

## **COWICHAN VALLEY REGIONAL DISTRICT**

# NOTICE OF REGULAR BOARD MEETING

DATE: Wednesday, February 28, 2018

TIME: REGULAR SESSION 1:30 PM

## PLACE: BOARD ROOM

# **175 INGRAM STREET**

Joe Barry Corporate Secretary



# REGULAR BOARD MEETING AGENDA WEDNESDAY, FEBRUARY 28, 2018

## 1:30 PM - CVRD BOARD ROOM

#### 1. <u>APPROVAL OF AGENDA</u>

#### 2. ADOPTION OF MINUTES

M1 Regular Board Meeting of February 14, 2018

**Recommendation** That the minutes of the Regular Board meeting of February 14, 2018 be adopted.

#### 3. BUSINESS ARISING FROM THE MINUTES

#### 4. <u>PUBLIC INPUT PERIOD</u>

#### 5. DELEGATIONS

- D1 Judy Stafford, Executive Director, Cowichan Green Community Re: 2017 Year 13 in Review
- D2 Bruce Mason, President, Ladysmith Little Theatre Society Re: Overview of the 15 Ladysmith Little Theatre Society

#### 6. <u>REPORT OF THE CHAIRPERSON</u>

#### 7. <u>CORRESPONDENCE</u>

- C1 Correspondence from Councillor Colin Plant, Chair, District of Saanich Traffic 17 Safety Commission & Capital Regional District Director Re: Point to Point Malahat Speed Enforcement Campaign
- C2 Correspondence from Karen Bereczki, Administrator, Board of Trustees, 19 Shawnigan Improvement District Re: Request for Resolution of Support for Crown Land Tenure Application
- C3 Correspondence from the Cowichan Valley Amateur Radio Society Re: 23 Request for Lease of Property at Bings Creek Complex for Operations Base

#### PAGE

1

C4 Correspondence from Dr. Bruce Fraser, President, Shawnigan Basin Society 33 Re: Funding Change

#### 8. INFORMATION

#### 9. <u>COMMITTEE/COMMISSION REPORTS</u>

CR1 Report and Recommendations of the Electoral Area Services Committee 35 Meeting of February 21, 2018 - Director Morrison

> **Recommendation** 1. That a Grant-in-Aid, Electoral Area D – Cowichan Bay, in the amount of \$1,000 be provided to the Saanich Inlet Protection Society to support its Roundtable Forum Event on March 17, 2018.

> > 2. 1. That the 2018 Budget for Function 469
> >
> > Cowichan Station Association – Area E be
> > amended to increase Grant to Organization
> > by \$10,000 and increase Transfer from Gas
> > Tax Reserve by \$10,000;
> >
> >
> > 2. That the expenditures from the Function

469 – Cowichan Station Association – Area E 2018 Budget amendment be authorized to proceed prior to approval of the 2018 Budget amendment;

3. That the 2018 Budget for 466 - Recreation Cobble Hill Hall be amended to increase Grant to Organization by \$1,732 and increase Transfer from Gas Tax Reserve by \$1,732; and

4. That the expenditures from the Function 466 – Recreation Cobble Hill 2018 Budget amendment be authorized to proceed prior be to approval of the 2018 Budget amendment.

3. 1. That the 2018 budget for Function 801 -Brulette Place Sewer System be amended to:

1. Increase capital engineering structures by \$54,174;

2. Increase Municipal Finance Authority (MFA) long term borrowing of \$18,192; and 3. Increase transfer from Community Works Fund (CWF) gas tax reserves to \$35,982 for completion of new sewer treatment plant. 2. That Function 801 – Brulette Place Sewer System 2018 Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.

4. 1. That the 2018 Budget for Function 815 -

Arbutus Ridge Sewer System be amended to:

1. Increase capital engineering structures by \$297,404;

 Increase Municipal Finance Authority (MFA) long term borrowing of \$225,000;
 Increase transfer from capital reserves of \$61,202; and

4. Increase transfer from Community Works Fund (CWF) gas tax reserves of \$11,202 for contribution to new sewer treatment plant and disposal field.

(Note: The above recommendation #4 has been amended from the original resolution passed by the Committee upon advice from the Finance Division).

5. 1. That the 2018 Budget for Function 604 -Lambourn Estates Water System be amended to:

 Increase minor capital by \$75,000; and
 Increase transfer from Community Works Fund (CWF) gas tax reserves of \$75,000 for completion of a metering project.
 That Function 604 – Lambourn Estates Water System 2018 Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.

6. 1. That the 2018 Budget for Function 619 -Burnum Water System be amended to:
1. Increase minor capital by \$26,000; and
2. Increase transfer from Community Works Fund (CWF) gas tax reserves of \$26,000 for contribution to a water treatment and storage project.

7. 1. That the 2018 Budget for Function 640 -Saltair Water System be amended to:
1. Increase capital engineering structures by \$535,535;
2. Increase Community Works Fund (CWF) gas tax reserves by \$20,000;

3. Increase transfer from capital reserves
\$50.535;

4. Increase transfer from operating reserve \$220,000; and

5. Increase capital surplus of 2017 by \$245,000 for contribution to a water distribution upgrade, Old Victoria Road distribution upgrade, and a well and or treatment upgrade.

8. 1. That the 2018 Budget for Function 653 -

Youbou Water System be amended to: 1. Increase capital engineering structures by

\$125,500; and

2. Increase transfer from operating reserves of \$125,500 for completion of a well and distribution upgrade.

9. 1. That the 2018 Budget for Function 660 -Honeymoon Bay Water System be amended to:

1. Increase capital engineering structures by \$38,310; and

2. Increase transfer from Community Works Fund (CWF) gas tax reserve of \$38,310 for completion of a well upgrade.

10. 1. That the 2018 Budget for Function 680 - Shawnigan Lake North Water System be amended to:

1. Increase minor capital by \$82,529;

2. Increase recovery of costs by \$82,529, for completion of the metering project;

3. Increase capital engineering structures by \$37,872; and

4. Increase transfer from reserve of \$37,872 for contribution to the treatment and or well upgrade projects.

2. That Function 680 - Shawnigan Lake North Water System 2018 Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.

11. That the Director for Electoral Area B – Shawnigan Lake be authorized to attend training at the Social Change Institute, Tools, Connections & Leadership Workshop on June 20-24, 2018, at a cost of \$1,476 plus travel.

*Electoral Area Directors only vote on the following under Part 14 - Planning and Land Use Management of the Local Government Act:* 

12. 1. That the Zoning Amendment Bylaw for Application No. 03-C-17RS (3576 Holland Avenue) be forwarded to the Board for consideration of first and second reading; 2. That the referrals to BC Transit, Cobble Hill Improvement District, Cowichan Tribes, Island Health, and the Ministry of Transportation and Infrastructure be accepted;

3. That a public hearing be waived in accordance with Section 464(2) of the *Local* 

*Government Act* as the proposed Zoning Amendment is consistent with the South Cowichan Official Community Plan; and 4. That prior to consideration of final bylaw adoption, a sewer petition be signed; the sewer connection fee be paid; and the deposit for the sewer works be provided.

CR2 Report and Recommendations of the Regional Services Committee meeting of February 28, 2018 - Director Iannidinardo

39

•	
Recommendation	<ol> <li>1. That the 2018 Budget for Function 280         <ul> <li>Regional Parks be amended to:</li> <li>Increase transfer from federal conditional grants by \$33,435; and</li> <li>Increase consulting services by \$33,435.</li> </ul> </li> </ol>
	<ol> <li>2. That the 2018 Budget for Function 520 – Solid Waste Management Complex be amended to:</li> <li>1. Increase transfer from federal conditional grant revenue by \$11,015; and</li> <li>2. Increase Asset Management Expenses by \$11,015.</li> </ol>
	<ol> <li>That the 2018 Budget for Function 571 – Asset Management be amended to:</li> <li>Increase transfer from federal conditional grant revenue by \$141,000;</li> <li>Increase transfer from provincial conditional grant revenue by \$15,000;</li> <li>Increase training expenses by \$4,500;</li> <li>Increase consulting services by \$141,500; and</li> <li>Increase wages by \$10,000.</li> </ol>
	4. That Function 280 – Regional Parks, Function 520 – Solid Waste Management Complex, and Function 571 – Asset Management Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.
	2. 1. That short-term borrowing of up to \$175,000 be approved for purchase of a replacement loader at the Bings Creek Solid Waste Management Complex, to be paid back over five years as per the Liabilities under Agreement Section 175 of the <i>Community Charter</i> , and
	<ol> <li>That short-term borrowing of up to \$50,000 be approved for the purchase of a pickup truck for solid waste operations, to be</li> </ol>

paid back over five years as per the

Liabilities under Agreement Section 175 of the *Community Charter*.

3. 1. That the Tourism Cowichan Society be approved \$15,888 from the Tourism Operating Reserve for destination marketing activities.

2. That Function 123 – Regional Tourism 2018 Budget be amended to increase Transfer from Operating Reserve by \$15,888 and increase Grant to Organization by \$15,888.

3. That Function 123 – Regional Tourism 2018 Budget amendment be authorized to proceed prior to approval of the 2018 Budget amendment.

4. That the Cowichan Valley Regional District is authorized to borrow from, and incur other obligations to, BMO with respect to the Bank of Montreal's Commercial Card Program.

5. That the Cowichan Valley Regional District join the Community Benefit Hub to advance Strategic Procurement as a founding member.

6. 1. That the 2018 Cowichan Valley Regional Hospital District (CVRHD) budget as presented be forwarded to the Hospital Board for consideration.

2. That up to \$5,220,000 in expenditures be approved as the CVRHD's contribution to the capital cost of building a new hospice facility, with funds to come from the capital reserve fund.

3. That \$2,960,000 of unallocated contingency funds be used to cover the CVRHD's 40% share of the 2018 Major Capital Projects.

#### 10. DIRECTOR REPORTS

#### 11. STAFF REPORTS

SR1 Staff Report from the Legislative Services Division Re: Chief Election Officer 41 and Deputy Chief Election Officer Appointments

> Recommendation
>  1. That Kathleen Harrison be appointed Chief Election Officer for the 2018 General Local Election.
>  2. That Shannon Carlow be appointed Deputy Chief Election Officer for the 2018 General Local Election.

SR2 Staff Report from the Human Resources Division Re: *Income Tax Act* 43 Changes Impacting Elected Officials in 2019

**Recommendation** For information.

#### 12. PUBLIC HEARINGS

- PH1 Public Hearing Report, Minutes and Exhibits Re: "CVRD Bylaw No. 4170 51 South Cowichan Official Community Plan Amendment Bylaw (1975 Renfrew Road), 2018" and "CVRD Bylaw No. 4171 - Electoral Area B - Shawnigan Lake Zoning Amendment Bylaw (1975 Renfrew Road), 2018"
  - Recommendation Public Hearing Report, Minutes and Exhibits Re: "CVRD Bylaw No. 4170 - South Cowichan Official Community Plan Amendment Bylaw (1975 Renfrew Road), 2018" and "CVRD Bylaw No. 4171 -Electoral Area B - Shawnigan Lake Zoning Amendment Bylaw (1975 Renfrew Road), 2018", be received.

#### 13. <u>BYLAWS</u>

- B1 "CVRD Bylaw No. 4181 North Oyster Fire Protection Service Amendment 63 (Requisition Limit Increase) Bylaw, 2018", be adopted.
- B2 "CVRD Bylaw No. 4188 Five Year Financial Plan (2018 2022) Amendment 65 Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading.

#### 14. BYLAWS - ELECTORAL AREA DIRECTORS

- BEA1 "CVRD Bylaw No. 4154 Electoral Areas A & C South Cowichan Zoning 83 Amendment Bylaw (PID: 024-611-859), 2017", be adopted.
- BEA2 "CVRD Bylaw No. 4170 South Cowichan Official Community Plan 85 Amendment Bylaw (1975 Renfrew Road), 2018", be granted 3<sup>rd</sup> reading.

CVRD Bylaw No. 4170 - South Cowichan Official Community Plan Amendment Bylaw (1975 Renfrew Road), 2018", be adopted.

BEA3 "CVRD Bylaw No. 4171 - Electoral Area B - Shawnigan Lake Zoning 91 Amendment Bylaw (1975 Renfrew Road), 2018", be granted 3<sup>rd</sup> reading.

"CVRD Bylaw No. 4171 - Electoral Area B - Shawnigan Lake Zoning Amendment Bylaw (1975 Renfrew Road), 2018", be adopted.

#### 15. <u>RESOLUTIONS</u>

#### 16. <u>UNFINISHED BUSINESS</u>

#### 17. NOTICE OF MOTION

#### 18. <u>NEW BUSINESS</u>

NB1 Report from Director Morrison Re: 2018 Regional Grant-in-Aid Program 95

#### 19. QUESTION PERIOD

#### 20. CLOSED SESSION

Motion that the meeting be closed to the public in accordance with the *Community Charter* Part 4, Division 3, Section 90, subsections as noted in accordance with each agenda item.

- CS M1 Closed Session Minutes of February 14, 2018
- CS CR1 Closed Session Cowichan 2018 BC Summer Games Nominating Subcommittee Report Re: Appointments {Sub (1)(a)}
- CS SR1 Verbal Report from the Chief Administrative Officer Re: Employee Relations {Sub (1)(c)}
- CS RES1 Electoral Area F Cowichan Lake South/Skutz Falls Re: Parks and Recreation Commission Appointment {Sub (1)(a)}

#### 21. ADJOURNMENT

The next Regular Board meeting will be held Wednesday, March 14, 2018 at 6:30 PM, in the Board Room, 175 Ingram Street, Duncan, BC.

Minutes of the Regular meeting of the Board of the Cowichan Valley Regional District held in the Board Room, 175 Ingram Street, Duncan BC, on Wednesday, February 14, 2018 at 6:30 PM.

PRESENT Chair J. Lefebure Director S. Acton Director M. Clement Director B. Day Director K. Davis Director M. Dorey Director L. Iannidinardo Director S. Jackson Director K. Kuhn Director M. Marcotte Director K. Marsh Director I. Morrison Director A. Nicholson Director A. Stone Director T. Walker

#### ALSO PRESENT

- B. Carruthers, Chief Administrative Officer J. Barry, Corporate Secretary
  - M. Kueber, General Manager, Corporate Services
  - J. Elzinga, General Manager, Computity Services
  - R. Blackwell, General Manager, Land Use Services
  - R. Conway, Manager, Building Inspection & Bylaw Enforcement
  - C. Cowan, Manager, Public Safety
  - B. Farquhar, Manager, Parks & Trails
  - S. Carlow, Legislative Assistant

#### APPROVAL OF AGENDA

- 18-73 It was moved and seconded that the agenda be amended with the addition of one New Business items:
  - NB1 Verbal Request from Director Nicholson Re: Meeting Schedule for Adjudication of 2018 Regional Grant-in-Aid Applications; and

that the agenda, as amended, be approved.

#### MOTION CARRIED

#### ADOPTION OF MINUTES

M1 Regular Board Meeting of January 24, 2018

M 1

18-74It was moved and seconded that the minutes of the Regular Board<br/>meeting of January 24, 2018 be adopted.

**MOTION CARRIED** 

- M2 Special Board Meeting of February 2, 2018
- 18-75 It was moved and seconded that the minutes of the Special Board meeting of February 2, 2018 be adopted.

**MOTION CARRIED** 

#### **BUSINESS ARISING FROM THE MINUTES**

(Item BA1 revised from agenda listing and recommendation)

- **BA1** Report and Recommendations of the Electoral Area Services Committee Meeting of January 17, 2018 Re: Rescind Board Resolution No. 18-35.5
- 18-76 It was moved and seconded:
  - 1. That Resolution No. 18-35.5 be rescinded.

MOTION CARRIED

- 18-77 It was moved and seconded:
  - 2. That a maximum of \$250,000 in short term borrowing for the purpose of Ingram Street 1<sup>st</sup> floor building renovations be approved and that the loan be paid back over five years pursuant to Liabilities under Agreements Section 175 of the *Community Charter*.

**MOTION CARRIED** 

- 18-78 It was moved and seconded:
  - 3. That the 2018 Budget for Function 325 Community Planning be amended to increase Capital Building Improvements by \$100,000 and increase Debt Proceeds by \$100,000.
  - 4. That the 2018 Budget for Function 320 Enforcement and Inspection be amended to increase Capital Building Improvements by \$50,000 and increase Debt Proceeds by \$50,000.
  - 5. That the 2018 Budget for Function 279 Parks and Trails be amended to increase Capital Building Improvements by \$50,000 and increase Debt Proceeds by \$50,000.
  - 6. That the Ingram Street 1<sup>st</sup> floor building renovation project be authorized to proceed prior to approval of the 2018 Budget amendment.

#### DELEGATIONS

D1 Silvia Fraser, Representing Mesachie Lake Citizens Re: The Future of the Mesachie Lake Volunteer Fire Department

Dr. Brenda Bernhardt and Kevin Fraser provided an overview of their concerns regarding the Mesachie Lake Volunteer Fire Department and recent personnel changes, for information.

#### **COMMITTEE/COMMISSION REPORTS**

- **CR1** Report and Recommendations of the Kerry Park Recreation Centre Commission meeting of January 16, 2018
- 18-79 It was moved and seconded:
  - 1. That the 2018 Budget for Function 411 Kerry Park Recreation Centre be amended as follows:
    - 1. Increase Capital Furniture, Fixtures and Equipment by \$75,000;
    - 2. Increase Capital Building Improvements by \$229,910;
    - 3. Increase Capital Parks Infrastructure by \$40,000;
    - 4. Increase Capital Land Improvements by \$46,200;
    - 5. Increase Miscellaneous Equipment by \$13,000;
    - 6. Increase Consultants by \$25,000;
    - 7. Increase Repair and Maintenance by \$15,000;
    - 8. Increase Contingency by \$30,000;
    - 9. Increase Transfer from Capital Reserves by \$158,110;
    - 10. Increase Transfer from Gas Tax Reserves by \$135,000;
    - 11. Increase MFA Short Term Borrowing by \$98,000; and
    - 12. Increase Transfer from Operating Reserves by \$83,000.
  - 2. That Function 411 Kerry Park Recreation Centre 2018 Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.
- **CR2** Report and Recommendations of the Shawnigan Lake Community Centre Commission meeting of January 29, 2018
- 18-80 It was moved and seconded:
  - 1. That the 2018 Budget for Function 464 Shawnigan Lake Community Centre be amended as follows:
    - 1. Increase Capital Furniture, Fixtures and Equipment by \$50,000;
    - 2. Increase Capital Building Improvements by \$55,000;
    - 3. Increase Land Improvements by \$21,675;
    - 4. Increase Transfer from Capital Reserves by \$80,000;
    - 5. Increase Transfer from Surplus by \$25,000; and
    - 6. Increase Transfer from Gas Tax Funding by \$21,675.

M1

2. That Function 464 – Shawnigan Lake Community Centre 2018 Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.

- **CR3** Report and Recommendations of the Electoral Area Services Committee Meeting of February 7, 2018
- 18-81 It was moved and seconded:
  - 1. That a Grant-in-Aid, Electoral Area A Mill Bay/Malahat, in the amount of \$2,000 be provided to Frances Kelsey Secondary School for four \$500 Bursaries for graduating students residing in Electoral Area A Mill Bay/Malahat.
  - 2. That a Grant-in-Aid, Electoral Area B Shawnigan Lake, in the amount of \$1,000 be provided to Frances Kelsey Secondary School for two \$500 Bursaries for graduating students residing in Electoral Area B Shawnigan Lake.
  - 3. That a Grant-in-Aid, Electoral Area B Shawnigan Lake, in the amount of \$1,000 be provided to Cowichan Secondary School for two \$500 Bursaries for graduating students residing in Electoral Area B Shawnigan Lake.
  - 4. That a Grant-in-Aid, Electoral Area D Cowichan Bay, in the amount of \$364 be provided to Cowichan Bay Improvement Association (CBIA) to support improvements to the Cowichan Bay village.
  - 5. That a Grant-in-Aid, Electoral Area D Cowichan Bay, in the amount of \$3,000 be provided to Cowichan Land Trust to support the Cowichan Estuary Nature Centre.
  - 6. That a Grant-in-Aid, Electoral Area F Cowichan Lake South/Skutz Falls, in the amount of \$488 be provided to Cowichan Lake and River Stewardship Society to assist in the cost of sending a member for training techniques for auditing riparian restoration at the Greenshores Canada Event held on February 20-21, 2018.
  - That a Grant-in-Aid, Electoral Area D Cowichan Bay, in the amount of \$1,000 be provided to Cowichan Secondary School for two \$500 Bursaries for graduating students residing in Electoral Area D – Cowichan Bay.
  - 8. That a bylaw be prepared to amend CVRD Bylaw No. 3627 Carlton Water System Service Establishment Bylaw, 2012, to increase the maximum annual requisition limit from \$30,000 to \$37,500.
  - 9. That a bylaw be prepared to amend CVRD Bylaw No. 3624 Shellwood Water System Service Establishment Bylaw, 2012, to increase the maximum annual requisition limit from \$24,500 to \$30,625.

M1

- 10. That a bylaw be prepared to amend CVRD Bylaw No. 3616– Woodley Range Water System Service Establishment Bylaw, 2012, to increase the maximum annual requisition limit from \$32,000 to \$40,000.
- 11. That a bylaw be prepared to amend CVRD Bylaw No. 2137 Electoral Area A Mill Bay/Malahat Critical Location Streetlighting Service Establishment Bylaw, 2001, to increase the maximum annual requisition limit from \$5,000 to \$6,250.
- 12. That short term borrowing of up to \$143,400 be approved for the purchase of two utility vehicles to be paid back over five years as per the Liabilities under Agreement Section 175 of the *Community Charter*.

#### **MOTION CARRIED**

- 18-82 It was moved and seconded:
  - 13. 1. That Development Permit Application No. 11-B-17DP (1790 Empress Road) be approved;
    - 2. That the General Manager of Land Use Services be authorized to permit minor revisions to the permit in accordance with the intent of the development permit guidelines of Official Community Plan Bylaw No. 3510; and
    - 3. That Covenant FB358241 be discharged from the State of Title Certificate of the subject property.
  - That Development Permit Application No. 01-G-17DP (3835 Gardner Road West) for a four-lot subdivision be approved; and
    - 2. That the General Manager of Land Use Services be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 2500.

#### **MOTION CARRIED**

- 18-83 It was moved and seconded:
  - 15. 1. That Development Permit Application No. 02-E-17DP (4780/4790 Trans Canada Highway/Tim Horton's) for a commercial building and associated works be approved; and
    - 2. That the General Manager of Land Use Services be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 1840.

Opposed: Director L. lannidinardo

М1

18-84 It was moved and seconded that Item 16 (Application No. 01-I-16RS (PID: 000-222-348) be referred back to staff for discussion with the applicant regarding possible options for moving forward with the application.

Opposed: Director Nicholson, Director Acton, Director Iannidinardo,

and Director Davis

**MOTION CARRIED** 

- CR4 Report and Recommendations of the Island Savings Centre Commission Meeting of February 8, 2018
- 18-85 It was moved and seconded:
  - 1. That a maximum of \$510,000 in short term borrowing for Function 426 Cowichan Performing Arts Centre 2018 Budget be approved for the purpose of Equipment Replacement, and that the loan be paid back over five years pursuant to Liabilities under Agreements Section 175 of the *Community Charter*.
  - 2. That the 2018 Budget for Function 420 ISC Events & Services budget be amended as follows:
    - 1. Increase R&M Buildings General expenditure by \$7,500;
    - 2. Increase Wages CUPE expenditure by \$19,250;
    - 3. Increase Benefits expenditure by \$5,390; and
    - 4. Reduce Building Improvements Capital expenditure by \$32,140.
  - 3. That the 2018 Budget for Function 423 ISC Arena budget be amended as follows:
    - 1. Increase R&M Ice Plant expenditure by \$17,500;
    - 2. Increase Wages CUPE expenditure by \$16,170;
    - 3. Increase Benefits expenditure by \$4,528; and
    - 4. Increase Requisition by \$38,198.

Director Acton was absent during the vote.

