000		301,935		401,935
Shawnigan Weir				1,000		1,000				-				1,000		1,000
Kerry Village Water		20,000	44,000			64,000				-				64,000		64,000
Wilmot Road Drainage	7,000					7,000				-				7,000		7,000
Sentinel Ridge Drainage	5,000					5,000				-				5,000		5,000
Shawnigan Lake East Drainage	2,050					2,050				-				2,050		2,050
Arbutus Mountain Drainage	4,400					4,400				-				4,400		4,400
Lanes Road Drainage	3,800					3,800				-				3,800		3,800
Bald Mountain Drainage System	4,500					4,500				-				4,500		4,500
Cobble Hill Drainage System	-					-				-				-		-
Arbutus Ridge Drainage System	20,000					20,000				-				20,000		20,000
Shawnigan Creek Cleanout System	13,000					13,000				-				13,000		13,000
Nanaimo Bay Sewer		231,880	270,000	-	1,490,000	1,991,880	(104,587)		(104,587)	1,887,293		32,546	1,520,000	334,747		1,887,293
North Sewer System		24,780	28,800			53,580				-		1,976		51,604		53,580
Sentinel Ridge Sewer		52,950	63,000	-		115,950				-				115,950		115,950
Twin Cedars Sewer		52,000	34,000	-		86,000	(1,000)		(1,000)	85,000				85,000		85,000
Lambourn Sewer		31,200	84,459			115,659				-		10,632		105,027		115,659
Arbutus Mountain Sewer		95,000	53,765	-		148,765				-				148,765		148,765
Cobble Hill Sewer		35,000	22,000			57,000				-		3,115		53,885		57,000
Mesachie Lake Sewer		20,000	15,000			35,000				-				35,000		35,000
Bald Mountain Sewer System		52,000	22,000	-		74,000	(10,000)		(10,000)	64,000				64,000		64,000
Mill Springs Sewer System		109,600	80,000			189,600	(5,000)		(5,000)	184,600				184,600		184,600
Arbutus Ridge Sewer System			336,235	-	-	336,235				-		66,764	2,750,000	(2,480,529)		336,235
Eagle Heights Sewer			-	-		-				-				-		-
Maple Hills Sewer		27,000	17,000			44,000				-				44,000		44,000
Shawnigan Lake Sewer		148,400	160,000	1,000	-	309,400	(5,000)		(5,000)	304,400	10,503	32,597	10,000	251,300		304,400
Kerry Village Sewer		27,500	75,000			102,500	(4,000)		(4,000)	98,500	2,207	6,287		90,006		98,500
Youbou Sewer System		44,000	16,000			60,000	(2,000)		(2,000)	58,000	7,884			50,116		58,000
Elkington Water System		-	30,000			30,000				-				30,000		30,000
Elkington Forest Sewer System		-	35,600			35,600				-				35,600		35,600
TOTALS	38,119,568	2,474,183	11,268,505	12,238,406	2,040,000	66,140,663	(676,490)		(676,490)	65,464,173	2,417,460	5,161,394	10,200,604	47,684,715		65,464,173

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,375,500			230,000		2,605,500			-	2,605,500			35,000	2,570,500		2,605,500
Community Health Network				3,432		3,432			-	3,432				3,432		3,432
V. I. Regional Library	1,888,100					1,888,100			-	1,888,100				1,888,100		1,888,100
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,121,000		2,121,000			-	2,121,000			-	2,121,000		2,121,000
Malahat Transit	378,209		353,125	11,750		743,084			-	743,084				743,084		743,084
Transit	2,917,241		627,942	105,000		3,650,183			-	3,650,183		201,920		3,448,263		3,650,183
911	1,025,364			-		1,025,364	(50,000)		(50,000)	975,364			87,740	887,624		975,364
Grants-in-Aid	156,293					156,293			-	156,293				156,293		156,293
Economic Development	552,593					552,593			-	552,593				552,593		552,593
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000			-	30,000				30,000		30,000
Environmental Initiatives	600,000			313,000		913,000			-	913,000				913,000		913,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054			-	3,282,054				-		3,282,054
Parks, Recreation, Culture & Facilities				427,910		427,910			-	427,910				427,910		427,910
Administration Building				656,499		656,499			-	656,499		154,753		501,746		656,499
Emergency Planning	802,168		28,565	143,532		974,265			-	974,265				974,265		974,265
Community Parks	1,919,639		3,000	-		1,922,639	25,000		25,000	1,947,639	442,368		230,913	1,274,358		1,947,639
Electoral Area Services	821,022					821,022			-	821,022				821,022		821,022
Parks & Trails	766,340					766,340			-	766,340	21,005			745,335		766,340
Regional Parks	1,050,000					1,050,000			-	1,050,000			1,124,341	(74,341)		1,050,000
Bright Angel Park	65,500		5,000			70,500			-	70,500				70,500		70,500
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000		62,000
73 ol Trestle	105,000					105,000			-	105,000				105,000		105,000
3 onal Parkland Acquisition	865,000					865,000	750,000		750,000	1,615,000	742,988			872,012		1,615,000
4 nicipal Control	44,930			74,419		119,349			-	119,349				119,349		119,349
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279				1,184,279		1,184,279
Community Planning	2,111,000			160,000		2,271,000			-	2,271,000				2,271,000		2,271,000
North Oyster Fire Protection	529,648		94,633			624,281	(150,000)		(150,000)	474,281	119,900			354,381		474,281
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	257,719					257,719			-	257,719				257,719		257,719
Saltair Fire Protection	167,639					167,639			-	167,639				167,639		167,639
Sahtlam Fire Protection	246,777			1,935		248,712	(8,845)		(8,845)	239,867	38,990	16,678	15,000	169,199		239,867
Malahat Fire Protection	190,614		52,621			243,235	(20,000)		(20,000)	223,235		21,582		201,653		223,235
Eagle Heights Fire Protection	204,691					204,691			-	204,691				204,691		204,691
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000				147,000		147,000
Youbou Fire Protection	205,532					205,532	(40,000)		(40,000)	165,532			6,000	159,532		165,532
Arts and Culture	130,000					130,000			-	130,000				130,000		130,000
Cowichan Lake Recreation	2,502,273		460,114	95,000		3,057,387	(50,000)		(50,000)	3,007,387	92,589	477,957	95,000	2,341,841		3,007,387
Kerry Park Recreation	2,916,825		815,000	65,000		3,796,825			-	3,796,825	460,433	92,212	215,000	3,029,180		3,796,825
Kerry Park Aquatic Service	100,000					100,000			-	100,000				100,000		100,000
Island Savings Centre	5,843,526		1,817,985	469,682		8,131,193	(468,000)		(468,000)	7,663,193		135,606	1,581,500	5,946,087		7,663,193
Island Savings Centre Theatre Loan						-			-	-				-		-
Theatre Grant - Area A	41,821					41,821			-	41,821				41,821		41,821
Theatre Grant - Area B	67,813					67,813			-	67,813				67,813		67,813
Theatre Grant - Area C	78,987					78,987			-	78,987				78,987		78,987
Theatre Grant N. Cowichan	136,710					136,710			-	136,710				136,710		136,710
Theatre Grant - Ladysmith	51,835					51,835			-	51,835				51,835		51,835
COWICHAN SPORTSPLEX - AREA A	13,989					13,989			-	13,989				13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365			-	13,365				13,365		13,365
COWICHAN SPORTSPLEX - AREA D	8,474					8,474			-	8,474				8,474		8,474
COWICHAN SPORTSPLEX - AREA E	9,935					9,935			-	9,935				9,935		9,935
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10,000
Recreation Glenora	8,454					8,454			-	8,454				8,454		8,454
Recreation Saltair	46,000					46,000			-	46,000				46,000		46,000
Victim Services West	12,500					12,500			-	12,500				12,500		12,500

