



COWICHAN VALLEY REGIONAL DISTRICT

NOTICE OF REGULAR BOARD MEETING

DATE: Wednesday, January 10, 2018

**TIME: CLOSED SESSION
5:00 PM**

**REGULAR SESSION
6:30 PM**

PLACE: BOARD ROOM

175 INGRAM STREET

A handwritten signature in black ink, appearing to read "JEB", is written above a horizontal line.

**Joe Barry
Corporate Secretary**



REGULAR BOARD MEETING AGENDA
WEDNESDAY, JANUARY 10, 2018
6:30 PM - CVRD BOARD ROOM

PAGE

1. CLOSED SESSION

- CS M1 - Closed Session Minutes of December 13, 2017
- CS SR1 - Verbal Report from the Manager, Human Resources Re: Labour Relations {Sub (1)(c)}
- CS SR2 - Staff Report from the Manager, Public Safety Re: Employee Relations {Sub (1)(c)}
- CS RES1 - North Oyster Volunteer Fire Department Re: Appointments {Sub (1)(a)}
- CS RES2 - Mesachie Lake Volunteer Fire Department Re: Appointments {Sub (1)(a)}
- CS RES3 - Sahtlam Volunteer Fire Department Re: Appointments {Sub (1)(a)}
- CS RES4 - Malahat Volunteer Fire Department Re: Appointments {Sub (1)(a)}
- CS RES5 - Honeymoon Bay Volunteer Fire Department Re: Appointments {Sub (1)(a)}
- CS RES6 - Youbou Volunteer Fire Department Re: Appointments {Sub (1)(a)}
- CS RES7 - Cowichan Lake Recreation Commission Re: Appointments {Sub (1)(a)}
- CS RES8 - Thetis Island Port Commission Re: Appointment {Sub (1)(a)}

2. APPROVAL OF AGENDA

3. ADOPTION OF MINUTES

M1 Regular Board Meeting of December 13, 2017

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Recommendation That the minutes of the December 13, 2017
Regular Board meeting be adopted.

4. BUSINESS ARISING FROM THE MINUTES**5. PUBLIC INPUT PERIOD****6. DELEGATIONS****7. REPORT OF THE CHAIRPERSON****8. CORRESPONDENCE**

C1	Lynne Smith, Saltair Citizen Re: Procedural Fairness - Saltair Community Centre	11
C2	Terri Dame, Executive Director, Cowichan Housing Association Re: Cowichan Housing Association Annual Report	19

9. INFORMATION**10. COMMITTEE/COMMISSION REPORTS**

CR1	Report and Recommendations of the Electoral Area Services Committee Meeting of December 20, 2017 - Director Morrison	37
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Recommendation 1. That a bylaw be prepared to amend "CVRD Bylaw No. 3573 - Electoral Area H – North Oyster Local Service (Fire Protection) Area Establishment Bylaw", to increase the maximum annual requisition limit by 25%.

Electoral Area Directors only vote on the following under Part 14 - Planning and Land Use Management of the Local Government Act:

2. 1. That Development Permit Application No. 08-B-17DP (2699 Courtney Way) be approved; and
2. That the General Manager of Land Use Services be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 3510.

3. 1. That amendment bylaws for Rezoning Application No. 01-B-17RS (1975 Renfrew Road) be forwarded to the Board for consideration of 1st and 2nd reading;
2. That the referrals to BC Transit, Island Health, Shawnigan Lake Volunteer Fire Department, Ministry of Transportation and Infrastructure, Agricultural Land Commission and RCMP be accepted; and
3. That a public hearing be scheduled with

Directors from Electoral Areas A, B and C as delegates.

11. **DIRECTOR REPORTS**

12. **STAFF REPORTS**

13. **PUBLIC HEARINGS**

14. **BYLAWS**

B1	"CVRD Bylaw No. 4167 - Honeymoon Bay Local Service (Community Water Supply and Distribution) Amendment Bylaw, 2018", be granted 1 st , 2 nd and 3 rd reading.	39
B2	"CVRD Bylaw No. 4168 - Honeymoon Bay Water System Debt Repayment Service Amendment Bylaw, 2018", be granted 1 st , 2 nd and 3 rd reading.	41
B3	"CVRD Bylaw No. 4169 - Honeymoon Bay Well No. 2 Debt Repayment Service Amendment Bylaw, 2018", be granted 1 st , 2 nd and 3 rd reading.	43
B4	"CVRD Bylaw No. 4172 - Five Year Financial Plan (2018 - 2022) Bylaw, 2018", be granted 1 st , 2 nd and 3 rd reading.	45
	"CVRD Bylaw No. 4172 - Five Year Financial Plan (2018 - 2022) Bylaw, 2018", be adopted.	

15. **BYLAWS - ELECTORAL AREA DIRECTORS**

BEA1	"CVRD Bylaw No. 4170 - South Cowichan Official Community Plan Amendment Bylaw (1975 Renfrew Road), 2018", be granted 1 st and 2 nd reading.	63
BEA2	"CVRD Bylaw No. 4171 - Electoral Area B - Shawnigan Lake Zoning Amendment Bylaw (1975 Renfrew Road), 2018" be granted 1 st and 2 nd reading.	69

16. **RESOLUTIONS**

17. **UNFINISHED BUSINESS**

18. **NOTICE OF MOTION**

19. **NEW BUSINESS**

20. **QUESTION PERIOD**

21. **ADJOURNMENT**

The next Regular Board meeting will be held Wednesday, January 24, 2018 at 1:30 PM, in the Board Room, 175 Ingram Street, Duncan, BC.

Minutes of the Regular meeting of the Board of the Cowichan Valley Regional District held in the Board Room, 175 Ingram Street, Duncan BC, on Wednesday, December 13, 2017 at 5:01 PM.

PRESENT Chair J. Lefebure
Director S. Acton
Director M. Clement <after 6:32 PM>
Director B. Day
Director K. Davis <after 5:13 pm>
Director M. Dorey
Director L. Iannidinardo
Director K. Kuhn
Director M. Marcotte
Director I. Morrison
Director A. Nicholson <after 5:02 PM>
Director A. Stone
Director T. Walker
Alternate Director P. Kent <after 6:32 PM>

ALSO PRESENT B. Carruthers, Chief Administrative Officer
J. Barry, Corporate Secretary
J. Elzinga, General Manager, Community Services
R. Blackwell, General Manager, Land Use Services
R. Conway, Manager, Development Services
B. Dennison, Manager, Water Division
J. Adair, Solid Waste Operations Superintendent
S. Carlow, Legislative Assistant

ABSENT Director S. Jackson
Director K. Marsh

CLOSED SESSION

17-507 It was moved and seconded that the Closed Session agenda be approved.

MOTION CARRIED

17-508 It was moved and seconded that the meeting be closed to the public in
5:01 PM accordance with the *Community Charter* Part 4, Division 3, Section 90 (1)(g) Litigation/Potential Litigation (3 Items); (1)(a) Electoral Area Commission Appointments (7 Items); and adoption of the Closed Session Board minutes of November 29, 2017.

MOTION CARRIED

RISE FROM CLOSED SESSION

**17-518
5:23 PM** It was moved and seconded that the Board rise with report on Items CSRES1, CSRES2, CSRES3, CSRES4, CSRES5, CSRES6, CSRES7, and return to the Open portion of the meeting.

MOTION CARRIED

17-511 It was moved and seconded that the following individuals be appointed to the Electoral Area B – Shawnigan Lake Advisory Planning Commission for a term expiring on November 30, 2018:

- 1. Michael Battler;**
- 2. Brent Osbourne; and**
- 3. Shawn Taylor.**

MOTION CARRIED

17-512 It was moved and seconded that Michael Edgar Wilson be appointed to the Electoral Area C – Cobble Hill Advisory Planning Commission for a term expiring on November 30, 2018.

MOTION CARRIED

17-513 It was moved and seconded that Brenda Donn be appointed to the Electoral Area C – Cobble Hill Parks and Recreation Commission for a term expiring on December 31, 2017.

MOTION CARRIED

17-514 It was moved and seconded that the following individuals be appointed to the Electoral Area E – Cowichan Station/Sahtlam/Glenora Advisory Planning Commission for a term expiring on November 30, 2018:

- 1. David Coulson;**
- 2. Sarah Davies-Long;**
- 3. Celina Gold;**
- 4. Patrick Jackson;**
- 5. Parker Jefferson;**
- 6. Susan Kaufmann;**
- 7. Julia Rylands;**
- 8. John Salmen;**
- 9. Justin Straker;**
- 10. Marianna Terauds; and**
- 11. Ken Smith.**

MOTION CARRIED

17-515 It was moved and seconded that the following individuals be appointed to the Electoral Area G – Saltair/Gulf Islands Advisory Planning Commission for a term expiring on November 30, 2018:

- 1. Ruth Blake;**
- 2. Tim Godau;**

3. Pat Mulcahy;
4. Steve Neil;
5. Gerald Porter; and
6. John Silins.

MOTION CARRIED

17-516 It was moved and seconded that the following individuals be appointed to the Electoral Area H – North Oyster/Diamond Advisory Planning Commission for a term expiring on November 30, 2018:

1. Cheryl Chapman;
2. Mike Fall;
3. Chris Gerrand;
4. Allison Heikes;
5. Myfanwy Plecas; and
6. Janice Tukham.

MOTION CARRIED

17-517 It was moved and seconded that the following individuals be appointed to the Electoral Area I – Youbou/Meade Creek Advisory Planning Commission for a term expiring on November 30, 2018:

1. Jeffrey Abbott;
2. Terry Akiyama;
3. Shawn Carlow;
4. Larry Leischner;
5. Michael Loeth;
6. Judy Reynolds; and
7. Orest Smycniuk.

MOTION CARRIED

17-519 It was moved and seconded that the Board recess until 6:30 PM.
5:23 PM

MOTION CARRIED

6:32 PM The meeting resumed at 6:32 PM with Director Clement and Alternate Director Kent now in attendance.

APPROVAL OF AGENDA

17-520 It was moved and seconded that the agenda be approved.

MOTION CARRIED**ADOPTION OF MINUTES**

M1 Regular Board Meeting of November 29, 2017

17-521 It was moved and seconded that the minutes of the Regular Board meeting of November 29, 2017 be adopted.

MOTION CARRIED

BUSINESS ARISING FROM THE MINUTES

The Corporate Secretary advised that with the adoption of the new Regional Grant-in-Aid policy on November 29, 2017, the previous Regional Grants-in-Aid policy needs to be rescinded.

- 17-522** **It was moved and seconded that the Regional Grants-in-Aid policy approved July 9, 2014 be rescinded.**

Opposed: Director K. Kuhn, Director M. Marcotte, Director I. Morrison

MOTION CARRIED

- 17-523** **It was moved and seconded that the Regional Grant-in-Aid policy condition requiring applications to be submitted on electronic forms be waived for 2018 and that the application deadline be changed to January 31 for the 2018 application process.**

MOTION CARRIED

REPORT OF THE CHAIRPERSON

The Chair provided an update regarding several Directors and staff attending Hul'qumi'num language classes as part of the engagement process with First Nations.

The Chair mentioned that he had a request that the recent Board appointments to the Regional Vancouver Island Library Board be changed.

- 17-524** **It was moved and seconded that Resolution No's 17-474 and 17-475 be rescinded.**

MOTION CARRIED

- 17-525** **It was moved and seconded that Director Marcotte be appointed as the 2018 CVRD Representative to the Vancouver Island Regional Library (VIRL) Board, and that Director Acton be appointed as the Alternate Representative to VIRL.**

MOTION CARRIED

- RC2** The Chair advised that further to his Standing Committee appointments at the November 29, 2017 Regular Board meeting, a request has been received to change the Electoral Area Services Committee (EASC) Vice-Chairperson appointment. Chair Lefebure announced that he has appointed Director Acton as the Vice-Chairperson of the EASC, replacing Director Marcotte.

- RC3** The Chief Administrative Officer provided a PowerPoint presentation highlighting CVRD achievements in 2017.

COMMITTEE/COMMISSION REPORTS

CR1 Report and Recommendations of the Corporate Services Committee Special Meeting of November 30, 2017

17-526 It was moved and seconded that the five year service agreement with the Cowichan Women Against Violence Society be amended to increase funds by \$14,375.

MOTION CARRIED

CR2 Report and Recommendations of the Electoral Area Services Committee Meeting of December 6, 2017

17-527 It was moved and seconded:

1. That a Grant-in-Aid, Electoral Area A - Mill Bay/Malahat, in the amount of \$500 be provided to the Red Willow Womyn's Society to support the opening of their office space.
2. That first stage approval be granted for takeover of the sewer and water systems for the proposed Elk Ridge Estates development, as requested by the developer, subject to the conditions set out in the Water Management Division's November 3, 2017, Staff Report (Elk Ridge (Paldi) Water and Sewer Systems – First Stage Approval), with public consultation being established as a priority.
3.
 1. That prior to adoption of CVRD Bylaw Nos. 4158 and 4159, (Elkington Forest Water and Sewer Service Amendment Bylaws – Name Change) a Utility Transfer Agreement between the CVRD and the owners of the Malahat Water and Sewer Systems be executed; and
 2. That following adoption of Amendment Bylaw Nos. 4158 and 4159 (Elkington Forest Water and Sewer Service Amendment Bylaws - Name Change), the Malahat Water and Sewer Parcel Tax Roll, Reserve Fund and Management Bylaws be forwarded to the Board for consideration of three readings and adoption.
4. That the existing appointments to the nine Electoral Area Community Parks Commissions and the South Cowichan Parks Commission be extended to March 31, 2018.

MOTION CARRIED

17-528 It was moved and seconded:

5.
 1. That Development Permit Application No. 04-A-17DP/VAR (2485 Holford Road) be approved.
 2. That Section 5.4.1(b) of Zoning Bylaw No. 3520 is varied from

- 15 metres to zero to allow the construction of a staircase and retaining wall.
3. That Section 10.9.2 of Zoning Bylaw No. 3520 is varied to allow a total impervious area of 44%.
 4. That Section 10.9.3 of Zoning Bylaw No. 3520 is varied to allow rear and side setback reductions from 4.5 metres to 0 metres to allow the construction of a stone staircase.
 5. That the General Manager of Land Use Services be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 3510.
 6. That Development Variance Permit Application No. 01-H-17DVP (3925 Cove Road - PIDs 001-097-555 and 030-201-888) be approved and that Section 13.3(c) of Zoning Bylaw No. 1020 be varied by reducing the size of a proposed parcel by 28%.
 7.
 1. That Development Permit Application No. 12-B-17DP (3650 Riverside Road and 3645 Rosedale Road) be approved; and
 2. That the General Manager of Land Use Services be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 3510.
 8.
 1. That Development Permit with Variance Application No. 08-E-17DP/VAR (2725 Dingwall Road) be approved;
 2. That Zoning Bylaw No. 1840, Section 5.18(a) (Setback from a Watercourse and a Streamside Protection and Enhancement Area) be varied by reducing the setback from the Koksilah River from 30 metres to 22 metres; and
 3. That the General Manager of Land Use Services be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No.1490.

MOTION CARRIED**DIRECTOR REPORTS**

DR1 Report from Director Davis Re: Parks and Trails Services Select Committee

17-529 It was moved and seconded that a workshop be held to provide clarity on current parks issues, needs, and priorities.

MOTION CARRIED**STAFF REPORTS**

SR1 Staff Report from the Corporate Secretary Re: Board and Standing Committee 2018 Meeting Calendar

17-530 It was moved and seconded:

1. That an amendment to Regional Board Procedures Bylaw No. 2889 be prepared that would move the start time of the evening Board meeting to the afternoon.

Opposed: Director S. Acton, Director M. Clement, Director B. Day,
 Director I. Morrison, Director A. Stone, Alternate Director P. Kent,
 Director A. Nicholson, Director M. Dorey,
 Director M. Marcotte, Director K. Kuhn

MOTION DEFEATED**17-531** It was moved and seconded:

2. That the Board and Standing Committee 2018 Meeting Calendar be approved, noting that on the second Wednesday of the month the Board will continue to meet at 6:30 PM, Transit Committee at 1:00 PM, and Corporate Services Committee at 3:00 PM.

MOTION CARRIED

SR2 Staff Report from the Recycling & Waste Management Division Re: Vancouver Island Recycling & Waste Industry Coalition (VIRWIC) Request to Ban Clean Wood Waste from Disposal or Landfill, was received for information.

PUBLIC HEARINGS

PH1 Public Hearing Report, Minutes and Exhibits Re: "CVRD Bylaw No. 4163 - Electoral Area F - Cowichan Lake South/Skutz Falls Official Community Plan Amendment Bylaw (Pebbles West), 2017" and "CVRD Bylaw No. 4164 - Electoral Area F - Cowichan Lake South/Skutz Falls Zoning Amendment Bylaw (Pebbles West), 2017"

17-532 It was moved and seconded that Public Hearing Report, Minutes and Exhibits Re: "CVRD Bylaw No. 4163 - Electoral Area F - Cowichan Lake South/Skutz Falls Official Community Plan Amendment Bylaw (Pebbles West), 2017" and "CVRD Bylaw No. 4164 - Electoral Area F - Cowichan Lake South/Skutz Falls Zoning Amendment Bylaw (Pebbles West), 2017", be received.

MOTION CARRIED**BYLAWS**

B1
17-533 It was moved and seconded that "CVRD Bylaw No. 4116 - Twin Cedars Sewer System Service Amendment (Boundary Extension) Bylaw, 2017", be adopted.

MOTION CARRIED

**B2
17-534** It was moved and seconded that "CVRD Bylaw No. 4166 – Shawnigan Lake (Electoral Area B) Local Service (Community Hall) Amendment Bylaw, 2017", be adopted.

MOTION CARRIED

BYLAWS - ELECTORAL AREA DIRECTORS

**BEA1
17-535** It was moved and seconded that "CVRD Bylaw No. 4059 - Area F - Zoning Amendment Bylaw (Road End Water Zoning), 2016", be granted 3rd reading.

MOTION CARRIED

**BEA1
17-536** It was moved and seconded that "CVRD Bylaw No. 4059 - Area F - Zoning Amendment Bylaw (Road End Water Zoning), 2016", be adopted.

MOTION CARRIED

**BEA2
17-537** It was moved and seconded that "CVRD Bylaw No. 4060 - Area I - Zoning Amendment Bylaw (Road End Water Zoning), 2016", be granted 3rd reading.

MOTION CARRIED

**BEA2
17-538** It was moved and seconded that "CVRD Bylaw No. 4060 - Area I - Zoning Amendment Bylaw (Road End Water Zoning), 2016", be adopted.

MOTION CARRIED

BEA3 It was moved and seconded that "CVRD Bylaw No. 4163 - Electoral Area F - Cowichan Lake South/Skutz Falls Official Community Plan Amendment Bylaw (Pebbles West), 2017", be granted 3rd reading.

**BEA3
17-539** It was moved and seconded that "CVRD Bylaw No. 4163 – Electoral Area F – Cowichan Lake South/Skutz Falls Official Community Amendment Bylaw (Pebbles West), 2017", be referred back to staff to review vacation rentals, docks, potential community pathways, and contaminated soils.

Director Clement was absent at the vote.

MOTION CARRIED

**BEA4
17-540** It was moved and seconded that "CVRD Bylaw No. 4164 - Electoral Area F - Cowichan Lake South/Skutz Falls Zoning Amendment Bylaw (Pebbles West), 2017", be referred back to staff in conjunction with Bylaw No. 4163.

Director Clement was absent at the vote.

MOTION CARRIED

ADJOURNMENT

17-541 **It was moved and seconded that the meeting be adjourned.**
7:58 PM

MOTION CARRIED

The meeting adjourned at 7:58 PM.