- **CR5** Report and Recommendations of the Transit Committee meeting of February 14, 2018
- 18-86 It was moved and seconded:
  - 1. That the renewal of the Contract for Services Agreement with the Cowichan Seniors Community Foundation to provide supported transportation services for seniors for an additional year commencing April 1, 2018, for the annual fee of \$20,000 be approved.
  - 2. That transit fares for the Cowichan Valley conventional and handyDART systems, as outlined in Table 1 of the Facilities & Transit Division's February 6, 2018 staff report, be implemented

M1

3. That transit fares for the Cowichan Valley commuter system, as outlined in Table 2 of the Facilities & Transit Division's February 6, 2018 staff report, be implemented effective July 1, 2018.

Director Acton was absent during the vote.

#### **MOTION CARRIED**

CR6 Report and Recommendations of the Corporate Services Committee meeting of February 14, 2018

18-87 It was moved and seconded that the 2017 Audit Planning Communication Report, as submitted by the audit firm BDO Canada LLP be received.

#### **MOTION CARRIED**

#### STAFF REPORTS

- **SR1** Staff Report from the Community Planning Division Re: Referral of Capital Regional District Bylaw No. 4017, Regional Growth Strategy
- 18-88 It was moved and seconded that the Capital Regional District (CRD) be advised that as per Section 436(4) of the *Local Government Act*, the CVRD accepts CRD Bylaw No. 4017, cited as "Capital Regional District Regional Growth Strategy Bylaw No. 1, 2016".

#### MOTION CARRIED

SR2 Staff Report from the Development Services Division Re: Rezoning Application No. 02-F-08RS (Official Community Plan Amendment Bylaw No. 4163 and Zoning Amendment Bylaw No. 4164 – Pebbles West ) was received, for information.

#### BYLAWS

B1 It was moved and seconded that "CVRD Bylaw No. 4175 - Mesachie Lake 18-89 Sewerage Special Service Area Capital Reserve Fund Expenditure (Treatment and Collection Upgrades - \$40,000), Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading.

#### MOTION CARRIED

B1 It was moved and seconded that "CVRD Bylaw No. 4175 - Mesachie Lake 18-90 Sewerage Special Service Area Capital Reserve Fund Expenditure (Treatment and Collection Upgrades - \$40,000), Bylaw, 2018", be adopted.

M1

**B2** It was moved and seconded that "CVRD Bylaw No. 4176 - Arbutus Ridge 18-91 Water System Capital Reserve Fund Expenditure (Distribution Upgrades -\$50,000), Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading. **MOTION CARRIED** It was moved and seconded that "CVRD Bylaw No. 4176 - Arbutus Ridge **B2** 18-92 Water System Capital Reserve Fund Expenditure (Distribution Upgrades -\$50,000), Bylaw, 2018", be adopted. MOTION CARRIED **B**3 It was moved and seconded that "CVRD Bylaw No. 4177 - Twin Cedars 18-93 Sewer System Capital Reserve Fund Expenditure (Collection Upgrades -\$70.000) Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading. **MOTION CARRIED B**3 It was moved and seconded that "CVRD Bylaw No. 4177 - Twin Cedars 18-94 Sewer System Capital Reserve Fund Expenditure (Collection Upgrades -\$70,000) Bylaw, 2018", be adopted. **MOTION CARRIED B4** It was moved and seconded that "CVRD Bylaw No. 4179 - Regional Park Land Dedication (PID 006-409-989) Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 18-95 3<sup>rd</sup> reading. **MOTION CARRIED B5** It was moved and seconded that "CVRD Bylaw No. 4181 – North Oyster 18-96 Fire Protection Service Amendment (Requisition Limit Increase) Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading. **MOTION CARRIED** It was moved and seconded that "CVRD Bylaw No. 4182 - Solid Waste **B6** Management Facilities Reserve Fund Expenditure (Bings Creek 18-97 Replacement Loader - \$75,000) Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading. **MOTION CARRIED B6** It was moved and seconded that "CVRD Bylaw No. 4182 - Solid Waste 18-98 Management Facilities Reserve Fund Expenditure (Bings Creek Replacement Loader - \$75,000) Bylaw, 2018", be adopted. **MOTION CARRIED B7** It was moved and seconded that "CVRD Bylaw No. 4184 - Electoral 18-99 Area E Community Parks Capital Reserve Fund Expenditure (Currie Park Washroom - \$25,000) Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading. **MOTION CARRIED** 

М1

B7 It was moved and seconded that "CVRD Bylaw No. 4184 – Electoral
 18-100 Area E Community Parks Capital Reserve Fund Expenditure (Currie Park
 Washroom - \$25,000) Bylaw, 2018", be adopted.

#### **MOTION CARRIED**

B8 It was moved and seconded that "CVRD Bylaw No. 4185 – Electoral 18-101 Area F Community Parks Capital Reserve Fund Expenditure (Central Park Playground Equipment - \$28,000) Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading.

#### **MOTION CARRIED**

B8 It was moved and seconded that "CVRD Bylaw No. 4185 – Electoral 18-102 Area F Community Parks Capital Reserve Fund Expenditure (Central Park Playground Equipment - \$28,000) Bylaw, 2018", be adopted.

#### **MOTION CARRIED**

B9 It was moved and seconded that "CVRD Bylaw No. 4186 – Regional Park
 18-103 Reserve Fund Expenditure (Office Renovations - \$25,000) Bylaw, 2018", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading.

#### **MOTION CARRIED**

B9It was moved and seconded that "CVRD Bylaw No. 4186 – Regional Park18-104Reserve Fund Expenditure (Office Renovations - \$25,000) Bylaw, 2018",<br/>be adopted.

#### **MOTION CARRIED**

#### **BYLAWS - ELECTORAL AREA DIRECTORS**

BEA1 It was moved and seconded that "CVRD Bylaw No. 4163 - Electoral Area F 18-105 - Cowichan Lake South/Skutz Falls Official Community Plan Amendment Bylaw (Pebbles West), 2017", be granted 3<sup>rd</sup> reading.

Opposed: Director Nicholson

#### **MOTION CARRIED**

BEA2It was moved and seconded that "CVRD Bylaw No. 4164 - Electoral Area F18-106- Cowichan Lake South/Skutz Falls Zoning Amendment Bylaw (Pebbles<br/>West), 2017", be granted 3rd reading.

Opposed: Director Nicholson

**MOTION CARRIED** 

#### NEW BUSINESS

**NB1** Verbal Request from Director Nicholson Re: Meeting Schedule for Adjudication of 2018 Regional Grant-in-Aid Applications

M1

Director Nicholson requested that the 2018 proposals for Regional Grant-in-Aid be reviewed at a Regional Services Committee meeting separate from the regularly scheduled committee meeting.

18-107 It was moved and seconded that adjudication of the Regional Grant-in-Aid 2018 proposals be held at a stand-alone meeting of the Regional Services Committee.

#### MOTION CARRIED

#### **CLOSED SESSION**

18-108 It was moved and seconded that the meeting be closed to the public in accordance with the *Community Charter* Part 4, Division 3, Section 90 (1)(e) Regional Parkland Acquisition (2 Items); (1)(g) Litigation; (1)(c) Employee Relations; (1)(i) Legal Opinion; and the adoption of the Closed Session Regular Board minutes of January 24, 2018, and the Closed Session Special Board minutes of February 2, 2018.

#### MOTION CARRIED

#### RISE FROM CLOSED SESSION

18-117 It was moved and seconded that the Board rise with report on Items CSCR3, CSSR1 (legal opinion from Stewart McDannold Stuart attached to the February 14, 2018 Open Session Regular Board agenda under Item CSSR2), and return to the Open portion of the meeting.

#### **MOTION CARRIED**

- 18-113 It was moved and seconded:
  - 1. That the proposed restructure of the Finance Division, as presented in Debra Oakman's Finance Division Review report dated January 31, 2018, be approved.
  - 2. That the 2018 Budget be amended by increasing wages and benefits in Function 100 (General Government) by \$70,000, and increasing transfer from Operating Reserves by \$70,000.

#### **MOTION CARRIED**

#### ADJOURNMENT

18-118	It was moved and seconded that the meeting be adjourned.
8:10 PM	

MOTION CARRIED

The meeting adjourned at 8:10 PM.

Certified Correct:

Chairperson

Corporate Secretary

Dated: \_\_\_\_\_

## **Regular Board Meeting**

Request to Appear as a Delegation at the Board

Board meetings start at 6:30 p.m. on the second Wednesday and at 1:30 p.m. on the fourth Wednesday of the month. Please note the correct time for the meeting you have applied to attend.

Please Note: Contact information supplied by you and submitted with this form will become part of the public record and will be published in a meeting agenda that is posted online when this matter is before the Board. If you do not wish this contact information disclosed, please contact the FOI Coordinator at 250.746.2507 or 1.800.665.3955 to advise.

2/28/2018
Judy Stafford
Cowichan Green Community
1
360 Duncan Street
Duncan
BC
V9L 3W4
250-748-8506
judy I_stafford@yahoo.ca
Cowichan Green Community would like to present their 2017 Year in Review video presentation
No

Email not displaying correctly? View it in your browser.

**D1** 

## Regular Board Meeting

Request to Appear as a Delegation at the Board

Board meetings start at 6:30 p.m. on the second Wednesday and at 1:30 p.m. on the fourth Wednesday of the month. Please note the correct time for the meeting you have applied to attend.

Please Note: Contact information supplied by you and submitted with this form will become part of the public record and will be published in a meeting agenda that is posted online when this matter is before the Board. If you do not wish this contact information disclosed, please contact the FOI Coordinator at 250.746.2507 or 1.800.665.3955 to advise.

Meeting Date	2/28/2018
Contact Information	
Contact Name	Bruce Mason
Representing	Ladysmith Little Theatre Society
Number Attending	2
Address	4985 Christie Road
City	Ladysmith
Province	BC
Postal Code	V9G 1J3
Telephone Number	250-245-4397
Reply Email	butchdog@shaw.ca
Presentation Topic and Nature of Request	Overview of the Ladysmith Little Theatre Society, including start up and building purchase.
Do you have a PowerPoint presentation?	Yes

Email not displaying correctly? View it in your browser.

February 12, 2018, at 5:37 PM, Colin Plant <<u>cplant@crd.bc.ca</u>>:

Hello Chair Lefebure and Mr. Carruthers,

My name is Colin Plant and I am the Chair of the CRD Traffic Safety Commission (TSC). I am also a Saanich Councillor and a Director on the CRD Board.

This email is intended to provide you an update on the CRD Traffic Safety Commission's work on encouraging the province to undertake a pilot project of Point to Point speed enforcement campaign on the Malahat highway.

The CRD Board Chair and CAO met this past fall with Minister Farnworth to discuss the matter. Minister Eby was unable to attend the meeting. The Minister indicated that he wanted to hear from the public on the concept and to that end we have prepared a public campaign inviting people to email Minister Farnworth to share their perspective.

Advertisements on radio, television and on social media (Facebook, Twitter) will be appearing from February 16th to March 1st. People will be encouraged to visit the TSC website, watch a video explaining the concept and then email Minister Farnworth. The website is not currently directing to the new material but will as of Thursday AM. Our website is <u>http://www.crdtrafficsafety.ca</u> or <u>http://www.crdtrafficsafety.com</u>

Given your board passed a motion expressing support at its meeting August 23, 2017, "That the Cowichan Valley Regional District supports enhanced speed enforcement on the Malahat Highway, including investigating the use of interval speed cameras," we wanted to keep you updated on the topic.

If you have any questions please feel free to reach out to me.

Sincerely,

Colin Plant Saanich Councillor / CRD Director

Shawnigan Improvement District

Post Office Box 3 \* Shawnigan Lake, BC \* VOR 2W0

February 2, 2018

MR. JOE BARRY, Corporate Secretary Cowichan Valley Regional District 175 Ingram Street Duncan, BC V9L 1N8

> via email: jbarry@cvrd.bc.ca original will not follow in mail unless requested

Dear Mr. Barry:

#### RE: CVRD Board Meeting Agenda Item Request February 14, 2018 at 6:30 p.m. or February 28, 2018 at 1:30 p.m.

As recommended by FrontCounter BC, the Board of Trustees of the Shawnigan Improvement District is seeking support by way of resolution of the CVRD Board of Directors, to endorse SID's Crown Land Tenure Application.

Essentially, the Board of Trustees is proposing to move from an existing Licence of Occupation to a Crown Grant, specific to the land currently occupied by the Shawnigan Lake Fire Station located at 2560 West Shawnigan Lake Road, Shawnigan Lake, BC.

A Management Summary is attached for the CVRD Board's information.

Please confirm the meeting date and time that this matter will be placed on the CVRD Board meeting agenda.

Representatives from Shawnigan Improvement District plan to attend the CVRD Board meeting, and will be available to respond to questions from the Board, as may be required.

Should you have any questions or require further information, please do not hesitate to contact the undersigned at 250.743.1118.

Yours truly,

#### BOARD OF TRUSTEES, SHAWNIGAN IMPROVEMENT DISTRICT

per: montai

Karen Bereczki Administrator

att.

cc: Sierra Acton, Director Area B via email: <u>sacton@cvrd.bc.ca</u>

# Shawnigan Improvement District

Move from Licence of Occupation to Crown Grant for the "Land" currently occupied by a Fire Station

## **Management Summary**

#### **Regulatory Summary**

Shawnigan Improvement District (SID), was incorporated by the Province of British Columbia under the *Water Act* by Letters Patent issued on October 27, 1950. Improvement Districts now operate under the authority of the *Local Government Act,* having certain powers as granted by the legislation, and in some circumstances are subject to direction by the Ministry of Municipal Affairs and Housing.

The object of SID is the provision of fire protection, and the acquision, maintenance, and operation of works, buildings, and equipment for that purpose, and all things incidental thereto. Since 1950, a group of committed and dedicated volunteers have worked together to protect the lives and property of their neighbours. Through the vision of the SID Trustees, fire protection has kept pace with the growth of the area.

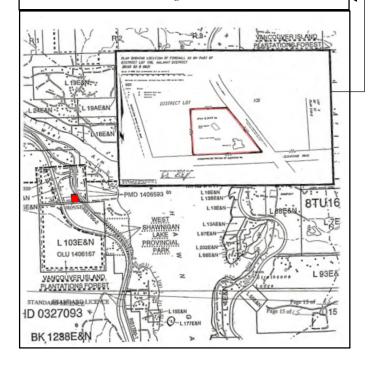
A Fire Station has occupied the specified "Land" since 1990. On August 31, 2000, Shawnigan Improvement District was granted Licence of Occupation of the "Land" for firehall and related uses purposes. The "Land" has been used for stated purposes since the original 1990 commencement date.

Pursuant to Licence of Occupation No. 107784, Article 2.2, August 31, 2020 marks the 20th anniversary, and the termination date, of the current agreement.

Given the public safety aspect related to the services provided from the Fire Station, moving from Licence of Occupation to Crown Grant is a matter of due diligence. Accordingly, on August 7, 2017, the Board of Trustees of the Shawnigan Improvement District resolved to make application for a Sponsored Crown Grant for the "Land" currently occupied by the Fire Station. SHAWNIGAN LAKE



Legal Description Schedule of Licence of Occupation 107784 "that part of District Lot 106 E&N, Malahat District, shown outlined on sketch, containing 0.9177 hectares more or less."



Application Tracking 100229205. Crown Land File 1405531.

## Context | Management Summary

The Fire Station is optimally located within the boundaries of the Shawnigan Improvement District, comprising a tax assessment roll of approximately 3,600 individual properties, or pursuant to 2016 census statistics, 8,558 residents and 3,655 dwellings within an area of 30,605 hectares.

The Volunteer Fire Department provides first responder medical services, fire suppression, auto extrication, fire prevention, fire and emergency management education, and confined space rescue services to the taxpayers of the Improvement District.

The move from Licence of Occupation to Crown Grant for the "Land" currently occupied by the Fire Station is proposed in the public interest; ensuring ongoing, uninterrupted delivery of essential services. The importance of this Fire Station cannot be overstated.





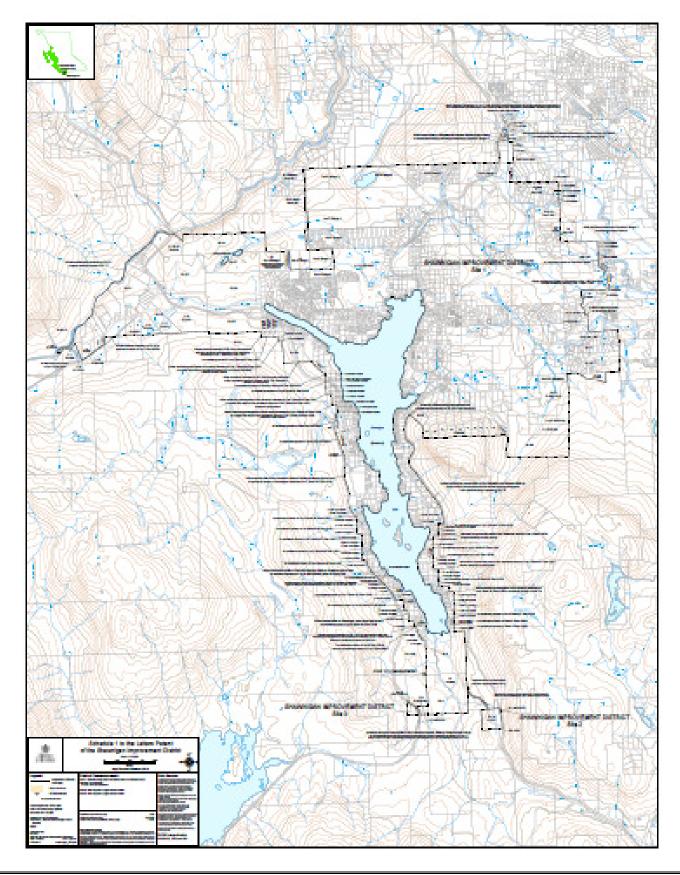


### **Vegetation Management**

Effectively managing vegetation can help reduce the risk of property damage and wildfire.

Accordingly, the proposed tenure also calls for permission to remove timber within the area adjacent to the Fire Station building. Works would be focussed on: 1) hazard abatement respective to dangerous trees that could fall on the Fire Station building, equipment or personnel; and 2) preventative Fire Smart measures.

## Shawnigan Improvement District Boundaries



Application Tracking 100229205. Crown Land File 1405531.



P.O. Box 95, Duncan, British Columbia, V9L 3X1

Cowichan Valley Regional District Board of Directors

25 January 2018

The Cowichan Valley Amateur Radio Society (CVARS) would like to locate a base of operations adjacent to the new CVRD Emergency Operations Centre (EOC) within the confines of the Bings Creek Complex. In order to do so, CVARS need the support of the CVRD Board of Directors to secure long-term access in the form of a lease for a plot of land within the Complex. If such an arrangement were negotiated, CVARS would be in a position to fundraise for the development of a covered warehouse facility for storage and maintenance of the Society's equipment.

CVARS feels that it would be beneficial to both CVRD and CVARS for our assets to be co-located at Bings Creek:

- CVARS owns a mobile self-contained Command, Control and Communications (C<sup>3</sup>) *facility* that can be deployed anywhere in various configurations and staffed by appropriate people;
- EOC & Emergency Social Services (ESS) augmentation with an embedded, wellequipped field kitchen for supporting up to 125 people;
- Search and Rescue Communications support;
- CVRD Emergency Communications Team augmentation; and
- Community Auxiliary Communications support.

CVARS offers CVRD the following:

- Redundancy in support of existing fitted communications infrastructure;
- Flexibility of response in any given situation with equipment and training in many disciplines, not just communications; and
- Scalability of response to any given situation due to common training with the CVRD Emergency Communications Team (ECT).



P.O. Box 95, Duncan, British Columbia, V9L 3X1

Such a facility, when used in conjunction to the CVRD planned upgrades to the site, will:

- Provide a communications hub for all types of Amateur Radio services in the CVRD and on Vancouver Island;
- Provide CVRD direct access to CVARS's equipment in times of need;
- Provide secure storage for the Society's equipment, both fixed and mobile;
- Provide a training area for members and public to learn, train and maintain current skills; and
- Provide maintenance facilities for the Society's assets.

We envision fulfilling this by:

- Establishing a 25<sup>m</sup> x 50<sup>m</sup> secure compound (size is approximate);
- Using a combination of 40-foot sea containers and a commercially available trussed roof design to build a large enough shelter to house the Society's equipment;
- Depending on fundraising, a permanent structure would be preferable and provide better security.

The Board and members of the Cowichan Valley Amateur Radio Society are looking forward to your support in this undertaking and to the enhancements that such an arrangement will deliver to CVARS and CVRD's ability to provide communications services for the community.

Steven Bradshaw President, Cowichan Valley Amateur Radio Society.





CVARS mobile equipment January 2018



P.O. Box 95, Duncan, British Columbia, V9L 3X1

## Who We Are in the Community

The Cowichan Valley Amateur Radio Society (CVARS) is a non-profit registered Society' #892118449 in British Columbia. The Society is operated entirely by volunteers mostly residing in the Cowichan Valley. CVARS currently has 97 voting members in good standing with 10 members on the Board of Directors.

The purpose of the Society is in part to:

- To provide training in amateur radio operations, assist interested persons in obtaining required Certificates and licenses issued by Innovation, Science and Economic Development Canada and to instruct them in procedures and methods of operating in times of declared civil emergency;
- To provide radio communications operators and related equipment necessary for the operation of an Amateur Radio Emergency Service in support of volunteers with Federal, Provincial, Regional or Local Authorities.
- To provide radio communications services to fulfil requests by non-profit community and/or charitable organizations in support of their activities.
- To raise funds in support of the above purposes.

To accomplish this, the Society provides a program of volunteer auxiliary communications services to the residents of the Cowichan Valley. The equipment that is owned and operated by CVARS is used in all of the events served.

The Cowichan Valley is a large geographical area. It is comprised of nine electoral areas and four municipalities. With a population of over 80,000 residents it covers a land area of 3,473 square kilometres.

CVARS has constructed three communications trailers capable of assisting agencies in response to local disaster or emergency situations when requested. Disasters or emergencies of this nature could include flood, wildfire, Search and Rescue or earthquake. The trailers are each custom built for their intended purposes. The primary communications unit has three work stations as well as the electronic equipment racks. This unit also houses the kitchen and washroom facilities.

The Logistics trailer has one work station and carries the ancillary equipment needed for a field operation.

The Tower trailer supports a manually raised tower for larger antennas and two repeaters for use in the field. The three trailers are designed to work together as a unit, however if necessary can be operated independently.



P.O. Box 95, Duncan, British Columbia, V9L 3X1

These units also serve as a base of operations for CVARS when supporting any event in the community. With the exception of gas fittings, these units were completely designed and fitted by volunteers. The trailers are currently towed by a Society owned truck and vehicles of opportunity. These are large four wheel drive vehicles and are substantial enough to tow trailers of this size. This method relies on the volunteers with these capabilities to be available for towing when the need arises.

The Society operates a high mountain repeater system located on Mount Brenton that serves as a vital link to many areas in the Cowichan Valley that may not be connected by other means. S o m e of the repeaters there are connected to the Island Trunk System which is a series o f repeaters linking most of Vancouver Island and can be accessed from as far away a s Seattle. CVARS also owns and maintains a repeater located in the Cowichan D i s t r i c t Hospital. In the event of an emergency in a remote location the trailer units and t h e repeater systems can form a valuable communication network back to the populated communities.

CVARS currently assists the Cowichan and Ladysmith Search & Rescue organizations with their radio communications and real time tracking to both free up SAR volunteers from base camp radio operations allowing them to be in the field searching and to ensure their safety while on task. This is accomplished by CVARS supplementing the SAR group's capabilities with personnel and equipment for the particular tasking. Some of this equipment is the same type as that in use by SAR and adds to the quantity as required and some is solely used by CVARS.

The tasks commonly performed by CVARS during a Search and Rescue incident are logistical in nature. These tasks are fulfilled as requested at the time by the SAR group and include but are not limited to:

- Setting up and maintaining a computer network between command and support structures onsite;
- Setting up and maintaining a radio logging system for SAR records and completing the log information in real time;
- Setting up and maintaining a real time networked on-screen tracking system of SAR teams in the field using amateur radio technology;
- Maintaining the dispersion and accountability of the groups portable assets issued to teams; and
- Setting up and operating a communications system for voice and data from the field site back to a mainstream community.