B4

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	94,474					94,474			-	94,474				94,474		94,474
Cowichan Aquatic Centre - Area E	24,800					24,800			-	24,800				24,800		24,800
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	710,500		525,000	25,000		1,260,500			-	1,260,500		270,000		990,500		1,260,500
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	4,913					4,913			-	4,913				4,913		4,913
COWICHAN AQUATIC CENTRE - AREA I	4,913					4,913			-	4,913				4,913		4,913
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Local Planning	50,983					50,983			-	50,983				50,983		50,983
Th Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000			-	61,000				61,000		61,000
Engineering Services - Administration				250,000		250,000			-	250,000				250,000		250,000
Engineering Services - Utilities				-	2,403,571	2,403,571			-	2,403,571	39,383	50,000	2,314,188		2,403,571	
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,195,000	487,500		1,682,500	(120,000)	(120,000)	-	1,562,500		144,820	1,417,680		1,562,500	
Solid Waste Complex	4,206,210		2,841,398	1,042,696		8,090,304	(40,591)	(40,591)	-	8,049,713	267,541	328,373	7,453,799		8,049,713	
Cowichan Flood Management	150,000					150,000			-	150,000			150,000		150,000	
South Cowichan Water Study Plan	75,000					75,000			-	75,000			75,000		75,000	
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900			95,900		95,900	
Liquid Waste Plan South Sector	-					-			-	-			-		-	
Street Lighting - Mesachie	6,050					6,050			-	6,050			6,050		6,050	
Street Lighting - Youbou		31,000				31,000			-	31,000			31,000		31,000	
Street Lighting - Brentwood			240	50		290			-	290			290		290	
Street Lighting - Cowichan Bay	4,850					4,850			-	4,850			4,850		4,850	
Street Lighting - Honeymoon Bay	24,300					24,300			-	24,300			24,300		24,300	
Street Lighting - Mill Bay			2,250	100		2,350			-	2,350			2,350		2,350	
Street Lighting - Cobble Hill		2,499				2,499			-	2,499			2,499		2,499	
Critical Street Lighting A	2,500					2,500			-	2,500			2,500		2,500	
Critical Street Lighting B	1,250					1,250			-	1,250			1,250		1,250	
Critical Street Lighting C	3,100					3,100			-	3,100			3,100		3,100	
Critical Street Lighting D	950					950			-	950			950		950	
Critical Street Lighting E	4,900					4,900			-	4,900			4,900		4,900	
Critical Street Lighting I	1,260					1,260			-	1,260			1,260		1,260	
Asset Management																
Street Lighting - Wilmot Road	4,100					4,100			-	4,100			4,100		4	
Street Lighting - Sentinel Ridge	2,910					2,910			-	2,910			2,910		2	
Street Lighting - Twin Cedars	4,100					4,100			-	4,100			4,100		4	
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200			4,200		4	
Mill Springs Street Lighting	13,000					13,000			-	13,000			13,000		13	

Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Satellite Park Water		48,400	35,000			83,400			-	83,400		11,981		71,419		83,400
Douglas Hill Water		51,200	51,000			102,200			-	102,200		11,337		90,863		102,200
Lambourn Water		41,200	94,000			135,200			-	135,200		7,088		128,112		135,200
Arbutus Mountain Water		35,000	31,000	50,000		116,000			-	116,000			160,000	(44,000)		116,000
Fern Ridge Water		19,600	16,000			35,600			-	35,600		1,735		33,865		35,600
Bald Mountain Water System		52,520	25,000			77,520	(8,000)	(8,000)		69,520				69,520		69,520
Dogwood Ridge Water System		23,100	21,500			44,600			-	44,600		5,312		39,288		44,600
Arbutus Ridge Water System			284,205			284,205	(5,000)	(5,000)		279,205		6,608		272,597		279,205
Carlton Water System		29,000	16,000			45,000			-	45,000		5,665		39,335		45,000
Shellwood Water System		24,500	12,000			36,500			-	36,500		5,216		31,284		36,500
Woodley Range Water System		29,444				29,444			-	29,444		644		28,800		29,444
Burnum Water System		46,570	42,000			88,570	(5,000)	(5,000)		83,570		22,526		61,044		83,570
Mesachie Lake Water		31,000	20,000			51,000	(3,000)	(3,000)		48,000				48,000		48,000
Saltair Water		490,000	287,935			777,935			-	777,935			300,000	477,935		777,935
Central Youbou Water Debt		36,850				36,850			-	36,850		36,850				36,850
Youbou Water		159,354	85,000			244,354	(10,000)	(10,000)		234,354	32,854	8,506		192,994		234,354
Honeymoon Bay Water		62,212	62,930			125,142	(5,000)	(5,000)		120,142				120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623				2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744				25,744		25,744
Cherry Point Water		23,000	14,000			37,000			-	37,000				37,000		37,000
Shawnigan Lake North Water		281,025	289,110			570,135			-	570,135		257,000		313,135		570,135
Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
Kerry Village Water		20,000	44,000			64,000			-	64,000				64,000		64,000
Lot Road Drainage		7,000				7,000			-	7,000				7,000		7,000
Sentinel Ridge Drainage		5,000				5,000			-	5,000				5,000		5,000
Shawnigan Lake East Drainage		2,100				2,100			-	2,100				2,100		2,100
Arbutus Mountain Drainage		4,400				4,400			-	4,400				4,400		4,400
Lanes Road Drainage		3,800				3,800			-	3,800				3,800		3,800
Bald Mountain Drainage System		4,500				4,500			-	4,500				4,500		4,500
Cobble Hill Drainage System									-							
Arbutus Ridge Drainage System		20,000				20,000			-	20,000				20,000		20,000
Shawnigan Creek Cleanout System		13,000				13,000			-	13,000				13,000		13,000
Cowichan Bay Sewer		231,880	300,000			531,880	(4,587)	(4,587)		527,293		132,729	70,000	324,564		527,293
Brulett Sewer System		30,000	32,000			62,000			-	62,000		15,000		47,000		62,000
Sentinel Ridge Sewer		52,950	63,000			115,950			-	115,950			60,000	55,950		115,950
Twin Cedars Sewer		52,000	34,500			86,500	(1,000)	(1,000)		85,500		10,632		74,868		85,500
Lambourn Sewer		31,200	85,459			116,659			-	116,659		10,632		106,027		116,659
Arbutus Mountain Sewer		95,000	55,000			150,000	20,000	20,000		170,000			20,000	150,000		170,000
Cobble Hill Sewer		35,000	24,000			59,000	(3,000)	(3,000)		56,000		2,880		53,120		56,000
Mesachie Lake Sewer		20,000	15,000	462,000	238,000	735,000			-	735,000		1,821	745,000	(11,821)		735,000
Bald Mountain Sewer System		52,000	22,000			74,000	(8,000)	(8,000)		66,000				66,000		66,000
Mill Springs Sewer System		109,600	85,000			194,600	(8,000)	(8,000)		186,600				186,600		186,600
Arbutus Ridge Sewer System			346,235			346,235			-	346,235		66,764		279,471		346,235
Eagle Heights Sewer			236,100	121,500		357,600	14,453	14,453		372,053		50,000		322,053		372,053
Maple Hills Sewer		27,000	18,000			45,000			-	45,000				45,000		45,000
Shawnigan Lake Sewer		155,000	160,000			315,000	(5,000)	(5,000)		310,000	10,503	31,725		267,772		310,000
Kerry Village Sewer		28,000	80,000			108,000	(5,000)	(5,000)		103,000		6,287		96,713		103,000
Youbou Sewer System		44,000	16,000			60,000	(2,000)	(2,000)		58,000	7,884			50,116		58,000
Elkington Water System			35,000			35,000			-	35,000				35,000		35,000
Elkington Forest Sewer System			59,000			59,000			-	59,000				59,000		59,000
TOTALS	39,403,986	2,561,684	11,918,847	11,277,058	2,641,571	67,803,147	(251,870)	-	(251,870)	67,551,277	2,276,438	5,517,515	5,115,494	54,641,829	-	67,551,277