Certified Correct:

Chairperson

Corporate Secretary

Dated: _____

Procedural Fairness

Local Government best practices for good decision making has to be good all the way through, includes reasonableness and fairness of the administrative process and its outcome.

Has the CVRD Board acted unreasonably and arbitrarily, and without the degree of fairness, and impartiality required of a local government?

CVRD Board Directors as decision makers are required to act fairly in coming to decisions that affect CVRD areas such as Saltair.

Saltair taxpayers/voters are asking for the same procedural fairness as other CVRD area residents have received from the CVRD Board with regards to a democratic say for CVRD asset buildings and CVRD Public Engagement.

I am writing to express my concerns about the CVRD procedural fairness involving the Saltair taxpayers/residents and to also suggest a solution for the CVRD Board and all Saltair taxpayers/voters with regards to the Saltair Community Centre.

Once the Saltair funds are spent on this old building will the CVRD expect the Saltair taxpayers to continue to financially support this extremely large old building (way to large for such a small community)? Saltair taxpayers may in the end walk away from this building that the CVRD Board has forced Saltair taxpayers to buy, forced debts on Saltair taxpayers with loans, forced taxpayers to pay for a new roof and interior repairs all without a democratic say by Saltair voters. The majority of the Saltair taxpayers/voters do not want their taxation dollars and/or grant funds being spent on this building. The CVRD Board would know this if there had been CVRD Public Meetings for the building over the past 3 years in Saltair. A new purpose built community centre for say \$500,000 has not even been presented as an option.

How can we all work together to ensure procedural fairness in Saltair? Put the re-roofing work on hold and patch the leaks if needed as there are only "several leaks" and no WorkSafeBC issues. Put the unknown interior repairs on hold. The CVRD Board pass a resolution ASAP to hold a Referendum in Saltair to establish if Saltair residents do or do not support taxpayers and/or grant funds being spent on the restoration/renewal/repairs of the Saltair Community Centre. Yes or No.

All other CVRD area residents have had a democratic say in the CVRD asset buildings in their areas and the funding of those building in their CVRD areas. These CVRD area residents have been engaged in CVRD Public meeting with regards to these buildings and the funding of these building.

No Democratic say for Saltair taxpayers/voters with regards to the building and funding of the building for over 3 1/2 years (including purchase & loans).(1 under Notes)

CVRD Board has denied the following Saltair petition for a Referendum to establish "We, the undersigned residents of Saltair petition the CVRD to conduct a referendum for Saltair voters to establish if residents do or do not support taxpayers taxation and/or grant funds being spent on the restoration/renewal/repairs of the Saltair Community Centre (Former Mt. Brenton School)"

No CVRD Public Engagement for Saltair taxpayers/voters with regards to the building and the funding of the building over 3 years since CVRD purchase of the building 22 Aug 2014. (2)

3 years CVRD operational decisions has allowed building deterioration 22 Aug 2014 – Jul 2017 under CVRD ownership with no engineering conditional assessment. (3)

Saltair Recreation Budget 456 funds available for 21 Jul 2014 CVRD staff recommended further building assessments after purchase of the building 22 Aug 2014. Conditional

assessment could have been done in 2014 right after the purchase of the building and not 3 years later Jul 2017 while the building deteriorated. (4) **C1**

CVRD Board not upholding the CVRD Asset Management Policy approved in 2016 by the Board. No determination of long term consequences for this short term decision. No Long Term Financial Plan costs and long term Saltair funds available. (6)

CVRD Directors have never been presented with an Option of a New Saltair Community Centre for say \$500,000. \$300,000 would go a long way towards a new building. Best Practices should have included renewal of old building costs vs demolition costs vs new building costs of a purpose built building for the small Saltair community. New construction costs are far cheaper than renewal of an old building (pre 1990 building materials) containing asbestos, lead paint and mold. (5)



Director Dorey has spoken often of “naysayers”. Is Director Dorey making inaccurate, untrue and misleading statements to the CVRD Directors and the media? The petition to the CVRD is for a referendum is to establish if the Saltair residents want their tax dollars and/or grants being spent on this building or not. The petition is not about if Saltair residents want or do not want a community centre, not about taxation increases and not about programs running in the building. Over 1/2 of Saltair taxpayers/voters petitioning the CVRD Directors for a referendum is not “something bad”. Saltair residents who have been waiting over 3 years for a conditional assessment of the old school building being given direction where to find the McCuaig Engineering Reports on the CVRD public website is also not “something bad” as Director Dorey has indicated to the CVRD Board Directors.

In all the CVRD meetings I have watched or attended I have never heard another CVRD Director make so many derogatory comments about their CVRD area taxpayers/residents. Derogatory comments about over 600 Saltair voters brings into question the integrity and ethics of CVRD Area G Director Mel Dorey.

Procedural fairness would involve the CVRD Directors passing a resolution to hold a Referendum in Area G - Saltair to establish if Saltair residents do or do not support taxpayers and/or grant funds being spent on the restoration/renewal/repairs of the Saltair Community Centre (Former Mt. Brenton School). Yes or No. The re-roofing and interior repairs put on hold until the Referendum process has taken place in Saltair.

Director Dorey has admitted to making mistakes when it comes to the building. Is the spending of \$300,000 Saltair tax dollars and grant funds on this old building just another mistake? The CVRD Board decision to force the Saltair taxpayers in to debt for another 5 years without a democratic say will continue the deterioration of the building and the components that have already exceeded their life span.

Saltair taxpayers/voters are asking for the same procedural fairness as other CVRD area residents have received from the CVRD Board with regards to a democratic say for CVRD asset buildings and CVRD Public Engagement.

Notes

(1) No Democratic say for Saltair taxpayers/voters with regards to the building and funding of the building

- requesting a Referendum on the building for over 3 1/2 years
- no democratic say on purchase of the building and the loans
- no democratic say on the new loan that places the Saltair taxpayers in debt for 5 additional years

(2) No CVRD Public Engagement for Saltair taxpayers/voters with regards to the building and the funding of the building

- No CVRD Public Engagement for over 3 1/2 years to establish if Saltair residents want to fund this building or not
- No CVRD Public Engagement to present renewal of old building vs demolition vs new purpose built building

(3) 3 years of Building Deterioration 22 Aug 2014 – Jul 2017 under CVRD ownership

- CVRD bought building 22 Aug 2014 without due diligence inspection of the building
- 21 Jul 2014 CVRD Staff Report “not allow adequate time for additional building assessments to occur in order to gain a full understanding of the overall present condition of the building.”
“The overall building assessment is only partially complete”
- 21 Jul 2014 CVRD Staff Report “recommend that further building assessment steps are given consideration by the committee.”
- 21 Jul 2014 CVRD Staff Report recommended “hire a certified roofing contractor to perform the recommended maintenance measures to improve function of the roof system.” Did this happen?
- Jul 2014 – 2 Reports prior to purchase of building. Hazmat Survey for asbestos based on demolition of the building & West Coast Roof Inspection Services
- Jul 2016 – Asbestos Report & Air Quality Report due to ceiling tiles in gym falling down & airborne spores 55 times higher than the air we breath outside the building in the gym.
- How many people and daycare children were exposed to these high airborne spore conditions in the gym?

(4) Funds available for CVRD staff recommended further building assessment after purchase of the building 22 Aug 2014

- 2014 Saltair Recreation budget funds available for engineering conditional assessment of building
- 1 Jan 2015 Area G – Gas Tax funds available for engineering conditional assessment of building

(5) CVRD Board never presented with an Option of a New Saltair Community Centre

- Best Practices would have included costs of renewal of old building vs demolition costs vs new building cost of purpose built building for the small Saltair community.
- new construction is far cheaper than renewal of a building with pre 1990 building materials with asbestos & mold abatement/removal/disposal by professionals.
- a new purpose built building that would meet current codes, seismic to allow the building to qualify as a CVRD Emergency Shelter for Saltair residents in the event of an earthquake, accessible to all, asbestos & mould free, big windows for the sketch group, extra plugs for the quilting sewing machines and irons, etc. The Society could be involved in designing the building for the running of Saltair Recreation programs. The building could meet or surpass current environmental regulations. A building that can meet the current recreation needs of Saltair and be designed for additional phases as the community grows in the future. Say \$500,000 but based on the number of talented people in Saltair that number could be even less. Lots of volunteer time, equipment and supplies. The CVRD already owns the land. \$300,000 would go a long ways towards a new Saltair Community Centre.

(6) CVRD Board not upholding the CVRD Asset Management Policy approved in 2016 by the Board.

- No determination of long term consequences for this short term decision.
- No Long Term Financial Plan costs and long term Saltair funds available.

- Has the CVRD Board set a precedent for all CVRD asset buildings? Pick which CVRD assets buildings to support the engineering conditional assessments and others to not support as the CVRD pursues taxpayers funding for those CVRD asset buildings. **C1**

11 Dec 2017 Letter to CVRD CAO Brian Carruthers that he passed on to the "Board"

Good morning Lynne,

By way of this e-mail, I am sharing your concerns and suggestions with the Board.

Regards,

Brian

Brian Carruthers

Chief Administrative Officer

Cowichan Valley Regional District

175 Ingram Street

DUNCAN BC V9L 1N8

Tel: 250.746.2510 / Toll Free: 1.800.665.3955 / Fax: 250.746.

From: N. Smith [mailto:4smithnl@telus.net]

Sent: December 11, 2017 10:49 PM

To: Brian Carruthers <BCarruthers@cverd.bc.ca>

Subject: Saltair Community Centre

Importance: High

Good Day Brian,

I am writing to express my concerns and to also suggest a solution that might work for the CVRD Board, all Saltair taxpayers/voters and the society with regards to the Saltair Community Centre.

It appears that the 29 Nov Board decision was not based on a full understanding of the impact on the Saltair Community Society and the Saltair voters/taxpayers.

At no time has the CVRD Board been presented with the option of a new purpose built building that would meet current codes, seismic to allow the building to qualify as a CVRD Emergency Shelter for Saltair residents in the event of an earthquake, accessible to all, asbestos & mould free, big windows for the sketch group, extra plugs for the quilter sewing machines and irons, etc. The Society could be involved in designing the building for the running of Saltair Recreation programs. The building could meet or surpass current environmental regulations. A building that can meet the current recreation needs of Saltair and be designed for additional phases as the community grows in the future. Say \$500,000 but based on the number of talented people in Saltair that number could be even less. Lots of volunteer time, equipment and supplies. There is even an architect just down the road from us. The CVRD already owns the land. \$300,000 would go a long ways towards a new Saltair Community Centre.

Once the \$300,000 goes into the building the Society and Saltair recreation programs will be trapped in a building that has so many issues and needs a large infusion of funds for restoration/renewal/repairs. Replacing the roof will not stop the deterioration of this 67 year old school building. An Asset Management Long Term Financial Plan for this building would have clearly shown the gap between the long term costs and the available Saltair funds. There was no demonstration of the long term consequences for this short term decision under the CVRD Asset Management Policy.

As it stands the CVRD Board has approved the \$300,000 funds for the roof replacement and interior repairs. The work could be put on hold until after a Saltair Referendum has been held in the next 3 or 4 months (when the snowbirds come home). If the community votes to support funding the current Community Centre then the funds are already in place and a small time frame has been used. If the community votes to not support the funding of the building then the gas tax funds can be returned to the Area G Gas tax fund, the Surplus Operating can remain in the Surplus Operating account and the loan would not be needed. As no work or material by Top Line. Their contract with the CVRD would most likely have a cancellation clause. This might be cheaper in the long run.

At some point if the Saltair community as a whole decides there is a need for a community centre then funds can be accumulated over the next few years and the Society can continue to use the building as is with a few roof repairs to deal with the leaks.

Mel and some of the others in the community either failed to read the petition or wanted to make up their own version of what was written on it and mislead people by saying the petition was against having a community centre and against the Society running programs in the building. Quite sad when people who others rely on for information mislead them with false statements. The Petition states simply and clearly what the Petition is for. "We, the undersigned residents of Saltair petition the CVRD to conduct a referendum for Saltair voters to establish if residents do or do not support taxpayers taxation and/or grant funds being spent on the restoration/renewal/repairs of the Saltair Community Centre (Former Mt. Brenton School)" Saltair residents have been asking Mel for a referendum for over 3 1/2 years and the community felt that the CVRD Directors would recognize the large number who have been waiting all this time for a referendum for a democratic say on the building and funding of the building with over 600 signing the petition.

The 24 Nov 2017 Staff Report for the 29 Nov CVRD Board meeting has quite a few holes in it and may have been confusing to the Board Directors as they have never been shown an option for a newly built community centre before this report being brought forward.

What documentation qualifies this as an "emergency replacement of the failing roof system and interior repairs"?

I have spoken with WorkSafeBC and they have not declared an emergency or deemed any urgency.

The Jul 2017 McCuaig Engineering reports recommended the roof be replaced but did not state it was an emergency.

In the report the Society "At present, interior water damage appears to be minimal in the areas of the leaks (peeling paint and ceiling drywall)

Society "roof system is now leaking in several places"

Can the roof not be patched in these several places that are leaking? Replacement of an approx 20,000 sq. ft. when it is leaking in several places may be excessive at this time.

Conversations have been had with 4 of the roofing firms that bid on the job. They all said that Jackie from the Society called them and asked them to give a quote on the roof replacement. They were given no sq.ft., no tender, no scope of work, no materials to be used, no specifications, no option work,

no sub-roof, etc. All the firms came up with different sq.ft. They made up their own specification for the job and then put in a bid. One did not bid on the gym due to the mould. One said that the bid was based on the roof but the work would stop and be re-bid if additional work was required. It seems that there was no CVRD Procurement process followed for the bids. If time is taken to review and compare the bids it will clearly show there firms did not give quotes on the same specifications. The low bid may not have been based on the same work, materials, etc of the other bids. This brings into question the bid process for this CVRD asset. What firm will be monitoring the roofing work? What firm will be signing off on the trusses and rafters condition at the CVRD on this project on a CVRD Asset?

Were are the bids for “interior repairs”? Where are the documents for these interior repairs to qualify as an “emergency”? What exactly are the interior repairs? If it involves the gym then there would have to be quotes from asbestos abatement/removal/disposal firms and mold abatement/removal/disposal firms.

The CVRD Board bought the building 22 Aug 2014 and the building has continued to deteriorate for 3 years. Area G Gas tax funds were available 1 Jan 2015 to follow the CVRD staff 22 Jul 2014 recommendation for further assessments for a fuller understanding of the building. Mel could have allocated the gas tax funds to be used 1 Jan 2015 and the conditional assessment could have been done 2 1/2 years ago instead of in Jul 2017. Did Director Dorey not have a standard of duty to the board to keep on top of this CVRD asset in his CVRD area?

This has become quite the mess not just in Saltair but at the CVRD Board.

How can we all work together to solve this mess? Put the reroofing work on hold and patch the leaks if needed as there are only “several leaks” and no WorkSafeBC issues. Put the mystery interior repairs on hold. The CVRD Board pass a resolution to hold a Referendum to establish Saltair residents do or do not support taxpayers and/or grant funds being spent on the restoration/renewal/repairs of the Saltair Community Centre. Yes or No.

If No then the Saltair Community can look at a new purpose built building that the Society can run the Saltair recreation programs in. The Society will not have to deal with all the issues of the old building and can concentrate on Saltair Recreation programs.

I am not sure that the CVRD Board Directors had the whole picture presented to them for them to make an informed decision. I think that most of them would feel awful if they realized they had condemned the society to only having this building to operate as a Community Centre and run the Saltair recreation programs in.

I am very aware that Mel is the Area G Director at the CVRD Board. Just listening to the meeting videos it is clear he has lost his focus on this community with his comments and can only focus on this building and the society as he feels this will be his legacy to Saltair.

You have said you take direction from the board but I do notice in meeting you whisper in the ear of the Chair so I assume you have a relationship that can help find a solution before it is to late. \$300,000 into a building that Saltair taxpayers may later decide to walk away from would not be prudent use of Saltair funds.

Thank you for your time.

Regards,

Lynne Smith

Saltair taxpayer



December 31, 2017

Board of Directors
Cowichan Valley Regional District
175 Ingram Street. Duncan, BC
V9L 1N8

Members of the Board,

Re: Cowichan Housing Association - Cowichan Valley Regional District Service Contract (2015 – 2018) Annual Report

On behalf of Cowichan Housing Association, I am pleased to submit our Annual Report in accordance with requirements under our Service Agreement. I would also like to convey our continued appreciation for this funding as well as the opportunity to work on fostering affordable housing and prevention of homelessness in the Cowichan Region.

As you will see in our report, Cowichan Housing Association has been able to accomplish a great deal over the past year in support of homelessness prevention, tenant and landlord education, housing assistance, community collaboration and affordable housing dialogue. We look forward to the coming year to build upon these achievements.

Sincerely,



Terri Mattin Dame
Executive Director



**Cowichan Housing Association
Cowichan Valley Regional District Service Contract (2015 – 2018)
Annual Report**

December 31, 2017

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Cowichan Housing Association

Cowichan Valley Regional District Service Contract (2015 – 2018)

Annual Report

December 31, 2017

1. Purpose of this Report

The purpose of this report is to provide an overview of activities and outcomes to the Cowichan Valley Regional District in accordance with requirements under our Service Agreement. The purpose of the funding granted to Cowichan Housing Association (CHA) under that agreement is to continue our work in dealing with the issues of homelessness in the Cowichan Valley, with the focus of homelessness prevention and working on ensuring affordable housing in the entire Cowichan Region.

2. Highlights

During 2016 - 2017, CHA built upon previous work that established a Homelessness Prevention Program, conducted community consultations on the issue of Youth Homelessness, developed a Business Case for a Housing Trust, conducted broad-based research and data collection on affordable housing and homelessness issues and solutions, and worked to build community collaboration to achieve the following:

Resources and Leveraging

In June of 2015, the Cowichan Valley Regional District entered into an agreement with the newly formed Cowichan Housing Association (CHA) to support CHA by providing \$315,435 to allow for the work “in dealing with the issues of homelessness in the Cowichan Valley, with the focus of homelessness prevention and working on ensuring affordable housing in the entire Cowichan region”. We have been able to use these funds both for direct programming as well as for leveraging other project funds to serve the community. As at October 31, 2017, we have expended \$140,612 of the original \$315,435 and have a balance \$174,823 remaining that will be used over the coming two years.

During 2015 – 2017, CHA was able to leverage approximately \$286,460 in grants and/or approvals.

- Completed a two year (2015-2017) HPS Rural and Remote Funding Grant of approximately \$65,000, and obtained approval for a further one year grant (2017/2018) of \$65,000 to assist with housing loss prevention and homelessness prevention as well as to develop a collaborative approach to homelessness and affordable housing in the Cowichan Region.
- Obtained approval for a grant of \$156,460 from HPS Innovative Solutions to work on Youth Housing First.

Homelessness Prevention Programming

Completed a two year program ending April 2017 that provided:

- 2016 Homelessness Action Week - Day of Services: drew over 300 people to this third annual event to take advantage of goods and services available.

- 6 Ready to Rent classes with a total of 65 participants
- 4 RentReady youth-oriented classes with 25 youth
- Education to local landlords, property managers and local area non-profit housing providers.
- Updated our 33-page Community Resource Guide for Service Providers and developed a brochure-style Street Survival Guide that has been well received and well used.
- Provided assistance to 5 individuals experiencing challenges meeting their rent or hydro payments.

