



COWICHAN VALLEY REGIONAL DISTRICT

Bylaw No. 4299

(As Amended by Bylaws No. 4318)

**CVRD BYLAW NO. 4299
- "Five Year Financial Plan (2020 – 2024) Bylaw, 2020"**

**CONSOLIDATED FOR CONVENIENCE ONLY
(April 17, 2020)**

The amendment bylaw(s) listed below have been incorporated into enactment Bylaw No. 4299 for convenience purposes only. Persons making use of the consolidated version of Bylaw No.4299 are advised that it is not a legal document and that for the purpose of interpreting and applying the law, the original bylaw(s) must be consulted. Certified copies of original bylaw(s) are available through the Corporate Officer's office.

AMENDMENT BYLAW

Bylaw No. 4318 (Schedule A & B only)

EFFECTIVE DATE

March 11, 2020



COWICHAN VALLEY REGIONAL DISTRICT

Bylaw No. 4299 – Consolidated for Convenience With Amending Bylaw No. 4318

A Bylaw to Adopt the 5 Year Financial Plan for the Years 2020 - 2024

WHEREAS the Board of the Cowichan Valley Regional District shall, pursuant to Section 374 of the *Local Government Act*, adopt by bylaw a five year financial plan:

AND WHEREAS an expenditure not provided for in the financial plan or the financial plan as amended is not lawful unless for an emergency that was not contemplated;

NOW THEREFORE the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. CITATION

This bylaw may be cited for all purposes as "**CVRD Bylaw No. 4299 - Five Year Financial Plan (2020 – 2024) Bylaw, 2020**".

2. DEFINITION

"Emergency" means a present or imminent event that:

- a) is caused by accident, fire explosion or technical failure or by the forces of nature; and
- b) requires prompt coordination of action or special regulation of persons or property to protect the health, safety or welfare of people, or to limit damage to property.

3. FIVE YEAR FINANCIAL PLAN

That Schedule A and Schedule B attached to this bylaw are hereby adopted as the Financial Plan for the Cowichan Valley Regional District for the period January 1, 2019 to December 31, 2023.

4. AMENDMENTS

The Financial Plan may be amended in the following manner:

- a) The Board may authorize amendments to the plan for Emergencies as defined herein;
- b) Funds may be re-allocated in accordance with the Cowichan Valley Regional District's Purchasing Policy.

READ A FIRST TIME this 11th day of December, 2019.

READ A SECOND TIME this 11th day of December, 2019.

READ A THIRD TIME this 11th day of December, 2019.

ADOPTED this 11th day of December, 2019.

Aaron Stone
Chairperson

Angie Legault
Corporate Officer

SUMMARY OF 5 YEAR FINANCIAL PLAN**2020 - 2024**

	2020	2021	2022	2023	2024
SUMMARY OF REVENUE					
Tax Requisition	\$42,808,496	\$45,003,244	\$45,595,423	\$46,656,696	\$47,572,907
Parcel Taxes	2,631,991	2,978,305	3,036,759	3,046,229	3,145,201
Fees & Charges	13,118,601	16,291,519	16,513,413	16,710,346	17,040,882
Other Revenue	25,845,893	28,483,605	15,632,633	15,489,208	15,305,646
Proceeds of Borrowing	8,152,984	4,754,000	300,000	650,000	150,000
	<u>\$92,557,965</u>	<u>\$97,510,673</u>	<u>\$81,078,229</u>	<u>\$82,552,479</u>	<u>\$83,214,636</u>
Transfers from (to)					
- Special Funds	6,898,019	\$589,517	\$699,823	\$221,070	(\$642,685)
- Surplus - Prior Year	1,021,775	21,279	-	-	-
Total Transfers	<u>\$7,919,794</u>	<u>\$610,796</u>	<u>\$699,823</u>	<u>\$221,070</u>	<u>(\$642,685)</u>
TOTAL REVENUE	<u>\$100,477,759</u>	<u>\$98,121,469</u>	<u>\$81,778,052</u>	<u>\$82,773,549</u>	<u>\$82,571,951</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$1,726,103	\$1,246,016	\$1,104,530	\$992,961	\$474,306
Long Term	5,068,744	5,370,706	5,366,687	5,200,104	5,016,851
Capital	24,243,980	20,603,850	5,486,650	4,774,275	3,923,000
Other Purposes	69,114,104	70,900,898	69,820,185	71,806,209	73,157,794
Deficit Prior Year	324,828	-	-	-	-
	<u>324,828</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURE	<u>\$100,477,759</u>	<u>\$98,121,470</u>	<u>\$81,778,052</u>	<u>\$82,773,549</u>	<u>\$82,571,951</u>