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,406,500			230,000		2,636,500			-	2,636,500			35,000	2,601,500		2,636,500
Community Health Network						-			-	-				-		-
V. I. Regional Library	1,925,862					1,925,862				1,925,862				1,925,862		1,925,862
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,162,000		2,162,000				2,162,000				2,162,000		2,162,000
Malahat Transit	372,620		353,126	12,500		738,246	-			738,246			-	738,246		738,246
Transit	2,975,133		657,590	112,000		3,744,723		66,000	66,000	3,810,723		201,920		3,608,803		3,810,723
911	1,040,745			-		1,040,745	(50,000)		(50,000)	990,745			105,716	885,029		990,745
Grants-in-Aid	156,293					156,293				156,293				156,293		156,293
Economic Development	563,645					563,645				563,645				563,645		563,645
Regional Tourism	120,000			-		120,000				120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000				30,000				30,000		30,000
Environmental Initiatives	610,000			310,000		920,000				920,000				920,000		920,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054				3,282,054		3,282,054		-		3,282,054
Parks, Recreation, Culture & Facilities				435,982		435,982				435,982				435,982		435,982
Administration Building				665,034		665,034				665,034		154,753		510,281		665,034
Emergency Planning	818,212		29,136	146,402		993,750	-			993,750				993,750		993,750
Community Parks	1,710,000		4,000	-		1,714,000	-			1,714,000	84,881		338,000	1,291,119		1,714,000
Electoral Area Services	837,443			-		837,443				837,443				837,443		837,443
Parks & Trails	780,753					780,753				780,753	10,511			770,242		780,753
Regional Parks	1,050,000					1,050,000				1,050,000			119,341	930,659		1,050,000
Bright Angel Park	65,500		5,000			70,500				70,500				70,500		70,500
South Cowichan Community Parks	62,000					62,000				62,000				62,000		62,000
701 Trestle	105,000					105,000				105,000			410,000	(305,000)		105,000
Regional Parkland Acquisition	865,000					865,000	(122,012)		(122,012)	742,988	742,988			-		742,988
Animal Control	44,741			76,995		121,736				121,736				121,736		121,736
Enforcement & Inspection	532,754			650,000		1,182,754				1,182,754				1,182,754		1,182,754
Community Planning	2,154,000			162,000		2,316,000				2,316,000				2,316,000		2,316,000
North Oyster Fire Protection	529,648		94,633			624,281	(150,000)		(150,000)	474,281				356,856		474,281
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	262,873					262,873				262,873				262,873		262,873
Saltair Fire Protection	170,991					170,991				170,991				170,991		170,991
Sahtlam Fire Protection	246,777			1,935		248,712	(12,925)		(12,925)	235,787	38,990	12,487		184,310		235,787
Malahat Fire Protection	190,614		52,621	-		243,235	(20,000)		(20,000)	223,235		21,582		201,653		223,235
Eagle Heights Fire Protection	208,785					208,785				208,785				208,785		208,785
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000				147,000		147,000
Youbou Fire Protection	205,532					205,532	(50,000)		(50,000)	155,532				155,532		155,532
Arts and Culture	130,000					130,000				130,000				130,000		130,000
Cowichan Lake Recreation	2,550,088		460,114	75,000		3,085,202	(50,000)		(50,000)	3,035,202	92,589	477,957	75,000	2,389,656		3,035,202
Kerry Park Recreation	2,916,825		820,000	63,500		3,800,325	(150,000)		(150,000)	3,650,325	317,327	92,212	50,000	3,190,786		3,650,325
Kerry Park Aquatic Service	100,000					100,000				100,000				100,000		100,000
Island Savings Centre	4,847,241		1,849,555	469,682		7,166,478	(468,000)		(468,000)	6,698,478		135,606	500,000	6,062,872		6,698,478
Island Savings Centre Theatre Loan	-					-				-				-		-
Theatre Grant - Area A	42,657					42,657				42,657				42,657		42,657
Theatre Grant - Area B	69,170					69,170				69,170				69,170		69,170
Theatre Grant - Area C	80,567					80,567				80,567				80,567		80,567
Theatre Grant N. Cowichan	139,444					139,444				139,444				139,444		139,444
Theatre Grant - Ladysmith	52,872					52,872				52,872				52,872		52,872
COWICHAN SPORTSPLEX - AREA A	13,989					13,989				13,989				13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365				13,365				13,365		13,365
COWICHAN SPORTSPLEX - AREA D	8,474					8,474				8,474				8,474		8,474
COWICHAN SPORTSPLEX - AREA E	9,935					9,935				9,935				9,935		9,935
Recreation Mill Bay	10,000					10,000				10,000				10,000		10,000
Recreation Glenora	8,454					8,454				8,454				8,454		8,454
Recreation Saltair	46,000					46,000				46,000				46,000		46,000
Victim Services West	12,500					12,500				12,500				12,500		12,500

B4

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	96,363					96,363			-	96,363				96,363		96,363
Cowichan Aquatic Centre - Area E	25,296					25,296			-	25,296				25,296		25,296
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	715,000		526,650	50,000		1,291,650			-	1,291,650	45,900		50,000	1,195,750		1,291,650
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,011					5,011		-	-	5,011				5,011		5,011
COWICHAN AQUATIC CENTRE - AREA I	5,011					5,011		-	-	5,011				5,011		5,011
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Local Planning	50,983					50,983			-	50,983				50,983		50,983
North Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000		-	-	61,000				61,000		61,000
Engineering Services - Administration				250,000		250,000			-	250,000			-	250,000		250,000
Engineering Services - Utilities				-	2,434,809	2,434,809			-	2,434,809	29,548		50,000	2,355,261		2,434,809
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,250,000	487,500		1,737,500	(120,000)	(120,000)	-	1,617,500		144,820		1,472,680		1,617,500
Solid Waste Complex	4,206,210		2,841,398	1,131,763		8,179,371	(40,591)	(40,591)	-	8,138,780	216,959	320,946		7,600,875		8,138,780
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector						-			-	-				-		-
Street Lighting - Mesachie	6,100					6,100			-	6,100				6,100		6,100
Street Lighting - Youbou		31,000				31,000			-	31,000				31,000		31,000
Street Lighting - Brentwood			245	50		295			-	295				295		295
Street Lighting - Cowichan Bay	4,900					4,900			-	4,900				4,900		4,900
Street Lighting - Honeymoon Bay	24,400					24,400			-	24,400				24,400		24,400
Street Lighting - Mill Bay			2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill		2,499				2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,600					2,600			-	2,600				2,600		2,600
Critical Street Lighting B	1,300					1,300			-	1,300				1,300		1,300
Critical Street Lighting C	3,200					3,200			-	3,200				3,200		3,200
Critical Street Lighting D	1,000					1,000			-	1,000				1,000		1,000
Critical Street Lighting E	5,000					5,000			-	5,000				5,000		5,000
Critical Street Lighting I	1,265					1,265			-	1,265				1,265		1,265
Asset Management																
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		4
Street Lighting - Sentinel Ridge	2,930					2,930			-	2,930				2,930		2
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		4
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13