Since April of 2017 we have completed a further:

- 4 Ready to Rent courses with 40 participants
- 10 Emergency Assistance Grants assisted individuals to address financial challenges and maintain their housing
- 75+ information and referrals to individuals to assist with housing challenges

Community Collaboration

- Partnered with four key community organizations to hold three community events to develop collaboration around homelessness and affordable housing
- Helped to form the Cowichan Coalition and now working to facilitate development of its structure and organization
- Launched the Close to Home: Housing First for Youth Project and completed a comprehensive needs assessment and draft Housing First for Youth Plan.

Housing Partnerships and Resources

- Hosted three community meetings to facilitate networking and planning for affordable housing
- Continued to explore models and potential for the development of a local housing fund to leverage provincial and federal funding for affordable housing
- Co-hosted a workshop for CVRD Elected Officials and Staff to examine potential models

Research and Data

- Continued to work to improve data collection and use through the development of a comprehensive database containing information on both needs for and supply of housing, which will provide the means for an evidence-based approach to demonstrating the current housing challenges and often overlooked costs such as health care, policing, etc.

Community Education and Awareness

- Produced a series of snapshots on housing and homelessness issues and co-produced Cowichan Voices Video with Social Planning Cowichan (www.cowichanhousing.com).

During 2018 our planned activities are as follows:

Affordable Housing

- Develop an Affordable Housing Strategy/Action Plan
- Facilitate development of two affordable housing projects for youth
- Facilitate the Ad Hoc Affordable Housing Committee to research, develop partnerships and leverage funding to serve the development of community projects.

Collaboration Building

- Work with the Cowichan Valley Regional District to continue to explore and develop a local government partnership to support affordable housing development
- Work to develop the Cowichan Coalition organizational and operational structure to build its capacity to be a leading entity for addressing homelessness and affordable housing. Assisting in the development of the Community Plan.

Community Education and Awareness

- Provide 10-15 presentations or workshops to a range of audiences including community organizations and government on topics of interest including Affordable Housing needs and gaps, partnership development, housing development opportunities, and funding potential.

Housing Loss Prevention

- Continue to offer programming for Emergency Rental Subsidies, Tenant and Landlord Education and Housing Information and Referral. Target service levels: 8 educational sessions, 100 information and referrals, 15-20 Rent Subsidies.

Research, Data and Policy Analysis

- Continue to gather and update our data resources and build a comprehensive database to serve the Cowichan Region
- Keep abreast of new provincial and federal policy and program developments and conducting analysis to examine potential new investments for the Cowichan Region
- Update our snapshot series to offer current information on affordable housing to the Cowichan Region.

Leveraging Resources

- Apply for and facilitate other granting opportunities to serve affordable housing and homelessness prevention

3. Cowichan Housing Association Background

3.1 Our Vision

At the Cowichan Housing Association (CHA), we believe that stable, secure, accessible and affordable housing is foundational to healthy individuals, families and communities. We work to prevent homelessness and increase affordable housing options in the Cowichan Region through research, community development, homelessness prevention programming, and facilitating affordable housing development.

Cowichan Housing Association (CHA) evolved out of the work of Social Planning Cowichan (Regional Affordable Housing Directorate). We officially incorporated on January 14, 2015 with five founding board members: Brigid Reynolds, Chris Hall, Monica Finn, Debbie Williams and Tina Schoen.

In June of 2015, the Cowichan Valley Regional District entered into an agreement with the newly formed Cowichan Housing Association (CHA) to support CHA by providing \$315, 435 to allow for the work “in dealing with the issues of homelessness in the Cowichan Valley, with the focus of homelessness prevention and working on ensuring affordable housing in the entire Cowichan region”.

3.2 Our Board

As at December 2017 our Board of Directors is as follows (for more information see <http://www.cowichanhousing.com/people.html>):

Chris Hall ((Chair)
Craig Marchinko (Vice Chair)
Gail Calderwood (Treasurer)
Monica Finn (Secretary)
James Cosh
Georgie Jackson
Morgan McLeod
Debbie Williams

3.3 Our Strategic Plan Goals

2015-2016 saw concerted organizational development and strategic planning, as well as the development of our website, Facebook page and various informational materials.

I. Prevent Homelessness in the Cowichan Region

This goal will be achieved by keeping knowledgeable, advocating and, providing programs and services to improve understanding and needs both to those experiencing housing challenges and those seeking to provide housing.

II. Increase affordable housing options in the Cowichan Region

This goal will be achieved by taking a leadership role in bringing together groups and organizations with an interest in supplying housing.

III. Create a financial plan to support both CHA's goals and the region's affordable housing needs. This will be achieved by developing a sustainable financial framework that funds CHA'S activities and the development of affordable housing units in the region.

IV. Be an effective, healthy and sustainable organization.

This goal will be achieved by regular and on-going organizational assessment and reflection.

Our Two-Year Priorities

CHA's priorities during 2016-2018 are to:

1. Continue to address housing loss and prevention of homelessness.

2. Build stronger foundations for community collaboration for homeless prevention and affordable housing, pulling together all of the organizations working toward these goals to forge collaborative working structures and action plans.
3. Build a comprehensive data base and repository for housing-related information in the CVRD.
4. Identify gaps and priorities and targets for affordable housing project(s).

4. Activities and Results

4.1 Resources and Leveraging Funds

During 2015 – 2017, with the assistance of the CVRD funding, CHA was able to leverage a total of approximately \$286,460 in grants to achieve our aims.

- Two HPS Rural and Remote Funding Grants totaling approximately \$130,000 to work on housing loss prevention and homelessness prevention as well as to develop a collaborative approach in the Region.
- A grant of \$156,460 from HPS Innovative Solutions to work on Youth Housing First.

4.2 Homeless Prevention Programming

A two year project funded by the federal HPS began in May 2015 and ended March 31 2017 enabling CHA to provide a range of services including Ready to Rent education, Landlord and Tenant education, Emergency Housing Assistance, and Community Resource Guides.

April 2015-March 2016 Highlights

- Day of Services: October Homelessness Action Week drew over 100 people to this third annual event to take advantage of goods and services available.
- 62 people participated in five Ready to Rent classes
- 19 youth participated in w RentReady youth-oriented classes were also held in the fall of 2015; one at the alternate high school and one at Hiiye-yu Lelum.
- 25 people participated in 2 meetings with local landlords and property managers. Presentations were given by Ready to Rent BC, Warmland Shelter and Landlords BC.
- A meeting was held with local area non-profit housing providers. Those present appreciated the opportunity to share challenges and information.
- CHA produced a 33-page Community Resource Guide for Service Providers working with people who are Homeless and/or living on a low Income.
- Assistance to families: From January to December 2015 a total of \$15,362 was dispersed to 39 families in need of assistance; 20 for assistance due to eviction notices and 19 facing Hydro disconnection.
- Affordable Housing Capacity Building: Cowichan Housing Association hosted a workshop with representatives of CMHC and BC Housing on Financing Options for Affordable Housing.
- A series of Community Education workshops informed the public and community organizations.

April 2016- March 2017 Highlights

- Homelessness Action Week Events - Day of Services: In 2016, Over 300 people attended this third annual event to take advantage of goods and services available. Over 25 service agencies supported the day and dozens of people and businesses offered an array of valuable donations and volunteered their time to work at the event.
- 6 Ready to Rent classes with a total of 65 participants; 42 of whom graduated with certificates.
- 4 RentReady youth-oriented classes were also held; one at the alternate high school and one at Hiiye-yu Lelum. 25 youth participated in these sessions.
- Two meetings were held with local landlords and property managers, 25 people participated. Presentations were given by Ready to Rent BC, Warmland Shelter and Landlords BC.
- One meeting was held with local area non-profit housing providers. Those present appreciated the opportunity to share challenges and information.
- CHA updated our 33-page Community Resource Guide for Service Providers working with people who are Homeless and/or living on a low Income. CHA has also developed a brochure-style Street Survival Guide that has been well received and well used.
- Emergency Housing Assistance: provided assistance to 5 individuals experiencing challenges meeting their rent or hydro payments.

During the 2017-2018 fiscal year, we received another grant from HPS Rural and Remote that enabled us to continue provision of these services. To date we have completed:

- 4 Ready to Rent courses
- 6 Emergency Assistance Grants
- 75+ information and referrals

4.3 Community Education and Awareness

During 2017, CHA produced a series of snapshots on housing and homelessness issues and co-produced Cowichan Voices Video with Social Planning Cowichan (available at www.cowichanhousing.com).

HOUSING SNAPSHOT SERIES

[Affordable Housing Snapshot](#)

[Rental Housing Snapshot](#)

[Cost of Homelessness Snapshot](#)

We also presented to approximately 15 organizational meetings, plus community forums noted below.

4.4 Community Collaboration Building

Many community organizations are providing emergency and responsive services to assist individuals to obtain shelter, food, and employment. CHA's Prevention Programming that includes Ready to Rent education, information and referral and housing assistance is an important component of service and response. However, it is imperative that we also find solutions that work for the long-term, including the development of affordable housing itself.

Numerous representatives of key organizations have been engaged in dialogue about the need for coordination, including: Local governments, Island Health, Our Cowichan, Cowichan Division of Family Practice, Cowichan Tribes, First Nations Health Authority, H'ulh-etun Health, House of Friendship, Ministry of Children and Family Development, Cowichan Valley Midwives, RCMP, School District 79, Cowichan Women Against Violence Society, Canadian Mental Health Association, businesses, Faith-based organizations, etc.

These issues have also been discussed at numerous community tables including the Duncan CAB (Homeless Partnering Strategy), CVRD Community Safety Advisory Commission, Cowichan Harm Reduction Roundtable, Cowichan Health Network, Social Planning Cowichan, the Cowichan Safe Needle Disposal Committee, the Mental Health and Substance Use Collective Impact table, and Safer Pregnancies Collaborative.

In November 2016, CHA co-hosted an Impact workshop and film screening with Board Meets Board and Social Planning Cowichan (SPC). The Impact workshop drew approximately 50 community organizations to discuss the issue of homelessness. It was determined that the current fragmented approach to this issue requires an initial step to develop a “Container” for the work.

CHA works with a range of community partners to develop a collaborative, coordinated, and proactive model in support of a broader systematic approach to addressing homelessness and housing needs in the Cowichan Region. This will be accomplished through working collaboratively to develop a coordinated, comprehensive strategy to address homelessness and securing community resources to foster a Housing First approach and affordable housing.

During 2017 we co-hosted two community forums to bring together a range of organizations to discuss and plan a coordinated approach to addressing the issues.

Everyone Deserves a Home Community Report:

http://www.cowichanhousing.com/uploads/4/9/6/0/49605357/everyone_deserves_a_home_community_report_april_26_2017_final.pdf

In October 2017 a Coalition of community partners has been established and is working under four streams to address homelessness and affordable housing issues.

CHA facilitates the Ad Hoc Affordable Housing Committee under the Coalition.

4.5 Housing Partnerships and Funding

CHA has been working to explore the potential for an HTF in the Cowichan Region. Housing Trust Funds (HTFs) were initiated in the US in the late 1970s with the aim of building capital reserves, from which non-profit housing providers could apply for a capital grant to assist in funding new affordable housing or retrofitting existing affordable housing. There is no specific legislation or “cookie cutter” template for HTFs, as each one is established in relation to local needs. There are approximately 20 in British Columbia, 2 of which are in Vancouver Island Regional Districts.

Following the completion of the 2014 CVRD Needs Assessment, Social Planning Cowichan obtained funding from the BC Real Estate Foundation to further advance the potential for setting up a Business Case for a Cowichan Valley Housing Trust Fund. This document provided an overview of housing issues and needs in the Cowichan Valley, and a synopsis of information presented in the Business Case.

During 2017 we continued to foster dialogue around the potential for local government involvement in affordable housing. We co-hosted a one day workshop for CVRD Elected Officials and staff in November 2017 on the issues and potential frameworks for partnering with local governments. We are following up to develop recommendations for the CVRD's consideration.

4.6 CHA Database

CHA is working to improve data collection and use through the development of a comprehensive and clear database containing information on both needs for and supply of housing, which will provide the means for an evidence-based approach to demonstrating the current housing challenges and often overlooked costs such as health care, policing, etc.

For a strategic approach to a Housing First program, it is imperative that a data set be available in support of the program. Without such data, approaches for partnerships with local and senior government will be difficult to obtain. The data will also enable CHA to prepare a submission to regional government for the creation of a trust fund to assist in the development of affordable housing.

A Database Research Coordinator was engaged in 2017 to gather, organize and synthesize housing-related information on the following:

What is the status of housing and shelter supply and need in the Cowichan Region?

- Actual housing supply – rental, owned, public/social – both shelter and housing
- Potential supply – lands available, local funding available (e.g., community organizations)
- Housing demand – rental and owned (vacancy rates, population and housing projections)
- Housing need – both housing and shelter (PIT counts, qualitative research both local and other)

From this information and data sources, we will proceed to build a comprehensive data base in 2018.

4.7 Youth Homelessness and Housing First

In June and July 2016, Cowichan Housing Association convened two community meetings involving over fifty organizations concerned with the spike in youth homelessness. Concurrently, the Mental Health and Substance Use (MHSU) Collective Impact Committee identified at risk youth as a priority and a cross sectoral team of community partners meet together to address challenges that youth face through two working groups.

On October 24 2016, CHA hosted a meeting with members of the MHSU to explore ideas for a project under Innovative Solutions. A partnership was formed with OCCHN, SPC, CVDFP to develop a Housing First Initiative.

An application was submitted to ESDC Social Innovations program in November 2016 and in spring of 2017, CHA was awarded a grant to undertake this initiative. To date we have completed a comprehensive needs assessment and draft Housing First Plan. We are currently working on a Youth Housing Plan.

Youth Housing First Initiative – Close to Home Overview

<http://www.cowichanhousing.com/housing-first-project.html>

5. Budget Report

The Annual Financial Report for Cowichan Housing Association for 2016/17 fiscal year is attached as Appendix A. Please note that our fiscal year is April to March and our current fiscal ends March 2017.

As at October 31, 2017, we expended \$140,612.00 of the original \$315,435.00 service contract and have a balance \$174,823.00. We will expend the remaining funds after the current year-end over the two fiscal years of 2018/19 and 2019/20. The following section outlines our 2018 work plan.

6. 2018 Work Plan

During 2018 our planned activities are as follows:

Affordable Housing

- Develop an Affordable Housing Strategy/Action Plan
- Facilitate development of two affordable housing projects for youth
- Facilitate the Ad Hoc Affordable Housing Committee to research, develop partnerships and leverage funding to serve the development of community projects

Collaboration Building

- Work with the Cowichan Valley Regional District to continue to explore and develop a local government partnership to support affordable housing development
- Work to develop the Cowichan Coalition organizational and operational structure to build its capacity to be a leading entity for addressing homelessness and affordable housing. Assisting in the development of the Community Plan

Community Education and Awareness

- Provide 10-15 presentations or workshops to community organizations and government on topics of interest including Affordable Housing needs, gaps, partnership development, development opportunities, and funding potential

Housing Loss Prevention

- Continue to offer programming for Emergency Rental Subsidies, Tenant and Landlord Education and Housing Information and Referral. Target service levels: 8 educational sessions, 100 information and referrals, 15-20 Rent Subsidies.

Research, Data and Policy Analysis

- Continue to gather and update our data resources and build a comprehensive database to serve the Cowichan Region
- Keep abreast of new provincial and federal policy and program developments and conducting analysis to examine potential new investments for the Cowichan Region
- Update our snapshot series to offer current information on affordable housing to the Cowichan Region

Leveraging Resources

- Apply for and facilitate other granting opportunities to serve affordable housing and homelessness prevention

COWICHAN HOUSING ASSOCIATION

FINANCIAL STATEMENTS

MARCH 31, 2017

(Unaudited – Notice to Reader)

DOROTHY ALEXANDER, CPA
Chartered Professional Accountant
911 Arbutus Avenue
Duncan, B.C. V9L 5X5
Tel: 250-748-7231 Fax: 250-748-7261

NOTICE TO READER

On the basis of information provided by management, I have compiled the balance sheet of Cowichan Housing Association as at March 31, 2017 and the statement of operations and project report for the ten months then ended.

I have not performed an audit or a review engagement in respect of these financial statements and, accordingly, I express no assurance thereon.

Readers are cautioned that these statements may not be appropriate for their purposes.



Duncan, British Columbia
August 21, 2017

CHARTERED PROFESSIONAL ACCOUNTANT

**COWICHAN HOUSING ASSOCIATION
BALANCE SHEET
MARCH 31, 2017**
(Unaudited - see Notice to Reader)

	2017	2016
ASSETS		
<u>Current Assets:</u>		
Cash	199,969 \$	264,454
Accounts Receivable (Note 1)	17,258	7,183
Prepaid Expenses	0	1,058
	<u>217,227</u>	<u>272,695</u>
<u>Property Plant and Equipment:</u> (Note 2)	<u>2,042</u>	<u>1,556</u>
Total Assets	<u>219,269</u> \$	<u>274,251</u>
LIABILITIES & NET ASSETS		
<u>Current Liabilities:</u>		
Accounts Payable (Note 3)	8,788 \$	5,979
Deferred Revenue (Note 4)	210,481	268,272
	<u>219,269</u>	<u>274,251</u>
<u>Net Assets:</u>		
Balance , beginning of period	0	0
Net Income (Loss) for the period	0	0
Balance, end of period	<u>0</u>	<u>0</u>
Total Liabilities & Net Assets	<u>219,269</u> \$	<u>274,251</u>

Approved by Directors

The accompanying notes are an integral part of these statements.

COWICHAN HOUSING ASSOCIATION
STATEMENT OF OPERATIONS
for the ten months ended March 31, 2017
(Unaudited - see Notice to Reader)

	2017	2016
<u>Revenue:</u>		
Service Canada Grant	30,623	\$ 37,341
Operating Grant	57,791	45,163
Interest Income	1,039	984
Miscellaneous Income	2,250	68
	91,703	83,556
 <u>Expenses:</u>		
Salaries and Benefits	58,889	52,707
Honorariums	968	635
Subcontractors	10,815	4,495
Advertising and promotion	2,529	60
Program supplies and fees	3,161	3,086
Rental Assistance	1,778	7,586
Conferences and training	624	1,084
Insurance	1,042	995
Travel	735	380
Meeting expenses	1,395	729
Meals and refreshments	487	2,048
Accounting and bookkeeping	2,600	2,217
Amortization	495	275
Office supplies and administration	835	1,972
Printing	1,209	912
Rent	4,000	4,375
Non recoverable GST	141	0
	91,703	83,556
 <u>Net Operating Income (Loss) for the period</u>	 0	 \$ 0

The accompanying notes are an integral part of these statements.

**COWICHAN HOUSING ASSOCIATION
PROJECT REPORT
for the ten months ended March 31, 2017
(Unaudited - see Notice to Reader)**

	2017		2016	
	OPS	HPS	OPS	HPS
Revenue:				
Service Canada Grant	\$	\$ 30,623	\$	\$ 37,341
Operating Grant	57,791		45,163	
Interest Income	1,039		984	
Miscellaneous Income	2,250		68	
	<u>61,080</u>	<u>30,623</u>	<u>46,215</u>	<u>37,341</u>
Expenses:				
Salaries and Benefits	35,834	23,055	30,776	21,932
Honorariums	0	968	50	585
Subcontractors	9,855	960	2,880	1,615
Advertising and promotion	2,381	149	388	0
Program supplies and fees	1,093	2,067	1,481	1,605
Rental Assistance	0	1,778	0	7,586
Conferences and training	624		584	500
Insurance	1,042		995	0
Travel	594	140	205	175
Meeting expenses	572	823	574	155
Meals and refreshments	15	473	348	1,700
Accounting and bookkeeping	2,600		2,217	0
Amortization	495		275	0
Office supplies and administration	784	51	1,054	590
Printing	295	913	215	696
Rent	4,000		3,800	575
Non recoverable GST	99	43	0	0
	<u>60,283</u>	<u>31,420</u>	<u>45,842</u>	<u>37,714</u>
Project Income (Loss) for the period	<u>797</u>	<u>-797</u>	<u>373</u>	<u>-373</u>



ELECTORAL AREA SERVICES COMMITTEE REPORT

OF MEETING HELD DECEMBER 20, 2017

DATE: December 21, 2017

To: Board of Directors

1. That a bylaw be prepared to amend “CVRD Bylaw No. 3573 - Electoral Area H – North Oyster Local Service (Fire Protection) Area Establishment Bylaw”, to increase the maximum annual requisition limit by 25%.