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2020)

Transfer from/(to)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Special Funds	Special Funds From					Surplus of Prior Year	From Ops Reserve	Total Transfers	Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing			Capital	Feasibility	Gas Tax	(To)	Total Revenue				Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
100 General Government	2,387,307			\$2,857,690		5,244,997	116,953				(415,000)	488,100	\$531,953	605,053	5,850,050	\$33,971		\$5,816,079	5,850,050	
101 Community Health Network				196,938		196,938	-						106,759	106,759	303,697			\$303,697	303,697	
102 V. I. Regional Library	2,058,125			304,211		2,058,125	-							-	2,058,125			\$2,058,125	2,058,125	
106 Malahat Transit			300,000	10,550		614,761	-							-	614,761			\$614,761	614,761	
107 Transit	2,701,783		576,500	183,570		3,461,853	-							-	3,461,853			\$3,461,853	3,461,853	
109 911	1,040,568					1,040,568	(50,000)				(50,000)			(50,000)	990,568			\$990,568	990,568	
119 Grants-in-Aid	130,645					130,645	21,884					65,006	21,884	86,890	217,535			\$217,535	217,535	
121 Economic Development	549,042			20,500		569,542	10,000					16,200	10,000	26,200	595,742			\$595,742	595,742	
123 Regional Tourism	120,000			400,000		520,000	-							-	520,000			\$520,000	520,000	
130 Electoral Feasibility Studies	7,230			10,000		17,230	-					35,657		35,657	52,887			\$52,887	52,887	
131 Environmental Initiatives	626,078			2,201,528		2,827,606	50,000					20,995	50,000	70,995	2,898,601			\$2,898,601	2,898,601	
150 Municipalities - M.F.A. Debi				3,299,409		3,299,409	-							-	3,299,409		\$3,299,409		3,299,409	
199 Parks, Recreation, Culture & Facilities				670,959		670,959	56,554							56,554	727,513			\$727,513	727,513	
200 Administration Building				773,018		773,018	(57,766)							(57,766)	715,252			\$715,252	715,252	
205 Emergency Planning	859,770			50,000		909,770	(5,000)							(5,000)	904,770			\$904,770	904,770	
230 Community Parks	2,174,502		2,000	38,940	760,000	2,975,442	1,188,059	275,000	937,493	(\$24,434)	20,460		1,208,519	4,183,961	\$406,698	\$1,914,993	\$1,862,270	\$4,183,961	4,183,961	
250 Electoral Area Services	906,425					906,425	80,000						80,000	80,000	986,425			\$986,425	986,425	
279 Parks & Trails	920,537			32,090		952,627	45,000						45,000	45,000	997,627		3,787	\$997,627	997,627	
280 Regional Parks	\$1,186,883			7,650	161,350	1,355,883	64,275				43,650	64,275	107,925	1,463,808	96,160	255,000	\$1,112,648	\$1,463,808	1,463,808	
281 Bright Angel Park	67,445		4,500			71,945	42,858		42,858					-	114,803		42,858	\$71,945	114,803	
282 South Cowichan Community Parks	15,000					15,000	2,055					2,055		2,055	17,055			\$17,055	17,055	
283 Kinsol Trestle	107,625					107,625	(54,625)							(54,625)	53,000			\$53,000	53,000	
285 Regional Parkland Acquistior	250,000					250,000	532,542						600,000	532,542	782,542	\$74,150	700,000	\$8,392	782,542	
310 Animal Control	68,249			57,494		125,743	-							-	125,743			\$125,743	125,743	
320 Building Inspector	\$345,344			692,684		1,038,028	82,273						82,273	82,273	1,120,301		7,542	\$1,030,486	1,120,301	
325 Community Planning	2,430,678		199,350	750		2,630,778	40,247				(6,500)		46,747	40,247	2,671,025		39,016	\$2,604,527	2,748,200	
328 Bylaw Enforcement	\$692,810			86,500		779,310	35,000				(10,000)		45,000	35,000	814,310		45,000	\$761,768	814,310	
350 North Oyster Fire Protection	459,417		113,681	24,058		597,156	65,772	41,314				24,458	65,772	662,928	191,027	127,000	\$325,993	\$662,928	662,928	
351 Mesachie Lake Fire Protection	61,030			30,970		92,000	6,000						11,000	6,000	98,000			\$98,000	98,000	
352 Lake Cowichan Fire Protection	\$332,952					332,952	-							-	332,952			\$332,952	332,952	
353 Saltair Fire Protection	195,784					195,784	-							-	195,784			\$195,784	195,784	
354 Sahtlam Fire Protection	381,071		3,191	26,965		411,227	(64,507)				(64,507)			(64,507)	346,720		38,991	\$293,976	346,720	
355 Malahat Fire Protection	194,167		59,221	24,058		277,446	86,000		15,000	(16,000)			87,000	86,000	363,446		21,582	\$239,864	363,446	
356 Eagle Heights Fire Protection	237,891					237,891	22,986	22,986					22,986	22,986	260,877			\$260,877	260,877	