B4

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Satellite Park Water		49,960	35,000			84,960	(6,575)		(6,575)	78,385		11,981		66,404		78,385
Douglas Hill Water		51,200	52,000		-	103,200	-		-	103,200		11,337		91,863		103,200
Lambourn Water		41,200	94,000	-		135,200				135,200	-	7,088		128,112		135,200
Arbutus Mountain Water		35,000	31,000			66,000				66,000				66,000		66,000
Fern Ridge Water		20,000	16,000		45,000	81,000	5,000		5,000	86,000		3,000		83,000		86,000
Bald Mountain Water System		52,520	27,000			79,520	(7,000)		(7,000)	72,520				72,520		72,520
Dogwood Ridge Water System		28,000	21,500			49,500				49,500		5,312		44,188		49,500
Arbutus Ridge Water System			292,700			292,700	(5,000)		(5,000)	287,700		6,608		281,092		287,700
Carlton Water System		29,000	16,000			45,000				45,000		5,665		39,335		45,000
Shellwood Water System		25,000	12,000			37,000				37,000		5,216		31,784		37,000
Woodley Range Water System		29,444	-			29,444				29,444		644		28,800		29,444
Burnum Water System		46,570	43,000			89,570	(5,000)		(5,000)	84,570		22,526		62,044		84,570
Mesachie Lake Water		33,000	20,000			53,000	(3,000)		(3,000)	50,000				50,000		50,000
Saltair Water		490,000	288,935			778,935				778,935			300,000	478,935		778,935
Central Youbou Water Debt		36,850				36,850				36,850		36,850		-		36,850
Youbou Water		205,354	85,000			290,354	(5,000)		(5,000)	285,354	32,854	8,506	50,000	193,994		285,354
Honeymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142				120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				2,623		2,623				2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,744
Cherry Point Water		28,000	14,000			42,000	(2,000)		(2,000)	40,000				40,000		40,000
Shawnigan Lake North Water		281,025	293,159			574,184				574,184		257,000		317,184		574,184
Shawnigan Weir				1,000		1,000				1,000				1,000		1,000
Kerry Village Water		22,600	44,000			66,600				66,600				66,600		66,600
Lot Road Drainage	7,000					7,000				7,000				7,000		7,000
Sentinel Ridge Drainage	5,000					5,000				5,000				5,000		5,000
Shawnigan Lake East Drainage	2,100					2,100				2,100				2,100		2,100
Arbutus Mountain Drainage	4,400					4,400				4,400				4,400		4,400
Lanes Road Drainage	3,800					3,800				3,800				3,800		3,800
Bald Mountain Drainage System	5,000					5,000				5,000				5,000		5,000
Cobble Hill Drainage System	-					-				-				-		-
Arbutus Ridge Drainage System	20,000					20,000				20,000				20,000		20,000
Shawnigan Creek Cleanout System	14,000					14,000				14,000				14,000		14,000
Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,729	70,000	326,184		528,913
Brulett Sewer System		30,000	32,000	-	-	62,000				62,000		15,000		47,000		62,000
Sentinel Ridge Sewer		52,950	64,000			116,950				116,950				116,950		116,950
Twin Cedars Sewer		55,000	34,500			89,500	(3,000)		(3,000)	86,500				86,500		86,500
Lambourn Sewer		31,200	86,459	-		117,659				117,659		10,632		107,027		117,659
Arbutus Mountain Sewer		95,000	55,000			150,000				150,000				150,000		150,000
Cobble Hill Sewer		35,000	24,000			59,000	(3,000)		(3,000)	56,000				56,000		56,000
Mesachie Lake Sewer		45,699	15,000	-		60,699				60,699		15,699		45,000		60,699
Bald Mountain Sewer System		52,000	24,000			76,000	17,000		17,000	93,000			25,000	68,000		93,000
Mill Springs Sewer System		109,600	85,000			194,600	(6,000)		(6,000)	188,600				188,600		188,600
Arbutus Ridge Sewer System			346,235			346,235	(5,000)		(5,000)	341,235		66,764		274,471		341,235
Eagle Heights Sewer			235,800	350,000		585,800	194,453		194,453	780,253				780,253		780,253
Maple Hills Sewer		30,000	18,000			48,000	(4,000)		(4,000)	44,000				44,000		44,000
Shawnigan Lake Sewer		180,000	160,000	1,000		341,000				341,000		5,252	80,000	255,748		341,000
Kerry Village Sewer		28,000	80,000			108,000	(10,000)		(10,000)	98,000		6,287		91,713		98,000
Youbou Sewer System		44,000	16,000			60,000	4,000		4,000	64,000			14,000	50,000		64,000
Elkington Water System		-	41,000			41,000				41,000				41,000		41,000
Elkington Forest Sewer System		-	61,000			61,000				61,000				61,000		61,000
TOTALS	38,520,990	2,682,963	12,072,536	11,153,496	2,479,809	66,909,794	(1,128,537)	66,000	(1,062,537)	65,847,257	1,729,972	5,481,055	2,272,057	56,364,172		65,847