Electoral Area Directors only vote on the following under Part 14 - Planning and Land Use Management of the Local Government Act:

2.
 1. That Development Permit Application No. 08-B-17DP (2699 Courtney Way) be approved; and
 2. That the General Manager of Land Use Services be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 3510.
3.
 1. That amendment bylaws for Rezoning Application No. 01-B-17RS (1975 Renfrew Road) be forwarded to the Board for consideration of 1st and 2nd reading;
 2. That the referrals to BC Transit, Island Health, Shawnigan Lake Volunteer Fire Department, Ministry of Transportation and Infrastructure, Agricultural Land Commission and RCMP be accepted; and
 3. That a public hearing be scheduled with Directors from Electoral Areas A, B and C as delegates.



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4167

**A Bylaw to Amend CVRD – Honeymoon Bay Local Service
(Community Water Supply and Distribution) Establishment Bylaw No. 10, 1993**

WHEREAS the Board of the Cowichan Valley Regional District established the *Honeymoon Bay Water Service Area* under the provisions of Bylaw No. 1588, cited as "**CVRD – Honeymoon Bay Local Service (Community Water Supply and Distribution) Establishment Bylaw No. 10, 1993**", as amended;

AND WHEREAS the Regional District wishes to further amend Bylaw No. 1588 by reducing the boundary to exclude PID: 005-186-501, Lot 1, Section 13, Renfrew District (situated in Cowichan Lake District), Plan VIP 10260;

AND WHEREAS the owner of the above noted property has petitioned the Regional District to have their property excluded from the service area;

AND WHEREAS the Director for Electoral Area F – Cowichan Lake South/Skutz Falls has consented, in writing, to the adoption of this bylaw;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This bylaw may be cited as "**CVRD Bylaw No. 4167 – Honeymoon Bay Local Service (Community Water Supply and Distribution) Amendment Bylaw, 2018**".

2. **AMENDMENT**

That CVRD Bylaw No. 1588 be amended by deleting the existing Schedule A and replacing it with the Schedule A attached to this bylaw.

READ A FIRST TIME this _____ day of _____, 2018.

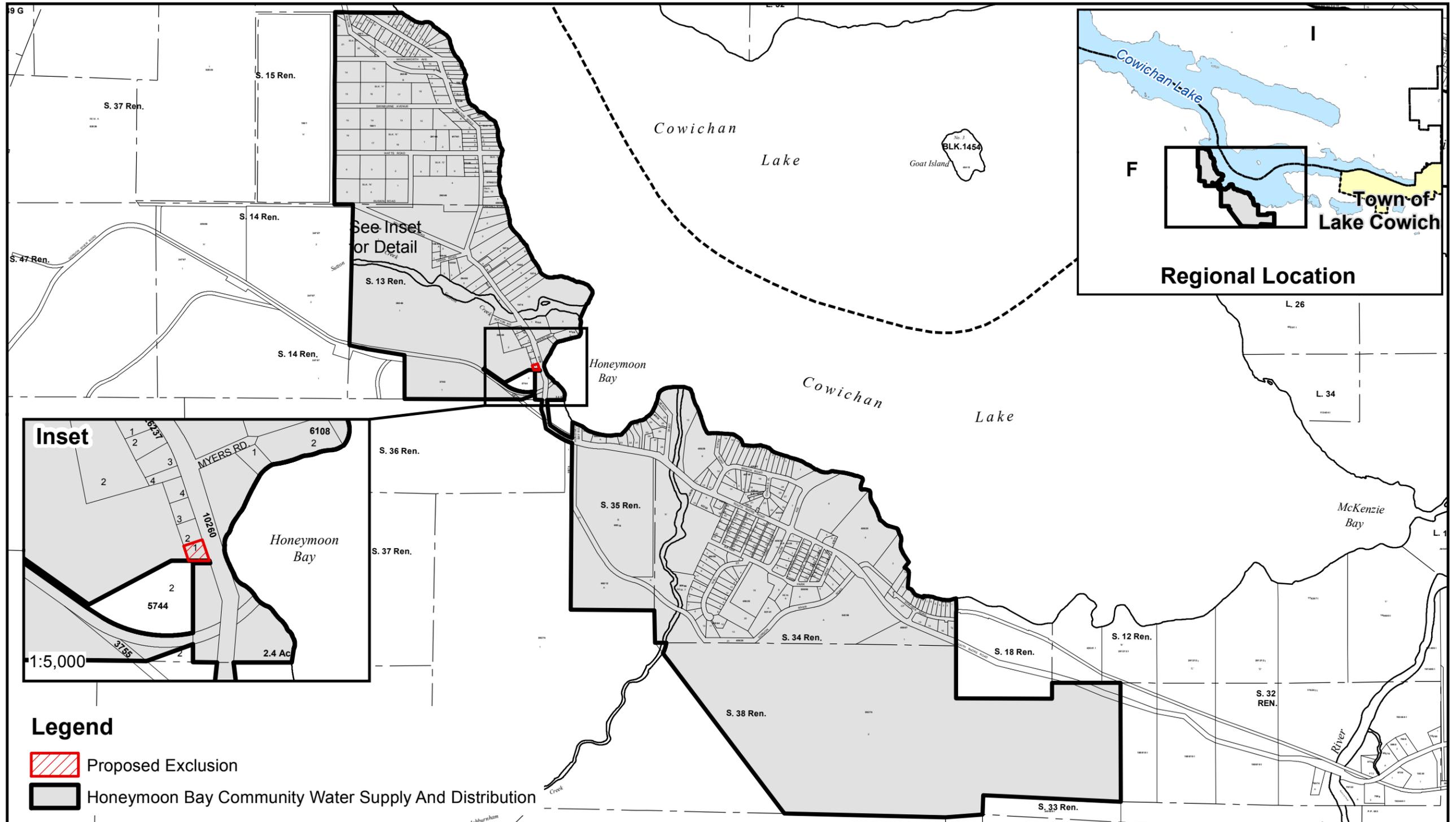
READ A SECOND TIME this _____ day of _____, 2018

READ A THIRD TIME this _____ day of _____, 2018.

ADOPTED this _____ day of _____, 2018.

Chairperson

Corporate Secretary



Schedule A to CVRD Bylaw No. 1588 - CVRD - Honeymoon Bay Local Service
 (Community Water Supply and Distribution) Establishment Bylaw No. 10, 1993.

As amended by Bylaw No. 4167. Adopted _____, 2018



**COWICHAN VALLEY REGIONAL DISTRICT
BYLAW No. 4168**

**A Bylaw to Amend Honeymoon Bay Water System Debt Repayment
Service Establishment Bylaw No. 2967**

WHEREAS the Board of the Cowichan Valley Regional District established the *Honeymoon Bay Water Service Area* under the provisions of Bylaw No. 2967, cited as "**CVRD Bylaw No. 2967 - Honeymoon Bay Water System Debt Repayment Service Establishment Bylaw, 2007**", as amended;

AND WHEREAS the Regional District wishes to further amend Bylaw No. 2967 by reducing the boundary to exclude PID: 005-186-501, Lot 1, Section 13, Renfrew District (situated in Cowichan Lake District), Plan VIP 10260;

AND WHEREAS the owner of the above noted property has petitioned the Regional District to have their property excluded from the service area;

AND WHEREAS the Director for Electoral Area F – Cowichan Lake South/Skutz Falls has consented, in writing, to the adoption of this bylaw;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This bylaw may be cited as "**CVRD Bylaw No. 4168 – Honeymoon Bay Water System Debt Repayment Service Amendment Bylaw, 2018**".

2. **AMENDMENT**

That CVRD Bylaw No. 2967 be amended by deleting the existing Schedule A and replacing it with the Schedule A attached to this bylaw.

READ A FIRST TIME this _____ day of _____, 2018.

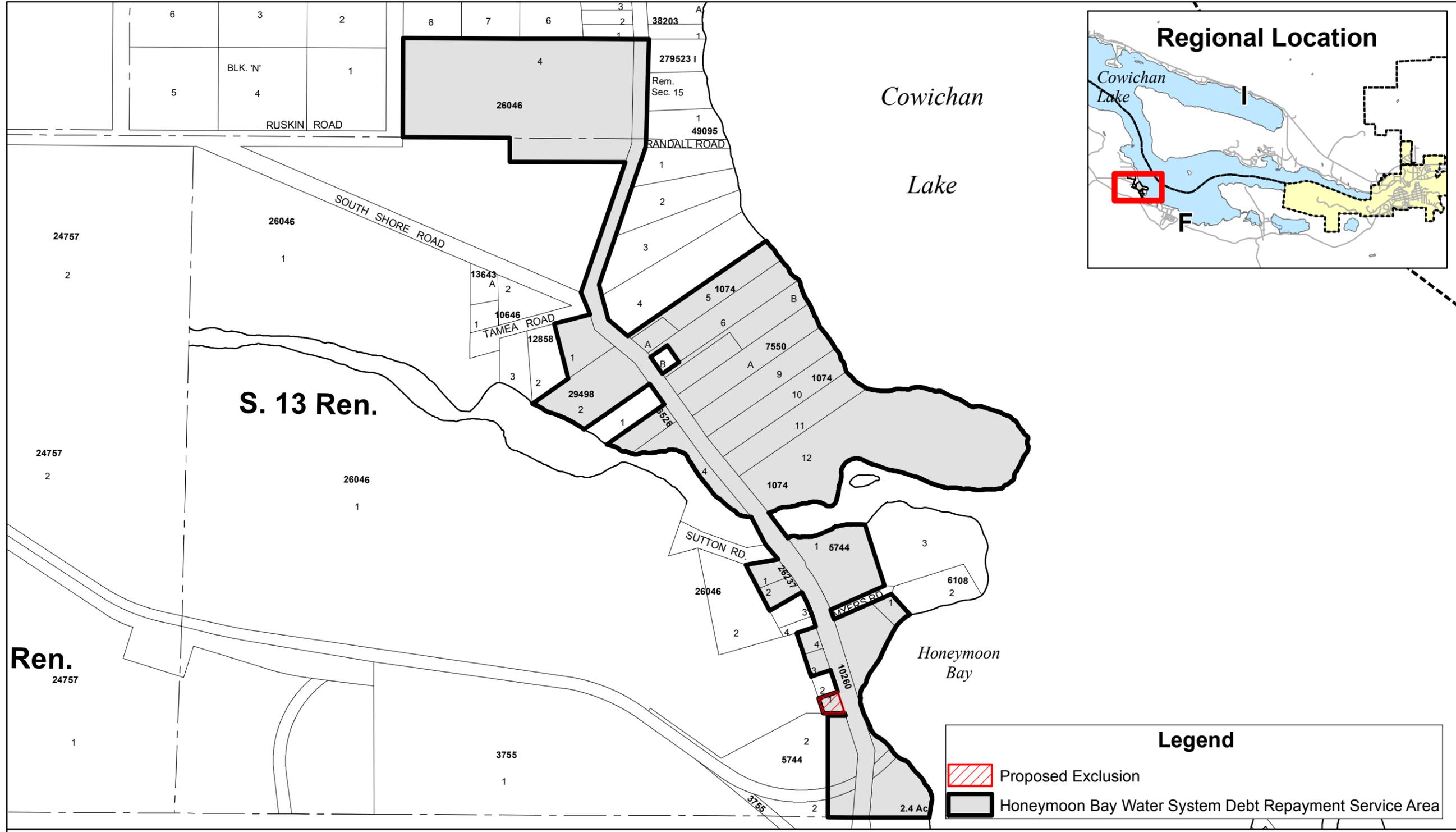
READ A SECOND TIME this _____ day of _____, 2018

READ A THIRD TIME this _____ day of _____, 2018.

ADOPTED this _____ day of _____, 2018.

Chairperson

Corporate Secretary





COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4169

A Bylaw to Amend Honeymoon Bay Well No. 2 Debt Repayment Service Establishment Bylaw No. 3980

WHEREAS the Board of the Cowichan Valley Regional District established the *Honeymoon Bay Well No. 2 Debt Repayment Service Area* under the provisions of Bylaw No. 3980, cited as "**CVRD Bylaw No. 3980 – Honeymoon Bay Well No. 2 Debt Repayment Service Establishment Bylaw, 2016**" and "**CVRD Bylaw No. 3981 – Honeymoon Bay Well No. 2 Debt Repayment Service Loan Authorization Bylaw, 2016**";

AND WHEREAS the Regional District wishes to amend Bylaw No. 3980 by reducing the boundary to exclude PID: 005-186-501, Lot 1, Section 13, Renfrew District (situated in Cowichan Lake District), Plan VIP 10260;

AND WHEREAS the owner of the above noted property has petitioned the Regional District to have their property excluded from the service area;

AND WHEREAS the Director for Electoral Area F – Cowichan Lake South/Skutz Falls has consented, in writing, to the adoption of this bylaw;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This bylaw may be cited as "**CVRD Bylaw No. 4169 – Honeymoon Bay Well No. 2 Debt Repayment Service Amendment Bylaw, 2018**".

2. **AMENDMENT**

That CVRD Bylaw No. 3980 be amended by deleting the existing Schedule A and replacing it with the Schedule A attached to this bylaw.

READ A FIRST TIME this _____ day of _____, 2018.

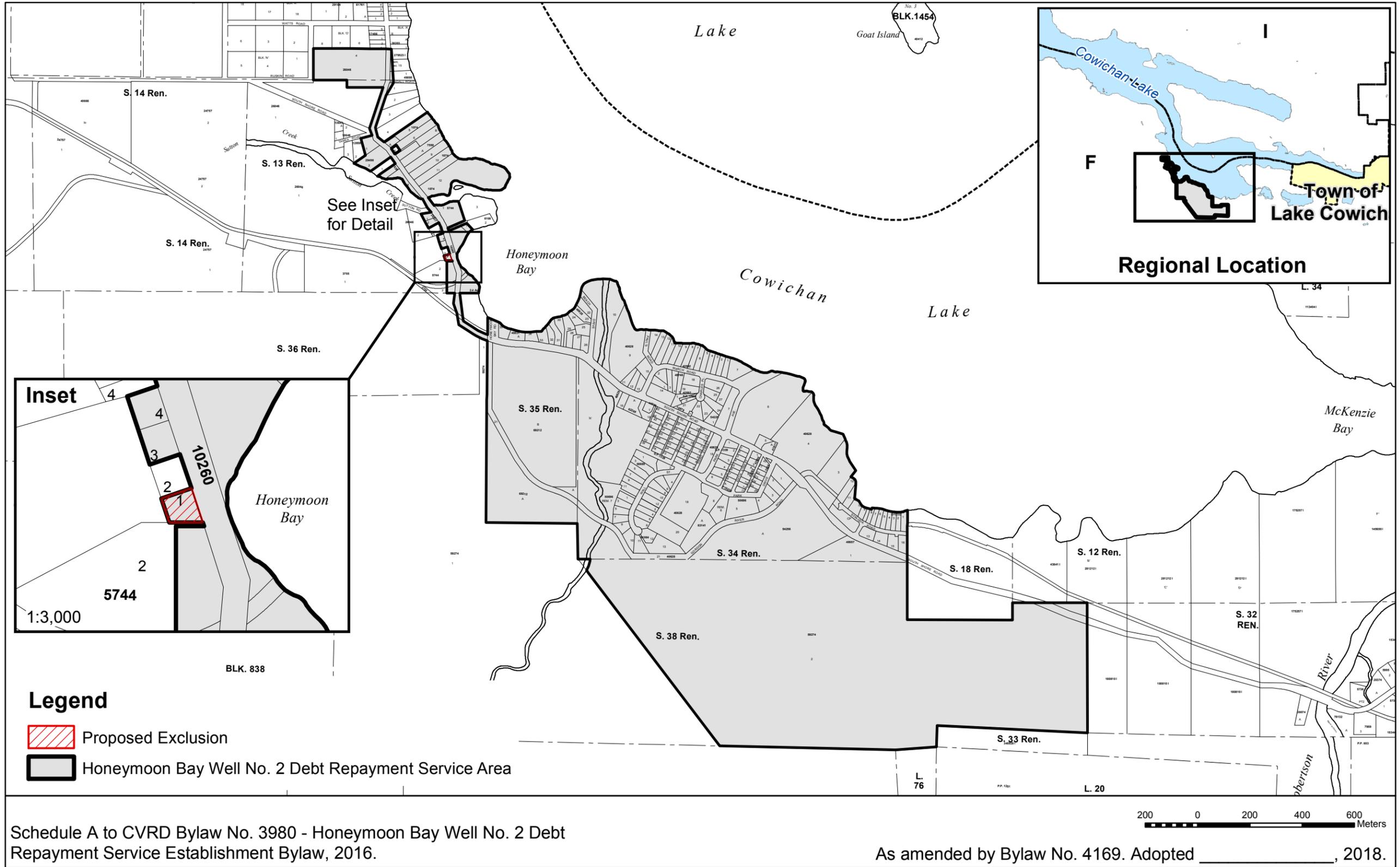
READ A SECOND TIME this _____ day of _____, 2018

READ A THIRD TIME this _____ day of _____, 2018.

ADOPTED this _____ day of _____, 2018.

Chairperson

Corporate Secretary



Schedule A to CVRD Bylaw No. 3980 - Honeymoon Bay Well No. 2 Debt Repayment Service Establishment Bylaw, 2016.

As amended by Bylaw No. 4169. Adopted _____, 2018.



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4172

A Bylaw to Adopt the 5 Year Financial Plan for the Years 2018 - 2022

WHEREAS the Regional Board of the Cowichan Valley Regional District shall pursuant to Section 374 of the *Local Government Act*, adopt by bylaw a five year financial plan:

AND WHEREAS an expenditure not provided for in the financial plan or the financial plan as amended, is not lawful unless for an emergency that was not contemplated;

NOW THEREFORE the Board of the Cowichan Valley Regional District enacts in open meeting assembled as follows:

1. CITATION

This bylaw may be cited for all purposes as "**CVRD Bylaw No. 4172 - Five Year Financial Plan (2018 – 2022) Bylaw, 2018**".

2. DEFINITION

"Emergency" means a present or imminent event that:

- a) is caused by accident, fire explosion or technical failure or by the forces of nature; and
- b) requires prompt coordination of action or special regulation of persons or property to protect the health, safety or welfare of people, or to limit damage to property.

3. FIVE YEAR FINANCIAL PLAN

That Schedule A and Schedule B attached to this bylaw are hereby adopted as the Financial Plan for the Cowichan Valley Regional District for the period January 1, 2018 to December 31, 2022.

4. AMENDMENTS

The Financial Plan may be amended in the following manner:

- a) The Board may authorize amendments to the plan for Emergencies as defined herein;
- b) Funds may be re-allocated in accordance with the Cowichan Valley Regional District's Purchasing Policy.

READ A FIRST TIME this _____ day of _____, 2018.

READ A SECOND TIME this _____ day of _____, 2018.

READ A THIRD TIME this _____ day of _____, 2018.