357 Honeymoon Bay Fire Protection	193,181			25,180		218,361	(20,000)							(20,000)	198,361			\$198,361	198,361	
358 Youbou Fire Protection	152,054			24,950		177,004	100,000						100,000	100,000	277,004		100,000	\$177,004	277,004	
400 Arts and Culture	130,000					130,000	51,357						51,357	51,357	181,357			\$181,357	181,357	
405 Cowichan Lake Recreation	2,794,368		428,410	19,121		3,241,899	(92,378)			(133,300)			40,922	(92,378)	3,149,521		92,828	\$2,584,814	3,149,521	
411 Kerry Park Recreation	3,056,078		815,614	1,383,987	413,483	5,669,162	234,946	119,500	115,446			16,600		251,546	5,920,708		205,519	\$3,658,561	5,920,708	
417 Kerry Park Aquatic Service	100,000					100,000	-							-	100,000			\$100,000	100,000	
420 Island Savings Centre	4,763,652		2,027,321	507,057	415,000	7,713,030	(251,260)						124,050	(251,260)	7,461,770		\$118,644	\$6,458,450	6,748,000	
435 Theatre Grant - Area A	46,560					46,560	-							-	46,560			\$46,560	46,560	
436 Theatre Grant - Area B	75,530					75,530	-							-	75,530			\$75,530	75,530	
437 Theatre Grant - Area C	\$88,109					88,109	-							-	88,109			\$88,109	88,109	
438 Theatre Grant N. Cowichan	\$144,833					144,833	-							-	144,833			\$144,833	144,833	
439 Theatre Grant - Ladysmith	\$58,355					58,355	-							-	58,355			\$58,355	58,355	
440 Cowichan Sportsplex - Area A	18,327					18,327	-					5		5	18,332			\$18,332	18,332	
442 Cowichan Sportsplex - Area C	17,242					17,242	-							-	17,242			\$17,242	17,242	
443 Cowichan Sportsplex - Area C	10,900					10,900	-							-	10,900			\$10,900	10,900	
444 Cowichan Sportsplex - Area E	13,055					13,055	-							-	13,055			\$13,055	13,055	
450 Recreation Mill Bay	10,000					10,000	-					256		256	10,256			\$10,256	10,256	
451 Recreation Glenora	\$10,163					10,163	-							-	10,163			\$10,163	10,163	
456 Recreation Saltair	36,790					36,790	-							-	36,790		29,850	\$6,940	36,790	
457 Victim Services West	15,000					15,000	-					5		5	15,005			\$15,005	15,005	
458 Cowichan Lake Activity Centre	\$56,076					56,076	-					20		20	56,096			\$56,096	56,096	
459 Victim Services	94,781					94,781	-					201		201	94,982			\$94,982	94,982	
460 Recreation N. Oyster	\$128,062					128,062	-							-	128,062			\$128,062	128,062	
461 Cowichan Aquatic Centre - Area E	\$28,198					28,198	-							-	28,198			\$28,198	28,198	
463 Cowichan Wooden Boat Society	\$16,556					16,556	-							-	16,556			\$16,556	16,556	
464 Shawnigan Lake Community Centre	790,199		553,240	347,094	173,325	1,863,858	451,000	45,994	405,006			25,500		476,500	2,340,358		38,454	\$1,327,300	2,340,358	
465 Cobble Hill Historical Society	1,220					1,220	-							-	1,220			\$1,220	1,220	
466 Cobble Hill Hall	\$22,500					22,500	-							-	22,500			\$20,769	22,500	
467 Shawnigan Lake Historical Society	26,062					26,062	-					16		16	26,078			\$26,078	26,078	
469 Cowichan Station Area Association Area E	\$25,020					25,020	-							-	25,020			\$25,020	25,020	
470 Frank Jameson Centre	40,000					40,000	-							-	40,000			\$40,000	40,000	
472 Senior Centre Grant	17,500					17,500	-					5		5	17,505			\$17,505	17,505	
474 Kaatza Society	\$30,000					30,000	-					10		10	30,010			\$30,010	30,010	
475 Mill Bay/Malahat Historical Society	15,093					15,093	-					3		3	15,096			\$15,096	15,096	
478 Cowichan Station Association Area E	7,697					7,697	-					5		5	7,702			\$7,702	7,702	
480 Cowichan Aquatic Centre - Area F	\$5,046					5,046	-					5		5	5,051			\$5,051	5,051	
481 Cowichan Aquatic Centre - Area	\$5,050					5,050	-							-	5,050			\$5,050	5,050	
488 Shawnigan Basin Society	-					-	-							-	-			\$0	-	
489 Nature and Habitat - Area				365		365	-							-	365			\$365	365	
490 Thetis Island Wharf		15,000				15,000	9,000						9,000	9,000	24,000			\$24,000	24,000	
491 Thetis Island Boat Launch		1,000				1,000	-							-	1,000			\$1,000	1,000	
492 Cowichan Lake Water Protection				828		828	-							-	828			\$828	828	
493 Safer Futures	27,524					27,524	-					51		51	27,575			\$27,575	27,575	
494 Social Planning	50,902					50,902	-					98		98	51,000			\$51,000	51,000	
495 South Cowichan Community Policing	90,000					90,000	-													