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,427,500			230,000		2,657,500			-	2,657,500			35,000	2,622,500		2,657,500
Community Health Network						-			-	-				-		-
V. I. Regional Library	1,964,379					1,964,379			-	1,964,379				1,964,379		1,964,379
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,204,000		2,204,000			-	2,204,000				2,204,000		2,204,000
Malahat Transit	381,851		356,657	13,000		751,508			-	751,508				751,508		751,508
Transit	3,111,309		657,590	114,000		3,882,899			-	3,882,899		201,920		3,680,979		3,882,899
911	1,056,356			-		1,056,356	(50,000)	(50,000)	1,006,356			114,490		891,866		1,006,356
Grants-in-Aid	156,293					156,293			-	156,293				156,293		156,293
Economic Development	574,918					574,918			-	574,918				574,918		574,918
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000			-	30,000				30,000		30,000
Environmental Initiatives	620,000			310,000		930,000			-	930,000				930,000		930,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054			-	3,282,054		3,282,054		-		3,282,054
Parks, Recreation, Culture & Facilities				444,216		444,216			-	444,216				444,216		444,216
Administration Building				665,034		665,034			-	665,034		154,753		510,281		665,034
Emergency Planning	818,212		29,136	146,402		993,750		-	-	993,750				993,750		993,750
Community Parks	1,710,000		4,000	-		1,714,000		-	-	1,714,000		84,881	338,000	1,291,119		1,714,000
Electoral Area Services	854,192					854,192			-	854,192				854,192		854,192
Parks & Trails	795,958					795,958			-	795,958		10,511		785,447		795,958
Regional Parks	1,075,000					1,075,000			-	1,075,000			139,341	935,659		1,075,000
Bright Angel Park	65,500		5,000			70,500			-	70,500				70,500		70,500
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000		62,000
Regional Trestle	105,000					105,000			-	105,000				105,000		105,000
Regional Parkland Acquisition	865,000					865,000	(122,012)	(122,012)	742,988		742,988			-		742,988
Regional Control	44,548			79,623		124,171			-	124,171				124,171		124,171
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279				1,184,279		1,184,279
Community Planning	2,111,000			160,000		2,271,000			-	2,271,000				2,271,000		2,271,000
North Oyster Fire Protection	529,648		94,633			624,281	(150,000)	(150,000)	474,281		114,151		-	360,130		474,281
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)	(1,300)	54,700					54,700		54,700
Lake Cowichan Fire Protection	268,130					268,130			-	268,130				268,130		268,130
Saltair Fire Protection	174,411					174,411			-	174,411				174,411		174,411
Sahtlam Fire Protection	246,777			1,935		248,712	(75,712)	(75,712)	173,000		-		-	173,000		173,000
Malahat Fire Protection	190,614		52,621			243,235			-	243,235		21,582		221,653		243,235
Eagle Heights Fire Protection	212,961					212,961			-	212,961				212,961		212,961
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)	(40,000)	147,000					147,000		147,000
Youbou Fire Protection	205,532					205,532	(50,000)	(50,000)	155,532					155,532		155,532
Arts and Culture	162,500					162,500			-	162,500				162,500		162,500
Cowichan Lake Recreation	2,555,162		460,114	105,000		3,120,276	(50,000)	(50,000)	3,070,276		50,824	477,957	105,000	2,436,495		3,070,276
Kerry Park Recreation	2,916,825		825,000	383,600		4,125,425			-	4,125,425		240,000	92,212	515,000	3,278,213	4,125,425
Kerry Park Aquatic Service	100,000					100,000			-	100,000				100,000		100,000
Island Savings Centre	4,847,241		1,849,555	469,682		7,166,478	(468,000)	(468,000)	6,698,478		135,606	500,000		6,062,872		6,698,478
Island Savings Centre Theatre Loan	-					-			-	-				-		-
Theatre Grant - Area A	43,511					43,511			-	43,511				43,511		43,511
Theatre Grant - Area B	70,553					70,553			-	70,553				70,553		70,553
Theatre Grant - Area C	82,178					82,178			-	82,178				82,178		82,178
Theatre Grant N. Cowichan	142,233					142,233			-	142,233				142,233		142,233
Theatre Grant - Ladysmith	53,929					53,929			-	53,929				53,929		53,929
COWICHAN SPORTSPLEX - AREA A	13,989					13,989		-	-	13,989				13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365		-	-	13,365				13,365		13,365
COWICHAN SPORTSPLEX - AREA D	8,474					8,474		-	-	8,474				8,474		8,474
COWICHAN SPORTSPLEX - AREA E	9,935					9,935		-	-	9,935				9,935		9,935
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10,000
Recreation Glenora	8,454					8,454			-	8,454				8,454		8,454
Recreation Saltair	46,000					46,000			-	46,000				46,000		46,000
Victim Services West	12,500					12,500			-	12,500				12,500		12,500

**Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	98,290					98,290			-	98,290				98,290		98,290
Cowichan Aquatic Centre - Area E	25,802					25,802			-	25,802				25,802		25,802
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	718,900		530,000	50,000		1,298,900	35,000		35,000	1,333,900	45,900	100,000	1,188,000		1,333,900	
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,111					5,111		-	-	5,111				5,111		5,111
COWICHAN AQUATIC CENTRE - AREA I	5,111					5,111		-	-	5,111				5,111		5,111
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Regional Planning	50,983					50,983			-	50,983				50,983		50,983
South Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000			-	61,000				61,000		61,000
Engineering Services - Administration				305,000		305,000			-	305,000		50,000	255,000		305,000	
Engineering Services - Utilities				-	2,499,548	2,499,548			-	2,499,548	39,548	60,000	2,400,000		2,499,548	
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,250,000	487,500		1,737,500	(120,000)	(120,000)	-	1,617,500		144,820	1,472,680		1,617,500	
Solid Waste Complex	4,206,210		2,841,398	1,229,140		8,276,748	(140,591)	(140,591)	-	8,136,157	189,382	295,883	7,650,892		8,136,157	
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector						-			-	-				-		-
Street Lighting - Mesachie	6,100					6,100			-	6,100				6,100		6,100
Street Lighting - Youbou		32,000				32,000			-	32,000				32,000		32,000
Street Lighting - Brentwood			250	50		300			-	300				300		300
Street Lighting - Cowichan Bay	4,900					4,900			-	4,900				4,900		4,900
Street Lighting - Honeymoon Bay	24,500					24,500			-	24,500				24,500		24,500
Street Lighting - Mill Bay			2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill		2,499				2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,600					2,600			-	2,600				2,600		2,600
Critical Street Lighting B	1,300					1,300			-	1,300				1,300		1,300
Critical Street Lighting C	3,200					3,200			-	3,200				3,200		3,200
Critical Street Lighting D	1,000					1,000			-	1,000				1,000		1,000
Critical Street Lighting E	5,100					5,100			-	5,100				5,100		5,100
Critical Street Lighting I	1,270					1,270			-	1,270				1,270		1,270
Asset Management																
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		4,100
Street Lighting - Sentinel Ridge	2,960					2,960			-	2,960				2,960		2,960
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		4,200
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4,200
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13,000
Satellite Park Water		49,960	35,000			84,960	(6,575)	(6,575)	-	78,385		11,981	66,404		78,385	

Cowichan Valley Regional District
Five Year Financial Plan (2017 - 2021)