P.O. Box 95, Duncan, British Columbia, V9L 3X1

Assistance to the Search and Rescue organizations is done on a Mutual Aid basis through Emergency Management British Columbia (EMBC). CVARS and additional SAR organizations are part of that system. All participating CVARS members are Public Safety Lifeline Volunteers with EMBC. When the need for CVARS assistance is identified by the SAR group, EMBC approves the response and CVARS is called out by the SAR group. CVARS verifies the authorization to respond with EMBC and deploys its members and assets. EMBC provides a task number as well as workers compensation coverage and reimbursement of volunteer expenses. No wages or salaries are provided.

CVARS can assist the Cowichan Valley Regional District (CVRD) in the event of a need for additional



communications capabilities following a local disaster. Many members of CVARS are part of the CVRD Emergency Communications Team (ECT). These members respond to requests from the CVRD with any CVARS asset that is needed.

The same assistance is provided to other Regional Districts through EMBC via the mutual aid system. An example of this is Exercise Coastal Response in 2016 located in Port Alberni. This was a response exercise designed on an Earthquake and Tsunami scenario that devastated Port Alberni.

CVARS was tasked to respond with major assets and 12 personnel for 5 days to support the Alberni Clayoquot Regional District in their response.

CVARS also participated in a 7-day mutual aid deployment to assist in the Fay Hanson search in the fall of 2017.

Most CVARS members live in the Cowichan Valley and many have established stations in their homes to supplement communications throughout the community in the event of a civic need.

Other community events such as the Mount Tzouhalem Gutbuster race, Ladysmith Festival of Lights, Ladysmith Wine Run, Swiftsure Yacht Race, MS Bike Tour, and Lake to Lake Marathon are supported by CVARS by way of





P.O. Box 95, Duncan, British Columbia, V9L 3X1

providing safety communications for the events. Our participation in these events follows a request for assistance from the event organizers. For these events, CVARS will deploy a base unit and a number of volunteers and equipment to be stationed at defined points around the event. Their role is to provide a link back to event management if a safety situation arises affecting those in the field. For the Swiftsure Yacht Race CVARS assists the Victoria organizations by providing a critical data link at the Sombrio Point relay site.

The Society conducts a number of Basic Amateur Radio training courses each year. The courses, provided to the public and organizations including HEMBC, have been at no cost to the participant. Many of these participants go on to become communications volunteers. Having residents trained in this capacity strengthens the community and is invaluable in a time of need.

Additional training is provided to members to enhance their capabilities during a tasking. These courses are specialized to particular areas of need for enhanced knowledge of subject matter. Examples of this type of training that are conducted each year are:

- *Search and Rescue Orientation*. Training of members to be familiar with SAR operations. This ensures a good understanding of what SAR members do and how they operate in the field. When CVARS members work with SAR, they must have a good working knowledge of SAR competencies procedures. .
- *Winlink (RMS) Express*. This is training is the setup and use of the Winlink Express software and radio combination system for the passage of data traffic via radio..
- *SARTrack*. This is training in the setup and use of the SARTrack Incident Management software. This software is used during SAR work as well as other tasking's where people and equipment are deployed in the field. This course is hosted by both the CVRD and CVARS.
- *National Traffic System*. This is training on a formal message handling system. The NTS is recognized around the world as a standard method of sending formal voice traffic. This system ensures the accuracy and tracking of formal messages from the originator to the recipient.
- *Basic SAR Communications*. This is brief training targeted at SAR members who are not training radio operators. It provides basic radio operations and protocol instruction to the students.
- *Advanced Amateur Radio Certification*. This training assists students in learning the advanced Amateur Radio theory required by the regulator to obtain an advanced endorsement.
- *Emergency Communications Team (ECT)*. These are a variety of specialized courses provided by the CVRD to ECT members. The courses cover aspects of Emergency Communications



P.O. Box 95, Duncan, British Columbia, V9L 3X1

used in the Cowichan Valley Regional District. A number of CVARS members are part of the ECT and receive this training.

These include:

- ECT Connectors
- ECT Standards
- ECT Planning
- ICS 100
- ECT Radio Mobile
- ECT Social Media.

CVARS usually provides three or four Basic Amateur Radio courses to the community each year, bringing an average of 35 new amateur operators into the Vancouver Island area. In 2017, fifty-eight new amateur operators passed the courses.

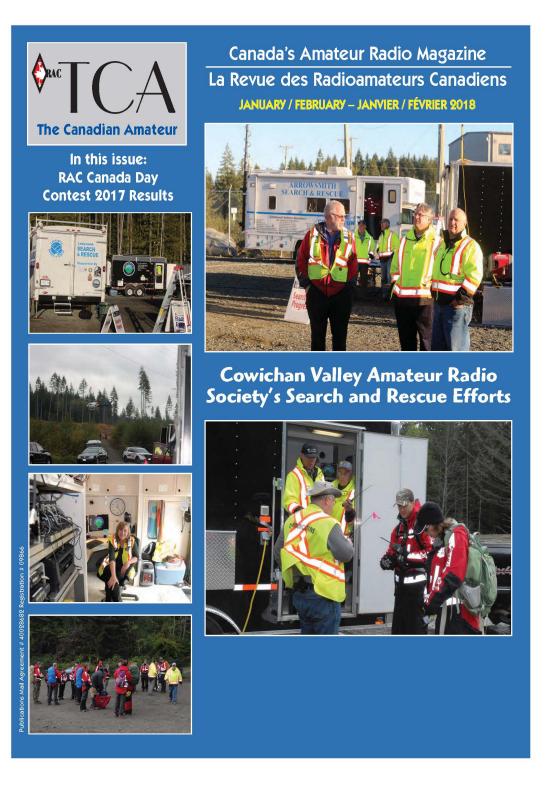
CVARS provides Public Awareness on the benefits of Amateur Radio in Communities through participation in events such as the Cowichan Exhibition, Emergency Preparedness Fair, CVRD Earthquake Preparedness Display and the ARRL Field Day weekend. Participation in these events is purposed to display Amateur Radio, its capabilities and availability to the community to the general public.

Event	Previous	This Year to	Additional Planned by
	Year	Date	Year End
Basic Ham Courses	7	1	5
New Hams from courses	51	7	35
SAR Incidents	6	0	
Exercises	3	1	3
Total Exercise hours	113	6	100
Specialized courses hosted by CVARS	4	1	5
Courses hosted outside of CVARS	10	2	6
Total Hours of Members as Students	519	200	400
Total CVARS Instructor hours	555	296	200
Public Awareness Event Hours	142	0	120
Equipment Maintenance hours	326	47	300
Operational events hours	1532	137	800
Club Events Hours	39	0	30

The following statistics provide a quick overview of CVARS activity.



P.O. Box 95, Duncan, British Columbia, V9L 3X1





P.O. Box 95, Duncan, British Columbia, V9L 3X1





P.O. Box 95, Duncan, British Columbia, V9L 3X1

Portable communication GO-Kits that were constructed by the Society and placed at a number of locations around the region are available to licensed users in the event of an emergency or civil distress. CVARS has 8 of these units in operation.



Portable Grab & Go Kit

CVARS relies solely on member contributions, donations and occasional grants to fund its operation in providing communications assistance to these community activities.

The contribution CVARS makes to the community is of significant benefit to the residents of the Cowichan Valley. When a disaster occurs in any community, the importance of amateur radio has shown to be substantial. Over 80,000 residents will benefit in our geographical area alone. The value of services provided by CVARS is clearly demonstrated to us by requests for involvement that we receive from the CVRD, EMBC, and other organizations.

Mayor John Lefebure Chair Cowichan Valley Regional District

February 19, 2018

Dear John,

On January 10, 2018 the following motion was passed by the CVRD Board:

**By-Laws** 

18-22 It was moved and seconded that the 2018 budget for Function 488 – Shawnigan Basin Society be amended to decrease the requisition by \$49, 958, increase Grants to Organization by \$41, and to increase the Contribution from 3<sup>rd</sup> Party by \$50,000.

#### **Motion Carried**

It was presented by the Shawnigan Area Director as a "housekeeping item" and duly passed without question or debate. As it happens, the result is anything but mere housekeeping.

First: The changes were not discussed in advance with the Basin Society, nor was notification of the issue coming before the Board, nor was the Society informed after the vote was concluded. This means that none of the implications were capable of being brought forward to the Area Director or the Board in time to be considered.

Second: The Society found out about the action a little over a month later through a casual conversation and still has no formal notification from the Area Director or the Board regarding the conclusion or any reasons as to why it was put forward.

Third: The SBS Board of Directors is not in favour of allocating money from the Partridge amenity contributions to the administrative functions of the Society when the funds should more properly be used, as originally intended, to fund acquisition of sensitive lands within the Shawnigan Watershed. Function 488, originally passed by AAP in Area B, provided the SBS with the capacity to maintain a visible office presence in the centre of Shawnigan Village for public communication and display of the scientific and mapping materials relevant to its main purpose of watershed planning. A portion of funds also went to complete the ecological study, to study foreshore conditions, to conduct foreshore restoration pilots and to survey the incidence of milfoil. It also provided the leverage necessary in applying for external project funds related to watershed planning and foreshore restoration, most of which do not provide overhead support. In the case of the major grant from the Real Estate Foundation for our ecological study of the upland forests of the basin, the locally voted tax support was a crucial deciding factor. The SBS also supported the Koksilah Watershed group with their efforts to conduct an ecological analysis of their basin as the tax levy included Area B residents in that drainage.

Fourth: The ongoing nature of the tax allocation to Function 488 enables the Society to make continuing commitments to our landlord for office space and utilities, and to our part time Executive Director for her modest salary. A one-time grant from an amenity contribution removes this certainty and will result in loss of our ability to commit to the office facility and our staff.

Fifth: Function 488 is important to the Society not just for its financial support. In effect, it conveys a formal relationship with the Regional District in our collaborative efforts to promote effective source watershed planning and conservation. This relationship is critically important to the reception and credibility of Society efforts with the public, major forest land owners within the basin, senior governments and potential donors just as it is for the Cowichan Watershed Board.

I understand completely the prerogative of the CVRD Board to decide on all budget matters and specifically to allocate available funds to its list of functions. Moving the tax allocation to zero and substituting a one-time grant from a source that is not acceptable to the Society effectively defunds the Basin Society immediately and for the future as further tax funding of the function cannot be guaranteed.

On the eve of a referendum to establish a welcome regional water function that is to include support to local groups engaged in watershed conservation, it is ironic that the Board would effectively vote to eliminate the one that is active in Shawnigan. I don't believe that the Board members invited to pass a "housekeeping" motion had any idea of the implications and would ask that the Board reconsider the motion with a full understanding of its results. I would be happy to attend a Board meeting to answer any questions on this matter or on the watershed work of the Society. Current initiatives of the SBS are detailed on its website shawniganwater.org and the longer-term perspective is extensively outlined in the book "Saving Water: Stewardship of the Shawnigan Community Watershed" authored by Kelly, Brock and Chase Musselwhite and myself.

The Basin Society will be required to deal with this at its AGM on March 6, 2018. Motions will have to be entertained to return the grant funds to the CVRD for their rightful purpose of land acquisition, minus shut down obligations made necessary by the lack of notice, to eliminate office and staffing costs and to retire the Society. I believe it would be better for all parties for this to be made unnecessary.

Sincerely,

Dr. Bruce Fraser President Shawnigan Basin Society

#### **ELECTORAL AREA SERVICES COMMITTEE REPORT**

#### OF MEETING HELD FEBRUARY 21, 2018

DATE: February 22, 2018

To: Board of Directors

- 1. That a Grant-in-Aid, Electoral Area D Cowichan Bay, in the amount of \$1,000 be provided to the Saanich Inlet Protection Society to support its Roundtable Forum Event on March 17, 2018.
- That the 2018 Budget for Function 469 Cowichan Station Association Area E be amended to increase Grant to Organization by \$10,000 and increase Transfer from Gas Tax Reserve by \$10,000;
  - 2. That the expenditures from the Function 469 Cowichan Station Association Area E 2018 Budget amendment be authorized to proceed prior to approval of the 2018 Budget amendment;
  - 3. That the 2018 Budget for 466 Recreation Cobble Hill Hall be amended to increase Grant to Organization by \$1,732 and increase Transfer from Gas Tax Reserve by \$1,732; and
  - 4. That the expenditures from the Function 466 Recreation Cobble Hill 2018 Budget amendment be authorized to proceed prior be to approval of the 2018 Budget amendment.
- 3. 1. That the 2018 budget for Function 801 Brulette Place Sewer System be amended to:
  - 1. Increase capital engineering structures by \$54,174;
  - 2. Increase Municipal Finance Authority (MFA) long term borrowing of \$18,192; and
  - 3. Increase transfer from Community Works Fund (CWF) gas tax reserves to \$35,982 for completion of new sewer treatment plant.
  - 2. That Function 801 Brulette Place Sewer System 2018 Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.
- 4. 1. That the 2018 Budget for Function 815 Arbutus Ridge Sewer System be amended to:
  - 1. Increase capital engineering structures by \$297,404;
  - 2. Increase Municipal Finance Authority (MFA) long term borrowing of \$225,000;
  - 3. Increase transfer from capital reserves of \$61,202; and
  - 4. Increase transfer from Community Works Fund (CWF) gas tax reserves of \$11,202 for contribution to new sewer treatment plant and disposal field.

(**Note:** The above recommendation #4 has been amended from the original resolution passed by the Committee upon advice from the Finance Division).

- 5. 1. That the 2018 Budget for Function 604 Lambourn Estates Water System be amended to:
  - 1. Increase minor capital by \$75,000; and

- 2. Increase transfer from Community Works Fund (CWF) gas tax reserves of \$75,000 for completion of a metering project.
- 2. That Function 604 Lambourn Estates Water System 2018 Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.
- 6. 1. That the 2018 Budget for Function 619 Burnum Water System be amended to:
  - 1. Increase minor capital by \$26,000; and
  - 2. Increase transfer from Community Works Fund (CWF) gas tax reserves of \$26,000 for contribution to a water treatment and storage project.
- 7. 1. That the 2018 Budget for Function 640 Saltair Water System be amended to:
  - 1. Increase capital engineering structures by \$535,535;
  - 2. Increase Community Works Fund (CWF) gas tax reserves by \$20,000;
  - 3. Increase transfer from capital reserves \$50,535;
  - 4. Increase transfer from operating reserve \$220,000; and
  - 5. Increase capital surplus of 2017 by \$245,000 for contribution to a water distribution upgrade, Old Victoria Road distribution upgrade, and a well and or treatment upgrade.
- 8. 1. That the 2018 Budget for Function 653 Youbou Water System be amended to:
  - 1. Increase capital engineering structures by \$125,500; and
  - 2. Increase transfer from operating reserves of \$125,500 for completion of a well and distribution upgrade.
- 9. 1. That the 2018 Budget for Function 660 Honeymoon Bay Water System be amended to:
  - 1. Increase capital engineering structures by \$38,310; and
  - 2. Increase transfer from Community Works Fund (CWF) gas tax reserve of \$38,310 for completion of a well upgrade.
- 10. 1. That the 2018 Budget for Function 680 Shawnigan Lake North Water System be amended to:
  - 1. Increase minor capital by \$82,529;
  - 2. Increase recovery of costs by \$82,529, for completion of the metering project;
  - 3. Increase capital engineering structures by \$37,872; and
  - 4. Increase transfer from reserve of \$37,872 for contribution to the treatment and or well upgrade projects.
  - 2. That Function 680 Shawnigan Lake North Water System 2018 Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.
- 11. That the Director for Electoral Area B Shawnigan Lake be authorized to attend training at the Social Change Institute, Tools, Connections & Leadership Workshop on June 20-24, 2018, at a cost of \$1,476 plus travel.

### *Electoral Area Directors only vote on the following under Part 14 - Planning and Land Use Management of the Local Government Act:*

- 12. 1. That the Zoning Amendment Bylaw for Application No. 03-C-17RS (3576 Holland Avenue) be forwarded to the Board for consideration of first and second reading;
  - 2. That the referrals to BC Transit, Cobble Hill Improvement District, Cowichan Tribes, Island Health, and the Ministry of Transportation and Infrastructure be accepted;
  - 3. That a public hearing be waived in accordance with Section 464(2) of the *Local Government Act* as the proposed Zoning Amendment is consistent with the South Cowichan Official Community Plan; and

4. That prior to consideration of final bylaw adoption, a sewer petition be signed; the sewer connection fee be paid; and the deposit for the sewer works be provided.



#### **REGIONAL SERVICES COMMITTEE REPORT**

OF MEETING HELD FEBRUARY 28, 2018

DATE: February 28, 2018

To: Chairperson and Directors of the Board

Your Regional Services Committee reports and recommends as follows:

- That the 2018 Budget for Function 280 Regional Parks be amended to: 
   Increase transfer from federal conditional grants by \$33,435; and 2. Increase consulting services by \$33,435.
  - 2. That the 2018 Budget for Function 520 Solid Waste Management Complex be amended to:
    - 1. Increase transfer from federal conditional grant revenue by \$11,015; and 2. Increase Asset Management Expenses by \$11,015.
  - 3. That the 2018 Budget for Function 571 Asset Management be amended to:
    - 1. Increase transfer from federal conditional grant revenue by \$141,000;
    - 2. Increase transfer from provincial conditional grant revenue by \$15,000;
    - 3. Increase training expenses by \$4,500;
    - 4. Increase consulting services by \$141,500; and
    - 5. Increase wages by \$10,000.
  - 4. That Function 280 Regional Parks, Function 520 Solid Waste Management Complex, and Function 571 Asset Management Budget amendments be authorized to proceed prior to approval of the 2018 Budget amendment.
- That short-term borrowing of up to \$175,000 be approved for purchase of a replacement loader at the Bings Creek Solid Waste Management Complex, to be paid back over five years as per the Liabilities under Agreement Section 175 of the *Community Charter*, and
  - 2. That short-term borrowing of up to \$50,000 be approved for the purchase of a pickup truck for solid waste operations, to be paid back over five years as per the Liabilities under Agreement Section 175 of the *Community Charter*.
- 3. 1. That the Tourism Cowichan Society be approved \$15,888 from the Tourism Operating Reserve for destination marketing activities.
  - 2. That Function 123 Regional Tourism 2018 Budget be amended to increase Transfer from Operating Reserve by \$15,888 and increase Grant to Organization by \$15,888.
  - 3. That Function 123 Regional Tourism 2018 Budget amendment be authorized to proceed prior to approval of the 2018 Budget amendment.

- 4. That the Cowichan Valley Regional District is authorized to borrow from, and incur other obligations to, BMO with respect to the Bank of Montreal's Commercial Card Program.
- 5. That the Cowichan Valley Regional District join the Community Benefit Hub to advance Strategic Procurement as a founding member.
- 6. 1. That the 2018 Cowichan Valley Regional Hospital District (CVRHD) budget as presented be forwarded to the Hospital Board for consideration.
  - 2. That up to \$5,220,000 in expenditures be approved as the CVRHD's contribution to the capital cost of building a new hospice facility, with funds to come from the capital reserve fund.
  - 3. That \$2,960,000 of unallocated contingency funds be used to cover the CVRHD's 40% share of the 2018 Major Capital Projects.



### STAFF REPORT TO THE BOARD

DATE OF REPORT	February 20, 2018
MEETING TYPE & DATE	Board Meeting of February 28, 2018
FROM:	Legislative Services Division Corporate Services Department
SUBJECT: FILE:	Chief Election Officer and Deputy Chief Election Officer Appointments

#### **PURPOSE/INTRODUCTION**

The purpose of this report is to appoint a Chief Election Officer and Deputy Chief Election Officer for the 2018 General Local Election.

#### **RECOMMENDED RESOLUTION**

- 1. That Kathleen Harrison be appointed Chief Election Officer for the 2018 General Local Election.
- 2. That Shannon Carlow be appointed Deputy Chief Election Officer for the 2018 General Local Election.

#### BACKGROUND

The 2018 General Local Election for each of the nine electoral areas will be held this upcoming October with voting days on Wednesday October 10, Tuesday October 16, and Saturday October 20.

#### ANALYSIS

As per Section 58(1) of the *Local Government Act*, the Board is required to appoint a Chief Election Officer and Deputy Chief Election Officer. Since planning and preparation for the fall elections has already begun, it would be appropriate for the Board to make these appointments at this time.

Following their appointments, the Chief and Deputy Chief Election Officers will begin working in earnest on the technical and logistical complexity which is involved when conducting ten separate elections (nine electoral areas and one Islands Trust trustee area) and any assent voting. Assisting the Officers with specific details later this summer and fall will be a staff working team consisting of employees who are specialists in communications, finance, IT and GIS. This election team will result in a strong focus on key areas that are essential in conducting multiple elections.

#### **FINANCIAL CONSIDERATIONS**

N/A

**COMMUNICATION CONSIDERATIONS** 

N/A

#### STRATEGIC/BUSINESS PLAN CONSIDERATIONS

N/A

Page 2

Referred to (upon completion):

- Community Services (Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit)
- Corporate Services (Finance, Human Resources, Legislative Services, Information Technology, Procurement)
- Engineering Services (Environmental Services, Water Management, Recycling & Waste Management)
- Land Use Services (Community Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails)
- □ Strategic Services

Prepared by:

Reviewed by:

arry orate Secretary

Not Applicable Not Applicable

Mark Kueber, CPA, CGA

Mark Kueber, CPA, CG General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence

Brian Carruthers Chief Administrative Officer

ATTACHMENTS:



### STAFF REPORT TO THE BOARD

DATE OF REPORT	February 20, 2018
MEETING TYPE & DATE	Board Meeting of February 28, 2018
FROM:	Human Resources Division Corporate Services Department
SUBJECT: FILE:	Income Tax Act Changes Impacting Elected Officials in 2019

#### **PURPOSE/INTRODUCTION**

The purpose of this report is to provide the Board with information regarding changes to the taxation of elected officials' income that will take effect in 2019.

#### **RECOMMENDED RESOLUTION**

For information.

#### BACKGROUND

At least as far back as 1979 (possibly earlier), the bylaw governing elected official remuneration at the CVRD has included the language;

"One third (1/3) of the annual remuneration shall be considered as an allowance for expenses incidental to the discharge of the Director's duties of office".

(For your reference, Attachment A is an updated remuneration schedule, which includes the adjustment to remuneration resulting from the CUPE Local 358 contract settlement.)

For as long as the bylaw has been adopted, Canada's *Income Tax Act* has allowed for the one third (1/3) expense allowance for elected officials to be non-taxable. To qualify, the expense allowance had to be "non-accountable", meaning defined broadly and not requiring individual supporting receipts for each expense. Both the CVRD bylaw and the *Income Tax Act* do not specify what the nature of the expenses are – they may include travel, meals, accommodation – but are not restricted to those.

There are some provisions in the *Income Tax Act* for what happens when the expense allowance represents more than 50% of an elected official's remuneration, whereby the amount over 50% is included as taxable income, but since the CVRD has only ever had the language above, it does not apply.

In addition to the one third (1/3) of Directors' remuneration that is considered an expense allowance, Directors have also always been able to claim their "accountable expenses". Currently they are covered by two policies; the Business Expenses Policy and the Car Allowance for Elected Officials Policy, which provides additional expense reimbursement for mileage when using a personal vehicle, accommodation, air travel, meals and incidentals, and taxis. These policies are included for your information as Attachments B and C. (In fact, per diems for meals are technically not "accountable expenses" in the Business Expenses Policy).

In 2017, the federal government announced that beginning in 2019, non-accountable expense allowances in elected officials' remuneration (i.e. one-third of CVRD Director's remuneration) would be subject to income tax. The reason given was that ordinary taxpaying Canadians who incur non-accountable expenses (i.e. not claimable from their employer with a receipt) in the course of their

employment, do not have the benefit of claiming those expenses as non-taxed income and so the ability of elected officials to do so represented an unfair benefit.

#### ANALYSIS

Given that the amount of income tax is unique to their situation, it is impossible for the CVRD to know the financial impact of this change for each Director. Using 2018 figures, the range of impact is between \$33.75 and \$187.61 per pay period.