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2020)

Transfer from/(to)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Special Funds	Special Funds From			Surplus of Prior Year	From Ops Reserve	Total Transfers	Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing			Capital	Feasibility	Gas Tax				(To)	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
531 South Cowichan Water Study Plan	\$0					-	1,264				-	1,264	1,264	1,264						\$1,264		1,264
532 Drinking Water and Watershed Protection	\$690,081					690,081					109,634		109,634	799,715						\$799,715		799,715
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000								100,000						\$100,000		100,000
540 Liquid Waste Plan South Sector	\$155,797					155,797	3,651				3,651		3,651	159,448						\$158,961	487	159,448
550 Street Lighting - Mesachie	6,600					6,600								6,600						\$6,600		6,600
551 Street Lighting - Youbou		32,000				32,000								32,000						\$32,000		32,000
552 Street Lighting - Brentwood			212	50		262								262						\$242	20	262
553 Street Lighting - Cowichan Bay	5,330					5,330								5,330						\$5,330		5,330
554 Street Lighting - Honeymoon Bay	26,000					26,000								26,000						\$26,000		26,000
555 Street Lighting - Mill Bay			2,400	100		2,500								2,500						\$2,302	198	2,500
556 Street Lighting - Cobble Hill		\$2,100		41		2,141								2,141						\$2,100	41	2,141
557 Critical Street Lighting A	4,307			2,466		6,773								6,773						\$2,952	3,821	6,773
558 Critical Street Lighting B	1,250					1,250								1,250						\$1,250		1,250
559 Critical Street Lighting C	3,100					3,100								3,100						\$3,100		3,100
560 Critical Street Lighting D	500					500								500						\$500		500
561 Critical Street Lighting E	4,900					4,900								4,900						\$4,900		4,900
565 Critical Street Lighting I	\$1,555					1,555								1,555						\$1,555		1,555
571 Asset Management				253,367		253,367	305,308						305,308	558,675						\$558,675		558,675
580 Street Lighting - Wilnot Road	4,350					4,350								4,350						\$4,350		4,350
581 Street Lighting - Sentinel Ridge	3,500					3,500								3,500						\$3,500		3,500
583 Street Lighting - Twin Cedars	3,500					3,500	843						843	4,343						\$3,500	843	4,343
585 Street Lighting - Arbutus Mountain	5,000					5,000								5,000						\$5,000		5,000
586 Mill Springs Street Lighting	12,000					12,000								12,000						\$12,000		12,000
601 Satellite Park Water		49,960	32,870	20,000		102,830								102,830						\$93,857		102,830
603 Douglas Hill Water		51,200	51,425	20,000		122,625	200,000						200,000	322,625			11,337	200,000		\$111,288		322,625
604 Lambourn Water		46,200	110,000	20,000		176,200			200,000					176,200			7,088			\$169,112		176,200
605 Arbutus Mountain Water		34,980	32,500	6,000		73,480								73,480						\$73,480		73,480
606 Malahat Water		28,000	1,100			29,100								29,100						\$27,531	1,569	29,100
608 Fern Ridge Water		21,000	18,655	20,000		59,655								59,655				1,300		\$58,355		59,655
611 Bald Mountain Water System		55,520	33,000			88,520	(4,000)			(4,000)			(4,000)	84,520						\$84,520		84,520
613 Dogwood Ridge Water System		24,090	22,900		13,000	59,990	12,000			5,000	(4,000)		7,000	12,000			5,312	20,000		\$46,278		71,990
615 Arbutus Ridge Water System			290,618			290,618	50,000	50,000						50,000	340,618			6,608	50,000	\$284,010		340,618