ADOPTED this _____ day of _____, 2018.

Chairperson

Corporate Secretary

SCHEDULE "A"

SUMMARY OF 5 YEAR FINANCIAL PLAN

	<u>2018 - 2022</u>				
	2018	2019	2020	2021	2022
SUMMARY OF REVENUE					
Tax Requisition	\$37,962,166	\$39,264,359	\$40,045,834	\$39,753,776	\$39,884,599
Parcel Taxes	2,498,707	2,599,615	2,651,569	2,743,774	2,781,672
Fees & Charges	10,898,400	11,534,933	11,651,442	11,840,686	11,824,522
Other Revenue	17,849,762	10,290,058	10,033,996	9,890,829	9,760,415
Proceeds of Borrowing	10,659,443	2,410,000	3,505,000	2,632,000	2,535,000
	<u>\$79,868,478</u>	<u>\$66,098,965</u>	<u>\$67,887,841</u>	<u>\$66,861,066</u>	<u>\$66,786,208</u>
Transfers from (to)					
- Special Funds	7,401,178	(\$1,093)	(\$584,960)	(\$1,045,720)	(\$897,496)
- Surplus - Prior Year	1,976,326	-	-	-	-
Total Transfers	<u>\$9,377,504</u>	<u>(\$1,093)</u>	<u>(\$584,960)</u>	<u>(\$1,045,720)</u>	<u>(\$897,496)</u>
TOTAL REVENUE	<u><u>\$89,245,982</u></u>	<u><u>\$66,097,872</u></u>	<u><u>\$67,302,881</u></u>	<u><u>\$65,815,346</u></u>	<u><u>\$65,888,712</u></u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,530,571	\$2,318,592	\$1,983,228	\$1,575,235	\$1,486,284
Long Term	5,047,394	5,086,585	5,280,324	5,259,593	5,269,597
Capital	23,257,369	7,891,519	6,775,151	3,734,000	2,615,000
Other Purposes	58,400,648	50,801,176	53,264,178	55,246,518	56,517,831
Deficit Prior Year	10,000	-	-	-	-
TOTAL EXPENDITURE	<u><u>\$89,245,982</u></u>	<u><u>\$66,097,872</u></u>	<u><u>\$67,302,881</u></u>	<u><u>\$65,815,346</u></u>	<u><u>\$65,888,712</u></u>

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)						Expenditures										
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	5 year plan revenue	Variance	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,304,306			229,100		2,533,406	245,000		20,000		488,100	225,000	733,100	3,266,506							3,266,506		3,266,506
Community Health Network				-		-	-				210,537		210,537	210,537							210,537		210,537
V. I. Regional Library	1,884,619					1,884,619								1,884,619							1,884,619		1,884,619
Homelessness																							
H.R. / I.T. / M.I.A./G.I.S.			2,253,303		155,000	2,408,303	57,556					57,556	57,556	2,465,859			32,855		155,000		2,278,004		2,465,859
Malahat Transit	228,971		275,000	36,850		540,821								540,821							540,821		540,821
Transit	2,381,637		533,900	90,000		3,005,537								3,005,537							3,005,537		3,005,537
911	995,282					995,282	(32,353)			(50,000)		17,647	(32,353)	962,929							962,929		962,929
Grants-in-Aid	56,683					56,683	9,496				59,835	9,496	69,331	126,014							126,014		126,014
Economic Development	530,476			60,000		590,476	35,000					35,000	35,000	625,476							625,476		625,476
Regional Tourism	120,000					120,000								120,000							120,000		120,000
Electoral Feasibility Studies											52,887		52,887	52,887							52,887		52,887
Environmental Initiatives	586,944			1,211,500		1,798,444	71,000				15,000	71,000	86,000	1,884,444						1,884,444		1,884,444	
Municipalities - M.F.A. Debt				3,285,096		3,285,096								3,285,096				3,285,096					3,285,096
Parks, Recreation, Culture & Facilities				494,673		494,673								494,673							494,673		494,673
Administration Building				797,887	250,000	1,047,887								1,047,887				143,194	154,753	250,000	499,940		1,047,887
Emergency Planning	777,908		27,296	22,500		827,704	240,000					240,000	240,000	1,067,704						240,000	827,704		1,067,704
Community Parks	1,989,394		2,000	22,536		2,013,930	684,582	178,000		585,544	(97,462)	83,000	18,500	767,582	2,781,512			425,947		847,044	1,508,521		2,781,512
Electoral Area Services	840,601					840,601	152,210					152,210	152,210	992,811							992,811		992,811
Parks & Trails	852,299					852,299								852,299							852,299		852,299
Regional Parks	1,129,722			898,767	120,000	2,148,489	250,594	25,000		225,594		85,000	335,594	2,484,083				97,449		1,504,361	882,273		2,484,083
Bright Angel Park	65,800		4,500			70,300	45,000			45,000			45,000	115,300						45,000	70,300		115,300
South Cowichan Community Parks	62,500					62,500								62,500							62,500		62,500
Kinsol Trestle	102,000			75,000		177,000	(72,000)						(72,000)	105,000						75,000	30,000		105,000
Regional Parkland Acquisition	853,115			400,000	2,775,000	4,028,115	1,640,117	500,000			(110,127)	1,250,244	1,640,117	5,668,232				742,988		4,925,244			5,668,232
Animal Control	73,151			52,081		125,232	11,000					11,000	11,000	136,232							126,232	10,000	136,232
Enforcement & Inspection	560,225			655,500		1,215,725	201,418					201,418	201,418	1,417,143						60,000	1,346,631		1,417,143
Community Planning	2,347,609		157,300	100,000	50,000	2,654,909	14,000			(6,000)	15,000	20,000	29,000	2,683,909						50,000	2,594,890		2,683,909
North Oyster Fire Protection	443,774		94,633		794,497	1,332,904	1,646,238	1,119,718		526,520		300,000	1,946,238	3,279,142						2,950,000	321,320		3,279,142
Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,431)						(1,431)	51,951							51,951		51,951
Lake Cowichan Fire Protection	281,095					281,095								281,095							281,095		281,095
Saltair Fire Protection	187,444					187,444								187,444							187,444		187,444
Sahtlam Fire Protection	326,777		1,935			328,712	(85,452)			15,000	(100,452)		(85,452)	243,260				38,991	16,678	20,000	167,591		243,260
Malahat Fire Protection	171,041		69,555			240,596	(5,866)			15,000	(20,866)		(5,866)	234,730						15,000	198,148		234,730
Eagle Heights Fire Protection	199,611					199,611								199,611							199,611		199,611
moon Bay Fire Protection	188,469					188,469	(3,109)			16,671	(19,780)		(3,109)	185,360							185,360		185,360
u Fire Protection	148,346					148,346	50,000					50,000	50,000	198,346						50,000	148,346		198,346
id Culture	130,000					130,000								130,000							130,000		130,000
Shawigan Lake Recreation	2,507,651		453,693			2,961,344	29,446			(30,000)	13,195	59,446	42,641	3,003,985							93,259	477,957	3,003,985
Kerry Park Recreation	2,805,177		836,300	52,400		3,693,877	225,000	225,000					225,000	3,918,877						225,000	3,206,080		3,918,877
Kerry Park Aquatic Service	100,000					100,000								100,000							100,000		100,000
Island Savings Centre	4,533,141		1,834,118	599,320	510,000	7,476,579	(218,000)				(218,000)	55,708	(162,292)	7,314,287						1,109,208	5,961,450		7,314,287
Island Savings Centre Theatre Loan																							
Theatre Grant - Area A	39,985					39,985						9	9	39,994							39,994		39,994
Theatre Grant - Area B	63,094					63,094	114					114	163	63,257							63,257		63,257
Theatre Grant - Area C	75,705					75,705							14	75,719							75,719		75,719
Theatre Grant - N. Cowichan	126,268					126,268							111	126,379							126,379		126,379
Theatre Grant - Ladysmith	49,571					49,571								49,571							49,571		49,571
COWICHAN SPORTSPLEX - AREA A	15,668					15,668						3	3	15,671							15,671		15,671
COWICHAN SPORTSPLEX - AREA C	14,964					14,964							3	14,967							14,967		14,967
COWICHAN SPORTSPLEX - AREA D	9,281					9,281								9,281							9,281		9,281
COWICHAN SPORTSPLEX - AREA E	11,198					11,198								11,198							11,198		11,198
Recreation Mill Bay	10,000					10,000	302					3	302	10,305							10,305		10,305
Recreation Glenora	10,165					10,165								10,165							10,165		10,165
Recreation Saltair	45,790				137,000	182,790	163,000		130,000			33,000	163,000	345,790				38,772		300,000	7,018		345,790
Victim Services West	14,867					14,867							6	14,873							14,873		14,873
Cowichan Lake Activity Centre	55,080					55,080	258					258	797	55,877							55,877		55,877
Victim Services	92,000					92,000							210	92,210							92,210		92,210
Recreation N. Oyster	97,606					97,606								97,606							97,606		97,606
Cowichan Aquatic Centre - Area E	26,868					26,868								26,868							26,868		26,868
Cowichan Wooden Boat Society	13,553					13,553								13,553							13,553		13,553
Shawigan Lake Community Centre	734,827		517,970	21,000	175,000	1,448,797	340,000	25,000		315,000			340,000	1,788,79									

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)						Expenditures										
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	5 year plan revenue	Variance	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Community Policing	124,900					124,900	-				465		465	125,365							125,365		125,365
COWICHAN VALLEY HOSPICE SOCIETY	60,890					60,890	-				115		115	61,005							61,005		61,005
Engineering Services - Administration				257,804		257,804	-							257,804							257,804		257,804
Engineering Services - Utilities				2,570,635	143,400	2,714,035	17,500			17,500			17,500	2,731,535			60,786		143,400		2,527,349		2,731,535
Thetis Island Solid Waste & Recycling		26,546				26,546								26,546							26,546		26,546
Curbside Collection			797,500	493,400		1,290,900	(120,000)			(120,000)	571,253		451,253	1,742,153				144,820			1,597,333		1,742,153
Solid Waste Complex	4,520,900		2,541,000	1,650,880	2,470,320	11,183,100	48,700	75,000		(36,300)		10,000	48,700	11,231,800			163,484	468,639	3,300,000		7,299,677		11,231,800
Cowichan Flood Management	150,000					150,000	(7,500)			(7,500)			(7,500)	142,500							142,500		142,500
South Cowichan Water Study Plan	60,000					60,000	-			-	25,000		25,000	85,000							85,000		85,000
Liquid Waste Plan Central Sector	95,900					95,900	(1,366)			(1,366)			(1,366)	94,534							94,534		94,534
Liquid Waste Plan South Sector	103,356					103,356	83,324		68,844	(2,164)		16,644	83,324	186,680							186,680		186,680
Street Lighting - Mesachie	6,250					6,250	-			-			-	6,250							6,250		6,250
Street Lighting - Youbou		32,000				32,000	-			-			-	32,000							32,000		32,000
Street Lighting - Brentwood			240	50		290	-			-			-	290							290		290
Street Lighting - Cowichan Bay	5,200					5,200	-			-			-	5,200							5,200		5,200
Street Lighting - Honeymoon Bay	26,000					26,000	-			-			-	26,000							26,000		26,000
Street Lighting - Mill Bay			2,400	100		2,500	-			-			-	2,500							2,500		2,500
Street Lighting - Cobble Hill		2,200				2,200	-			-			-	2,200							2,200		2,200
Critical Street Lighting A	2,500					2,500	-			-			-	2,500							2,500		2,500
Critical Street Lighting B	1,200					1,200	-			-			-	1,200							1,200		1,200
Critical Street Lighting C	3,100					3,100	-			-			-	3,100							3,100		3,100
Critical Street Lighting D	851					851	-			-			-	851							851		851
Critical Street Lighting E	4,800					4,800	-			-			-	4,800							4,800		4,800
Critical Street Lighting I	1,276					1,276	-			-			-	1,276							1,276		1,276
Asset Management				83,215		83,215	83,215		83,215				83,215	166,430							166,430		166,430
Street Lighting - Wilmot Road	4,350					4,350	-			-			-	4,350							4,350		4,350
Street Lighting - Sentinel Ridge	3,500					3,500	-			-			-	3,500							3,500		3,500
Street Lighting - Twin Cedars	5,600					5,600	-			-			-	5,600							5,600		5,600
Street Lighting - Arbutus Mountain	5,200					5,200	-			-			-	5,200							5,200		5,200
Mill Springs Street Lighting	12,000					12,000	-			-			-	12,000							12,000		12,000
Satellite Park Water		46,500	30,500	-		77,000	-			-			-	77,000							65,019		77,000
Douglas Hill Water		51,200	48,000	-		99,200	-			-			-	99,200							87,863		99,200
Lambourn Water		41,200	93,880	-	-	135,080	-			-			-	135,080							127,992		135,080
Arbutus Mountain Water		31,980	31,500	-		63,480	-			-			-	63,480							63,480		63,480
Fern Ridge Water		19,040	15,000	-		34,040	-			-			-	34,040							32,305		34,040
Mountain Water System		52,520	18,000	-		70,520	(6,000)			(6,000)			(6,000)	64,520							64,520		64,520
od Ridge Water System		23,100	21,400	-	20,000	64,500	-			-			-	64,500			150	5,312	20,000		39,038		64,500
s Ridge Water System			274,760			274,760	50,000	50,000		-			50,000	324,760				6,608	50,000		268,152		324,760
arnton Water System		30,000	15,600	-		45,600	-			-			-	45,600							5,665		45,600
Shellwood Water System		24,500	23,100	-		47,600	-			-			-	47,600							5,216		47,600
Woodley Range Water System		29,600	31,000	-		60,600	80,000	40,000	40,000	-			80,000	140,600				80,000			60,600		140,600
Burnum Water System		47,200	32,700	254,000	262,000	595,900	74,000		74,000	-			74,000	669,900				2,364	590,000		77,536		669,900
Mesachie Lake Water		32,600	17,100	-		49,700	-			-			-	49,700							49,700		49,700
Saltair Water		490,000	190,000	2,900		682,900	238,364		238,364	-			238,364	921,264						588,364	332,900		921,264
Central Youbou Water Debt		36,850				36,850	-			-			-	36,850							-		36,850
Youbou Water		153,660	81,000	520	25,000	260,180	114,000	44,000	70,000	-			114,000	374,180			375	8,506	179,000		186,299		374,180
Honeymoon Bay Water		62,212	72,000	-	396,000	530,212	-			-			-	530,212			16,289	-	396,000		117,923		530,212
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623	-			-			-	2,623							-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744	-			-			-	25,744							-		25,744
Cherry Point Water		21,000	14,960	-		35,960	-			-			-	35,960							35,960		35,960
Shawnigan Lake North Water		224,820	145,000	316		370,136	134,000	100,000	34,000	-			134,000	504,136					171,000		333,136		504,136
Shawnigan Weir				1,298		1,298	-			-			-	1,298							1,298		1,298
Kerry Village Water		19,600	44,000			63,600	-			-			-	63,600							63,600		63,600
Wilmot Road Drainage	7,000					7,000	-			-			-	7,000							7,000		7,000
Sentinel Ridge Drainage	4,970					4,970	-			-			-	4,970							4,970		4,970
Shawnigan Lake East Drainage	2,040					2,040	-			-			-	2,040							2,040		2,040
Arbutus Mountain Drainage	4,900					4,900	-			-			-	4,900							4,900		4,900
Lanes Road Drainage	3,800					3,800	-			-			-	3,800							3,800		3,800
Bald Mountain Drainage System	4,200					4,200	-			-			-	4,200							4,200		4,200
Cobble Hill Drainage System	6,800					6,800	22,000			-		22,000	22,000	28,800							28,800		28,800
Arbutus Ridge Drainage System	20,000					20,000	-			-			-	20,000							20,000		20,000
Shawnigan Creek Cleanout System	12,021					12,021	-			-			-	12,021							12,021		12,021
Cowichan Bay Sewer		233,500	218,500	50,560	-	502,560	15,413	70,000		(54,587)			15,413	517,973				32,546	100,000		385,427		517,973
Brulett Sewer System		24,780	28,800			53,580	-			-			-	53,580							51,604		53,580
Sentinel Ridge Sewer		52,950	78,000	-		130,950	-			-			-	130,950							130,950		130,950
Twin Cedars Sewer		52,560	40,660</																				

FUNCTION:	Funding Sources					Transfer from/(to)							Expenditures										
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	5 year plan revenue	Variance	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
TOTALS	37,962,166	2,498,707	10,898,400	17,849,762	10,659,443	79,868,478	7,401,178	2,686,718	20,000	3,175,252	(992,582)	1,976,326	2,511,790	9,377,504	89,245,982			2,530,571	5,047,072	23,257,369	58,400,970	10,000	89,245,982

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
General Government	2,377,000			228,500		2,605,500			-	2,605,500		35,000	2,570,500		2,605,500
Community Health Network				-		-			-	-			-		-
V. I. Regional Library	1,922,311					1,922,311			-	1,922,311			1,922,311		1,922,311
Homelessness						-			-	-			-		-
H.R. / I.T. / M.I.A./G.I.S.				2,177,352		2,177,352	12,000		12,000	2,189,352	32,855		2,156,497		2,189,352
Malahat Transit	299,063		337,350	10,000		646,413			-	646,413			646,413		646,413
Transit	2,474,441		600,638	105,000		3,180,079			-	3,180,079			3,180,079		3,180,079
911	1,020,313					1,020,313	(50,000)		(50,000)	970,313			970,313		970,313
Grants-in-Aid	141,000					141,000			-	141,000			141,000		141,000
Economic Development	476,000			50,000		526,000			-	526,000			526,000		526,000
Regional Tourism	120,000					120,000			-	120,000			120,000		120,000
Electoral Feasibility Studies	20,000					20,000			-	20,000			20,000		20,000
Environmental Initiatives	600,000			313,000		913,000			-	913,000			913,000		913,000
Municipalities - M.F.A. Debt				3,270,687		3,270,687			-	3,270,687		3,270,687	-		3,270,687
Parks, Recreation, Culture & Facilities				497,426		497,426			-	497,426			497,426		497,426
Administration Building				920,652		920,652			-	920,652	52,916	154,753	712,983		920,652
Emergency Planning	793,549		27,845			821,394			-	821,394			821,394		821,394
Community Parks	1,877,804		3,000	22,536		1,903,340	14,543		14,543	1,917,883	357,487	236,350	1,324,046		1,917,883
Electoral Area Services	908,923					908,923			-	908,923			908,923		908,923
Parks & Trails	857,586					857,586			-	857,586	23,886		833,700		857,586
Regional Parks	1,191,233					1,191,233			-	1,191,233		1,004,317	186,916		1,191,233
Bright Angel Park	62,500		5,000			67,500			-	67,500			67,500		67,500
South Cowichan Community Parks	62,500					62,500			-	62,500			62,500		62,500
51st Street Trestle	105,000					105,000			-	105,000			105,000		105,000
Regional Parkland Acquisition	865,000					865,000	750,000		750,000	1,615,000	742,327		872,673		1,615,000
Animal Control	56,253					56,253			-	56,253			56,253		56,253
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279			1,184,279		1,184,279
Community Planning	2,369,119					2,369,119			-	2,369,119			2,369,119		2,369,119
North Oyster Fire Protection	448,976		94,633			543,609	(100,812)		(100,812)	442,797	168,764		274,033		442,797
Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)		(1,300)	52,082			52,082		52,082
Lake Cowichan Fire Protection	286,717					286,717			-	286,717			286,717		286,717
Saltair Fire Protection	191,193					191,193			-	191,193			191,193		191,193
Sahtlam Fire Protection	244,907			1,935		246,842	40,000		40,000	286,842	38,991	16,678	40,000	191,173	286,842
Malahat Fire Protection	189,312		52,621			241,933			-	241,933		21,582	20,000	200,351	241,933
Eagle Heights Fire Protection	203,603					203,603			-	203,603			203,603		203,603
Honeymoon Bay Fire Protection	188,469					188,469	50,000		50,000	238,469			238,469		238,469
Youbou Fire Protection	185,992					185,992			-	185,992		50,000	135,992		185,992
Arts and Culture	130,000					130,000			-	130,000			130,000		130,000
Cowichan Lake Recreation	2,595,636		450,000	545,000		3,590,636	(50,000)		(50,000)	3,540,636	93,259	477,957	545,000	2,424,420	3,540,636
Kerry Park Recreation	2,888,582		840,000	55,000		3,783,582			-	3,783,582	395,585	92,212	215,000	3,080,785	3,783,582
Kerry Park Aquatic Service	100,000					100,000			-	100,000			100,000		100,000
Island Savings Centre	5,232,465		1,787,798	485,920		7,506,183	(468,000)		(468,000)	7,038,183	108,023	135,606	770,000	6,024,554	7,038,183
Island Savings Centre Theatre Loan						-			-	-			-		-
Theatre Grant - Area A	41,821					41,821			-	41,821			41,821		41,821
Theatre Grant - Area B	67,813					67,813			-	67,813			67,813		67,813
Theatre Grant - Area C	78,987					78,987			-	78,987			78,987		78,987
Theatre Grant N. Cowichan	136,710					136,710			-	136,710			136,710		136,710
Theatre Grant - Ladysmith	51,835					51,835			-	51,835			51,835		51,835
COWICHAN SPORTSPLEX - AREA A	15,984					15,984			-	15,984			15,984		15,984
COWICHAN SPORTSPLEX - AREA C	15,266					15,266			-	15,266			15,266		15,266
COWICHAN SPORTSPLEX - AREA D	9,467					9,467			-	9,467			9,467		9,467
COWICHAN SPORTSPLEX - AREA E	11,422					11,422			-	11,422			11,422		11,422
Recreation Mill Bay	10,000					10,000			-	10,000			10,000		10,000
Recreation Glenora	8,454					8,454			-	8,454			8,454		8,454
Recreation Saltair	82,272					82,272			-	82,272	36,272		46,000		82,272
Victim Services West	12,500					12,500			-	12,500			12,500		12,500