This table gives an example of the impact based on the basic tax brackets and using 2018 tax rates and expense allowance amounts.

Position	2018 Annual Expense Allowance Portion of Remuneration	15% on the first \$46,605	<b>20.5%</b> \$46,605- \$93,208	<b>26%</b> \$93,208- \$144,489	<b>29%</b> \$144,489- \$205,842	33% on income over \$205,842
Board Chair	\$ 14,781.69	\$ 2,217.25	\$ 3,030.25	\$ 3,843.24	\$ 4,286.69	\$ 4,877.96
Municipal Director	\$ 5,850.74	\$ 877.61	\$ 1,199.40	\$ 1,521.19	\$ 1,696.71	\$ 1,930.74
EA Director	\$ 10,228.17	\$ 1,534.22	\$ 2,096.77	\$ 2,659.32	\$ 2,966.17	\$ 3,375.30

This legislation change will be administered by payroll beginning in 2019, at which point Directors may notice a change to their net income.

#### FINANCIAL CONSIDERATIONS

This legislative change has no significant financial impacts for the CVRD.

#### **COMMUNICATION CONSIDERATIONS**

This report for the Board's information represents the extent of the communication planned on this change. After elections in the fall of 2018, we can redistribute this report otherwise communicate to the new Board before the first pay period of 2019.

#### STRATEGIC/BUSINESS PLAN CONSIDERATIONS

Referred to (upon completion):

- Community Services (Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit)
- Corporate Services (Finance, Human Resources, Legislative Services, Information Technology, Procurement)
- Engineering Services (Environmental Services, Water Management, Recycling & Waste Management)
- Land Use Services (Community Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails)
- □ Strategic Services

Page 3

Prepared by:

Reviewed by:

aur

Barbra Mohan, MBA, CPHR Manager

Not Applicable Not Applicable

Mark Kueber, CPA, CGA

General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence

Brian Carruthers Chief Administrative Officer

ATTACHMENTS:

- Attachment A CVRD Remuneration Schedule for Elected Officials
- Attachment B Business Expenses Policy

Attachment C – Car Allowance for Elected Officials Policy

### ATTACH SR2

	YEAR	REMUNERATION	EXPENSE ALLOWANCE	TOTAL	BIWEEKLY
1.99%	01-Jan-17	11473.17	5736.58	17209.75	\$661.91
1.99%	01-Jan-18	11701.48	5850.74	17552.22	\$675.09
1.99%	01-Jan-19	17901.51	0.00	17901.51	\$688.52
1.99%	01-Jan-20	18257.75	0.00	18257.75	\$702.22
1.99%	01-Jan-17	20057.19	10028.60	30085.79	\$1,157.15
1.99%	01-Jan-18	20456.33	10228.17	30684.50	\$1,180.17
1.99%	01-Jan-19	31295.12	0.00	31295.12	\$1,203.66
1.99%	01-Jan-20	31917.89	0.00	31917.89	\$1,227.61
1.99%	01-Jan-17	28986.57	14493.27	43479.85	\$1,672.30
1.99%	01-Jan-18	29563.40	14781.69	44345.10	\$1,705.58
1.99%	01-Jan-19	27326.05+		0.00	\$0.00
1.99%	01-Jan-20	27869.84+		0.00	\$0.00

Municipal

Electoral

Chair

This amount differs because the bylaw reads that starting Jan 1, 2015 the director will get \$25,000 plus the remuneration for either the Electoral or Municipal remuneration.

In 2017 and 2018 the chair was municipal

#### ALTERNATE DIRECTOR

	YEAR	REMUNERATION	EXPENSE ALLOWANCE	TOTAL
1.99%	01-Jan-17	85.31	42.65	\$127.96
1.99%	01-Jan-18	87.01	43.50	\$130.51
1.99%	01-Jan-19	133.11	0.00	\$133.11
1.99%	01-Jan-20	135.76	0.00	\$135.76

#### TREATY ADVISORY

	YEAR	REMUNERATION	EXPENSE ALLOWANCE	TOTAL
1.99%	01-Jan-17	197.91	98.95	\$296.86
1.99%	01-Jan-18	201.85	100.92	\$302.77
1.99%	01-Jan-19	\$308.80	0.00	\$308.80
1.99%	01-Jan-20	\$314.95	0.00	\$314.95



#### **BUSINESS EXPENSES POLICY**

Applicability: All CVRD

Effective Date: June 13, 2012

#### PURPOSE:

To establish a policy regarding reimbursement for business expenses.

#### POLICY:

You will be reimbursed for legitimate business expenses that you incur in the course of performing your job. When spending the CVRD's money, we urge you to think about it as your own, and please use moderation.

- 1. Mileage
  - **a.** If you are required to use your vehicle on approved CVRD business, you will be reimbursed for business mileage at the current cents-per-kilometre rate.
  - b. Reimbursement will be at the current rate established and updated by the Canada Revenue Agency, and deemed to be a reasonable non-taxable allowance. <u>CVRD</u> <u>Mileage Claim Form</u>
  - **c.** Reimbursement will not include the distance for your normal commute, i.e. the distance you normally drive each way between your residence and your workplace.
- 2. Accommodation
  - **a.** We will reimburse you for a standard room plus tax for out-of-town travel.
  - **b.** We will not cover personal purchases, such as mini-bar items, room service, movies, haircuts, and other personal services while you are away.
  - **c.** If you choose to stay at a relative's or friend's house to minimize costs, the CVRD will provide you with \$35.00 per night.
- 3. Air travel
  - **a.** CVRD employees are required to fly economy class for business travel.
- 4. Meal, Gratuity, and Incidental Expenses
  - **a.** If you are required to travel overnight, you will receive up to \$75.00 per diem for expenses not covered by your event. Meal, gratuity, and incidental per diems are as follows:
    - i. Breakfast \$15.00
    - ii. Lunch \$20.00
    - iii. Dinner \$25.00
    - iv. Incidental (if staying overnight) \$15.00

- **b.** Per diems for travel to Metro Vancouver, Victoria, Whistler, Kelowna, and outside B.C. will be up to \$100.00, as follows:
  - i. Breakfast \$20.00
  - ii. Lunch \$25.00
  - **iii.** Dinner \$35.00
  - iv. Incidental (if staying overnight) \$20.00
- **c.** If a meal is included as a part of the training or conference you are attending, then you cannot claim for the meal as outlined above.
- 5. Taxis
  - **a.** You will be reimbursed for actual taxi costs (including a 10-15% tip) incurred while you are conducting work-related activities.
  - **b.** Expenses must be supported by original and legible receipts.
- 6. Other Allowable Expenses
  - **a.** You are allowed meal expenses when deemed necessary, such as when you are meeting with existing or prospective employees, customers, contractors, or business partners of the CVRD.
  - **b.** These expenses require prior approval from your Manager.
  - c. Expenses must be supported by original and legible receipts.
- 7. Expense Reports
  - a. It is important for you to submit all expense reports on the <u>CVRD Expense Claim</u> <u>Form</u> as incurred or at least on a monthly basis. Your expense reports must be signed by your Manager and forwarded to the Finance Division. Expenses must be supported by original and legible receipts, except those for which no receipt is available (e.g., tips, metered parking, coin-operated photocopiers) or per diem expenses. You must itemize these expenses separately.
  - **b.** To assist with your expense reports, consider the following guidelines:
    - i. Mark the details for the expense on the back of each receipt (e.g., name, account number, reason).
    - ii. Keep a supply of expense report forms handy at all times.
    - iii. If you are unsure as to how or what to claim, speak to your Manager.
- 8. Car Allowance for Employees
  - **a.** In the event that the CVRD requires you to use your own vehicle to the extent that it requires a category increase in automobile insurance premiums, then you will be reimbursed for the additional premium (the difference between the rate for

business use and that for driving to and from work.) Most insurance policies allow for 2000-2500 km of 'business use' per year at no additional cost.

- **b.** It is your responsibility to check with your insurance provider regarding what is and is not included, and to determine if additional premiums are required so that you have appropriate insurance coverage.
- 9. Change in Driver's License Class Required by Job
  - **a.** If your job requires a change in Class (e.g., driving a truck or bus) to your Driver's License from the standard operating class, the CVRD will reimburse you for the cost of the required medical exam, when supported by appropriate receipts.

Approved by: CVRD Board Approval date: June 13, 2012



#### CAR ALLOWANCE FOR ELECTED OFFICIALS POLICY

Applicability: CVRD Board

Effective Date: June 14, 2006

#### PURPOSE:

To define the conditions of remuneration in accordance with CVRD Car Allowance Policy, Revision May 26, 2004, for use of private vehicles for business purposes by Directors of the Board.

#### POLICY:

Any Director or Alternate Director required to use his / her own vehicle for attendance at the following shall be reimbursed at the current mileage rate:

- 1. any Board or Standing Committee meeting;
- 2. any Regional District Commission or Advisory Group to which they have been appointed;
- 3. any Public Hearing to which they are appointed;
- 4. any special committee or special meeting called by the Board;
- 5. any non-CVRD Committees or Advisory Groups to which they have been appointed;
- 6. any business meeting that has received approval by the Board;
- 7. attendance at UBCM / AVICC conventions or seminars;
- **8.** any conference, seminar, or workshop with prior approval by the Board;
- 9. any special purpose that has received prior approval by the Board; or
- 10. any scheduled meetings with CVRD staff.

Submitted claims shall be reviewed by the Administrator or Deputy Administrator. Any dispute shall be taken before the Chairperson of the Board for final decision.

Approved by: CVRD Board Approval date: June 14, 2006

CVRD Car Allowance for Elected Officials Policy



#### **PUBLIC HEARING REPORT**

Bylaw Nos. 4170 and 4171

The following is a summary of the proceedings of the Public Hearing to consider Official Community Plan Amendment Bylaw No. 4170 and Zoning Amendment Bylaw No. 4171 (1975 Renfrew Road) - applicable to Electoral Area B – Shawnigan Lake, held on Monday, February 19, 2018, at the Shawnigan Lake Community Centre, in the Lounge, 2804 Shawnigan Lake Road, Shawnigan Lake, BC.

INTRODUCTIONS 7:02 p.m.	Director Sierra Acton, Electoral Area B – Shawnigan Lake opened the meeting at 7:02 p.m. and introduced the Regional Board delegates and CVRD staff present.
HEARING DELEGATES	Director S. Acton, Electoral Area B – Shawnigan Lake, Chair Director K. Davis, Electoral Area A – Mill Bay/Malahat
	<u>Also Present</u> : Director I. Morrison, Electoral Area F – Cowichan Lake South/Skutz Falls
ABSENT	Director M. Clement, Electoral Area C – Cobble Hill
CVRD STAFF PRESENT	Rachelle Rondeau, Planner II, Development Services Division, Land Use Services Department Jennifer Hughes, Recording Secretary, Land Use Services Department
	Members of the Public: There were 6 members of the public present.
EXPLANATION OF PROPOSED REZONING APPLICATION & BYLAWS	Ms. Rondeau explained that the Public Hearing had been organized to give the public an opportunity to provide input on proposed changes to South Cowichan Official Community Plan Bylaw No. 3510 and Zoning Bylaw No. 985.
	<ul> <li>Ms. Rondeau displayed a PowerPoint presentation that outlined the subject property and proposed Official Community Plan Amendment Bylaw No. 4170 and Zoning Amendment Bylaw No. 4171, and she stated the following:</li> <li>Rezoning Application was submitted by Shawnigan Lake School to rezone a portion of their property from a residential zone to an institutional zone in order to permit construction of a new student dormitory;</li> <li>Over the years, Shawnigan Lake School has acquired new parcels of land and consolidated them with the larger parcel, but some of these areas still reflect the former zoning;</li> <li>In this case, the area proposed for the new dormitory is on the east side of the property, located near Hartl Road;</li> <li>The property is 106 ha (approximately 262 acres) and most of the area where the school facilities are located is already zoned P-1 (Parks and Institutional);</li> <li>The area where the new dormitory is proposed is currently zoned R-3 (Urban Residential) and R-6 (Urban-Residential-Mobile Home);</li> </ul>

- Proposed zoning is P-1 (Parks and Institutional) which permits a variety of institutional uses; and
- > Proposed dormitory will look exactly the same as the existing dormitory.

APPLICANT	Richard Nesbitt, applicant for Shawnigan Lake School, was present and
	explained Shawnigan Lake School's proposal was to construct a new
	dormitory in order to have an equal number of residences for both male and
	female students and that the dormitory would look exactly the same as the
	existing dormitory. He further advised he would answer any questions the
	public may have.

A question and answer session carried out between 7:07 p.m. and 7:08 p.m.

#### QUESTION and ANSWER SESSION 7:07 p.m. – 7:08 p.m.

**CALL TO ORDER** 

7:09 p.m.

Chair Acton, Electoral Area B – Shawnigan Lake, called the Public Hearing to Order at 7:09 p.m.

Location of the File Chair Acton stated that the Information Binder was available for review on the back table, along with copies of the proposed Amendment Bylaws. She advised that any letters or submissions which are to be included as part of the Public Hearing record must be received at the front table prior to the close of the Public Hearing. She further advised that all correspondence submitted to the CVRD in response to this Notice will form part of the public record and will be published in a meeting agenda that is posted online when this matter is before the Board or a Committee of the Board. The CVRD considers the author's address relevant to the Board's consideration of this matter and will disclose this personal information. The author's phone number and email address is not relevant and should not be included in the correspondence if the author does not wish this personal information to be disclosed.

# **EXPLANATION OF**<br/>**PROPOSED BYLAW**<br/>**AMENDMENTS**Ms. Rondeau advised that notice of the Public Hearing was advertised in<br/>two consecutive issues of the *Cowichan Valley Citizen* (Friday,<br/>February 9, 2018 and Wednesday, February 14, 2018). Letters had also<br/>been sent to adjacent owners and occupiers of the property as required by<br/>the *Local Government Act.*

The purpose of Official Community Plan Amendment Bylaw No. 4170 and Zoning Amendment Bylaw No. 4171 is to construct a new student dormitory on the property known as Shawnigan Lake School located at 1975 Renfrew Road.

The location of the proposed dormitory is not currently zoned to permit school uses, and the proposed Amendment Bylaws would permit the dormitory to be constructed.

Official Community Plan Amendment Bylaw No. 4170 proposes to amend South Cowichan Official Community Plan Bylaw No. 3510 by redesignating the property from Village Residential to Parks and Institutional. Zoning Amendment Bylaw No. 4171 proposes to amend Electoral Area B – Shawnigan Lake Zoning Bylaw No. 985 by rezoning the property from R-3

	(Urban Residential) and R-6 (Urban-Residential-Mobile Home) to P-1 (Parks and Institutional)
	The subject property is legally described as Part of Lot 1, Sections 3, 4 and 5, Ranges 2 and 3, Shawnigan District, Plan EPP8614 (PID: 028-580-079).
	Ms. Rondeau stated that one item of response had been received at the CVRD office from the date the advertising was placed within the local newspaper ( <i>Cowichan Valley Citizen</i> ) to the opening of the Public Hearing today (February 19, 2018).
Correspondence	<ul> <li>The following items are attached to the Minutes as Exhibits:</li> <li>1. CVRD Power Point Presentation (EXHIBIT 1); and</li> <li>2. Email dated February 13, 2018, from Robert and Joanna Weston (EXHIBIT 2).</li> </ul>
PUBLIC COMMENTS	The Public Hearing was then opened to those members of the public present who deemed themselves affected by the proposed Amendment Bylaws. Chair Acton reminded the public that the Information Binder was available for viewing on the back table along with copies of the proposed Amendment Bylaws, and that all submissions must be received at the head table prior to the close of the Public Hearing.
Russ Robertson	<ul> <li>Shawnigan Lake</li> <li>Lives on the edge of subject property and fully supports the proposed rezoning application.</li> </ul>
Cliff Evans	3109 Filgate Road, Cobble Hill
	<ul> <li>Supports the proposed rezoning.</li> </ul>
Glen Sanders	
Glen Sanders Sally Davies	<ul> <li>Supports the proposed rezoning.</li> <li>2005 Renfrew Road</li> <li>Lives immediately south of the Shawnigan Lake School property and they have been a good neighbour of his for the past 40 years.</li> </ul>
	<ul> <li>Supports the proposed rezoning.</li> <li>2005 Renfrew Road</li> <li>Lives immediately south of the Shawnigan Lake School property and they have been a good neighbour of his for the past 40 years.</li> <li>Supports the proposed rezoning application.</li> <li>Resident of Shawnigan Lake for 42 years.</li> <li>Her children and grandchildren have attended Shawnigan Lake School and they have been fantastic neighbours.</li> </ul>

### \_\_PH1

#### CERTIFICATION:

We attended the Public Hearing on Monday, February 19, 2018, and hereby certify that this is a fair and accurate report of the Public Hearing.

Date Feb.21, 2018

Director Sierra Acton, Chair

Director Kerry Davis

Date

ABSENT Director Matteus Clement Date\_

Date

Rachelle Rondeau, Planner II

Jennifer Hughes, Recording Secretary

20,00 Date







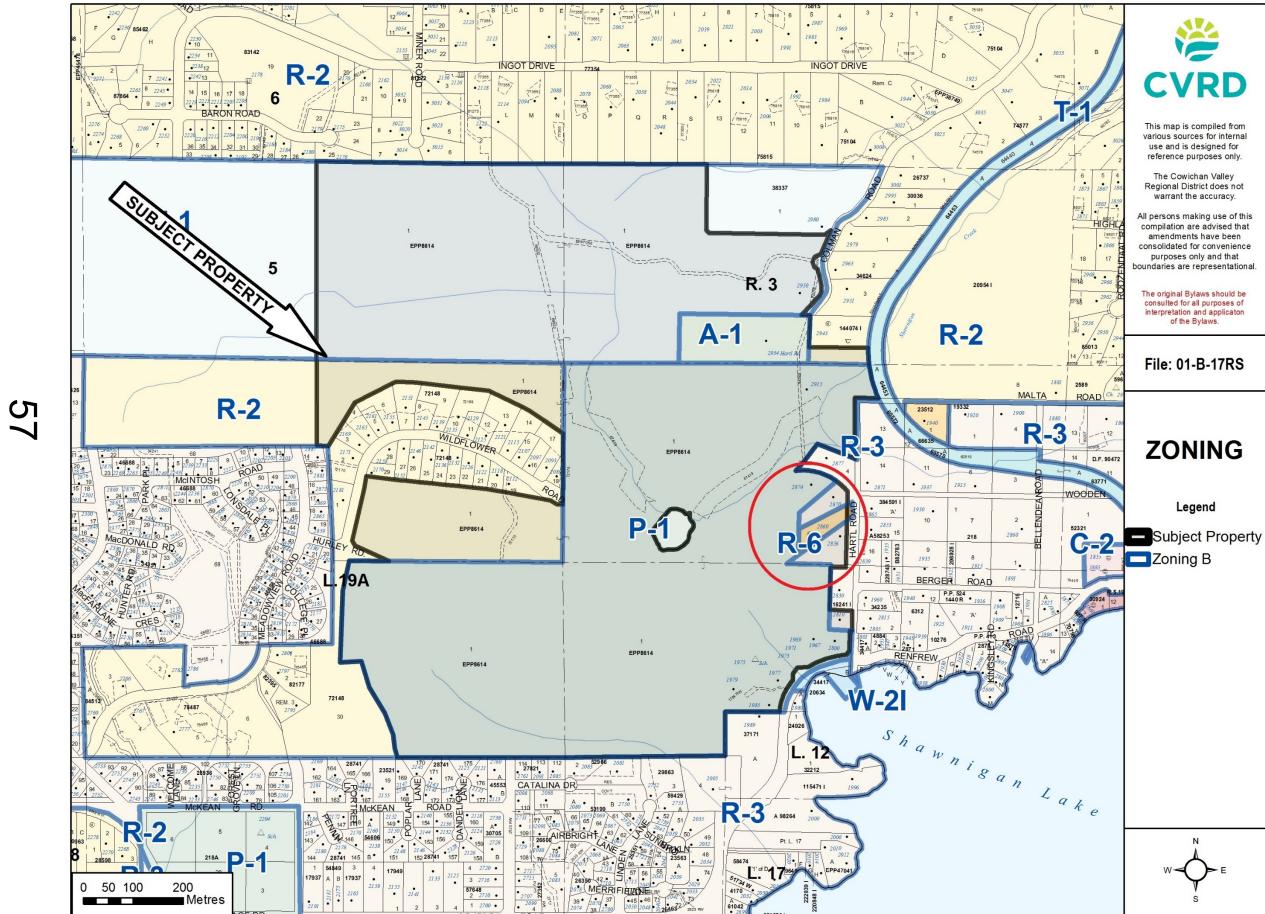






- Property is 106 ha
- Proposed new student dormitory
- Primary road access from **Renfrew Road**





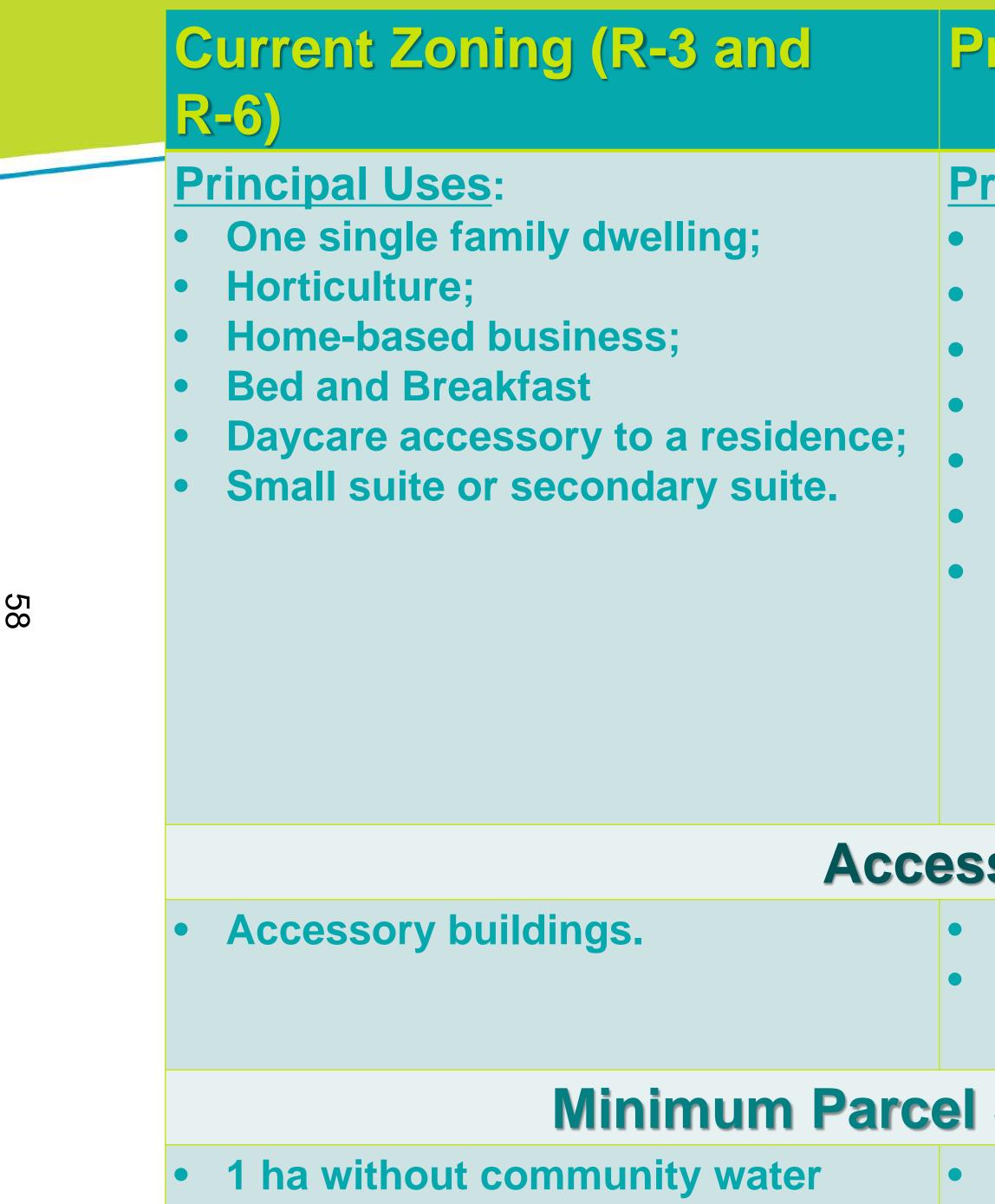


# Zoning

- Mixture of Zoning:
  - P-1 (Institutional);
  - F-1 (Forestry);
  - A-1 (Agriculture);
  - R-3 and R-6 (Residential);

### Proposed: P-1 (Parks and Institutional)





# Proposed Zoning (P-1)

### **Principal Uses:**

- Institution;
- Assembly use;
- **Civic use, transportation facility, airport;**
- **Ecological reserve, public park;**
- Public botanical garden;
- Personal care facility;
  - Public school, private school including boarding facility.