616 Carlton Water System		30,000	17,100	24,000		71,100	11,736			11,736				82,836					5,665	\$77,171		82,836
617 Shellwood Water System		24,500	23,100			47,600	230,000			230,000				277,600			5,216	230,000		\$42,384		277,600
618 Woodley Range Water System		29,600	31,000			60,600	180,000			180,000				180,000	240,600				180,000	\$60,600		240,600
619 Burnum Water System		54,000	39,200	200,000		293,200								293,200					13,681	200,000	\$79,519	293,200
620 Mesachie Lake Water		35,600	19,840	19,000		74,440	377,400	122,400						372,400	451,840					\$372,400		451,840
640 Saltair Water		490,000	196,000	28,601	3,700,000	4,414,601	205,500			155,500				4,620,101			4,200,000			\$420,101		4,620,101
652 Central Youbou Water Debt		36,850				36,850	(10,980)						50,000	205,500	(10,980)					\$25,870		25,870
653 Youbou Water		153,660	96,500	551		250,711	532,500	44,000						843,211						\$230,205		843,211
660 Honeymoon Bay Water		62,212	72,000	20,000		154,212					60,000	210,500	592,500	843,211				8,506	604,500	\$142,670	11,542	154,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623														\$0		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744														\$25,744		25,744
670 Cherry Point Water		21,600	16,460	20,000		58,060	5,500			5,500				63,560						\$63,560		63,560
680 Shawnigan Lake North Water		224,820	242,400	102,860	2,080,600	2,650,680	732,600			703,000			29,600	732,600	3,383,280					\$502,680		3,383,280
681 Shawnigan Weir			116,660			116,660								116,660						\$116,660		116,660
690 Kerry Village Water		22,600	47,000	220,000		289,600	25,000			25,000				314,600			220,000			\$94,600		314,600
701 Wilnot Road Drainage	7,000					7,000	4,822						4,822	11,822						\$7,000	4,822	11,822
702 Sentinel Ridge Drainage	4,970					4,970								4,970						\$4,970		4,970
703 Shawnigan Lake East Drainage	2,040					2,040								2,040						\$2,040		2,040
705 Arbutus Mountain Drainage	4,900					4,900								4,900						\$4,900		4,900
707 Lanes Road Drainage	3,800					3,800								3,800						\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200								4,200						\$4,200		4,200
714 Cobble Hill Drainage System	6,800					6,800								6,800						\$6,800		6,800
715 Arbutus Ridge Drainage System	22,000					22,000								22,000						\$22,000		22,000
799 Shawnigan Creek Cleanout System	12,021					19,346								19,346						\$17,021	2,325	19,346
800 Cowichan Bay Sewer		233,500	257,620	24,602		515,722	415,413	540,000			(124,587)			415,413	931,135		35,246	450,000		\$445,889		931,135
801 Brulett Sewer System		24,780	28,800			53,580								53,580					1,976	\$0		53,580
802 Sentinel Ridge Sewer		52,950	94,130	24,000		171,080	50,000	50,000						50,000	221,080			50,000		\$171,080		221,080
803 Twin Cedars Sewer							20,000	20,000						20,000						\$0		20,000
804 Lambourn Sewer		39,000	99,740	64,000		202,740	57,493					2,739		57,493	260,233		10,632	54,754		\$152,108	42,739	260,233
805 Arbutus Mountain Sewer		100,860	56,760	83,000		240,620	10,000			10,000				10,000	250,620			9,819	66,207	\$174,594		250,620
806 Malahat Sewer		30,500	1,100			31,600								31,600						\$29,721	1,879	31,600
809 Cobble Hill Sewer				27,825		27,825								27,825						\$27,825		27,825
810 Mesachie Lake Sewer		36,407	14,900	100,000	251,226	402,533	200,000			200,000				200,000	602,533		7,536	551,226		\$43,771		602,533
811 Bald Mountain Sewer System		65,205	33,76																			