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Douglas Hill Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lambourn Water		41,200	95,000			136,200				136,200		7,088		129,112		136,200
Arbutus Mountain Water		35,000	32,000		-	67,000				67,000		8,000		59,000		67,000
Fern Ridge Water		22,700	16,000		-	38,700				38,700		3,000		35,700		38,700
Bald Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520				72,520		72,520
Dogwood Ridge Water System		28,850	21,500			50,350				50,350		5,312		45,038		50,350
Arbutus Ridge Water System			300,000			300,000				300,000		6,608		293,392		300,000
Carlton Water System		30,000	16,000			46,000				46,000		5,665		40,335		46,000
Shellwood Water System		25,000	12,000			37,000				37,000		5,216		31,784		37,000
Woodley Range Water System		29,444	-			29,444				29,444		644		28,800		29,444
Burnum Water System		46,570	44,000			90,570	(5,000)		(5,000)	85,570		22,526		63,044		85,570
Mesachie Lake Water		33,000	20,000			53,000	(3,000)		(3,000)	50,000				50,000		50,000
Saltair Water		490,000	287,935			777,935				777,935			300,000	477,935		777,935
Central Youbou Water Debt		36,850				36,850				36,850		36,850		-		36,850
Youbou Water		206,000	93,154			299,154	(10,000)		(10,000)	289,154	32,854	8,506	50,000	197,794		289,154
Honeymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142				120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				2,623		2,623				2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,744
Cherry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600				40,600		40,600
Shawnigan Lake North Water		281,025	286,600			567,625				567,625		257,000		310,625		567,625
Shawnigan Weir				1,000		1,000				1,000				1,000		1,000
Kerry Village Water		22,600	44,000			66,600				66,600				66,600		66,600
Wilmot Road Drainage	8,000					8,000				8,000				8,000		8,000
Sentinel Ridge Drainage	6,000					6,000				6,000				6,000		6,000
Shawnigan Lake East Drainage	2,150					2,150				2,150				2,150		2,150
Arbutus Mountain Drainage	5,000					5,000				5,000				5,000		5,000
Lanes Road Drainage	3,800					3,800				3,800				3,800		3,800
Bald Mountain Drainage System	5,000					5,000				5,000				5,000		5,000
Cobble Hill Drainage System	-					-				-				-		-
Arbutus Ridge Drainage System	20,000					20,000				20,000				20,000		20,000
Shawnigan Creek Cleanout System	14,000					14,000				14,000				14,000		14,000
Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,729	70,000	326,184		528,913
Brulett Sewer System		30,950	32,000			62,950				62,950		15,000		47,950		62,950
Sentinel Ridge Sewer		52,950	65,000			117,950				117,950				117,950		117,950
Twin Cedars Sewer		62,320	35,000			97,320				97,320				97,320		97,320
Lambourn Sewer		31,200	87,959			119,159				119,159		10,632		108,527		119,159
Arbutus Mountain Sewer		96,000	55,000			151,000				151,000				151,000		151,000
Cobble Hill Sewer		46,710	25,000			71,710	(3,000)		(3,000)	68,710		1,250		67,460		68,710
Mesachie Lake Sewer		45,699	15,000			60,699				60,699		15,699		45,000		60,699
Bald Mountain Sewer System		55,000	25,000			80,000	(10,000)		(10,000)	70,000				70,000		70,000
Mill Springs Sewer System		112,329	85,000			197,329	(7,000)		(7,000)	190,329				190,329		190,329
Arbutus Ridge Sewer System			346,235			346,235	(5,000)		(5,000)	341,235		66,764		274,471		341,235
Eagle Heights Sewer			322,162			322,162	24,453		24,453	346,615				346,615		346,615
Maple Hills Sewer		38,950	18,000			56,950				56,950				56,950		56,950
Shawnigan Lake Sewer		194,000	160,000			354,000				354,000		4,131	90,000	259,869		354,000
Kerry Village Sewer		31,100	80,000	4,000		115,100				115,100		6,287		108,813		115,100
Youbou Sewer System		57,700	16,000			73,700				73,700			20,000	53,700		73,700
Elkington Water System		-	70,000			70,000				70,000				70,000		70,000
Elkington Forest Sewer System		-	79,000			79,000				79,000				79,000		79,000
TOTALS	38,845,624	2,706,018	12,184,679	11,362,336	2,499,548	67,598,204	(1,280,324)	-	(1,280,324)	66,317,880	1,551,039	5,440,297	2,486,831	56,839,713	-	66,317,880



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4090

A Bylaw to Authorize the Entering into an Agreement Respecting Financing Between the Cowichan Valley Regional District and the Municipal Finance Authority of British Columbia

WHEREAS the Municipal Finance Authority of British Columbia (the “Authority”) may provide financing of capital requirements for regional districts or for their member municipalities by the issue of debentures or other evidence of indebtedness of the Authority and lending the proceeds therefrom to the Regional District on whose request the financing is undertaken;

AND WHEREAS under the District of North Cowichan is a member municipality of the Cowichan Valley Regional District:

AND WHEREAS the Regional District is to finance from time to time on behalf of and at the sole cost of the member municipalities, under the provisions of Section 411 of the *Local Government Act*, the works to be financed pursuant to the following loan authorization bylaw(s):

L/A Bylaw Number	Purpose	Amount of Borrowing Authorized	Amount Already Borrowed	Borrowing Authority Remaining	Term of Issue	Amount of Issue
3623	Flood Protection Works	\$200,000	Nil	\$200,000	20 Years	\$200,000
TOTAL		\$200,000	Nil	\$200,000		\$200,000

TOTAL Financing under Section 411

\$200,000

AND WHEREAS the Regional Board, by this bylaw, hereby requests such financing shall be undertaken through the Authority;

NOW THEREFORE the Regional Board of the Cowichan Valley Regional District enacts as follows:

.../2

CITATION

1. This Bylaw may be cited for all purposes as “**CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw No. 3623) Bylaw, 2017**”.
2. The Regional Board hereby consents to financing the debt of the District of North Cowichan in the amount of Two Hundred Thousand Dollars (\$200,000.), in accordance with the following terms.
3. The Authority is hereby requested and authorized to finance from time to time the aforesaid undertakings at the sole cost and on behalf of the Regional District and its member municipalities up to, but not exceeding Two Hundred Thousand Dollars (\$200,000.) in lawful money of Canada (provided that the Regional District may borrow all or part of such amount in such currency as the Trustees of the Authority shall determine but the aggregate amount in lawful money of Canada and in Canadian Dollar equivalents so borrowed shall not exceed \$200,000. in Canadian dollars) at such interest and with such discounts or premiums and expenses as the Authority may deem appropriate in consideration of the market and economic conditions pertaining.
4. Upon completion by the Authority of financing undertaken pursuant hereto, the Chair and Treasurer of the Regional District, on behalf of the Regional District and under its seal shall, at such time or times as the Trustees of the Authority may request, enter into and deliver to the Authority one or more agreements which said agreement or agreements shall be substantially in the form annexed hereto as Schedule A and made part of the bylaw (such agreement or agreements as may be entered into, delivered or substituted hereinafter referred to as the "Agreement") providing for payment by the Regional District to the Authority of the amounts required to meet the obligations of the Authority with respect to its borrowings undertaken pursuant hereto, which Agreement shall rank as debenture debt of the Regional District.
5. The Agreement in the form of Schedule "A" shall be dated and payable in the principal amount or amounts of monies and in Canadian dollars or as the Authority shall determine and subject to the *Local Government Act*, in such currency or currencies as shall be borrowed by the Authority under Section 2 of this bylaw and shall set out the schedule of repayment of the principal amount together with interest on unpaid amounts as shall be determined by the Treasurer of the Authority.
6. The obligation incurred under the said Agreement shall bear interest from a date specified therein, which date shall be determined by the Treasurer of the Authority, and shall bear interest at a rate to be determined by the Treasurer of the Authority.
7. The Agreement shall be sealed with the seal of the Regional District and shall bear the signatures of the Chair and Treasurer.
8. The obligations incurred under the said Agreement as to both principal and interest shall be payable at the Head Office of the Authority in Victoria and at such time or times as shall be determined by the Treasurer of the Authority.
9. If during the currency of the obligations incurred under the said Agreement to secure borrowings in respect of the District of North Cowichan Bylaw No. 3623 – Flood Protection

Loan Authorization Bylaw, 2016, there shall be requisitioned annually an amount sufficient to meet the annual payment of interest and the repayment of principal.

10. The Regional District shall provide and pay over to the Authority such sums as are required to discharge its obligations in accordance with the terms of the Agreement, provided however, that if the sum provided for in the Agreement is not sufficient to meet the obligations of the Authority, any deficiency in meeting such obligations shall be a liability of the Regional District to the Authority and the Regional District shall make provision to discharge such liability.

At the request of the Treasurer of the Authority and pursuant to Section 15 of the *Municipal Finance Authority of British Columbia Act*, the Regional District shall pay over to the Authority such sums and execute and deliver such promissory notes as are required pursuant to said Section 15 of the *Municipal Finance Authority of British Columbia Act*, to form part of the Debt Reserve Fund established by the Authority in connection with the financing undertaken by the Authority on behalf of the Regional District pursuant to the Agreement.

READ A FIRST TIME this	day of	2017.
READ A SECOND TIME this	day of	2017.
READ A THIRD TIME this	day of	2017.
ADOPTED this	day of	2017.

Chairperson

Corporate Secretary



SCHEDULE "A"

to CVRD Bylaw No. 4090

C A N A D A

PROVINCE OF BRITISH COLUMBIA

A G R E E M E N T

COWICHAN VALLEY REGIONAL DISTRICT

The Cowichan Valley Regional District hereby promises to pay to the Municipal Finance Authority of British Columbia (the "Authority") at its Head Office in Victoria, British Columbia, the sum of _____ (\$_____) in lawful money of Canada, together with interest thereon from the _____ day of _____ at varying rates of interest calculated semi-annually in each and every year during the currency of this Agreement; and payments shall be as specified in the table appearing on the reverse hereof commencing on the _____ day of _____ provided that in the event of payments of principal and interest hereunder are insufficient to satisfy the obligations of the Authority undertaken on behalf of the Regional District, the Regional District shall pay over to the Authority such further sums as are sufficient to discharge the obligations of the Regional District to the Authority.

DATED at _____, British Columbia, this _____ day of _____.

IN TESTIMONY WHEREOF and under the authority of Bylaw No. 4090 cited as "CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw 3623) Bylaw, 2017." This Agreement is sealed with the Corporate Seal of the Cowichan Valley Regional District and signed by the Chairperson and Treasurer thereof.

Chairperson

Treasurer



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4089

A Bylaw for the Purpose of Amending Zoning Bylaw No. 3705 Applicable to Electoral Area D – Cowichan Bay (Uplands)

WHEREAS the *Local Government Act*, hereafter referred to as the "Act", as amended, empowers the Board of Directors of the Cowichan Valley Regional District to adopt and amend zoning bylaws;

AND WHEREAS the Board has adopted a zoning bylaw for Electoral Area D – Cowichan Bay (Uplands), that being Zoning Bylaw No. 3705;

AND WHEREAS the Board voted on and received the required majority vote of those present and eligible to vote at the meeting at which the vote was taken, as required by the Act;

AND WHEREAS after the close of the notification period, the Regional Board considers it advisable to amend Zoning Bylaw No. 3705;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. CITATION

This bylaw shall be cited for all purposes as "**CVRD Bylaw No. 4089 – Cowichan Bay Zoning Amendment Bylaw (5301 Chaster Road), 2017**".

2. AMENDMENTS

Cowichan Valley Regional District Zoning Bylaw No. 3705, as amended from time to time, is hereby amended in the following manner:

- a) Section 7.6 – C7 Village Business Park Commercial, 'Distillery, Brewery' added as a permitted use.

3. FORCE AND EFFECT

This bylaw shall take effect upon its adoption by the Regional Board.

READ A FIRST TIME this _____ day of _____, 2017.

READ A SECOND TIME this _____ day of _____, 2017.

READ A THIRD TIME this _____ day of _____, 2017.

ADOPTED this _____ day of _____, 2017.

Chairperson

Corporate Secretary



GRANT-IN-AID SELECT COMMITTEE REPORT
OF MEETING HELD JANUARY 23, 2017

DATE: January 25, 2017

To: Chairperson and Directors of the Board

That the 2017 Regional Grant-in-Aid process be undertaken in accordance with the current Regional Grant-in-Aid policy and that the 2017 applications be considered at the March 22, 2017 Regional Services Committee meeting.