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**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	94,474					94,474			-	94,474				94,474		94,474
Cowichan Aquatic Centre - Area E	27,405					27,405			-	27,405				27,405		27,405
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	745,575		522,500	24,000		1,292,075			-	1,292,075	36,315		260,000	995,760		1,292,075
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	4,913					4,913			-	4,913				4,913		4,913
COWICHAN AQUATIC CENTRE - AREA I	4,913					4,913			-	4,913				4,913		4,913
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Regional Planning	50,983					50,983			-	50,983				50,983		50,983
North Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000			-	61,000				61,000		61,000
Engineering Services - Administration				310,000		310,000			-	310,000			50,000	260,000		310,000
Engineering Services - Utilities				-	2,410,000	2,410,000			-	2,410,000	45,812		50,000	2,314,188		2,410,000
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,135,787	493,400		1,629,187	(120,000)	(120,000)	-	1,509,187		144,820		1,364,367		1,509,187
Solid Waste Complex	4,520,900		2,541,000	-		7,061,900	(36,300)	(36,300)	-	7,025,600	163,484	264,941		6,597,175		7,025,600
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	-					-			-	-				-		-
Liquid Waste Plan South Sector	190,414					190,414			-	190,414				190,414		190,414
Street Lighting - Mesachie	6,500					6,500			-	6,500				6,500		6,500
Street Lighting - Youbou		33,000				33,000			-	33,000				33,000		33,000
Street Lighting - Brentwood			242	50		292			-	292				292		292
Street Lighting - Cowichan Bay	5,400					5,400			-	5,400				5,400		5,400
Street Lighting - Honeymoon Bay	28,000					28,000			-	28,000				28,000		28,000
Street Lighting - Mill Bay			2,400	100		2,500			-	2,500				2,500		2,500
Street Lighting - Cobble Hill		2,150				2,150			-	2,150				2,150		2,150
Critical Street Lighting A	2,575					2,575			-	2,575				2,575		2,575
Critical Street Lighting B	1,250					1,250			-	1,250				1,250		1,250
Critical Street Lighting C	3,200					3,200			-	3,200				3,200		3,200
Critical Street Lighting D	900					900			-	900				900		900
Critical Street Lighting E	4,950					4,950			-	4,950				4,950		4,950
Critical Street Lighting I	1,300					1,300			-	1,300				1,300		1,300
Asset Management																
Street Lighting - Wilmot Road	4,400					4,400			-	4,400				4,400		4
Street Lighting - Sentinel Ridge	3,600					3,600			-	3,600				3,600		3
Street Lighting - Twin Cedars	4,100					4,100			-	4,100				4,100		4
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Satellite Park Water		48,400	32,000			80,400			-	80,400		11,981		68,419		80,400
Douglas Hill Water		51,200	50,000			101,200			-	101,200		11,337		89,863		101,200
Lambourn Water		42,000	94,000	-		136,000			-	136,000		7,088		128,912		136,000
Arbutus Mountain Water		50,000	50,000	-		100,000			-	100,000				100,000		100,000
Fern Ridge Water		19,600	16,000			35,600			-	35,600		1,735		33,865		35,600
Bald Mountain Water System		52,520	25,000	-		77,520	(8,000)	(8,000)		69,520				69,520		69,520
Dogwood Ridge Water System		23,100	26,819	-		49,919			-	49,919		5,312		44,607		49,919
Arbutus Ridge Water System			284,205			284,205	(5,000)	(5,000)		279,205		6,608		272,597		279,205
Carlton Water System		30,000	16,000			46,000			-	46,000		5,665		40,335		46,000
Shellwood Water System		24,500	23,100			47,600			-	47,600		5,216		42,384		47,600
Woodley Range Water System		29,444	-			29,444			-	29,444				29,444		29,444
Burnum Water System		46,570	42,000			88,570			-	88,570		22,526		66,044		88,570
Mesachie Lake Water		32,600	23,000	-		55,600	(3,000)	(3,000)		52,600				52,600		52,600
Saltair Water		490,000	191,000			681,000	2,910	2,910		683,910			400,000	283,910		683,910
Central Youbou Water Debt		36,850				36,850			-	36,850		36,850		-		36,850
Youbou Water		159,354	85,000	-		244,354	(40,000)	(40,000)		204,354	5,358	8,506		190,490		204,354
Honeymoon Bay Water		62,212	72,000			134,212	(5,000)	(5,000)		129,212				129,212		129,212
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744				25,744		25,744
Cherry Point Water		23,000	14,000			37,000			-	37,000				37,000		37,000
Shawnigan Lake North Water		281,025	289,110	-	-	570,135			-	570,135		125,000	4,000,000	(3,554,865)		570,135
Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
Kerry Village Water		20,000	44,000			64,000			-	64,000				64,000		64,000
Lot Road Drainage	7,500					7,500			-	7,500				7,500		7,500
Sentinel Ridge Drainage	5,000					5,000			-	5,000				5,000		5,000
Shawnigan Lake East Drainage	2,050					2,050			-	2,050				2,050		2,050
Arbutus Mountain Drainage	4,500					4,500			-	4,500				4,500		4,500
Lanes Road Drainage	3,800					3,800			-	3,800				3,800		3,800
Bald Mountain Drainage System	4,200					4,200			-	4,200				4,200		4,200
Cobble Hill Drainage System	-					-			-	-				-		-
Arbutus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,000
Shawnigan Creek Cleanout System	13,000					13,000			-	13,000				13,000		13,000
Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)	(4,587)		528,913		32,546	110,000	386,367		528,913
Brulett Sewer System		24,000	24,976			48,976			-	48,976		1,976		47,000		48,976
Sentinel Ridge Sewer		52,950	78,000	-		130,950			-	130,950				130,950		130,950
Twin Cedars Sewer		52,000	34,500			86,500			-	86,500		10,632	35,852	40,016		86,500
Lambourn Sewer		38,960	86,600			125,560			-	125,560		10,632		114,928		125,560
Arbutus Mountain Sewer		95,000	55,000			150,000	20,000	20,000		170,000			20,000	150,000		170,000
Cobble Hill Sewer		35,000	30,500			65,500	(2,000)	(2,000)		63,500		2,880		60,620		63,500
Mesachie Lake Sewer		36,000	17,354	-	-	53,354			-	53,354		16,940		36,414		53,354
Bald Mountain Sewer System		53,500	22,000	-		75,500	(1,000)	(1,000)		74,500				74,500		74,500
Mill Springs Sewer System		109,600	85,000			194,600	(2,000)	(2,000)		192,600				192,600		192,600
Arbutus Ridge Sewer System			422,755	-	-	422,755			-	422,755		143,284		279,471		422,755
Eagle Heights Sewer			236,100	121,500		357,600	14,453	14,453		372,053		50,000		322,053		372,053
Maple Hills Sewer		28,000	18,000			46,000			-	46,000				46,000		46,000
Shawnigan Lake Sewer		155,000	161,100			316,100			-	316,100	9,374	31,725		275,001		316,100
Kerry Village Sewer		28,000	75,000			103,000	(3,000)	(3,000)		100,000		6,287		93,713		100,000
Youbou Sewer System		40,000	16,000			56,000	(5,000)	(5,000)		51,000	7,884			43,116		51,000
Elkington Water System		-	35,000			35,000			-	35,000				35,000		35,000
Elkington Forest Sewer System		-	59,000			59,000			-	59,000				59,000		59,000
TOTALS	39,264,359	2,599,615	11,534,933	10,290,058	2,410,000	66,098,965	(1,093)	-	(1,093)	66,097,872	2,318,592	5,086,585	7,891,519	50,801,176	-	66,097

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,406,500			228,500		2,635,000			-	2,635,000				2,635,000		2,635,000
Community Health Network						-			-	-						-
V. I. Regional Library	1,960,758					1,960,758				1,960,758				1,960,758		1,960,758
Homelessness						-			-	-						-
H.R. / I.T. / M.I.A./G.I.S.				2,240,352		2,240,352				2,240,352	32,855			2,207,497		2,240,352
Malahat Transit	410,631		367,083	11,000	1,000,000	1,788,714	-			1,788,714		28,283	1,000,000	760,431		1,788,714
Transit	2,574,952		605,000	112,000		3,291,952				3,291,952				3,291,952		3,291,952
911	1,030,516			-		1,030,516	(50,000)		(50,000)	980,516				980,516		980,516
Grants-in-Aid	141,000					141,000				141,000				141,000		141,000
Economic Development	486,000			50,000		536,000				536,000				536,000		536,000
Regional Tourism	120,000			-		120,000				120,000				120,000		120,000
Electoral Feasibility Studies	20,000			-		20,000				20,000				20,000		20,000
Environmental Initiatives	610,000			310,000		920,000				920,000				920,000		920,000
Municipalities - M.F.A. Debt				3,342,354		3,342,354				3,342,354		3,342,354		-		3,342,354
Parks, Recreation, Culture & Facilities				507,375		507,375				507,375				507,375		507,375
Administration Building				826,474		826,474				826,474	52,916	154,753		618,805		826,474
Emergency Planning	801,479		28,123	-		829,602	(15,000)		(15,000)	814,602				814,602		814,602
Community Parks	1,881,420		3,000	22,536		1,906,956	70,000		70,000	1,976,956	357,487		236,350	1,383,119		1,976,956
Electoral Area Services	927,101			-		927,101				927,101				927,101		927,101
Parks & Trails	873,892					873,892				873,892	13,392			860,500		873,892
Regional Parks	1,009,112					1,009,112				1,009,112			286,801	722,311		1,009,112
Bright Angel Park	65,500		5,000			70,500				70,500				70,500		70,500
South Cowichan Community Parks	62,500					62,500				62,500				62,500		62,500
5 ol Trestle	105,000					105,000				105,000				105,000		105,000
5 onal Parkland Acquisition	865,000					865,000	(122,673)		(122,673)	742,327	742,327			-		742,327
5 nicipal Control	57,379			-		57,379				57,379				57,379		57,379
Enforcement & Inspection	532,754			650,000		1,182,754				1,182,754				1,182,754		1,182,754
Community Planning	2,416,819			-		2,416,819				2,416,819				2,416,819		2,416,819
North Oyster Fire Protection	453,458		94,633			548,091	(102,553)		(102,553)	445,538	168,764			276,774		445,538
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	292,451					292,451				292,451				292,451		292,451
Saltair Fire Protection	195,017					195,017				195,017				195,017		195,017
Sahtlam Fire Protection	244,907			1,935		246,842	-			246,842	38,991	12,487		195,364		246,842
Malahat Fire Protection	189,312		52,621	-		241,933	-			241,933		21,582		220,351		241,933
Eagle Heights Fire Protection	207,675					207,675				207,675				207,675		207,675
Honeymoon Bay Fire Protection	190,354					190,354	(15,000)		(15,000)	175,354				175,354		175,354
Youbou Fire Protection	185,992					185,992				185,992				185,992		185,992
Arts and Culture	130,000					130,000				130,000				130,000		130,000
Cowichan Lake Recreation	2,696,902		450,000	105,000		3,251,902	(50,000)		(50,000)	3,201,902	93,259	477,957	105,000	2,525,686		3,201,902
Kerry Park Recreation	2,945,790		845,000	55,000		3,845,790	-			3,845,790	67,878	92,212	1,550,000	2,135,700		3,845,790
Kerry Park Aquatic Service	100,000					100,000				100,000				100,000		100,000
Island Savings Centre	5,768,981		1,818,764	660,920		8,248,665	(468,000)		(468,000)	7,780,665	108,023	135,606	1,392,000	6,145,036		7,780,665
Island Savings Centre Theatre Loan	-					-				-				-		-
Theatre Grant - Area A	42,657					42,657				42,657				42,657		42,657
Theatre Grant - Area B	69,170					69,170				69,170				69,170		69,170
Theatre Grant - Area C	80,567					80,567				80,567				80,567		80,567
Theatre Grant N. Cowichan	139,444					139,444				139,444				139,444		139,444
Theatre Grant - Ladysmith	52,872					52,872				52,872				52,872		52,872
COWICHAN SPORTSPLEX - AREA A	16,304					16,304				16,304				16,304		16,304
COWICHAN SPORTSPLEX - AREA C	15,572					15,572				15,572				15,572		15,572
COWICHAN SPORTSPLEX - AREA D	9,656					9,656				9,656				9,656		9,656
COWICHAN SPORTSPLEX - AREA E	11,650					11,650				11,650				11,650		11,650
Recreation Mill Bay	10,000					10,000				10,000				10,000		10,000
Recreation Glenora	8,454					8,454				8,454				8,454		8,454
Recreation Saltair	82,272					82,272				82,272	36,272			46,000		82,272
Victim Services West	12,500					12,500				12,500				12,500		12,500

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**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	96,363					96,363			-	96,363				96,363		96,363
Cowichan Aquatic Centre - Area E	27,953					27,953			-	27,953				27,953		27,953
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	760,335		525,700	120,000		1,406,035			-	1,406,035	98,065		75,000	1,232,970		1,406,035
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,011					5,011		-	-	5,011				5,011		5,011
COWICHAN AQUATIC CENTRE - AREA I	5,011					5,011		-	-	5,011				5,011		5,011
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
General Planning	50,983					50,983			-	50,983				50,983		50,983
South Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000			-	61,000				61,000		61,000
Engineering Services - Administration				260,000		260,000			-	260,000			-	260,000		260,000
Engineering Services - Utilities				-	2,460,000	2,460,000			-	2,460,000	54,739		50,000	2,355,261		2,460,000
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,121,296	493,400		1,614,696	(120,000)	(120,000)	-	1,494,696		144,820		1,349,876		1,494,696
Solid Waste Complex	4,520,900		2,541,000	-		7,061,900	(36,300)	(36,300)	-	7,025,600	112,902	257,514		6,655,184		7,025,600
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	-					-			-	-				-		-
Liquid Waste Plan South Sector	-					-			-	-				-		-
Street Lighting - Mesachie	6,750					6,750			-	6,750				6,750		6,750
Street Lighting - Youbou		34,000				34,000			-	34,000				34,000		34,000
Street Lighting - Brentwood			250	50		300			-	300				300		300
Street Lighting - Cowichan Bay	5,600					5,600			-	5,600				5,600		5,600
Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				30,000		30,000
Street Lighting - Mill Bay			2,450	100		2,550			-	2,550				2,550		2,550
Street Lighting - Cobble Hill		2,200				2,200			-	2,200				2,200		2,200
Critical Street Lighting A	2,650					2,650			-	2,650				2,650		2,650
Critical Street Lighting B	1,300					1,300			-	1,300				1,300		1,300
Critical Street Lighting C	3,300					3,300			-	3,300				3,300		3,300
Critical Street Lighting D	900					900			-	900				900		900
Critical Street Lighting E	5,100					5,100			-	5,100				5,100		5,100
Critical Street Lighting I	1,340					1,340			-	1,340				1,340		1,340
Asset Management																
Street Lighting - Wilmot Road	4,450					4,450			-	4,450				4,450		4
Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				3,700		3
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		4
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13