### **Accessory Uses**

Single family dwelling; Accessory buildings.

# **Minimum Parcel Size for Subdivision**

1 ha without community water











Rachelle Rondeau, RPP, Planner II **Development Services Division** 

Land Use Services



# Questions:



#### **EXHIBIT 2**

PH1

From:Planning and Development;To:Rachelle RondeauSubject:FW: Zoning Amendment Bylaw No.4171Date:February 13, 2018 1:09:10 PM

-----Original Message-----From: Joanna M. Weston [mailto:peacewoode@gmail.com] Sent: February-13-18 12:49 PM To: Planning and Development <ds@cvrd.bc.ca> Subject: Zoning Amendment Bylaw No.4171

Dear Rachelle Rondeau,

We are writing regarding the Zoning Amendment Bylaw No.4171, 1975 Renfrew Road.

We are very concerned about traffic coming up Hartl or Berger Roads during construction. Hartl Road is narrow and, coming up from Renfrew, very steep and blind at the top. Where Berger Road meets Hartl, a T-junction, the road is steep and visibility to the left very limited.

The increased, heavy, traffic will bring the real risk of accidents and will cause noise pollution for residents, both during construction and afterwards.

Yours sincerely,

Robert and Joanna Weston

Joanna M. Weston

http://www.1960willowtree.wordpress.com

A Bedroom of Searchlights – poetry ISBN 978-1-77133-305-4 published by Inanna Publications



# **COWICHAN VALLEY REGIONAL DISTRICT**

# **Bylaw No. 4181**

# A Bylaw to Amend CVRD Bylaw No. 1689 – North Oyster Local Service (Fire Protection) Area Establishment Bylaw No. 21, 1995

**WHEREAS** the Board of the Cowichan Valley Regional District established a Fire Protection Service known as the *North Oyster Local Service (Fire Protection) Area* by Bylaw No. 1689, cited as "CVRD – North Oyster Local Service (Fire Protection) Area Establishment Bylaw No. 21, 1995", as amended;

**AND WHEREAS** the Regional District wishes to amend Bylaw No. 1689 by increasing the maximum annual requisition limit from \$514,300 (the greater yield of \$0.87999/\$1,000), to the greater yield of \$1.09999/\$1,000 of net taxable value of land and improvements within the service area or \$642,875;

**AND WHEREAS** the Director for Electoral Area H – North Oyster/Diamond has consented, in writing, to the adoption of this bylaw;

**NOW THEREFORE** the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

# 1. CITATION

This bylaw may be cited as "CVRD Bylaw No. 4181 – North Oyster Fire Protection Service Amendment (Requisition Limit Increase) Bylaw, 2018".

# 2. AMENDMENT

That CVRD Bylaw No. 1689 be amended by deleting the current tax rate figure of "(\$0.87999/\$1,000)"; and maximum requisition limit figure of "(\$394,340)" in Section 7.1 of the Bylaw and replacing them with the figures "(\$1.0999/\$1,000)"; and "(642,875)" respectively.

READ A FIRST TIME this	14 <sup>th</sup>	day of	February ,	2018.
READ A SECOND TIME this	_14 <sup>th</sup>	day of	<u>February</u> ,	2018.
READ A THIRD TIME this	_14 <sup>th</sup>	day of	February ,	2018.
ADOPTED this		day of	3	2018.

Corporate Secretary



# **COWICHAN VALLEY REGIONAL DISTRICT**

# **BYLAW NO. 4188**

# A Bylaw to Amend the 2018 – 2022 Five Year Financial Plan

**WHEREAS** the Board of the Cowichan Valley Regional District adopted the 2018 – 2022 five year financial plan pursuant to CVRD Bylaw No. 4172;

AND WHEREAS the Board of the Cowichan Valley Regional District wishes to amend the plan;

**NOW THEREFORE** the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

# 1. CITATION

This Bylaw may be cited for all purposes as "CVRD Bylaw No. 4188 - Five Year Financial Plan (2018 – 2022) Amendment Bylaw, 2018".

# 2. AMENDMENT

That Bylaw No. 4172 be amended as follows:

- a) That Schedule A to Bylaw No. 4172 be deleted and replaced with the Schedule A attached to this Bylaw; and
- b) That Schedule B to Bylaw No. 4172 be deleted and replaced with the Schedule B attached to this Bylaw.

READ A FIRST TIME this	_ day of	<u>,</u> 2018.
READ A SECOND TIME this	_day of	<u>,</u> 2018.
READ A THIRD TIME this	_day of	<u>,</u> 2018.
ADOPTED this	_ day of	<u>,</u> 2018.

Chairperson

Corporate Secretary

# SUMMARY OF 5 YEAR FINANCIAL PLAN

### <u>2018 - 2022</u>

	2018	2019	2020	2021	2022
SUMMARY OF REVENUE					
Tax Requisition	\$37,970,405	\$39,264,360	\$40,045,838	\$39,756,448	\$39,916,028
Parcel Taxes	2,498,707	2,599,615	2,651,569	2,743,774	2,781,672
Fees & Charges	10,928,400	11,534,933	11,651,442	11,840,686	11,824,522
Other Revenue	17,899,762	10,235,058	9,978,996	9,835,829	9,705,415
Proceeds of Borrowing	11,457,443	2,410,000	3,505,000	2,632,000	2,535,000
	\$80,754,717	\$66,043,966	\$67,832,845	\$66,808,738	\$66,762,637
Transfers from (to)					
- Special Funds	8,038,963	(\$1,093)	(\$584,960)	(\$1,045,720)	(\$897,496)
- Surplus - Prior Year	2,081,326	-	-	-	-
Total Transfers	\$10,120,289	(\$1,093)	(\$584,960)	(\$1,045,720)	(\$897,496)
TOTAL REVENUE	\$90,875,006	\$66,042,873	\$67,247,885	\$65,763,018	\$65,865,141
SUMMARY OF EXPENDITUR	RES				
Debt Principal & Interest					
Short Term	\$2,539,946	\$2,449,765	\$2,114,401	\$1,709,079	\$1,638,374
Long Term	5,047,072	5,086,585	5,280,324	5,259,593	5,269,597
Capital	24,668,014	7,891,519	6,775,151	3,734,000	2,615,000
Other Purposes	58,609,974	50,615,004	53,078,009	55,060,346	56,342,170
	·				

Deficit Prior Year	10,000	-	-	-	-
TOTAL EXPENDITURE	\$90,875,006	\$66,042,873	\$67,247,885	\$65,763,018	\$65,865,141

#### Five Year Financial Plan (2018-2022)

(Year 2018)

Transfer from/(to)

	Funding Sources																	Expenditures					
UNCTION:	Tax Reguisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	S Capital	pecial Funds From Feasability	n Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	5 year plan revenue	Variance	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditure
neral Government	2,304,306		g	229,100		2,533,406	245,000	p	20,000		-	488,100	225,000	733,100	3,266,506					-	3,266,506	p	3,266,50
mmunity Health Network				-		-	-					210,537		210,537	210,537						210,537		210,53
Regional Library	1,884,619					1,884,619	-							-	1,884,619						1,884,619		1,884,61
melessness						-	-							-	-						-		
. / I.T. / M.I.A./G.I.S.				2,253,303	155,000	2,408,303	57,556	-					57,556	57,556	2,465,859			32,855		155,000	2,278,004		2,465,85
ahat Transit	228,971		275,000	36,850		540,821	-							-	540,821						540,821		540,82
insit	2,381,637		533,900	90,000		3,005,537	-							-	3,005,537						3,005,537		3,005,53
	995,282					995,282	(32,353)	-			(50,000)		17,647	(32,353)	962,929					-	962,929		962,92
nts-in-Aid	76,683		-	-		76,683	9,496					54,835	9,496	64,331	141,014						141,014		141,01
onomic Development	530,476			60,000		590,476	35,000					45,000	35,000	80,000	670,476			-			670,476		670,47
jional Tourism	120,000			-		120,000	-							-	120,000						120,000		120,00
ctoral Feasibility Studies	-			-		-	-					52,887		52,887	52,887						52,887		52,88
rironmental Initiatives	586,944			1,211,500		1,798,444	71,000	-		-	-	15,000	71,000	86,000	1,884,444						1,884,444		1,884,44
nicipalities - M.F.A. Debt				3,285,096		3,285,096	-							-	3,285,096				3,285,096		-		3,285,09
ks, Recreation, Culture & Facilities				494,673		494,673	-	-	-		-			-	494,673						494,673		494,67
ninistration Building				797,887	250,000	1,047,887	-	-			-			-	1,047,887			143,194	154,753	250,000	499,940		1,047,88
ergency Planning	777,908		27,296	22,500		827,704	240,000						240,000	240,000	1,067,704					240,000	827,704		1,067,70
nmunity Parks	1,989,394		2,000	22,536		2,013,930	684,582	178,000		585,544	(97,462)	143,000	18,500	827,582	2,841,512			425,947		907,044	1,508,521		2,841,51
ctoral Area Services	840,601					840,601	152,210						152,210	152,210	992,811						992,811		992,81
ks & Trails	852,299				50,000	902,299	-			-				-	902,299			23,886		50,000	828,413		902,29
ional Parks	1,129,722			898,767	120,000	2,148,489	250,594	25,000		225,594	-	85,000		335,594	2,484,083			97,449		1,504,361	882,273		2,484,08
ht Angel Park	65,800		4,500			70,300	45,000			45,000		-		45,000	115,300					45,000	70,300		115,30
th Cowichan Community Parks	62,500					62,500	-								62,500						62,500		62,50
sol Trestle	102,000			75,000		177,000	(72,000)				(72,000)			(72,000)	105,000					75,000	30,000		105,00
jional Parkland Acquistion	853,115			400,000	2,775,000	4,028,115	1,640,117	500,000			(110,127)		1,250,244	1,640,117	5,668,232			742,988		4,925,244	-		5,668,23
mal Control	73,151			52,081		125,232	11,000				, /		11,000	11,000	136,232			,			126,232	10,000	136,23
orcement & Inspection	560,225			655,500	50,000	1,265,725	201,418	-					201,418	201,418	1,467,143			10,512		110,000	1,346,631		1,467,14
nmunity Planning	2,347,609		157,300	100,000	150,000	2,754,909	14,000				(6,000)	15,000	20,000	29,000	2,783,909			39,019		150,000	2,594,890		2,783,90
th Oyster Fire Protection	443,774		94,633	,	794,497	1,332,904	1,646,238	1,119,718		526,520	(-,)	300,000	.,	1,946,238	3,279,142			7,822		2,950,000	321,320		3,279,14
sachie Lake Fire Protection	47,382		0 1,000	6,000	101,101	53,382	(1,431)	1,110,110		020,020	(1,431)	000,000		(1,431)	51,951			1,022		2,000,000	51,951		51,95
e Cowichan Fire Protection	281,095			0,000		281,095	(1,101)				(1,101)			(1,101)	281,095						281,095		281,09
air Fire Protection	187.444					187,444									187,444						187.444		187.44
tlam Fire Protection	326,777		1,935			328,712	(85,452)			15,000	(100,452)			(85,452)	243,260			38,991	16,678	20,000	167,591		243,26
ahat Fire Protection	171,041		69,555	_		240,596	(5,866)			15,000	(20,866)			(5,866)	234,730			00,001	21,582	15,000	198,148		234,73
le Heights Fire Protection	199,611		03,335	-		199,611	(3,000)	-		13,000	(20,000)			(3,000)	199,611				21,502	13,000	199,611		199,61
moon Bay Fire Protection	188,469					188,469	(3,109)			16,671	(19,780)			(3,109)	185,360						185,360		185,36
u Fire Protection	148.346				-	148.346		-		10,071	(13,700)		50,000		198,346			-	-	50,000	148,346		198.34
nd Culture	130,000					130,000	50,000	-			-		50,000	50,000	130,000					50,000	148,346		198,34
vicinan Lake Recreation	2,507,651		453,693			2,961,344	34,446	-		-	(20,000)	13,195	64,446	47,641	3,008,985			93,259	477,957		2,437,769		3,008,98
rv Park Recreation				-	00.000			-		135,000	(30,000)	13,195								-			
· · · · · · · · · · · · · · · · · · ·	2,805,177		836,300	52,400	98,000	3,791,877	601,110	383,110		135,000	-		83,000	601,110	4,392,987			395,585	92,212	616,110	3,289,080		4,392,98
ry Park Aquatic Service	100,000			=	= 1 0 0 0 0	100,000	-				(0.1.0.000)			-	100,000						100,000		100,00
nd Savings Centre	4,571,339		1,834,118	599,320	510,000	7,514,777	(198,000)				(218,000)	35,708	20,000	(162,292)	7,352,485			108,023	135,606	1,077,068	6,031,788		7,352,48
nd Savings Centre Theatre Loan	-					-	-							-	-				-		-		
atre Grant - Area A	39,985					39,985						9		9	39,994						39,994		39,99
atre Grant - Area B	63,094					63,094	114					49	114	163	63,257						63,257		63,25
atre Grant - Area C	75,705					75,705	-					14		14	75,719						75,719		75,71
atre Grant N. Cowichan	126,268					126,268	-					111		111	126,379						126,379		126,37
eatre Grant - Ladysmith	49,571					49,571	-								49,571						49,571		49,57
wichan Sportsplex - Area A	15,668					15,668	-					3		3	15,671						15,671		15,67
wichan Sportsplex - Area C	14,964					14,964	-					3		3	14,967						14,967		14,96
wichan Sportsplex - Area D	9,281					9,281	-					-		-	9,281						9,281		9,28
wichan Sportsplex - Area E	11,198					11,198						-			11,198						11,198		11,19
reation Mill Bay	10,000					10,000	302					3	302	305	10,305						10,305		10,30
creation Glenora	10,165					10,165	-							-	10,165						10,165		10,16
creation Saltair	45,790				137,000	182,790	163,000			130,000			33,000	163,000	345,790			38,772		300,000	7,018		345,79
tim Services West	14,867					14,867	-					6		6	14,873						14,873		14,87
vichan Lake Activity Centre	55,080					55,080	258					539	258	797	55,877						55,877		55,87
im Services	92,000					92,000	-					210		210	92,210						92,210		92,21
reation N. Oyster	97,606					97,606	-							-	97,606						97,606		97,60
vichan Aquatic Centre - Area E	26,868					26,868	-							-	26,868						26,868		26,86
vichan Wooden Boat Society	13,553					13,553	-							-	13,553						13,553		13,55
wnigan Lake Community Centre	734,827		517,970	21,000	175,000	1,448,797	441,675	105,000		336,675	-	25,000		466,675	1,915,472			66,625		641,675	1,207,172		1,915,47
ble Hill Historical Society	11,300					11,300	-							-	11,300						11,300		11,30
ble Hill Hall	22,500					22,500	-	-		-	-	4		4	22,504						22,504		22,50
wnigan Lake Historical Society	18,100					18,100	-					14		14	18,114						18,114		18,11
ichan Station Area Association Area E						21,520	-							-	21,520						21,520		21,52
k Jameson Centre	40,000					40,000	-							-	40,000						40,000		40,00
or Centre Grant	17,500					17,500	-					6		6	17,506						17,506		17,50
za Society	30,000					30,000	-					12		12	30,012						30,012		30,01
Bay/Malahat Historical Society	15,000					15,000	-					3		3	15,003						15,003		15,00
richan Station Association Area B	5,000					5,000	-					4		4	5,004						5,004		5,00
vichan Aquatic Centre - Area F	4,812					4,812						4		4	4,816						4,816		4,81
vichan Aquatic Centre - Area I	4,816					4,816									4,816						4,816		4
wnigan Basin Society	-,010			50,000		50,000	-					41		41	50,041						50,041		-, 50,
ure and Habitat - Area I	-			10,000		10,000								-	10,000						10,000		10.
tis Island Wharf		9,000		10,000		9,000	-							-	9,000						9,000		a, 10,
tis Island Whatt		9,000					-							-									3,
		1,000		000		1,000	-							-	1,000						1,000		1,
vichan Lake Water Protection	07 510			800		800	-					~ ~		-	800						800		07
er Futures	27,519					27,519	-					61		61	27,580						27,580		27,
ial Planning	50,996					50,996 60,000	-					113		113 22	51,109						51,109 60,022		51,
uth Cowichan Community Policing	60,000											22			60,022								60,02

Cowichan valley Regional District			
Five Year Financial Plan (2018-2022)	(Year 2018)		
		Transfer from/(to)	

	Funding Sources						Transfer from/(to)										Expenditures				
	Funding Sources Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Special Fund	s From		Surplus of	From Ops	Total	Total	5 year plan		Expenditures Principal & Interest			Other	Deficit Total
NCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Capital Feasabil		(To)	Prior Year	Reserve	Transfers	Revenue	revenue	Variance	Short Term	Long Term	Capital	Purposes	prior year Expenditures
wichan Community Policing wichan Valley Hospice Society	124,900 60,890					124,900 60,890	-				465 115		465 115	125,365 61,005						125,365 61,005	125,365 61,005
gineering Services - Administration				257,804		257,804	-						-	257,804			-		-	257,804	257,804
ngineering Services - Utilities netis Island Solid Waste & Recycling		26,546		2,570,635	143,400	2,714,035 26,546	17,500		17,500		-		17,500	2,731,535 26,546			60,786		143,400	2,527,349 26,546	2,731,535 26,546
urbside Collection		20,340	797,500	493,400		1,290,900	(120,000)	-	-	(120,000)	571,253		451,253	1,742,153				144,820		1,597,333	1,742,153
olid Waste Complex	4,520,900		2,541,000	1,650,880	2,970,320	11,683,100	113,700	75,000	65,000	(36,300)		10,000	113,700	11,796,800			172,859	468,639	3,865,000	7,290,302	11,796,800
owichan Flood Management outh Cowichan Water Study Plan	150,000 60,000					150,000 60,000	(7,500)			(7,500)	25,000		(7,500) 25,000	142,500 85,000						142,500 85,000	142,500 85,000
quid Waste Plan Central Sector	95,900					95,900	(1,366)			(1,366)	23,000		(1,366)	94,534						94,534	94,534
uid Waste Plan South Sector	103,356					103,356	83,324	-	68,844	(2,164)		16,644	83,324	186,680						186,680	186,680
eet Lighting - Mesachie eet Lighting - Youbou	6,250	32,000				6,250 32,000	-						-	6,250 32,000						6,250 32,000	6,250 32,000
et Lighting - Brentwood		52,000	240	50		290	-							290						290	290
eet Lighting - Cowichan Bay	5,200					5,200	-						-	5,200						5,200	5,200
eet Lighting - Honeymoon Bay eet Lighting - Mill Bay	26,000		2,400	100		26,000 2,500	-						-	26,000 2,500						26,000 2,500	26,000 2,500
eet Lighting - Cobble Hill		2,200	2,400	100		2,200	-		-					2,300						2,300	2,200
ical Street Lighting A	2,500					2,500	-						-	2,500						2,500	2,500
tical Street Lighting B	1,200					1,200	-						-	1,200 3,100						1,200	1,200 3,100
tical Street Lighting C tical Street Lighting D	3,100 851					3,100 851	-							3,100						3,100 851	851
ical Street Lighting E	4,800					4,800	-						-	4,800						4,800	4,800
ical Street Lighting I	1,276			00.01-		1,276	-		00.04-				-	1,276						1,276	1,276
set Management reet Lighting - Wilmot Road	4,350			83,215		83,215 4,350	83,215		83,215				83,215	166,430 4,350						166,430 4,350	166,430 4,350
reet Lighting - Sentinel Ridge	3,500					3,500	-						-	3,500						3,500	3,500
reet Lighting - Twin Cedars	5,600					5,600	-		-				-	5,600						5,600	5,600
reet Lighting - Arbutus Mountain II Springs Street Lighting	5,200 12,000					5,200 12,000			-				-	5,200 12,000						5,200 12,000	5,200 12,000
tellite Park Water	12,000	46,500	30,500	-		77,000	-						-	77,000				11,981		65,019	77,000
ouglas Hill Water		51,200	48,000			99,200	-						-	99,200				11,337		87,863	99,200
mbourn Water butus Mountain Water		41,200 31,980	93,880 31,500	-	-	135,080 63,480	-	-	-	-				135,080 63,480			-	7,088		127,992 63,480	135,080 63,480
n Ridge Water		19,040	15,000	-		34,040	-							34,040				1,735	-	32,305	34,040
ountain Water System		52,520	18,000	-		70,520	(6,000)			(6,000)			(6,000)	64,520					-	64,520	64,520
od Ridge Water System s Ridge Water System		23,100	21,400 274,760	-	20,000	64,500 274,760	- 50,000	- 50,000					- 50,000	64,500 324,760			150	5,312 6,608	20,000 50,000	39,038 268,152	64,500 324,760
inition Water System		30,000	15,600			45,600	- 30,000	-						45,600				5,665	30,000	39,935	45,600
ellwood Water System		24,500	23,100			47,600	-		-	-			-	47,600				5,216		42,384	47,600
oodley Range Water System Irnum Water System		29,600 47,200	31,000 32,700	254,000	262,000	60,600 595,900	80,000 74,000	40,000	40,000 74,000	-			80,000 74,000	140,600 669,900				- 2,364	80,000 590,000	60,600 77,536	140,600 669,900
esachie Lake Water		32,600	17,100	234,000	202,000	49,700	- 14,000		74,000				74,000	49,700				2,304	- 390,000	49,700	49,700
Itair Water		490,000	190,000	2,900		682,900	238,364	-	238,364				238,364	921,264					588,364	332,900	921,264
entral Youbou Water Debt		36,850	84.000	520	25.000	36,850	-	44.000	70.000				- 114,000	36,850 374,180			075	36,850	170.000	- 186,299	36,850 374,180
ubou Water neymoon Bay Water		153,660 62,212	81,000 72,000	520	25,000 396,000	260,180 530,212	114,000	44,000	70,000				- 114,000	530,212			375 16,289	8,506	179,000 396,000	117,923	530,212
neymoon Bay (Sutton Cr.) Water Debt		2,623				2,623	-						-	2,623				2,623		-	2,623
oneymoon Bay Water (Well 2) Debt		25,744 21,000	14,960			25,744 35,960	-						-	25,744 35,960				25,744		- 35,960	25,744 35,960
erry Point Water awnigan Lake North Water		224,820	14,900	316		370,136	134,000	100,000	34,000				134,000	504,136					171,000	333,136	504,136
awnigan Weir				1,298		1,298	-						-	1,298						1,298	1,298
erry Village Water	7,000	19,600	44,000			63,600 7,000	-						-	63,600 7,000						63,600 7,000	63,600 7,000
Imot Road Drainage entinel Ridge Drainage	4,970					4,970	-							4,970						4,970	4,970
awnigan Lake East Drainage	2,040					2,040	-						-	2,040						2,040	2,040
butus Mountain Drainage nes Road Drainage	4,900 3,800					4,900 3,800	-						-	4,900 3,800						4,900 3,800	4,900 3,800
ald Mountian Drainage	3,800 4,200					3,800 4,200							-	3,800 4,200						3,800 4,200	3,800
bble Hill Drainage System	6,800					6,800	22,000					22,000	22,000	28,800						28,800	28,800
butus Ridge Drainage System awnigan Creek Cleanout System	20,000 12,021					20,000 12,021	-						-	20,000 12,021						20,000 12,021	20,000 12,021
wichan Bay Sewer	12,021	233,500	218,500	50,560		502,560	- 15,413	70,000		(54,587)			- 15,413	517,973				32,546	100,000	385,427	517,973
ulett Sewer System		24,780	28,800			53,580	· -		-	/			-	53,580				1,976		51,604	53,580
ntinel Ridge Sewer		52,950 52,560	78,000 70,660	- 657		130,950	-	-	-	-			-	130,950 193,877					-	130,950	130,950 193,877
in Cedars Sewer nbourn Sewer		52,560 31,200	70,660 94,360	100		123,877 125,560	70,000 150,000	70,000	- 150,000	-			70,000 150,000	275,560				10,632	100,000 150,000	93,877 114,928	275,560
outus Mountain Sewer		100,860	56,390	-		157,250	50,000	-	50,000	-			50,000	207,250					50,000	157,250	207,250
bble Hill Sewer		32,928	30,420	1 070 507	254 222	63,348	50,000	40.000	50,000			10.055	50,000	113,348			5,095	3,115	50,000	55,138	113,348
sachie Lake Sewer d Mountian Sewer System		28,614 53,460	13,700 21,280	1,076,567	251,226	1,370,107 74,740	250,955	40,000	200,000	-		10,955	250,955	1,621,062 74,740				7,536	1,578,748	34,778 74,740	1,621,062 74,740
I Springs Sewer System		109,600	82,420	-		192,020	1			-			-	192,020					-	192,020	192,020
butus Ridge Sewer System			290,292	-	2,125,000	2,415,292	125,000	-	125,000	-			125,000	2,540,292				24,011	2,250,000	266,281	2,540,
gle Heights Sewer aple Hills Sewer		27,000	262,000 18,300	28,000		290,000 45,300	136,453	170,000		(33,547)			136,453	426,453 45,300					100,000	326,453 45,300	426, 45,
awnigan Lake Sewer		148,400	161,100	421		309,921	- 100,000	-	100,000				- 100,000	45,300 409,921			9,374	32,597	100,000	45,300 267,950	45, 409,
rry Village Sewer		27,160	72,625	4,126		103,911	25,000	25,000					25,000	128,911			2,207	6,287	25,000	95,417	128,
oubou Sewer System		39,000	15,113 30,000			54,113 30,000	(5,000)			(5,000)			(5,000)	49,113 30,000			7,884			41,229 30,000	49, 30,
kington Water System																				30.000	