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	100 General Government	2,627,097			\$2,846,029		5,473,126	\$315,000		315,000	5,788,126	\$33,971	-		\$5,754,155	
101 Community Health Network				130,000		130,000		21,279	21,279	151,279				\$151,279		151,279
102 V. I. Regional Library	2,161,031					2,161,031			-	2,161,031				\$2,161,031		2,161,031
103 Homelessness						-			-	-				-		-
106 Malahat Transit	322,833		325,000	10,867		658,700	-		-	658,700				\$658,700		658,700
107 Transit	3,016,153		617,800	113,999		3,747,952	-		-	3,747,952		-		\$3,747,952		3,747,952
109 911	1,066,352			-	-	1,066,352	(75,000)		(75,000)	991,352	-			\$991,352		991,352
119 Grants-in-Aid	153,995					153,995			-	153,995				\$153,995		153,995
121 Economic Development	\$543,148			50,000		593,148	-		-	593,148				\$593,148		593,148
123 Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130 Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131 Environmental Initiatives	670,000			2,080,000		2,750,000	50,000		50,000	2,800,000				\$2,800,000		2,800,000
150 Municipalities - M.F.A. Debt				3,289,409		3,289,409			-	3,289,409		\$3,289,409		-		3,289,409
199 Parks, Recreation, Culture & Facilities				790,353		790,353			-	790,353				\$790,353		790,353
200 Administration Building				868,396		868,396			-	868,396		159,283	117,500	\$591,613		868,396
205 Emergency Planning	886,352		-	25,000		911,352	-		-	911,352	31,302			880,050		911,352
230 Community Parks	2,112,656		3,000	24,000		2,139,656	1,025,000		1,025,000	3,164,656	\$222,949		\$1,400,000	\$1,541,707		3,164,656
250 Electoral Area Services	910,000					910,000			-	910,000				\$910,000		910,000
279 Parks & Trails	943,347					943,347	(\$10,000)		(10,000)	933,347				\$933,347		933,347
280 Regional Parks	\$1,317,975			100,000		1,417,975	(150,000)		(150,000)	1,267,975	94,675		100,000	\$1,073,300		1,267,975
281 Bright Angel Park	89,800		5,000			94,800			-	94,800			20,000	\$74,800		94,800
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	107,625					107,625	350,000		350,000	457,625			435,000	\$22,625		457,625
285 Regional Parkland Acquistion	853,000					853,000	(\$200,000)		(200,000)	653,000	\$74,150		568,850	\$10,000		653,000
310 Animal Control	70,258			58,000		128,258			-	128,258				\$128,258		128,258
320 Building Inspection	\$348,058			725,000		1,073,058			-	1,073,058	7,542			\$1,065,516		1,073,058
325 Community Planning	2,479,292		200,000			2,679,292	(6,500)		(6,500)	2,672,792	39,016			\$2,633,776		2,672,792
328 Bylaw Enforcement	\$704,901		86,500			791,401	(10,000)		(10,000)	781,401	7,542			\$773,859		781,401
350 North Oyster Fire Protection	470,902		115,635			586,537	(90,000)		(90,000)	496,537	165,049			\$331,488		496,537
351 Mesachie Lake Fire Protection	62,556			34,000	19,000	115,556	48,000		48,000	163,556	6,000		100,000	\$57,556		163,556