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Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Satellite Park Water		49,960	34,000			83,960	-		-	83,960		11,981		71,979		83,960
Douglas Hill Water		51,200	51,000			102,200				102,200		11,337		90,863		102,200
Lambourn Water		43,000	94,000	-		137,000				137,000		7,088		129,912		137,000
Arbutus Mountain Water		55,000	50,000			105,000				105,000				105,000		105,000
Fern Ridge Water		20,000	16,000		45,000	81,000	5,000		5,000	86,000		3,000		83,000		86,000
Bald Mountain Water System		52,520	27,000			79,520	(7,000)		(7,000)	72,520				72,520		72,520
Dogwood Ridge Water System		28,000	26,819			54,819				54,819		5,312		49,507		54,819
Arbutus Ridge Water System			292,700			292,700	(5,000)		(5,000)	287,700		6,608		281,092		287,700
Carlton Water System		30,000	16,000			46,000				46,000		5,665		40,335		46,000
Shellwood Water System		25,000	23,100			48,100				48,100		5,216		42,884		48,100
Woodley Range Water System		29,444	-			29,444				29,444				29,444		29,444
Burnum Water System		46,570	43,000			89,570				89,570		22,526		67,044		89,570
Mesachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000				53,000		53,000
Saltair Water		490,000	192,000			682,000				682,000			300,000	382,000		682,000
Central Youbou Water Debt		36,850				36,850				36,850		36,850		-		36,850
Youbou Water		177,858	85,000			262,858				262,858	5,358	8,506	50,000	198,994		262,858
Honeymoon Bay Water		62,212	72,000			134,212	(5,000)		(5,000)	129,212				129,212		129,212
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				2,623		2,623				2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,744
Cherry Point Water		28,000	14,000			42,000	(2,000)		(2,000)	40,000				40,000		40,000
Shawnigan Lake North Water		281,025	293,159			574,184				574,184		257,000		317,184		574,184
Shawnigan Weir				1,000		1,000				1,000				1,000		1,000
Kerry Village Water		22,600	44,000			66,600				66,600				66,600		66,600
Lot Road Drainage	7,000					7,000				7,000				7,000		7,000
Sentinel Ridge Drainage	5,000					5,000				5,000				5,000		5,000
Shawnigan Lake East Drainage	2,100					2,100				2,100				2,100		2,100
Arbutus Mountain Drainage	4,500					4,500				4,500				4,500		4,500
Lanes Road Drainage	3,800					3,800				3,800				3,800		3,800
Bald Mountain Drainage System	4,400					4,400				4,400				4,400		4,400
Cobble Hill Drainage System	-					-				-				-		-
Arbutus Ridge Drainage System	20,000					20,000				20,000				20,000		20,000
Shawnigan Creek Cleanout System	14,000					14,000				14,000				14,000		14,000
Cowichan Bay Sewer		233,500	300,000			533,500	195,413		195,413	728,913		44,673	1,690,000	(1,005,760)		728,913
Brulett Sewer System		24,000	24,976	-		48,976				48,976		1,976		47,000		48,976
Sentinel Ridge Sewer		52,950	80,000			132,950				132,950				132,950		132,950
Twin Cedars Sewer		55,000	34,500			89,500				89,500				89,500		89,500
Lambourn Sewer		39,000	86,459	-		125,459				125,459		10,632		114,827		125,459
Arbutus Mountain Sewer		95,000	55,000			150,000				150,000				150,000		150,000
Cobble Hill Sewer		35,000	30,600			65,600	(3,000)		(3,000)	62,600				62,600		62,600
Mesachie Lake Sewer		37,000	17,354	-		54,354				54,354		16,940		37,414		54,354
Bald Mountain Sewer System		53,500	24,000			77,500	(2,000)		(2,000)	75,500				75,500		75,500
Mill Springs Sewer System		109,600	85,000			194,600	(2,000)		(2,000)	192,600				192,600		192,600
Arbutus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755		143,284		274,471		417,755
Eagle Heights Sewer			262,000	28,000		290,000	164,453		164,453	454,453				454,453		454,453
Maple Hills Sewer		30,000	18,000			48,000	(2,000)		(2,000)	46,000				46,000		46,000
Shawnigan Lake Sewer		160,000	161,100	1,000		322,100	(10,000)		(10,000)	312,100		5,252	20,000	286,848		312,100
Kerry Village Sewer		28,000	75,000			103,000	(3,000)		(3,000)	100,000		6,287		93,713		100,000
Youbou Sewer System		40,000	16,000			56,000	10,000		10,000	66,000			20,000	46,000		66,000
Elkington Water System		-	41,000			41,000				41,000				41,000		41,000
Elkington Forest Sewer System		-	61,000			61,000				61,000				61,000		61,000
TOTALS	40,045,834	2,651,569	11,651,442	10,033,996	3,505,000	67,887,841	(584,960)	-	(584,960)	67,302,881	1,983,228	5,280,324	6,775,151	53,264,178	-	67,302,881

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,482,500			228,500		2,711,000			-	2,711,000			35,000	2,676,000		2,711,000
Community Health Network						-			-	-				-		-
V. I. Regional Library	1,999,973					1,999,973			-	1,999,973				1,999,973		1,999,973
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,299,538		2,299,538			-	2,299,538	32,855			2,266,683		2,299,538
Malahat Transit	444,976		387,273	11,500		843,749			-	843,749		68,109		775,640		843,749
Transit	2,605,516		638,275	114,000		3,357,791			-	3,357,791		-		3,357,791		3,357,791
911	1,040,821			-		1,040,821	(50,000)	(50,000)	990,821				-	990,821		990,821
Grants-in-Aid	141,000					141,000			-	141,000				141,000		141,000
Economic Development	496,000			50,000		546,000			-	546,000				546,000		546,000
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electorat Feasibility Studies	20,000			-		20,000			-	20,000				20,000		20,000
Environmental Initiatives	620,000			310,000		930,000			-	930,000				930,000		930,000
Municipalities - M.F.A. Debt				3,232,354		3,232,354			-	3,232,354		3,232,354		-		3,232,354
Parks, Recreation, Culture & Facilities				517,522		517,522			-	517,522				517,522		517,522
Administration Building				826,474		826,474			-	826,474	52,916	154,753		618,805		826,474
Emergency Planning	809,494		28,404	-		837,898	(15,000)	(15,000)	822,898					822,898		822,898
Community Parks	1,685,119		4,000	22,536		1,711,655	-		-	1,711,655		324,000		1,387,655		1,711,655
Electoral Area Services	945,643					945,643			-	945,643				945,643		945,643
Parks & Trails	888,121					888,121			-	888,121	10,721			877,400		888,121
Regional Parks	1,026,075					1,026,075			-	1,026,075				1,026,075		1,026,075
Bright Angel Park	65,500		5,000			70,500			-	70,500				70,500		70,500
South Cowichan Community Parks	62,500					62,500			-	62,500				62,500		62,500
57 Kinross Trestle	105,000					105,000			-	105,000			400,000	(295,000)		105,000
57 Regional Parkland Acquisition	865,000					865,000	(122,673)	(122,673)	742,327	742,327				-		742,327
57 Regional Control	58,526			-		58,526			-	58,526				58,526		58,526
Enforcement & Inspection	581,699			650,000		1,231,699			-	1,231,699				1,231,699		1,231,699
Community Planning	2,464,519			-		2,464,519			-	2,464,519				2,464,519		2,464,519
North Oyster Fire Protection	457,985		94,633			552,618	(104,313)	(104,313)	448,305	168,764			-	279,541		448,305
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)	(1,300)	54,700					54,700		54,700
Lake Cowichan Fire Protection	298,300					298,300			-	298,300				298,300		298,300
Saltair Fire Protection	198,917					198,917			-	198,917				198,917		198,917
Sahtlam Fire Protection	244,907			1,935		246,842	-	-	246,842			50,000		196,842		246,842
Malahat Fire Protection	189,312		52,621			241,933			-	241,933		21,582		220,351		241,933
Eagle Heights Fire Protection	211,829					211,829	-	-	211,829					211,829		211,829
Honeymoon Bay Fire Protection	192,257					192,257	(15,000)	(15,000)	177,257					177,257		177,257
Youbou Fire Protection	185,992					185,992	-	-	185,992					185,992		185,992
Arts and Culture	162,500					162,500			-	162,500				162,500		162,500
Cowichan Lake Recreation	2,655,719		450,000	340,000		3,445,719	(50,000)	(50,000)	3,395,719	50,824	477,957	340,000		2,526,938		3,395,719
Kerry Park Recreation	3,002,348		850,000	55,000		3,907,348			-	3,907,348	263,221	92,212	515,000	3,036,915		3,907,348
Kerry Park Aquatic Service	100,000					100,000			-	100,000				100,000		100,000
Island Savings Centre	5,193,307		1,850,349	385,920		7,429,576	(468,000)	(468,000)	6,961,576		135,606	1,450,000		5,375,970		6,961,576
Island Savings Centre Theatre Loan	-					-			-	-				-		-
Theatre Grant - Area A	43,511					43,511			-	43,511				43,511		43,511
Theatre Grant - Area B	70,553					70,553			-	70,553				70,553		70,553
Theatre Grant - Area C	82,178					82,178			-	82,178				82,178		82,178
Theatre Grant N. Cowichan	142,233					142,233			-	142,233				142,233		142,233
Theatre Grant - Ladysmith	53,929					53,929			-	53,929				53,929		53,929
COWICHAN SPORTSPLEX - AREA A	16,630					16,630		-	-	16,630				16,630		16,630
COWICHAN SPORTSPLEX - AREA C	15,883					15,883		-	-	15,883				15,883		15,883
COWICHAN SPORTSPLEX - AREA D	9,849					9,849		-	-	9,849				9,849		9,849
COWICHAN SPORTSPLEX - AREA E	11,883					11,883		-	-	11,883				11,883		11,883
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10,000
Recreation Glenora	8,454					8,454			-	8,454				8,454		8,454
Recreation Saltair	82,272					82,272			-	82,272				82,272		82,272
Victim Services West	12,500					12,500			-	12,500				12,500		12,500

**Cowichan Valley Regional District
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SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	98,290					98,290			-	98,290				98,290		98,290
Cowichan Aquatic Centre - Area E	28,512					28,512			-	28,512				28,512		28,512
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	788,365		530,000	75,000		1,393,365	-		-	1,393,365	98,065	50,000	1,245,300		1,393,365	
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,111					5,111		-	-	5,111				5,111		5,111
COWICHAN AQUATIC CENTRE - AREA I	5,111					5,111		-	-	5,111				5,111		5,111
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Regional Planning	50,983					50,983			-	50,983				50,983		50,983
South Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000			-	61,000				61,000		61,000
Engineering Services - Administration				265,000		265,000			-	265,000			-	265,000		265,000
Engineering Services - Utilities				-	2,522,000	2,522,000			-	2,522,000	62,000	60,000	2,400,000		2,522,000	
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,107,458	493,400		1,600,858	(120,000)	(120,000)	-	1,480,858		144,820	1,336,038		1,480,858	
Solid Waste Complex	4,520,900		2,541,000	-		7,061,900	(136,300)	(136,300)	-	6,925,600	88,184	232,451	6,604,965		6,925,600	
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	-					-			-	-				-		-
Liquid Waste Plan South Sector									-	-				-		-
Street Lighting - Mesachie	7,000					7,000			-	7,000				7,000		7,000
Street Lighting - Youbou		35,000				35,000			-	35,000				35,000		35,000
Street Lighting - Brentwood			260	50		310			-	310				310		310
Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				5,800		5,800
Street Lighting - Honeymoon Bay	32,000					32,000			-	32,000				32,000		32,000
Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				2,600		2,600
Street Lighting - Cobble Hill		2,250				2,250			-	2,250				2,250		2,250
Critical Street Lighting A	2,725					2,725			-	2,725				2,725		2,725
Critical Street Lighting B	1,350					1,350			-	1,350				1,350		1,350
Critical Street Lighting C	3,400					3,400			-	3,400				3,400		3,400
Critical Street Lighting D	950					950			-	950				950		950
Critical Street Lighting E	5,250					5,250			-	5,250				5,250		5,250
Critical Street Lighting I	1,380					1,380			-	1,380				1,380		1,380
Asset Management									-							
Street Lighting - Wilmot Road	4,500					4,500			-	4,500				4,500		4,500
Street Lighting - Sentinel Ridge	3,800					3,800			-	3,800				3,800		3,800
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		4,200
Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				4,300		4,300
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13,000
Satellite Park Water		49,960	35,000			84,960	-		-	84,960		11,981		72,979		84,960

Cowichan Valley Regional District
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SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Douglas Hill Water		51,200	52,000			103,200	-		-	103,200		11,337		91,863		103,200
Lambourn Water		43,000	95,000			138,000	-		-	138,000	-	7,088		130,912		138,000
Arbutus Mountain Water		110,000	52,000		110,000	272,000			-	272,000		-	160,000	112,000		272,000
Fern Ridge Water		22,700	16,000		-	38,700			-	38,700		3,000		35,700		38,700
Bald Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520				72,520		72,520
Dogwood Ridge Water System		28,850	26,819			55,669			-	55,669		5,312		50,357		55,669
Arbutus Ridge Water System			300,000			300,000			-	300,000		6,608		293,392		300,000
Carlton Water System		31,000	16,000			47,000			-	47,000		5,665		41,335		47,000
Shellwood Water System		25,000	23,500			48,500			-	48,500		5,216		43,284		48,500
Woodley Range Water System		29,444	-			29,444			-	29,444		-		29,444		29,444
Burnum Water System		46,570	44,000			90,570			-	90,570		22,526		68,044		90,570
Mesachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000				53,000		53,000
Saltair Water		490,000	193,000			683,000			-	683,000			300,000	383,000		683,000
Central Youbou Water Debt		36,850				36,850			-	36,850		36,850		-		36,850
Youbou Water		178,504	85,000			263,504	(50,000)		(50,000)	213,504	5,358	8,506		199,640		213,504
Honeymoon Bay Water		62,212	73,000			135,212	(5,000)		(5,000)	130,212		-		130,212		130,212
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744				25,744		25,744
Cherry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600				40,600		40,600
Shawnigan Lake North Water		281,025	286,600			567,625			-	567,625		257,000		310,625		567,625
Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
Kerry Village Water		22,600	44,000			66,600			-	66,600				66,600		66,600
Wilmot Road Drainage	8,000					8,000			-	8,000				8,000		8,000
Sentinel Ridge Drainage	6,000					6,000			-	6,000				6,000		6,000
Shawnigan Lake East Drainage	2,100					2,100			-	2,100				2,100		2,100
Arbutus Mountain Drainage	5,000					5,000			-	5,000				5,000		5,000
Lanes Road Drainage	3,800					3,800			-	3,800				3,800		3,800
Bald Mountain Drainage System	5,000					5,000			-	5,000				5,000		5,000
Cobble Hill Drainage System	-					-			-	-				-		-
Arbutus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,000
Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14,000
Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,787	30,000	366,126		528,913
Brulett Sewer System		25,000	24,926	-	-	49,926			-	49,926		1,976		47,950		49,926
Sentinel Ridge Sewer		52,950	80,000			132,950			-	132,950				132,950		132,950
Twin Cedars Sewer		62,320	35,000			97,320			-	97,320				97,320		97,320
Lambourn Sewer		39,000	87,959			126,959			-	126,959		10,632		116,327		126,959
Arbutus Mountain Sewer		96,000	55,000			151,000			-	151,000				151,000		151,000
Cobble Hill Sewer		46,710	32,000			78,710	(5,000)		(5,000)	73,710		-		73,710		73,710
Mesachie Lake Sewer		37,000	17,354			54,354			-	54,354		16,940		37,414		54,354
Bald Mountain Sewer System		55,000	25,000			80,000	(5,000)		(5,000)	75,000				75,000		75,000
Mill Springs Sewer System		112,329	85,000			197,329	(3,000)		(3,000)	194,329				194,329		194,329
Arbutus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755		143,284		274,471		417,755
Eagle Heights Sewer			300,000			300,000	144,453		144,453	444,453				444,453		444,453
Maple Hills Sewer		30,000	20,000			50,000	(4,000)		(4,000)	46,000				46,000		46,000
Shawnigan Lake Sewer		160,000	165,000			325,000	(10,000)		(10,000)	315,000		4,131	20,000	290,869		315,000
Kerry Village Sewer		31,100	75,000	4,000		110,100			-	110,100		-	-	103,813		110,100
Youbou Sewer System		41,000	16,000			57,000			-	57,000		-		57,000		57,000
Elkington Water System		-	70,000			70,000			-	70,000				70,000		70,000
Elkington Forest Sewer System		-	79,000			79,000			-	79,000				79,000		79,000
TOTALS	39,753,776	2,743,774	11,840,686	9,890,829	2,632,000	66,861,066	(1,045,720)	-	(1,045,720)	65,815,346	1,575,235	5,259,593	3,734,000	55,246,518	-	65,815,346

**Cowichan Valley Regional District
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SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,490,500			228,500		2,719,000			-	2,719,000			-	2,719,000		2,719,000
Community Health Network						-			-	-				-		-
V. I. Regional Library	2,039,972					2,039,972			-	2,039,972				2,039,972		2,039,972
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,351,261		2,351,261	12,000		12,000	2,363,261	32,855			2,330,406		2,363,261
Malahat Transit	459,989		387,273	12,000		859,262			-	859,262		68,109		791,153		859,262
Transit	2,725,842		642,775	116,000		3,484,617			-	3,484,617		-		3,484,617		3,484,617
911	1,051,227			-		1,051,227	(50,000)		(50,000)	1,001,227			-	1,001,227		1,001,227
Grants-in-Aid	-					-			-	-				-		-
Economic Development	506,000			50,000		556,000			-	556,000				556,000		556,000
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	20,000			-		20,000			-	20,000				20,000		20,000
Environmental Initiatives	630,000			310,000		940,000			-	940,000				940,000		940,000
Municipalities - M.F.A. Debt				3,222,354		3,222,354			-	3,222,354		3,222,354		-		3,222,354
Parks, Recreation, Culture & Facilities				527,873		527,873			-	527,873				527,873		527,873
Administration Building				832,486		832,486			-	832,486	52,916	149,888		629,682		832,486
Emergency Planning	817,589		28,688	-		846,277	(20,000)		(20,000)	826,277				826,277		826,277
Community Parks	1,689,119		4,000	22,536		1,715,655	-		-	1,715,655			312,000	1,403,655		1,715,655
Electoral Area Services	1,059,555					1,059,555			-	1,059,555				1,059,555		1,059,555
Parks & Trails	894,000					894,000			-	894,000	9,000			885,000		894,000
Regional Parks	1,023,951					1,023,951			-	1,023,951			50,000	973,951		1,023,951
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500		70,500
South Cowichan Community Parks	62,500					62,500			-	62,500				62,500		62,500
Kinross Trestle	105,000					105,000			-	105,000				105,000		105,000
Regional Parkland Acquisition	865,000					865,000	(122,673)		(122,673)	742,327	742,327			-		742,327
Regional Control	59,697			-		59,697			-	59,697				59,697		59,697
Enforcement & Inspection	571,189			650,000		1,221,189			-	1,221,189				1,221,189		1,221,189
Community Planning	2,488,309			-		2,488,309			-	2,488,309				2,488,309		2,488,309
North Oyster Fire Protection	462,557		94,633			557,190	(106,089)		(106,089)	451,101	168,764		-	282,337		451,101
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	304,266					304,266			-	304,266				304,266		304,266
Saltair Fire Protection	202,895					202,895			-	202,895				202,895		202,895
Sahtlam Fire Protection	244,907			1,935		246,842	-		-	246,842			50,000	196,842		246,842
Malahat Fire Protection	189,312		52,621			241,933			-	241,933		21,582		220,351		241,933
Eagle Heights Fire Protection	216,065					216,065	-		-	216,065				216,065		216,065
Honeymoon Bay Fire Protection	194,180					194,180	-		-	194,180				194,180		194,180
Youbou Fire Protection	185,992					185,992	-		-	185,992				185,992		185,992
Arts and Culture	162,500					162,500			-	162,500				162,500		162,500
Cowichan Lake Recreation	2,606,252		450,000	150,000		3,206,252	(50,000)		(50,000)	3,156,252		477,957	150,000	2,528,295		3,156,252
Kerry Park Recreation	2,888,482		855,000	55,000		3,798,482			-	3,798,482	243,815	92,212	18,000	3,444,455		3,798,482
Kerry Park Aquatic Service	100,000					100,000			-	100,000				100,000		100,000
Island Savings Centre	5,221,449		1,882,565	385,920		7,489,934	(468,000)		(468,000)	7,021,934		135,606	1,385,000	5,501,328		7,021,934
Island Savings Centre Theatre Loan	-					-			-	-				-		-
Theatre Grant - Area A	43,512					43,512			-	43,512				43,512		43,512
Theatre Grant - Area B	71,964					71,964			-	71,964				71,964		71,964
Theatre Grant - Area C	83,822					83,822			-	83,822				83,822		83,822
Theatre Grant N. Cowichan	145,078					145,078			-	145,078				145,078		145,078
Theatre Grant - Ladysmith	55,008					55,008			-	55,008				55,008		55,008
COWICHAN SPORTSPLEX - AREA A	16,963					16,963			-	16,963				16,963		16,963
COWICHAN SPORTSPLEX - AREA C	16,200					16,200			-	16,200				16,200		16,200
COWICHAN SPORTSPLEX - AREA D	10,046					10,046			-	10,046				10,046		10,046
COWICHAN SPORTSPLEX - AREA E	12,121					12,121			-	12,121				12,121		12,121
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10,000
Recreation Glenora	8,454					8,454			-	8,454				8,454		8,454
Recreation Saltair	82,272					82,272			-	82,272				82,272		82,272
Victim Services West	12,500					12,500			-	12,500				12,500		12,500