Five Year Financial Plan (2018-202	22)			(Year 2018)														SCHEDULE "B"					
							Transfer from/(to)																
	Funding Sources																	Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	S	pecial Funds Fror	n		Surplus of	From Ops	Total	Total	5 year plan		Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Capital	Feasability	Gas Tax	(To)	Prior Year	Reserve	Transfers	Revenue	revenue	Variance	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
TOTALS	37,970,405	2,498,707	10,928,400	17,899,762	11,457,443	80,754,717	8,038,963	2,994,828	20,000	3,396,927	(992,582)	2,081,326	2,619,790	10,120,289	90,875,006			2,539,946	5,047,072	24,668,014	58,609,974	10,000	90,875,006

#### Five Year Financial Plan (2018-2022)

(Year 2019)

	22)			(16al 2019)			<b>T</b>				SCHEDULE B					
	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Seneral Government	2,377,000			228,500		2,605,500			-	2,605,500			35,000	2,570,500		2,605,500
ommunity Health Network				-		-			-	-				-		-
7. I. Regional Library	1,922,311					1,922,311			-	1,922,311				1,922,311		1,922,311
lomelessness						-			-	-				-		-
I.R. / I.T. / M.I.A./G.I.S.				2,177,352		2,177,352	12,000		12,000	2,189,352	32,855		-	2,156,497		2,189,352
Aalahat Transit	299,063		337,350	10,000		646,413	-		-	646,413				646,413		646,413
ransit	2,474,441		600,638	105,000		3,180,079	-		-	3,180,079		-		3,180,079		3,180,079
)11	1,020,313			-		1,020,313	(50,000)		(50,000)	970,313			-	970,313		970,313
Grants-in-Aid	141,000					141,000			-	141,000				141,000		141,000
Economic Development	476,000			50,000		526,000			-	526,000	-			526,000		526,000
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	20,000			-		20,000			-	20,000				20,000		20,000
Environmental Initiatives	600,000			313,000		913,000			-	913,000				913,000		913,000
Municipalities - M.F.A. Debt				3,270,687		3,270,687			-	3,270,687		3,270,687		-		3,270,687
Parks, Recreation, Culture & Facilities				497,426		497,426			-	497,426				497,426		497,426
dministration Building				920,652		920,652			-	920,652	52,916	154,753		712,983		920,652
Emergency Planning	793,549		27,845	-		821,394	-		-	821,394			-	821,394		821,394
Community Parks	1,877,804		3,000	22,536		1,903,340	14,543		14,543	1,917,883	357,487		236,350	1,324,046		1,917,883
Electoral Area Services	908,923					908,923			-	908,923				908,923		908,923
Parks & Trails	857,586					857,586			-	857,586	23,886			833,700		857,586
Regional Parks	1,191,233					1,191,233			-	1,191,233			1,004,317	186,916		1,191,233
Bright Angel Park	62,500		5,000			67,500			-	67,500			-	67,500		67,500
South Cowichan Community Parks	62,500					62,500			-	62,500				62,500		62,500
V ol Trestle	105,000					105,000			-	105,000			-	105,000		105,000
onal Parkland Acquistion	865,000					865,000	750,000		750,000	1,615,000	742,327			872,673		1,615,000
aunual Control	56,253			-		56,253			-	56,253				56,253		56,253
Enforcement & Inspection	534,280			650,000		1,184,280			-	1,184,280				1,184,280		1,184,280
Community Planning	2,369,119			-		2,369,119			-	2,369,119				2,369,119		2,369,119
North Oyster Fire Protection	448,976		94,633			543,609	(100,812)		(100,812)	442,797	168,764		-	274,033		442,797
Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)		(1,300)	52,082				52,082		52,082
_ake Cowichan Fire Protection	286,717			*		286,717			-	286,717				286,717		286,717
Saltair Fire Protection	191,193					191,193			-	191,193				191,193		191,193
Sahtlam Fire Protection	244,907			1,935	-	246,842	40,000		40,000	286,842	38,991	16,678	40,000	191,173		286,842
Malahat Fire Protection	189,312		52,621	*		241,933	-		· -	241,933	,	21,582	20,000	200,351		241,933
Eagle Heights Fire Protection	203,603		- ,-			203,603	-		-	203,603		,	-,	203,603		203,603
Honeymoon Bay Fire Protection	188,469					188,469	50,000		50,000	238,469	-	-		238,469		238,469
Youbou Fire Protection	185,992					185,992	-		-	185,992			50,000	135,992		185,992
Arts and Culture	130,000					130,000				130,000			,	130,000		130,000
Cowichan Lake Recreation	2,595,636		450,000	545,000		3,590,636	(50,000)		(50,000)	3,540,636	93,259	477,957	545,000	2,424,420		3,540,636
Kerry Park Recreation	2,888,582		840,000	-		3,728,582	(,,		-	3,728,582	395,585	92,212	215,000	3,025,785		3,728,582
Kerry Park Aquatic Service	100,000		,			100,000			-	100,000	,	- ,	-,	100,000		100,000
sland Savings Centre	5,232,465		1,787,798	485,920		7,506,183	(468,000)		(468,000)	7,038,183	108,023	135,606	770,000	6,024,554		7,038,183
sland Savings Centre Theatre Loan	-,,		.,,	,		-	(,)		-	-	,	-	,			-
Theatre Grant - Area A	41,821					41,821			-	41,821				41,821		41,821
heatre Grant - Area B	67,813					67,813			-	67,813				67,813		67,813
heatre Grant - Area C	78,987					78,987			-	78,987				78,987		78,987
heatre Grant N. Cowichan	136,710					136,710			-	136,710				136,710		136,710
heatre Grant - Ladysmith	51,835					51,835			-	51,835				51,835		51,835
owichan Sportsplex - Area A	15,984					15,984		-	-	15,984				15,984		15,984
Cowichan Sportsplex - Area C	15,266					15,364		-	-	15,364				15,266		15 266
Cowichan Sportsplex - Area C	9,467					9,467		-	-	9,467				9,467		q
Cowichan Sportsplex - Area D	11,422					9,407 11,422		-	-	11,422				11,422		11
Recreation Mill Bay	10,000					10,000		-	-	10,000				10,000		10
Recreation Glenora	8,454					8,454			-	8,454				8,454		8
									-		36 979					°∎ 82
Recreation Saltair	82,272					82,272			-	82,272	36,272			46,000		
Victim Services West	12,500					12,500			-	12,500				12,500		12,500

### Five Year Financial Plan (2018-2022)

(Year 2019)

	-,			(1641 2019)							SCHEDOLL B					
	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
ictim Services	80,000					80,000			-	80,000				80,000		80,000
ecreation N. Oyster	94,474					94,474			-	94,474				94,474		94,474
owichan Aquatic Centre - Area E	27,405					27,405			-	27,405				27,405		27,405
owichan Wooden Boat Society	13,600					13,600			-	13,600	00.045			13,600		13,600
hawnigan Lake Community Centre	745,575		522,500	24,000		1,292,075			-	1,292,075	36,315		260,000	995,760		1,292,075
cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
hawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
rank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
enior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
(aatza Society /iill Bay/Malahat Historical Society	30,000 10,000					30,000 10,000			-	30,000 10,000				30,000 10,000		30,000 10,000
Cowichan Station Association Area B	5,000					5,000				5,000				5,000		5,000
Cowichan Aquatic Centre - Area I	4,913					4,913			-	4,913				4,913		4,913
Cowichan Aquatic Centre - Area F	4,913					4,913			-	4,913				4,913		4,913
Shawnigan Basin Society	50,000					50,000		-		50,000				50,000		50,000
Nature and Habitat - Area I	30,000			200		200				200				200		200
hetis Island Wharf		9,000		200		9,000				9,000				9,000		9,000
hetis Island Boat Launch		1,000				1,000				1,000				1,000		1,000
owichan Lake Water Protection		1,000		800		800			-	800				800		800
afer Futures	27,575			000		27,575			-	27,575				27,575		27,575
J al Planning	50,983					50,983			-	50,983				50,983		50,983
A h Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
owichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
Cowichan Valley Hospice Society	61,000					61,000		-	-	61,000				61,000		61,000
ngineering Services - Administration	01,000			310,000		310,000			-	310,000			50,000	260,000		310,000
ingineering Services - Utilities					2,410,000	2,410,000			-	2,410,000	45,812		50,000	2,314,188		2,410,000
hetis Island Solid Waste & Recycling		22,213			_,,	22,213			-	22,213	,		,	22,213		22,213
Curbside Collection		,	1,135,787	493,400		1,629,187	(120,000	))	(120,000)	1,509,187		144,820		1,364,367		1,509,187
Solid Waste Complex	4,520,900		2,541,000	-		7,061,900	(36,300		(36,300)	7,025,600	294,657	264,941		6,466,002		7,025,600
owichan Flood Management	150,000		_, ,			150,000	(,	/	(,)	150,000		,_		150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
iquid Waste Plan Central Sector	-								-	-				-		-
iquid Waste Plan South Sector	190,414					190,414			-	190,414				190,414		190,414
treet Lighting - Mesachie	6,500					6,500			-	6,500				6,500		6,500
Street Lighting - Youbou		33,000				33,000			-	33,000				33,000		33,000
Street Lighting - Brentwood			242	50		292			-	292				292		292
treet Lighting - Cowichan Bay	5,400					5,400			-	5,400				5,400		5,400
treet Lighting - Honeymoon Bay	28,000					28,000			-	28,000				28,000		28,000
treet Lighting - Mill Bay			2,400	100		2,500			-	2,500				2,500		2,500
treet Lighting - Cobble Hill		2,150				2,150			-	2,150				2,150		2,150
ritical Street Lighting A	2,575					2,575			-	2,575				2,575		2,575
ritical Street Lighting B	1,250					1,250			-	1,250				1,250		1,250
ritical Street Lighting C	3,200					3,200			-	3,200				3,200		3,200
ritical Street Lighting D	900					900			-	900				900		900
ritical Street Lighting E	4,950					4,950			-	4,950				4,950		4,950
critical Street Lighting I	1,300					1,300			-	1,300				1,300		1,300
Asset Management																-
Street Lighting - Wilmot Road	4,400					4,400			-	4,400				4,400		4 3
Street Lighting - Sentinel Ridge	3,600					3,600			-	3,600				3,600		3
Street Lighting - Twin Cedars	4,100					4,100			-	4,100				4,100		4
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4
Mill Springs Street Lighting	13,000					13,000				13,000				13,000		13

# Five Year Financial Plan (2018-2022)

(Year 2019)

SCHEDULE "B"

	Funding Sources										Expenditures					
JNCTION:	Tax Reguisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditure
tellite Park Water	Requisition	48,400	32,000	Revenue	Donowing	80,400	T unus	THUTTER	-	80,400	ONORTENIN	11,981	Capital	68,419	prior year	80,40
uqlas Hill Water		48,400 51,200	50,000			101,200	_			101,200		11,337	-	89,863		101,20
nbourn Water		42,000	94,000	_		136,000				136,000	_	7,088	-	128,912		136,00
outus Mountain Water		42,000 50,000	50,000	_		100,000	_		_	100,000		7,000	-	100,000		100,00
n Ridge Water		19,600	16,000	-		35,600	-		_	35,600		1,735	-	33,865		35,60
d Mountain Water System		52,520	25,000			77,520	(8,000)		(8,000)	69,520		1,755		69,520		69,52
-		23,100	26,819	-		49,919	(8,000)		(8,000)	49,919		E 210	-	44,607		49,9
gwood Ridge Water System		23,100	284,205	-			- (5,000)		-	279,205		5,312 6,608	-	272,597		49,9 279,20
utus Ridge Water System		20.000				284,205	(5,000)		(5,000)				-			
Iton Water System		30,000	16,000			46,000			-	46,000		5,665		40,335		46,0
Ilwood Water System		24,500	23,100			47,600			-	47,600		5,216		42,384		47,6
odley Range Water System		29,444	-			29,444			-	29,444		-		29,444		29,44
num Water System		46,570	42,000			88,570	-		-	88,570		22,526		66,044		88,57
achie Lake Water		32,600	23,000	-		55,600	(3,000)		(3,000)	52,600			-	52,600		52,60
air Water		490,000	191,000			681,000	2,910		2,910	683,910			400,000	283,910		683,91
tral Youbou Water Debt		36,850				36,850			-	36,850		36,850		-		36,8
bou Water		159,354	85,000	-		244,354	(40,000)		(40,000)	204,354	5,358	8,506	-	190,490		204,3
eymoon Bay Water		62,212	72,000			134,212	(5,000)		(5,000)	129,212	-	-		129,212		129,2
eymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623		-		2,62
eymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,74
rry Point Water		23,000	14,000			37,000	-		-	37,000				37,000		37,0
wnigan Lake North Water		281,025	289,110	-	-	570,135			-	570,135		125,000	4,000,000	(3,554,865)		570,1
wnigan Weir		- ,	, -	1,000		1,000			-	1,000		-,	,	1,000		1,0
y Village Water		20,000	44,000	,		64,000			-	64,000				64,000		64,00
ot Road Drainage	7,500	20,000	,			7,500			-	7,500				7,500		7,5
inel Ridge Drainage	5,000					5,000			-	5,000				5,000		5,0
wnigan Lake East Drainage	2,050					2,050				2,050				2,050		2,0
utus Mountain Drainage	4,500					4,500				4,500				4,500		4,50
es Road Drainage	3,800					3,800				3,800				3,800		3,80
-									-							
d Mountian Drainage System	4,200					4,200			-	4,200				4,200		4,20
ble Hill Drainage System	-					-			-	-				-		
utus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,00
wnigan Creek Cleanout System	13,000					13,000	(		-	13,000				13,000		13,0
richan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		32,546	110,000	386,367		528,9
lett Sewer System		24,000	24,976			48,976	-		-	48,976		1,976		47,000		48,97
tinel Ridge Sewer		52,950	78,000	-		130,950	-		-	130,950			-	130,950		130,9
n Cedars Sewer		52,000	34,500			86,500	-		-	86,500		10,632	35,852	40,016		86,50
nbourn Sewer		38,960	86,600			125,560	-		-	125,560		10,632		114,928		125,5
utus Mountain Sewer		95,000	55,000			150,000	20,000		20,000	170,000			20,000	150,000		170,00
ble Hill Sewer		35,000	30,500			65,500	(2,000)		(2,000)	63,500		2,880		60,620		63,50
achie Lake Sewer		36,000	17,354	-	-	53,354			-	53,354		16,940	-	36,414		53,3
d Mountian Sewer System		53,500	22,000	-		75,500	(1,000)		(1,000)	74,500			-	74,500		74,5
Springs Sewer System		109,600	85,000			194,600	(2,000)		(2,000)	192,600			-	192,600		192,6
utus Ridge Sewer System		*	422,755	-	-	422,755	-		-	422,755		143,284	-	279,471		422,7
le Heights Sewer			236,100	121,500		357,600	14,453		14,453	372,053		-,	50,000	322,053		372,0
le Hills Sewer		28,000	18,000	,		46,000	-		,	46,000				46,000		46,0
wnigan Lake Sewer		155,000	161,100			316,100	-		-	316,100	9,374	31,725		275,001		316,10
y Village Sewer		28,000	75,000			103,000	(3,000)		(3,000)	100,000	5,574	6,287		93,713		100,00
bou Sewer System		40,000									7 001	0,207				51,0
-		40,000	16,000			56,000	(5,000)		(5,000)	51,000	7,884			43,116		
ington Water System		-	35,000			35,000				35,000				35,000		35,0 59 ^
ington Forest Sewer System		-	59,000			59,000				59,000				59,000		59 1
ALS -	39,264,360	2,599,615	11,534,933	10,235,058	2,410,000	66,043,966	(1,093)	-	(1,093)	66,042,873	2,449,765	5,086,585	7,891,519	50,615,004	-	66,042

Transfer from/(to)

#### Five Year Financial Plan (2018-2022)

(Year 2020)

				(10012020)			T				GONEDOLL D					
	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	
General Government	2,406,500			228,500	5	2,635,000			-	2,635,000		5	-	2,635,000	,	2,635,000
Community Health Network						-			-	-				-		-
/. I. Regional Library	1,960,758					1,960,758			-	1,960,758				1,960,758		1,960,758
lomelessness						-			-	-				-		-
I.R. / I.T. / M.I.A./G.I.S.				2,240,352		2,240,352			-	2,240,352	32,855			2,207,497		2,240,352
Malahat Transit	410,631		367,083	11,000	1,000,000	1,788,714	-		-	1,788,714		28,283	1,000,000	760,431		1,788,714
Transit	2,574,952		605,000	112,000		3,291,952		-	-	3,291,952		-		3,291,952		3,291,952
911	1,030,516			-		1,030,516	(50,000)		(50,000)	980,516			-	980,516		980,516
Grants-in-Aid	141,000					141,000			-	141,000				141,000		141,000
Economic Development	486,000			50,000		536,000			-	536,000				536,000		536,000
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	20,000			-		20,000			-	20,000				20,000		20,000
Environmental Initiatives	610,000			310,000		920,000			-	920,000				920,000		920,000
Municipalities - M.F.A. Debt				3,342,354		3,342,354			-	3,342,354		3,342,354		-		3,342,354
Parks, Recreation, Culture & Facilities				507,375		507,375			-	507,375				507,375		507,375
Administration Building				826,474		826,474			-	826,474	52,916	154,753		618,805		826,474
Emergency Planning	801,479		28,123	-		829,602	(15,000)		(15,000)	814,602				814,602		814,602
Community Parks	1,881,420		3,000	22,536		1,906,956	70,000		70,000	1,976,956	357,487		236,350	1,383,119		1,976,956
Electoral Area Services	927,101			-		927,101			-	927,101				927,101		927,101
Parks & Trails	873,892					873,892			-	873,892	13,392			860,500		873,892
Regional Parks	1,009,112					1,009,112			-	1,009,112			286,801	722,311		1,009,112
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500		70,500
South Cowichan Community Parks	62,500					62,500			-	62,500				62,500		62,500
V ol Trestle	105,000					105,000			-	105,000			-	105,000		105,000
onal Parkland Acquistion	865,000					865,000	(122,673)		(122,673)	742,327	742,327		-	-		742,327
annual Control	57,379			-		57,379			-	57,379				57,379		57,379
Enforcement & Inspection	532,758			650,000		1,182,758			-	1,182,758				1,182,758		1,182,758
Community Planning	2,416,819			-		2,416,819			-	2,416,819				2,416,819		2,416,819
North Oyster Fire Protection	453,458		94,633			548,091	(102,553)		(102,553)	445,538	168,764			276,774		445,538
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700			-	54,700		54,700
Lake Cowichan Fire Protection	292,451					292,451			-	292,451				292,451		292,451
Saltair Fire Protection	195,017					195,017			-	195,017				195,017		195,017
Sahtlam Fire Protection	244,907			1,935		246,842	-		-	246,842	38,991	12,487		195,364		246,842
Malahat Fire Protection	189,312		52,621	-		241,933	-		-	241,933		21,582		220,351		241,933
Eagle Heights Fire Protection	207,675					207,675	-		-	207,675				207,675		207,675
Honeymoon Bay Fire Protection	190,354					190,354	(15,000)		(15,000)	175,354		-		175,354		175,354
Youbou Fire Protection	185,992					185,992	-		-	185,992				185,992		185,992
Arts and Culture	130,000					130,000				130,000				130,000		130,000
Cowichan Lake Recreation	2,696,902		450,000	105,000		3,251,902	(50,000)		(50,000)	3,201,902	93,259	477,957	105,000	2,525,686		3,201,902
Kerry Park Recreation	2,945,790		845,000	-		3,790,790	-		-	3,790,790	67,878	92,212	1,550,000	2,080,700		3,790,790
Kerry Park Aquatic Service	100,000					100,000			-	100,000				100,000		100,000
sland Savings Centre	5,768,981		1,818,764	660,920		8,248,665	(468,000)		(468,000)	7,780,665	108,023	135,606	1,392,000	6,145,036		7,780,665
sland Savings Centre Theatre Loan	-					-			-	-		-		-		-
Theatre Grant - Area A	42,657					42,657			-	42,657				42,657		42,657
heatre Grant - Area B	69,170					69,170			-	69,170				69,170		69,170
heatre Grant - Area C	80,567					80,567			-	80,567				80,567		80,567
heatre Grant N. Cowichan	139,444					139,444			-	139,444				139,444		139,444
heatre Grant - Ladysmith	52,872					52,872			-	52,872				52,872		52,872
Cowichan Sportsplex - Area A	16,304					16,304		-		16,304				16,304		16,304
Cowichan Sportsplex - Area C	15,572					15,572		-		15,572				15,572		15 572
Cowichan Sportsplex - Area D	9,656					9,656		-		9,656				9,656		9 11
Cowichan Sportsplex - Area E	11,650					11,650		-		11,650				11,650		
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10
Recreation Glenora	8,454					8,454			-	8,454				8,454		8
Recreation Saltair	82,272					82,272			-	82,272	36,272			46,000		82
Victim Services West	12,500					12,500			-	12,500				12,500		12,500

### Five Year Financial Plan (2018-2022)

(Year 2020)