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	100,256					100,256			-	100,256				100,256		100,256
Cowichan Aquatic Centre - Area E	29,083					29,083			-	29,083				29,083		29,083
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	796,825		535,000	24,000		1,355,825		-	-	1,355,825	98,065		-	1,257,760		1,355,825
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,213					5,213		-	-	5,213				5,213		5,213
COWICHAN AQUATIC CENTRE - AREA I	5,213					5,213		-	-	5,213				5,213		5,213
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Financial Planning	50,983					50,983			-	50,983				50,983		50,983
South Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000		-	-	61,000				61,000		61,000
Engineering Services - Administration				315,000		315,000			-	315,000			50,000	265,000		315,000
Engineering Services - Utilities				-	2,535,000	2,535,000			-	2,535,000	45,000		60,000	2,430,000		2,535,000
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,094,284	493,400		1,587,684	(120,000)	(120,000)	-	1,467,684		144,820		1,322,864		1,467,684
Solid Waste Complex	4,520,900		2,541,000	-		7,061,900	(136,300)	(136,300)	-	6,925,600	88,184	232,451		6,604,965		6,925,600
Cowichan Flood Management	150,000					150,000			-	150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	-					-			-	-				-		-
Liquid Waste Plan South Sector						-			-	-				-		-
Street Lighting - Mesachie	7,250					7,250			-	7,250				7,250		7,250
Street Lighting - Youbou		36,000				36,000			-	36,000				36,000		36,000
Street Lighting - Brentwood			270	50		320			-	320				320		320
Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				6,000		6,000
Street Lighting - Honeymoon Bay	34,000					34,000			-	34,000				34,000		34,000
Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				2,600		2,600
Street Lighting - Cobble Hill		2,300				2,300			-	2,300				2,300		2,300
Critical Street Lighting A	2,800					2,800			-	2,800				2,800		2,800
Critical Street Lighting B	1,400					1,400			-	1,400				1,400		1,400
Critical Street Lighting C	3,500					3,500			-	3,500				3,500		3,500
Critical Street Lighting D	950					950			-	950				950		950
Critical Street Lighting E	5,400					5,400			-	5,400				5,400		5,400
Critical Street Lighting I	1,420					1,420			-	1,420				1,420		1,420
Asset Management									-							
Street Lighting - Wilmot Road	4,500					4,500			-	4,500				4,500		4,500
Street Lighting - Sentinel Ridge	3,900					3,900			-	3,900				3,900		3,900
Street Lighting - Twin Cedars	4,300					4,300			-	4,300				4,300		4,300
Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				4,300		4,300
Mill Springs Street Lighting	14,000					14,000			-	14,000				14,000		14,000
Satellite Park Water		52,000	36,000			88,000		-	-	88,000		11,981		76,019		88,000

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Douglas Hill Water		51,200	52,000			103,200	-		-	103,200		11,337		91,863		103,200
Lambourn Water		44,000	95,000			139,000	-		-	139,000		7,088		131,912		139,000
Arbutus Mountain Water		112,410	52,000		-	164,410			-	164,410		8,000		156,410		164,410
Fern Ridge Water		22,700	16,000		-	38,700			-	38,700		3,000		35,700		38,700
Bald Mountain Water System		52,250	30,000			82,250	(10,000)		(10,000)	72,250				72,250		72,250
Dogwood Ridge Water System		28,850	26,819			55,669			-	55,669		5,312		50,357		55,669
Arbutus Ridge Water System			300,000			300,000			-	300,000		6,608		293,392		300,000
Carlton Water System		31,000	16,000			47,000			-	47,000		5,665		41,335		47,000
Shellwood Water System		25,000	23,500			48,500			-	48,500		5,216		43,284		48,500
Woodley Range Water System		29,444	30,000			59,444			-	59,444		-		59,444		59,444
Burnum Water System		48,000	44,000			92,000			-	92,000		22,526		69,474		92,000
Mesachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000				53,000		53,000
Saltair Water		490,000	194,000			684,000	100,000		100,000	784,000			400,000	384,000		784,000
Central Youbou Water Debt		36,850				36,850			-	36,850		36,850		-		36,850
Youbou Water		178,504	85,000			263,504			-	263,504	5,358	8,506	50,000	199,640		263,504
Honeymoon Bay Water		63,000	74,000			137,000	(6,000)		(6,000)	131,000		-		131,000		131,000
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744				25,744		25,744
Cherry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600				40,600		40,600
Shawnigan Lake North Water		281,025	286,600			567,625			-	567,625		257,000		310,625		567,625
Shawnigan Weir				1,000		1,000			-	1,000				1,000		1,000
Kerry Village Water		22,600	44,000			66,600			-	66,600				66,600		66,600
Wilmot Road Drainage	8,000					8,000			-	8,000				8,000		8,000
Sentinel Ridge Drainage	6,000					6,000			-	6,000				6,000		6,000
Shawnigan Lake East Drainage	2,150					2,150			-	2,150				2,150		2,150
Arbutus Mountain Drainage	5,000					5,000			-	5,000				5,000		5,000
Lanes Road Drainage	3,800					3,800			-	3,800				3,800		3,800
Bald Mountain Drainage System	5,000					5,000			-	5,000				5,000		5,000
Cobble Hill Drainage System	-					-			-	-				-		-
Arbutus Ridge Drainage System	25,000					25,000			-	25,000				25,000		25,000
Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14,000
Cowichan Bay Sewer		240,000	300,000			540,000	(4,587)		(4,587)	535,413		132,787	70,000	332,626		535,413
Brulett Sewer System		25,000	24,926			49,926			-	49,926		1,976		47,950		49,926
Sentinel Ridge Sewer		52,950	82,000			134,950			-	134,950				134,950		134,950
Twin Cedars Sewer		62,320	36,000			98,320			-	98,320				98,320		98,320
Lambourn Sewer		40,000	87,959			127,959			-	127,959		10,632		117,327		127,959
Arbutus Mountain Sewer		96,000	55,000			151,000			-	151,000				151,000		151,000
Cobble Hill Sewer		57,710	42,000			99,710			-	99,710		21,000		78,710		99,710
Mesachie Lake Sewer		38,000	17,354			55,354			-	55,354		16,940		38,414		55,354
Bald Mountain Sewer System		55,000	25,000			80,000	(5,000)		(5,000)	75,000				75,000		75,000
Mill Springs Sewer System		112,329	85,000			197,329	(3,000)		(3,000)	194,329				194,329		194,329
Arbutus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755		143,284		274,471		417,755
Eagle Heights Sewer			350,000			350,000	124,453		124,453	474,453				474,453		474,453
Maple Hills Sewer		38,950	18,000			56,950			-	56,950				56,950		56,950
Shawnigan Lake Sewer		160,000	165,000			325,000	(20,000)		(20,000)	305,000			20,000	285,000		305,000
Kerry Village Sewer		31,100	80,000	4,000		115,100			-	115,100		6,287		108,813		115,100
Youbou Sewer System		42,000	16,000			58,000			-	58,000				58,000		58,000
Elkington Water System		-	-			-			-	-				-		-
Elkington Forest Sewer System		-	-			-			-	-				-		-
TOTALS	39,884,599	2,781,672	11,824,522	9,760,415	2,535,000	66,786,208	(897,496)	-	(897,496)	65,888,712	1,486,284	5,269,597	2,615,000	56,517,831	-	65,888,712



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4170

**A Bylaw for the Purpose of Amending South Cowichan Official Community Plan
Bylaw No. 3510, Applicable to Electoral Area A – Mill Bay/Malahat,
Electoral Area B – Shawnigan Lake, and Electoral Area C – Cobble Hill**

WHEREAS the *Local Government Act*, hereafter referred to as the "Act", as amended, empowers the Regional Board to adopt and amend official community plan bylaws;

AND WHEREAS the Regional District has adopted an official community plan bylaw for Electoral Area A – Mill Bay/Malahat, Electoral Area B – Shawnigan Lake, and Electoral Area C – Cobble Hill, that being South Cowichan Official Community Plan Bylaw No. 3510;

AND WHEREAS the Regional Board voted on and received the required majority vote of those present and eligible to vote at the meeting at which the vote is taken, as required by the *Act*;

AND WHEREAS after the close of the public hearing and with due regard to the reports received, the Regional Board considers it advisable to amend Official Community Plan Bylaw No. 3510;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This bylaw shall be cited for all purposes as "**CVRD Bylaw No. 4170 – South Cowichan Official Community Plan Amendment Bylaw (1975 Renfrew Road), 2018**".

2. **AMENDMENTS**

Cowichan Valley Regional District Official Community Plan Bylaw No. 3510, as amended from time to time, is hereby amended as outlined on the attached Schedules A and B.

3. **CAPITAL EXPENDITURE PROGRAM**

This bylaw has been examined in light of the most recent Capital Expenditure Program and Solid Waste Management Plan of the Cowichan Valley Regional District and is consistent therewith.

.../2

READ A FIRST TIME this _____ day of _____, 2018.
READ A SECOND TIME this _____ day of _____, 2018.
READ A THIRD TIME this _____ day of _____, 2018.
ADOPTED this _____ day of _____, 2018.

Chairperson

Corporate Secretary

**SCHEDULE "A"****To CVRD Bylaw No. 4170**

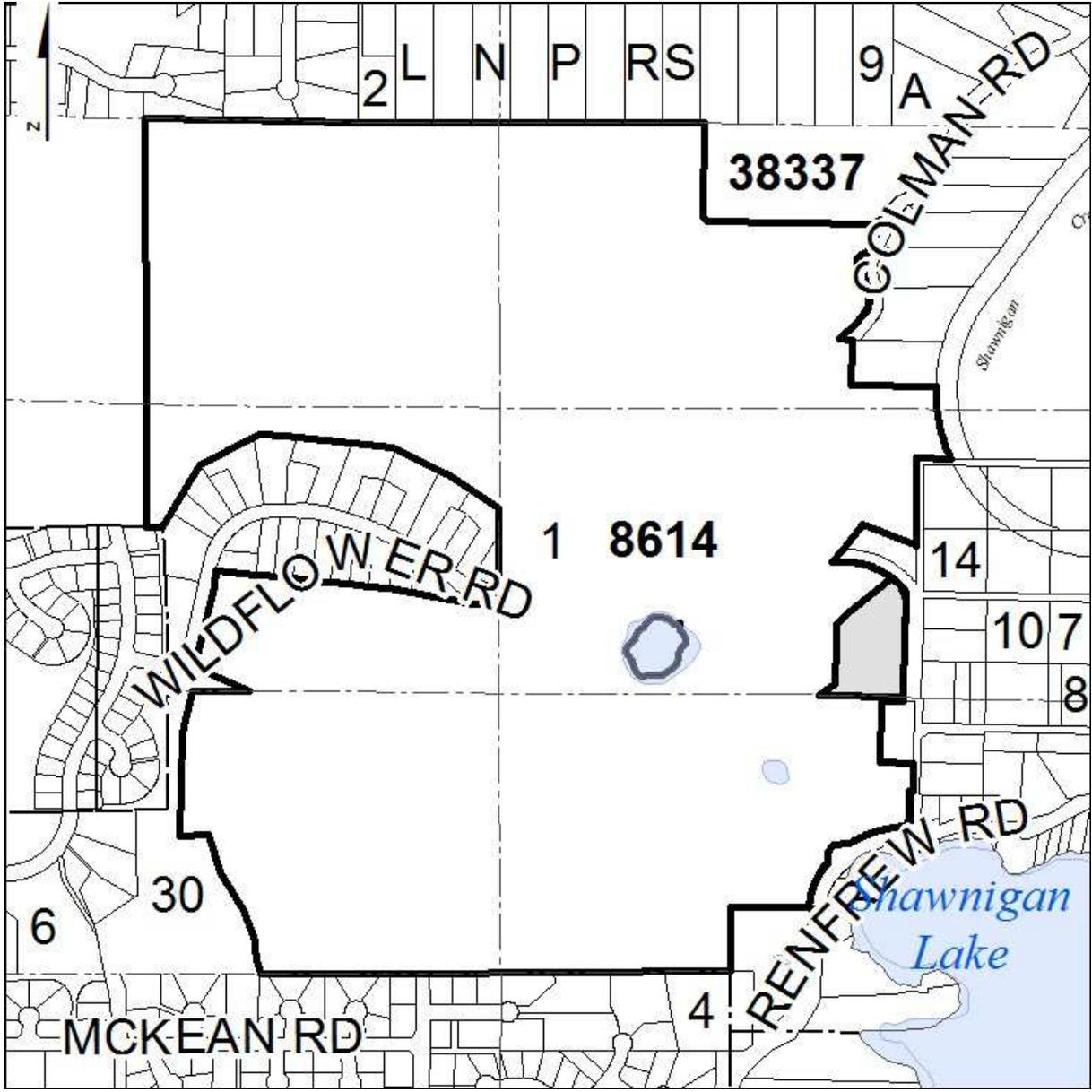
Schedule A to Official Community Plan Bylaw No. 3510, is hereby amended as follows:

1. That part of Lot 1, Sections 3, 4 and 5, Ranges 2 and 3, Shawnigan District, Plan EPP8614 (PID: 028-580-079), as shown outlined shaded in grey on Plan Number Z-4170 attached hereto and forming Schedule B of this bylaw, be re-designated from Village Residential to Parks and Institutional; and that Schedule B to Official Community Plan Bylaw No. 3510 be amended accordingly.

PLAN NO. Z-4170

SCHEDULE "B" TO PLAN AMENDMENT BYLAW NO.
OF THE COWICHAN VALLEY REGIONAL DISTRICT

 4170



THE AREA OUTLINED IN A SOLID BLACK LINE IS REDESIGNATED FROM

 Village Residential TO

 Parks and Institutional APPLICABLE

TO ELECTORAL AREA B



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4171

A Bylaw for the Purpose of Amending Zoning Bylaw No. 985 Applicable to Electoral Area B – Shawnigan Lake

WHEREAS the *Local Government Act*, hereafter referred to as the "Act", as amended, empowers the Regional Board to adopt and amend zoning bylaws;

AND WHEREAS the Regional District has adopted a zoning bylaw for Electoral Area B – Shawnigan Lake that being Zoning Bylaw No. 985;

AND WHEREAS the Regional Board voted on and received the required majority vote of those present and eligible to vote at the meeting at which the vote is taken, as required by the Act;

AND WHEREAS after the close of the public hearing and with due regard to the reports received, the Regional Board considers it advisable to amend Zoning Bylaw No. 985;

NOW THEREFORE the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. CITATION

This bylaw shall be cited for all purposes as "**CVRD Bylaw No. 4171 – Electoral Area B – Shawnigan Lake Zoning Amendment Bylaw (1975 Renfrew Road), 2018**".

2. AMENDMENTS

Cowichan Valley Regional District Zoning Bylaw No. 985, as amended from time to time, is hereby amended in the following manner:

- a) That Schedule B (Zoning Map) to Electoral Area B – Shawnigan Lake Zoning Bylaw No. 985 is amended by rezoning part of Lot 1, Sections 3, 4 and 5, Ranges 2 and 3, Shawnigan District, Plan EPP8614 (PID: 028-580-079), as shown shaded in grey on Schedule A attached hereto and forming part of this bylaw, numbered Z-4171, from R-3 (Urban Residential) and R-6 (Urban Residential – Mobile Home) to P-1 (Parks and Institutional).

3. FORCE AND EFFECT

This bylaw shall take effect upon its adoption by the Regional Board.

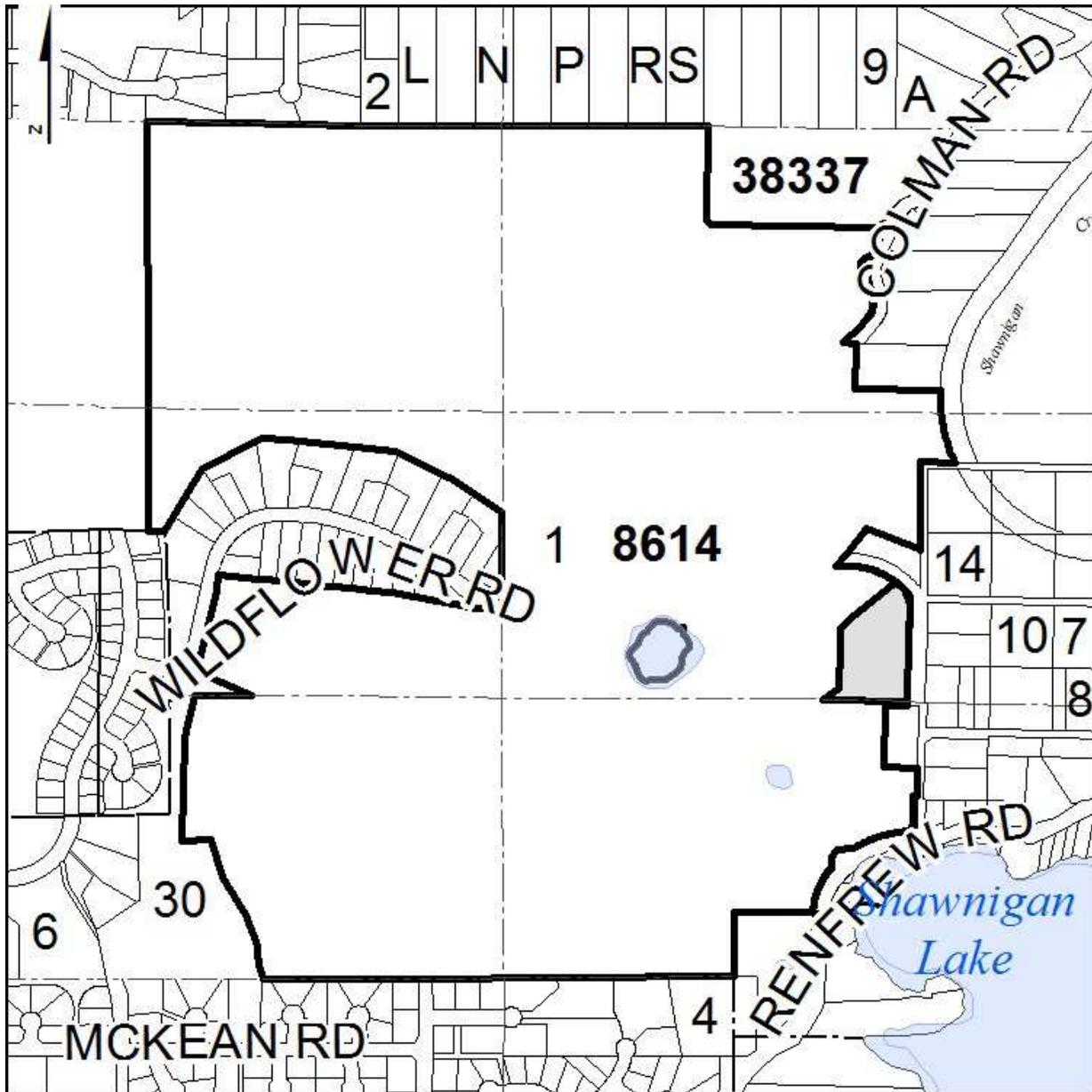
READ A FIRST TIME this _____ day of _____, 2018.
READ A SECOND TIME this _____ day of _____, 2018.
READ A THIRD TIME this _____ day of _____, 2018.
ADOPTED this _____ day of _____, 2018.

Chairperson

Corporate Secretary

PLAN NO. Z-4171

SCHEDULE "A" TO ZONING AMENDMENT BYLAW NO. 4171
OF THE COWICHAN VALLEY REGIONAL DISTRICT



THE AREA OUTLINED IN A SOLID BLACK LINE IS REZONED FROM

 R-3 (Urban Residential) and R-6 (Urban Residential – Mobile Home) TO

 P-1 (Parks and Institutional) APPLICABLE

TO ELECTORAL AREA B