				(1001 2020)			<b>T</b> ( <i>t</i> ( <i>t</i> ( <i>t</i> )				CONEDULE D					
	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	96,363					96,363			-	96,363				96,363		96,363
Cowichan Aquatic Centre - Area E	27,953					27,953				27,953				27,953		27,953
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	760,335		525,700	120,000		1,406,035			-	1,406,035	98,065		75,000	1,232,970		1,406,035
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
Cowichan Aquatic Centre - Area F	5,011					5,011		-	-	5,011				5,011		5,011
Cowichan Aquatic Centre - Area I	5,011					5,011		-	-	5,011				5,011		5,011
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
→ al Planning	50,983					50,983			-	50,983				50,983		50,983
h Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
Cowichan Valley Hospice Society	61,000			260.000		61,000		-	-	61,000				61,000		61,000
Engineering Services - Administration				260,000	2 460 000	260,000			-	260,000	54 720		-	260,000		260,000
Engineering Services - Utilities		22,213		-	2,460,000	2,460,000 22,213			-	2,460,000 22,213	54,739		50,000	2,355,261 22,213		2,460,000 22,213
Thetis Island Solid Waste & Recycling Curbside Collection		22,213	1,121,296	493,400		1,614,696	(120,000)		-	1,494,696		144,820		1,349,876		1,494,696
Solid Waste Complex	4,520,900		2,541,000	493,400		7,061,900	(120,000) (36,300)		(120,000) (36,300)	7,025,600	244,075	257,514		6,524,011		7,025,600
Cowichan Flood Management	4,320,900		2,341,000	-		150,000	(30,300)		(30,300)	150,000	244,075	257,514		150,000		150,000
South Cowichan Water Study Plan	75,000					75,000				75,000				75,000		75,000
Liquid Waste Plan Central Sector														10,000		
Liquid Waste Plan South Sector						_				-				-		
Street Lighting - Mesachie	6,750					6,750			-	6,750				6,750		6,750
Street Lighting - Youbou	-,	34,000				34,000			-	34,000				34,000		34,000
Street Lighting - Brentwood		- ,	250	50		300			-	300				300		300
Street Lighting - Cowichan Bay	5,600					5,600			-	5,600				5,600		5,600
Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				30,000		30,000
Street Lighting - Mill Bay	,		2,450	100		2,550			-	2,550				2,550		2,550
Street Lighting - Cobble Hill		2,200				2,200			-	2,200				2,200		2,200
Critical Street Lighting A	2,650					2,650			-	2,650				2,650		2,650
Critical Street Lighting B	1,300					1,300			-	1,300				1,300		1,300
Critical Street Lighting C	3,300					3,300			-	3,300				3,300		3,300
Critical Street Lighting D	900					900			-	900				900		900
Critical Street Lighting E	5,100					5,100			-	5,100				5,100		5,100
Critical Street Lighting I	1,340					1,340			-	1,340				1,340		1,340
Asset Management																
Street Lighting - Wilmot Road	4,450					4,450			-	4,450				4,450		4 3
Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				3,700		3 🖌
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		$\frac{4}{4}$
Street Lighting - Arbutus Mountain	4,200					4,200				4 0 0 0				4 000		4
Mill Springs Street Lighting	13,000					4,200			-	4,200 13,000				4,200 13,000		13

# Five Year Financial Plan (2018-2022)

(Year 2020)

	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
JNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes		Expenditure
ellite Park Water		49,960	34,000			83,960	-		-	83,960		11,981		71,979		83,96
ıglas Hill Water		51,200	51,000		-	102,200	-		-	102,200		11,337	-	90,863		102,20
nbourn Water		43,000	94,000	-		137,000	-		-	137,000	-	7,088	-	129,912		137,00
outus Mountain Water		55,000	50,000		-	105,000	-		-	105,000			-	105,000		105,00
rn Ridge Water		20,000	16,000		45,000	81,000	5,000		5,000	86,000		3,000		83,000		86,0
ld Mountain Water System		52,520	27,000			79,520	(7,000)		(7,000)	72,520				72,520		72,5
gwood Ridge Water System		28,000	26,819			54,819			-	54,819		5,312		49,507		54,8
outus Ridge Water System			292,700			292,700	(5,000)		(5,000)	287,700		6,608		281,092		287,7
riton Water System		30,000	16,000			46,000			-	46,000		5,665		40,335		46,0
ellwood Water System		25,000	23,100			48,100			-	48,100		5,216		42,884		48,1
odley Range Water System		29,444	-			29,444			-	29,444		-		29,444		29,4
rnum Water System		46,570	43,000			89,570	-		-	89,570		22,526		67,044		89,5
sachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000		,		53,000		53,0
ltair Water		490,000	192,000			682,000	(0,000)		(3,000)	682,000			300,000	382,000		682,0
ntral Youbou Water Debt		36,850				36,850			-	36,850		36,850	223,000			36,8
ubou Water		177,858	85,000			262,858	_		-	262,858	5,358	8,506	50,000	- 198,994		262,8
neymoon Bay Water		62,212	72,000			134,212	(5,000)		(5,000)	129,212	5,556	5,500	55,000	129,212		129,2
neymoon Bay Water neymoon Bay (Sutton Cr.) Water Debt		2,623	72,000			2,623	(0,000)		(3,000)	2,623		2,623		123,212		2,6
neymoon Bay Water (Well 2) Debt		2,023				25,744			-	2,023		2,025		25,744		2,0
			14,000			42,000	(2,000)		(2,000)							
erry Point Water		28,000	14,000				(2,000)		(2,000)	40,000		057 000	-	40,000		40,0
awnigan Lake North Water		281,025	293,159	4 000		574,184			-	574,184		257,000		317,184		574,1
awnigan Weir		~~~~~	44.000	1,000		1,000			-	1,000				1,000		1,0
rry Village Water		22,600	44,000			66,600			-	66,600				66,600		66,6
iot Road Drainage	7,000					7,000			-	7,000				7,000		7,0
inel Ridge Drainage	5,000					5,000			-	5,000				5,000		5,0
awnigan Lake East Drainage	2,100					2,100			-	2,100				2,100		2,1
outus Mountain Drainage	4,500					4,500			-	4,500				4,500		4,5
nes Road Drainage	3,800					3,800			-	3,800				3,800		3,80
Id Mountian Drainage System	4,400					4,400			-	4,400				4,400		4,40
bble Hill Drainage System	-					-			-	-				-		
butus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,00
awnigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14,0
wichan Bay Sewer		233,500	300,000			533,500	195,413		195,413	728,913		44,673	1,690,000	(1,005,760)		728,9
Ilett Sewer System		24,000	24,976	-	-	48,976	-		-	48,976		1,976	-	47,000		48,9
ntinel Ridge Sewer		52,950	80,000			132,950	-		-	132,950			-	132,950		132,9
in Cedars Sewer		55,000	34,500			89,500	-		-	89,500				89,500		89,5
mbourn Sewer		39,000	86,459	-		125,459	-		-	125,459		10,632	-	114,827		125,4
butus Mountain Sewer		95,000	55,000			150,000	-		-	150,000			-	150,000		150,0
bble Hill Sewer		35,000	30,600			65,600	(3,000)		(3,000)	62,600		-		62,600		62,6
sachie Lake Sewer		37,000	17,354	-		54,354	. ,		-	54,354		16,940	-	37,414		54,3
Id Mountian Sewer System		53,500	24,000			77,500	(2,000)		(2,000)	75,500		-	-	75,500		75,5
I Springs Sewer System		109,600	85,000			194,600	(2,000)		(2,000)	192,600			-	192,600		192,6
outus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755		143,284		274,471		417,7
gle Heights Sewer			262,000	28,000		290,000	164,453		164,453	454,453		-, -		454,453		454,4
ple Hills Sewer		30,000	18,000	- ,		48,000	(2,000)		(2,000)	46,000				46,000		46,0
awnigan Lake Sewer		160,000	161,100	1,000		322,100	(10,000)		(10,000)	312,100		5,252	20,000	286,848		312,1
ry Village Sewer		28,000	75,000	1,000		103,000	(3,000)		(3,000)	100,000	-	6,287	_3,000	93,713		100,0
Jbou Sewer System		40,000	16,000			56,000	10,000		10,000	66,000	-	3,201	20,000	46,000		66,0
ington Water System		+0,000	41,000			41,000	10,000		10,000	41,000	-		20,000	40,000		41,0
ington Forest Sewer System		-	61,000			61,000				41,000 61,000				61,000		41,0 61 ^
angion rolest sewel system		-	01,000			01,000				01,000				01,000		01
TALS —	40,045,838	2,651,569	11,651,442	9,978,996	3,505,000	67,832,845	(584,960)	-	(584,960)	67,247,885	2,114,401	5,280,324	6,775,151	53,078,009		67,247

#### Five Year Financial Plan (2018-2022)

(Year 2021)

				(16812021)			T				SCHEDOLE D					
	Funding Sources						Transfer from/(to)				Expenditures					
		Dorool	Ecco 8	Other	Drocodo of	Total	Special	Surplus of	Total	Total	•			Other	Deficit	Total
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Purposes	prior year	Expenditures
General Government	2,482,500		0	228,500		2,711,000			-	2,711,000			35,000	2,676,000		2,711,000
Community Health Network						-			-	-				-		-
V. I. Regional Library	1,999,973					1,999,973			-	1,999,973				1,999,973		1,999,973
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,299,538		2,299,538			-	2,299,538	32,855			2,266,683		2,299,538
Malahat Transit	444,976		387,273	11,500		843,749			-	843,749		68,109		775,640		843,749
Transit	2,605,516		638,275	114,000		3,357,791			-	3,357,791		-		3,357,791		3,357,791
911	1,040,821			-		1,040,821	(50,000)		(50,000)	990,821			-	990,821		990,821
Grants-in-Aid	141,000					141,000			-	141,000				141,000		141,000
Economic Development	496,000			50,000		546,000			-	546,000				546,000		546,000
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	20,000			-		20,000			-	20,000				20,000		20,000
Environmental Initiatives	620,000			310,000		930,000			-	930,000				930,000		930,000
Municipalities - M.F.A. Debt				3,232,354		3,232,354			-	3,232,354		3,232,354		-		3,232,354
Parks, Recreation, Culture & Facilities				517,522		517,522			-	517,522				517,522		517,522
Administration Building				826,474		826,474			-	826,474	52,916	154,753		618,805		826,474
Emergency Planning	809,494		28,404	-		837,898	(15,000)		(15,000)	822,898				822,898		822,898
Community Parks	1,685,119		4,000	22,536		1,711,655	-		-	1,711,655	-		324,000	1,387,655		1,711,655
Electoral Area Services	945,643					945,643			-	945,643				945,643		945,643
Parks & Trails	890,792					890,792			-	890,792	13,392			877,400		890,792
Regional Parks	1,026,075					1,026,075			-	1,026,075			-	1,026,075		1,026,075
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500		70,500
South Cowichan Community Parks	62,500					62,500			-	62,500				62,500		62,500
Kinsol Trestle	105,000					105,000			-	105,000			400,000	(295,000)		105,000
Donal Parkland Acquistion	865,000					865,000	(122,673)		(122,673)	742,327	742,327			-		742,327
	58,526			-		58,526			-	58,526				58,526		58,526
Enforcement & Inspection	581,700			650,000		1,231,700			-	1,231,700				1,231,700		1,231,700
Community Planning	2,464,519			-		2,464,519			-	2,464,519				2,464,519		2,464,519
North Oyster Fire Protection	457,985		94,633			552,618	(104,313)		(104,313)	448,305	168,764		-	279,541		448,305
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	298,300					298,300			-	298,300				298,300		298,300
Saltair Fire Protection	198,917					198,917			-	198,917				198,917		198,917
Sahtlam Fire Protection	244,907			1,935		246,842	-		-	246,842	-	-	50,000	196,842		246,842
Malahat Fire Protection	189,312		52,621			241,933			-	241,933		21,582		220,351		241,933
Eagle Heights Fire Protection	211,829					211,829	-		-	211,829				211,829		211,829
Honeymoon Bay Fire Protection	192,257					192,257	(15,000)		(15,000)	177,257				177,257		177,257
Youbou Fire Protection	185,992					185,992	-		-	185,992				185,992		185,992
Arts and Culture	162,500					162,500				162,500				162,500		162,500
Cowichan Lake Recreation	2,655,719		450,000	340,000		3,445,719	(50,000)		(50,000)	3,395,719	50,824	477,957	340,000	2,526,938		3,395,719
Kerry Park Recreation	3,002,348		850,000	-		3,852,348			-	3,852,348	263,221	92,212	515,000	2,981,915		3,852,348
Kerry Park Aquatic Service	100,000					100,000			-	100,000				100,000		100,000
Island Savings Centre	5,193,307		1,850,349	385,920		7,429,576	(468,000)		(468,000)	6,961,576		135,606	1,450,000	5,375,970		6,961,576
Island Savings Centre Theatre Loan	-					-			-	-				-		-
Theatre Grant - Area A	43,511					43,511			-	43,511				43,511		43,511
Theatre Grant - Area B	70,553					70,553			-	70,553				70,553		70,553
Theatre Grant - Area C	82,178					82,178			-	82,178				82,178		82,178
Theatre Grant N. Cowichan	142,233					142,233			-	142,233				142,233		142,233
Theatre Grant - Ladysmith	53,929					53,929			-	53,929				53,929		53,929
Cowichan Sportsplex - Area A	16,630					16,630		-	-	16,630				16,630		16,630
Cowichan Sportsplex - Area C	15,883					15,883		-	-	15,883				15,883		15,883
Cowichan Sportsplex - Area D	9,849					9,849		-	-	9,849				9,849		
Cowichan Sportsplex - Area E	11,883					11,883		-	-	11,883				11,883		Ο
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		U
Recreation Glenora	8,454					8,454			-	8,454				8,454		
Recreation Saltair	82,272					82,272			-	82,272				82,272		N

#### Five Year Financial Plan (2018-2022)

(Year 2021)

1100 1001 1 manolar 1 an (2010 2022)				(10012021)			Transfer from/(to)				CONEDCLE D					
	Funding Sources										Expenditures					
	0		<b>–</b> •		<b>D</b>   (	<b>-</b>	o · · ·	o	<b>T</b>	<b>-</b>	•					<b>T</b>
FUNCTION:	Tax Requisition	Parcel Taxes	Fees &	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105	Takes	Charges	Revenue	Bonowing	55,105	T UTUS	FIIOI Teal	Transiers	55,105	Short renn	Long Tenn	Capital	55,105	phor year	55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	98,290					98,290			-	98,290				98,290		98,290
Cowichan Aquatic Centre - Area E	28,512					28,512			-	28,512				28,512		28,512
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	788,365		530,000	75,000		1,393,365	-		-	1,393,365	98,065		50,000	1,245,300		1,393,365
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant Kaatza Society	17,506 30,000					17,506 30,000			-	17,506 30,000				17,506 30,000		17,506 30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
Cowichan Aquatic Centre - Area F	5,111					5,111		-	-	5,111				5,111		5,111
Cowichan Aquatic Centre - Area I	5,111					5,111		-	-	5,111				5,111		5,111
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
h Cowichan Community Policing	50,983 60,019					50,983 60,019			-	50,983 60,019				50,983 60,019		50,983 60,019
Chan Community Policing	125,375					125,375			-	125,375				125,375		125,375
Cowichan Valley Hospice Society	61,000					61,000		_	-	61,000				61,000		61,000
Engineering Services - Administration	01,000			265,000		265,000			-	265,000			-	265,000		265,000
Engineering Services - Utilities				-	2,522,000	2,522,000			-	2,522,000	62,000		60,000	2,400,000		2,522,000
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,107,458	493,400		1,600,858	(120,000)		(120,000)	1,480,858		144,820		1,336,038		1,480,858
Solid Waste Complex	4,520,900		2,541,000	-		7,061,900	(136,300)		(136,300)	6,925,600	219,357	232,451		6,473,792		6,925,600
Cowichan Flood Management	150,000					150,000				150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	-					-			-	-				-		-
Liquid Waste Plan South Sector Street Lighting - Mesachie	7,000					7,000			-	- 7,000				7,000		7,000
Street Lighting - Youbou	7,000	35,000				35,000			_	35,000				35,000		35,000
Street Lighting - Brentwood		00,000	260	50		310			-	310				310		310
Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				5,800		5,800
Street Lighting - Honeymoon Bay	32,000					32,000			-	32,000				32,000		32,000
Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				2,600		2,600
Street Lighting - Cobble Hill		2,250				2,250			-	2,250				2,250		2,250
Critical Street Lighting A	2,725					2,725			-	2,725				2,725		2,725
Critical Street Lighting B	1,350					1,350			-	1,350				1,350		1,350
Critical Street Lighting C	3,400					3,400			-	3,400				3,400		3,400
Critical Street Lighting D	950					950			-	950				950		950
Critical Street Lighting E Critical Street Lighting I	5,250 1,380					5,250 1,380			-	5,250 1,380				5,250 1,380		5,250 1,380
Asset Management	1,300					1,300			-	1,300				1,360		1,300
Street Lighting - Wilmot Road	4,500					4,500			-	4,500				4,500		
Street Lighting - Sentinel Ridge	3,800					3,800			-	3,800				3,800		
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		ω
Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				4,300		N
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		
Satellite Park Water		49,960	35,000			84,960	-		-	84,960		11,981		72,979		

#### Five Year Financial Plan (2018-2022)

(Year 2021)

NOTION	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	1 <b>.</b>	Operation 1	Other	Deficit	Total
NCTION: uglas Hill Water	Requisition	Taxes 51,200	Charges 52,000	Revenue	Borrowing	Funding 103,200	Funds	Prior Year	Transfers	Revenue 103,200	Short Term	Long Term 11,337	Capital	Purposes 91,863	prior year	Expenditure 103,20
bourn Water		43,000	95,000			138,000			-	138,000	_	7,088		130,912		138,0
utus Mountain Water		110,000	52,000		110,000	272,000			-	272,000		7,000 -	160,000	112,000		272,0
n Ridge Water		22,700	16,000		-	38,700	-		-	38,700		3,000		35,700		38,7
d Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520		0,000		72,520		72,5
wood Ridge Water System		28,850	26,819			55,669	(10,000)		(10,000)	55,669		5,312		50,357		55,6
utus Ridge Water System		,	300,000			300,000			-	300,000		6,608		293,392		300,0
Iton Water System		31,000	16,000			47,000			-	47,000		5,665		41,335		47,
Ilwood Water System		25,000	23,500			48,500			-	48,500		5,216		43,284		48,
odley Range Water System		29,444	-			29,444			-	29,444		-, -		29,444		29,4
num Water System		46,570	44,000			90,570	-		-	90,570		22,526		68,044		90,
achie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000		,		53,000		53,
air Water		490,000	193,000			683,000	-		-	683,000			300,000	383,000		683,
tral Youbou Water Debt		36,850	,			36,850			-	36,850		36,850	,	-		36,
bou Water		178,504	85,000			263,504	(50,000)		(50,000)	213,504	5,358	8,506	-	199,640		213,
eymoon Bay Water		62,212	73,000			135,212	(5,000)		(5,000)	130,212	-	-		130,212		130,
eymoon Bay (Sutton Cr.) Water Debt		2,623	,			2,623	( )		-	2,623		2,623		-		2,
eymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,
rry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600			-	40,600		40
wnigan Lake North Water		281,025	286,600			567,625	,		-	567,625		257,000		310,625		567
wnigan Weir				1,000		1,000			-	1,000				1,000		1.
y Village Water		22,600	44,000			66,600			-	66,600				66,600		66,
not Road Drainage	8,000					8,000			-	8,000				8,000		8
inel Ridge Drainage	6,000					6,000			-	6,000				6,000		6
nigan Lake East Drainage	2,100					2,100			-	2,100				2,100		2
tus Mountain Drainage	5,000					5,000			-	5,000				5,000		5
es Road Drainage	3,800					3,800			-	3,800				3,800		3
Mountian Drainage System	5,000					5,000			-	5,000				5,000		5
ble Hill Drainage System	-					-			-	-				-		
utus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,
wnigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14,
ichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,787	30,000	366,126		528
ett Sewer System		25,000	24,926	-	-	49,926			-	49,926		1,976	-	47,950		49,
tinel Ridge Sewer		52,950	80,000			132,950	-		-	132,950			-	132,950		132,
Cedars Sewer		62,320	35,000			97,320	-		-	97,320				97,320		97
bourn Sewer		39,000	87,959			126,959	-		-	126,959		10,632		116,327		126
itus Mountain Sewer		96,000	55,000			151,000	-		-	151,000				151,000		151
ble Hill Sewer		46,710	32,000			78,710	(5,000)		(5,000)	73,710		-		73,710		73
achie Lake Sewer		37,000	17,354			54,354			-	54,354		16,940		37,414		54,
Mountian Sewer System		55,000	25,000			80,000	(5,000)		(5,000)	75,000			-	75,000		75
Springs Sewer System		112,329	85,000			197,329	(3,000)		(3,000)	194,329			-	194,329		194
itus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755		143,284		274,471		417,
e Heights Sewer			300,000			300,000	144,453		144,453	444,453				444,453		444,
le Hills Sewer		30,000	20,000			50,000	(4,000)		(4,000)	46,000				46,000		46,
wnigan Lake Sewer		160,000	165,000			325,000	(10,000)		(10,000)	315,000		4,131	20,000	290,869		315,
y Village Sewer		31,100	75,000	4,000		110,100	-		-	110,100	-	6,287	-	103,813		110,
oou Sewer System		41,000	16,000			57,000	-		-	57,000	-		-	57,000		57
ngton Water System		-	70,000			70,000				70,000				70,000		70
ngton Forest Sewer System		-	79,000			79,000				79,000				79,000		79
ALS -	39,756,448	2,743,774	11,840,686	9,835,829	2,632,000	66,808,738	(1,045,720)	-	(1,045,720)	65,763,018	1,709,079	5,259,593	3,734,000	55,060,346	-	65,7

#### Five Year Financial Plan (2018-2022)

(Year 2022)

				(10012022)			T									
	Funding Sources						Transfer from/(to)				Expenditures					
	0	<b>_</b> .		0.1			<b>a</b>				·			0.1	5 6 1	<b>T</b>
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
General Government	2,490,500	10,05	onarges	228,500	Donowing	2,719,000	1 0103	Thorreal	-	2,719,000	Ghort Feim	Long Tenn	-	2,719,000	prior year	2,719,000
Community Health Network	_,,			,		_, ,			-	_, ,				_, ,		_,,
V. I. Regional Library	2,039,972					2,039,972			-	2,039,972				2,039,972		2,039,972
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,351,261		2,351,261	12,000		12,000	2,363,261	32,855			2,330,406		2,363,261
Malahat Transit	459,989		387,273	12,000		859,262			-	859,262		68,109		791,153		859,262
Transit	2,725,842		642,775	116,000		3,484,617	(50.000)		-	3,484,617		-		3,484,617		3,484,617
911 Grants-in-Aid	1,051,227			-		1,051,227	(50,000)		(50,000)	1,001,227			-	1,001,227		1,001,227
Economic Development	506,000			50,000		556,000				556,000				556,000		556,000
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	20,000			-		20,000			-	20,000				20,000		20,000
Environmental Initiatives	630,000			310,000		940,000			-	940,000				940,000		940,000
Municipalities - M.F.A. Debt				3,222,354		3,222,354			-	3,222,354		3,222,354		-		3,222,354
Parks, Recreation, Culture & Facilities				527,873		527,873			-	527,873				527,873		527,873
Administration Building				832,486		832,486			-	832,486	52,916	149,888		629,682		832,486
Emergency Planning	817,589		28,688	-		846,277	(20,000)		(20,000)	826,277				826,277		826,277
Community Parks	1,689,119		4,000	22,536		1,715,655	-		-	1,715,655	-		312,000	1,403,655		1,715,655
Electoral Area Services Parks & Trails	1,059,555					1,059,555			-	1,059,555	10 511			1,059,555		1,059,555
Regional Parks	895,511 1,023,951					895,511 1,023,951			-	895,511 1,023,951	10,511		50,000	885,000 973,951		895,511 1,023,951
Bright Angel Park	65,500		5,000			70,500				70,500				70,500		70,500
South Cowichan Community Parks	62,500		0,000			62,500			-	62,500				62,500		62,500
Kineol Trestle	105,000					105,000			-	105,000			-	105,000		105,000
Donal Parkland Acquistion	865,000					865,000	(122,673)		(122,673)	742,327	742,327			-		742,327
O al Control	59,697			-		59,697			-	59,697				59,697		59,697
Enforcement & Inspection	581,701			650,000		1,231,701			-	1,231,701				1,231,701		1,231,701
Community Planning	2,488,309			-		2,488,309			-	2,488,309				2,488,309		2,488,309
North Oyster Fire Protection	462,557		94,633	0.000		557,190	(106,089)		(106,089)	451,101	168,764		-	282,337		451,101
Mesachie Lake Fire Protection Lake Cowichan Fire Protection	50,000 304,266			6,000		56,000 304,266	(1,300)		(1,300)	54,700 304,266				54,700 304,266		54,700 304,266
Saltair Fire Protection	202,895					202,895				202,895				202,895		202,895
Sahtlam Fire Protection	244,907			1,935		246,842	-		-	246,842	-	-	50,000	196,842		246,842
Malahat Fire Protection	189,312		52,621	1,000		241,933			-	241,933		21,582	00,000	220,351		241,933
Eagle Heights Fire Protection	216,065					216,065	-		-	216,065				216,065		216,065
Honeymoon Bay Fire Protection	194,180					194,180	-		-	194,180				194,180		194,180
Youbou Fire Protection	185,992					185,992	-		-	185,992				185,992		185,992
Arts and Culture	162,500					162,500	/		(	162,500				162,500		162,500
Cowichan Lake Recreation	2,606,252		450,000	150,000		3,206,252	(50,000)		(50,000)	3,156,252	-	477,957	150,000	2,528,295		3,156,252
Kerry Park Recreation	2,907,888 100,000		855,000	-		3,762,888 100,000			-	3,762,888 100,000	263,221	92,212	18,000	3,389,455 100,000		3,762,888 100,000
Kerry Park Aquatic Service Island Savings Centre	5,221,449		1,882,565	385,920		7,489,934	(468,000)		- (468,000)	7,021,934		135,606	1,385,000	5,501,328		7,021,934
Island Savings Centre Theatre Loan			1,002,000	000,020			(400,000)		(400,000)			100,000	1,000,000			
Theatre Grant - Area A	43,512					43,512			-	43,512				43,512		43,512
Theatre Grant - Area B	71,964					71,964			-	71,964				71,964		71,964
Theatre Grant - Area C	83,822					83,822			-	83,822				83,822		83,822
Theatre Grant N. Cowichan	145,078					145,078			-	145,078				145,078		145,078
Theatre Grant - Ladysmith	55,008					55,008			-	55,008				55,008		55,008
Cowichan Sportsplex - Area A	16,963					16,963		-	-	16,963				16,963		16,963
Cowichan Sportsplex - Area C	16,200					16,200		-	-	16,200				16,200		16,200
Cowichan Sportsplex - Area D Cowichan Sportsplex - Area E	10,046					10,046 12,121		-	-	10,046 12,121				10,046		
Recreation Mill Bay	12,121 10,000					10,000		-	-	12,121				12,121 10,000		
Recreation Glenora	8,454					8,454			-	8,454				8,454		
Recreation Saltair	82,272					82,272			-	82,272				82,272		N
						,										

#### Five Year Financial Plan (2018-2022)

(Year 2022)

				(10012022)							CONEDULE D					
							Transfer from/(to)									
	Funding Sources										Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes		Expenditures
Cowichan Lake Activity Centre	55,105		0		0	55,105			-	55,105		0	1	55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	100,256					100,256			-	100,256				100,256		100,256
Cowichan Aquatic Centre - Area E	29,083					29,083			-	29,083				29,083		29,083
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	796,825		535,000	24,000		1,355,825	-		-	1,355,825	98,065		-	1,257,760		1,355,825
Cobble Hill Historical Society	15,000		000,000	2.,000		15,000			-	15,000	00,000			15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
Cowichan Aquatic Centre - Area F	5,213					5,213		-	-	5,213				5,213		5,213
Cowichan Aquatic Centre - Area I	5,213					5,213		-	-	5,213				5,213		5,213
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
Sectal Planning	50,983					50,983			-	50,983				50,983		50,983
h Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
O chan Community Policing	125,375					125,375			-	125,375				125,375		125,375
Cowichan Valley Hospice Society	61,000					61,000		-	-	61,000				61,000		61,000
Engineering Services - Administration				315,000		315,000			-	315,000			50,000	265,000		315,000
Engineering Services - Utilities				-	2,535,000	2,535,000			-	2,535,000	45,000		60,000	2,430,000		2,535,000
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,094,284	493,400		1,587,684	(120,000)		(120,000)	1,467,684		144,820		1,322,864		1,467,684
Solid Waste Complex	4,520,900		2,541,000	-		7,061,900	(136,300)		(136,300)	6,925,600	219,357	232,451		6,473,792		6,925,600
Cowichan Flood Management	150,000					150,000				150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	-					-			-	-				-		-
Liquid Waste Plan South Sector	7.050					-			-	-				-		-
Street Lighting - Mesachie	7,250	20,000				7,250			-	7,250				7,250		7,250
Street Lighting - Youbou		36,000	070	50		36,000			-	36,000				36,000		36,000
Street Lighting - Brentwood	6.000		270	50		320			-	320				320		320
Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				6,000 34,000		6,000
Street Lighting - Honeymoon Bay	34,000		2,500	100		34,000 2,600			-	34,000 2,600				34,000 2,600		34,000
Street Lighting - Mill Bay Street Lighting - Cobble Hill		2,300	2,500	100		2,800			-	2,800				2,800		2,600 2,300
Critical Street Lighting A	2,800	2,300				2,300				2,800				2,800		2,800
Critical Street Lighting B	1,400					1,400			_	1,400				1,400		1,400
Critical Street Lighting C	3,500					3,500			-	3,500				3,500		3,500
Critical Street Lighting D	950					950			-	950				950		950
Critical Street Lighting E	5,400					5,400			-	5,400				5,400		5,400
Critical Street Lighting I	1,420					1,420			-	1,420				1,420		1,420
Asset Management	1, 120					1,120				1,120				1, 120		., 120
Street Lighting - Wilmot Road	4,500					4,500			-	4,500				4,500		
Street Lighting - Sentinel Ridge	3,900					3,900			-	3,900				3,900		
Street Lighting - Twin Cedars	4,300					4,300			-	4,300				4,300		
Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				4,300		ŇŇ
Mill Springs Street Lighting	14,000					14,000			-	14,000				14,000		N
Satellite Park Water	,	52,000	36,000			88,000	-		-	88,000		11,981		76,019		
			•											, -		

#### Five Year Financial Plan (2018-2022)

(Year 2022)

				(1001 2022)			Transfor from (/to)				CONEDOLL D					
	Funding Sources						Transfer from/(to)				Expenditures					
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Douglas Hill Water	Requisition	51,200	52,000	Revenue	Donothing	103,200	-	T HOL TOUL	-	103,200	Chort Form	11,337	Oupitai	91,863	prior your	103,200
Lambourn Water		44,000	95,000			139,000	_		-	139,000	-	7,088		131,912		139,000
Arbutus Mountain Water		112,410	52,000		_	164,410			_	164,410		8,000	_	156,410		164,410
Fern Ridge Water		22,700	16,000		-	38,700	-		-	38,700		3,000	-	35,700		38,700
Bald Mountain Water System		52,250	30,000			82,250	(10.000)		(10,000)	72,250		0,000		72,250		72,250
Dogwood Ridge Water System		28.850	26,819			55,669	(10,000)		(10,000)	55,669		5,312		50,357		55.669
Arbutus Ridge Water System		20,000	300,000			300,000			-	300,000		6,608		293,392		300,000
Carlton Water System		31,000	16,000			47,000			-	47,000		5,665		41,335		47,000
Shellwood Water System		25,000	23,500			48,500			-	48,500		5,216		43,284		48,500
Woodley Range Water System		29,444	30,000			59,444			-	59,444				59,444		59,444
Burnum Water System		48,000	44,000			92,000	-		-	92,000		22,526		69,474		92,000
Mesachie Lake Water		33,000	23,000			56,000	(3.000)		(3,000)	53,000		22,020		53,000		53,000
Saltair Water		490,000	194,000			684,000	100,000		100,000	784,000			400,000	384,000		784,000
Central Youbou Water Debt		36,850	,			36,850	,		-	36,850		36,850	,			36,850
Youbou Water		178,504	85,000			263,504	-		-	263,504	5,358	8,506	50,000	199,640		263,504
Honeymoon Bay Water		63,000	74,000			137,000	(6,000)		(6,000)	131,000	-	-	00,000	131,000		131,000
Honeymoon Bay (Sutton Cr.) Water Debt		2,623	,			2,623	(0,000)		(0,000)	2,623		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		2,020		25,744		25,744
Cherry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600			-	40,600		40,600
Shawnigan Lake North Water		281,025	286,600			567,625	(0,000)		(0,000)	567,625		257,000		310,625		567,625
Shawnigan Weir		201,020	200,000	1,000		1,000			-	1,000		201,000		1,000		1,000
Kerry Village Water		22,600	44,000	1,000		66,600			-	66,600				66,600		66,600
Wilmot Road Drainage	8,000	22,000	1,000			8,000			-	8,000				8,000		8,000
Santinel Ridge Drainage	6,000					6,000			-	6,000				6,000		6,000
<i>i</i> nigan Lake East Drainage	2,150					2,150			-	2,150				2,150		2,150
$\rightarrow$ tus Mountain Drainage	5,000					5,000			-	5,000				5,000		5,000
Lanes Road Drainage	3,800					3,800			-	3,800				3,800		3,800
Bald Mountian Drainage System	5,000					5,000			-	5,000				5,000		5,000
Cobble Hill Drainage System	-					-			-	-				-		-
Arbutus Ridge Drainage System	25,000					25,000			-	25,000				25,000		25,000
Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14,000
Cowichan Bay Sewer	1,000	240,000	300,000			540,000	(4,587)		(4,587)	535,413		132,787	70,000	332,626		535,413
Brulett Sewer System		25,000	24,926	-	-	49,926	(1,001)		(1,001)	49,926		1,976		47,950		49,926
Sentinel Ridge Sewer		52,950	82,000			134,950	-		-	134,950		1,010	-	134,950		134,950
Twin Cedars Sewer		62,320	36,000			98,320	-		-	98,320				98,320		98,320
Lambourn Sewer		40,000	87,959			127,959	-		-	127,959		10,632		117,327		127,959
Arbutus Mountain Sewer		96.000	55,000			151,000	_		-	151,000		10,002		151,000		151.000
Cobble Hill Sewer		57,710	42,000			99,710	_		-	99,710		21,000		78,710		99,710
Mesachie Lake Sewer		38,000	17,354			55,354			-	55,354		16,940		38,414		55,354
Bald Mountian Sewer System		55,000	25,000			80,000	(5,000)		(5,000)	75,000		10,040	-	75,000		75,000
Mill Springs Sewer System		112,329	85,000			197,329	(3,000)		(3,000)	194,329			-	194,329		194,329
Arbutus Ridge Sewer System		112,023	422,755			422,755	(5,000)		(5,000)	417,755		143,284		274,471		417,755
Eagle Heights Sewer			350,000			350,000	124,453		124,453	474,453		140,204		474,453		474,453
Maple Hills Sewer		38.950	18,000			56,950			-	56,950				56,950		56,950
Shawnigan Lake Sewer		160,000	165,000			325,000	(20,000)		(20,000)	305,000		_	20,000	285,000		305,000
Kerry Village Sewer		31,100	80,000	4,000		115,100	(20,000)		(20,000)	115,100	-	6,287		108,813		115,100
Youbou Sewer System		42,000	16,000	7,000		58,000	-		-	58,000	-	0,207	-	58,000		58,000
Elkington Water System						-				-						
Elkington Forest Sewer System		-	-			-				-				-		-
TOTALS	39,916,028	2,781,672	11,824,522	9,705,415	2,535,000	66,762,637	(897,496)	-	(897,496)	65,865,141	1,638,374	5,269,597	2,615,000	56,342,170	-	65,8
-	,	, <b>.</b>	,,	.,,	,,	,	(,)		(,)	· · , · · • , · · ·	.,,	-,,,	,, 0	· · , · · <b>=</b> , · · <b>v</b>		

**B2** 



# **COWICHAN VALLEY REGIONAL DISTRICT**

# **BYLAW NO. 4154**

# A Bylaw for the Purpose of Amending Zoning Bylaw No. 3520 Applicable to Electoral Areas A & C – South Cowichan

**WHEREAS** the *Local Government Act*, hereafter referred to as the "*Act*", as amended, empowers the Regional Board to adopt and amend zoning bylaws;

**AND WHEREAS** the Regional District has adopted a zoning bylaw for Electoral Areas A & C – South Cowichan that being Zoning Bylaw No. 3520;

**AND WHEREAS** the Regional Board voted on and received the required majority vote of those present and eligible to vote at the meeting at which the vote is taken, as required by the *Act*;

**AND WHEREAS** after the close of the notification period and with due regard to the public comments received, the Regional Board considers it advisable to amend Zoning Bylaw No. 3520;

**NOW THEREFORE** the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

# 1. CITATION

This bylaw shall be cited for all purposes as "CVRD Bylaw No. 4154 – Electoral Areas A & C – South Cowichan Zoning Amendment Bylaw (PID: 024-611-859), 2017".

# 2. AMENDMENTS

Cowichan Valley Regional District Zoning Bylaw No. 3520, as amended from time to time, is hereby amended in the following manner:

The following is added to the list of permitted accessory uses in Section 9.1 – Agricultural Resource 1 Zone:

j. 'Secondary dwelling units in areas upon land which a secondary dwelling unit was legally authorized at the date of December 11, 2013.'

# 3. FORCE AND EFFECT

This bylaw shall take effect upon its adoption by the Regional Board.

READ A FIRST TIME this	29 <sup>th</sup>	day of	November .	2017.
READ A SECOND TIME this	29 <sup>th</sup>	day of	November,	2017.
READ A THIRD TIME this	24 <sup>th</sup>	day of	January ,	2018.
ADOPTED this		day of	<u> </u>	2018.

Chairperson

Corporate Secretary



# **COWICHAN VALLEY REGIONAL DISTRICT**

# **BYLAW NO. 4170**

# A Bylaw for the Purpose of Amending South Cowichan Official Community Plan Bylaw No. 3510, Applicable to Electoral Area A – Mill Bay/Malahat, Electoral Area B – Shawnigan Lake, and Electoral Area C – Cobble Hill

**WHEREAS** the *Local Government Act*, hereafter referred to as the "*Act*", as amended, empowers the Regional Board to adopt and amend official community plan bylaws;

**AND WHEREAS** the Regional District has adopted an official community plan bylaw for Electoral Area A – Mill Bay/Malahat, Electoral Area B – Shawnigan Lake, and Electoral Area C – Cobble Hill, that being South Cowichan Official Community Plan Bylaw No. 3510;

**AND WHEREAS** the Regional Board voted on and received the required majority vote of those present and eligible to vote at the meeting at which the vote is taken, as required by the *Act*;

**AND WHEREAS** after the close of the public hearing and with due regard to the reports received, the Regional Board considers it advisable to amend Official Community Plan Bylaw No. 3510;

**NOW THEREFORE** the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

# 1. CITATION

This bylaw shall be cited for all purposes as "CVRD Bylaw No. 4170 – South Cowichan Official Community Plan Amendment Bylaw (1975 Renfrew Road), 2018".

# 2. AMENDMENTS

Cowichan Valley Regional District Official Community Plan Bylaw No. 3510, as amended from time to time, is hereby amended as outlined on the attached Schedules A and B.

# 3. CAPITAL EXPENDITURE PROGRAM

This bylaw has been examined in light of the most recent Capital Expenditure Program and Solid Waste Management Plan of the Cowichan Valley Regional District and is consistent therewith.

# CVRD Bylaw No. 4170

Page 3

READ A FIRST TIME this	10 <sup>th</sup>	day of	January ,	2018.
READ A SECOND TIME this	10 <sup>th</sup>	day of	January ,	2018.
READ A THIRD TIME this		day of	<u> </u>	2018.
ADOPTED this		day of	. <u> </u>	2018.

Chairperson

Corporate Secretary



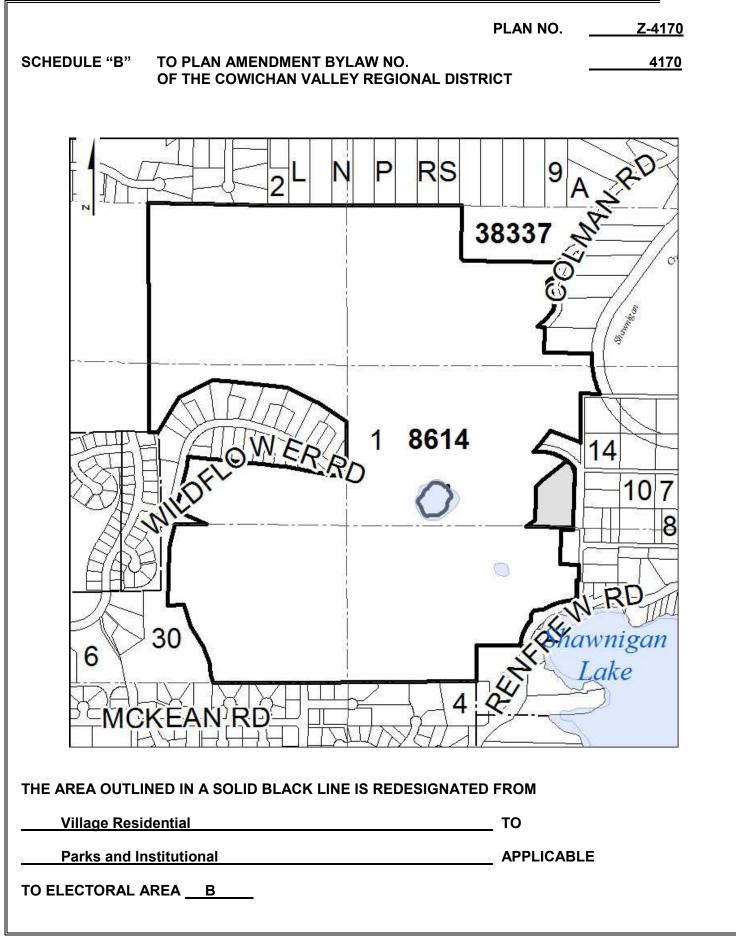
# SCHEDULE "A"

# To CVRD Bylaw No. 4170

Schedule A to Official Community Plan Bylaw No. 3510, is hereby amended as follows:

 That part of Lot 1, Sections 3, 4 and 5, Ranges 2 and 3, Shawnigan District, Plan EPP8614 (PID: 028-580-079), as shown outlined shaded in grey on Plan Number Z-4170 attached hereto and forming Schedule B of this bylaw, be re-designated from Village Residential to Parks and Institutional; and that Schedule B to Official Community Plan Bylaw No. 3510 be amended accordingly.

# BEA2





# **COWICHAN VALLEY REGIONAL DISTRICT**

# **BYLAW NO. 4171**

# A Bylaw for the Purpose of Amending Zoning Bylaw No. 985 Applicable to Electoral Area B – Shawnigan Lake

**WHEREAS** the *Local Government Act*, hereafter referred to as the "*Act*", as amended, empowers the Regional Board to adopt and amend zoning bylaws;

**AND WHEREAS** the Regional District has adopted a zoning bylaw for Electoral Area B – Shawnigan Lake that being Zoning Bylaw No. 985;

**AND WHEREAS** the Regional Board voted on and received the required majority vote of those present and eligible to vote at the meeting at which the vote is taken, as required by the *Act*;

**AND WHEREAS** after the close of the public hearing and with due regard to the reports received, the Regional Board considers it advisable to amend Zoning Bylaw No. 985;

**NOW THEREFORE** the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

# 1. CITATION

This bylaw shall be cited for all purposes as "CVRD Bylaw No. 4171 – Electoral Area B – Shawnigan Lake Zoning Amendment Bylaw (1975 Renfrew Road), 2018".

#### 2. AMENDMENTS

Cowichan Valley Regional District Zoning Bylaw No. 985, as amended from time to time, is hereby amended in the following manner:

a) That Schedule B (Zoning Map) to Electoral Area B – Shawnigan Lake Zoning Bylaw No. 985 is amended by rezoning part of Lot 1, Sections 3, 4 and 5, Ranges 2 and 3, Shawnigan District, Plan EPP8614 (PID: 028-580-079), as shown shaded in grey on Schedule A attached hereto and forming part of this bylaw, numbered Z-4171, from R-3 (Urban Residential) and R-6 (Urban Residential – Mobile Home) to P-1 (Parks and Institutional).

# 3. FORCE AND EFFECT

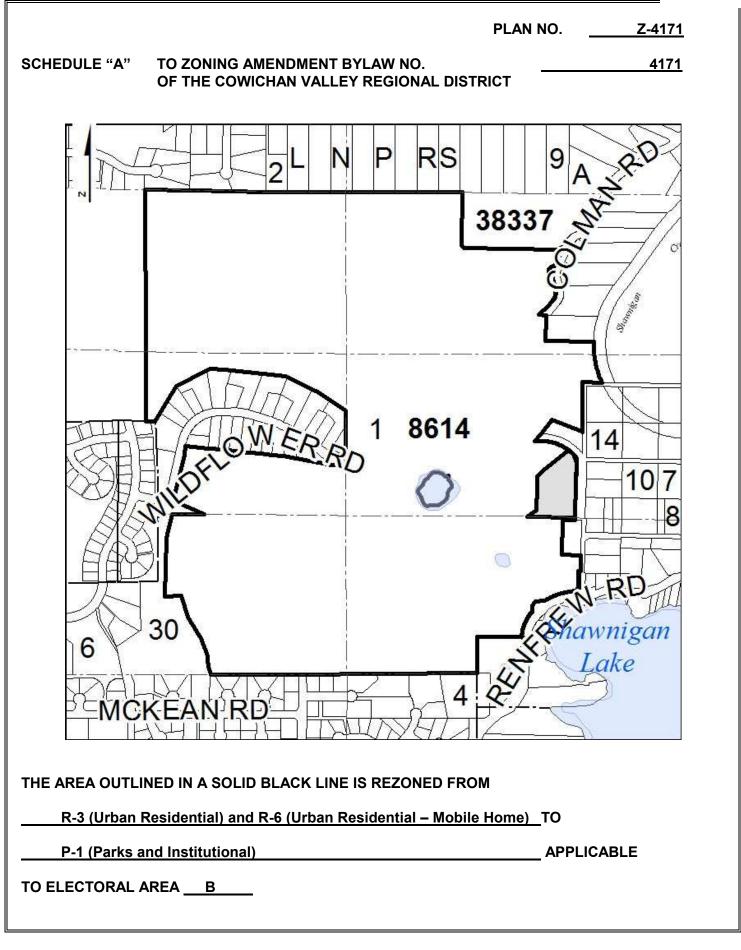
This bylaw shall take effect upon its adoption by the Regional Board.

10 <sup>th</sup>	day of	January ,	2018.
10 <sup>th</sup>	day of	January ,	2018.
	day of		2018.
	day of	<u>,</u>	2018.
		<u>10<sup>th</sup></u> day of day of	<u>10<sup>th</sup></u> day of <u>January</u> , day of <u>,</u>

Chairperson

Corporate Secretary

# BEA3



# NB1

# Purpose:

To discuss the possibility of a brief reopening of the intake period for 2018 Regional Grant in Aid program. If the Board deems it not advisable to reopen the intake period, the Board consider granting an exception to Vancouver Island Windsport Society and accept their application after the deadline.

# Background:

The work of Grant in Aid Select Committee recommended new policies and the creation of a function that was adopted by the Board in late 2017. The new policy guidelines and application were posted on the CVRD website January 3, 2018 and the intake period closed 28 days later on January 31, 2018. Advertising took place during the intake period.

In May 2017, the Grant in Aid Policy in force was inadvertently suspended and removed from the CVRD website without notification to, or authorization from, the CVRD Board of Directors.

Organizations were referred to the CVRD website from June through the end of 2017. One such group was Vancouver Island Windsport Society(Windfest). As late as Christmas 2017, they had made multiple attempts to access information and the Grant In Aid application from the CVRD website, and each time was met with a "policy under review" response. Their next attempt to acquire the application was earlier this month, when they were informed the intake deadline had passed.

# **Resolution:**

# (Option 1)

For the purpose of ensuring fairness and transparency in the transition to the new Regional Grant in Aid policy and procedure, the CVRD Board extend the 2018 Regional Grant in Aid intake period to March 31, 2018.

# OR

# (Option 2)

That the Vancouver Island Windsport Society's late application be accepted and included for consideration in the 2018 Regional Grant in Aid program.