352 Lake Cowichan Fire Protection	\$342,941					342,941			-	342,941				\$342,941		342,941
353 Saltair Fire Protection	207,536					207,536			-	207,536				\$207,536		207,536
354 Sahtlam Fire Protection	390,500		3,191		-	393,691	(183,691)		(183,691)	210,000	-		50,000	160,000		210,000
355 Malahat Fire Protection	199,000		63,871			262,871	(20,000)		(20,000)	242,871	21,582			\$221,289		242,871
356 Eagle Heights Fire Protection	234,885					234,885	-		-	234,885				\$234,885		234,885
357 Honeymoon Bay Fire Protection	198,000					198,000	15,000		15,000	213,000	-			\$213,000		213,000
358 Youbou Fire Protection	155,000					155,000	-		-	155,000				\$155,000		155,000
400 Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500
405 Cowichan Lake Recreation	2,900,811		484,440	255,000		3,640,251	(313,600)		(313,600)	3,326,651	52,124	430,957	255,000	\$2,588,570		3,326,651
411 Kerry Park Recreation	3,097,200		819,830	64,120	-	3,981,150	440,000		440,000	4,421,150	90,100	99,862	515,000	\$3,716,188		4,421,150
417 Kerry Park Aquatic Service	100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	4,710,217		2,062,929	881,404	385,000	8,039,550	(\$268,000)		(268,000)	7,771,550	\$74,474	\$146,856	\$1,020,000	\$6,530,220		7,771,550
435 Theatre Grant - Area A	46,899					46,899			-	46,899				\$46,899		46,899
436 Theatre Grant - Area B	76,079					76,079			-	76,079				\$76,079		76,079
437 Theatre Grant - Area C	\$88,720					88,720			-	88,720				\$88,720		88,720
438 Theatre Grant N. Cowichan	\$145,887					145,887			-	145,887				\$145,887		145,887
439 Theatre Grant - Ladysmith	\$58,780					58,780			-	58,780				\$58,780		58,780
440 Cowichan Sportsplex - Area A	20,636					20,636		-	-	20,636				\$20,636		20,636
442 Cowichan Sportsplex - Area C	17,506					17,506		-	-	17,506				\$17,506		17,506
443 Cowichan Sportsplex - Area D	11,064					11,064		-	-	11,064				\$11,064		11,064
444 Cowichan Sportsplex - Area E	13,252					13,252		-	-	13,252				\$13,252		13,252
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,366					10,366			-	10,366				\$10,366		10,366
456 Recreation Saltair	60,000					60,000	(\$10,000)		(10,000)	50,000	29,850			\$20,150		50,000
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459 Victim Services	96,202					96,202			-	96,202				\$96,202		96,202
460 Recreation N. Oyster	\$134,465					134,465			-	134,465				\$134,465		134,465

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
461 Cowichan Aquatic Centre - Area E	\$28,566					28,566			-	28,566				\$28,566		28,566
463 Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556
464 Shawnigan Lake Community Centre	774,079		564,305	118,886	-	1,457,270	75,000		75,000	1,532,270	38,455	175,000	\$1,318,815		1,532,270	
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	26,600					26,600			-	26,600				\$26,600		26,600
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480 Cowichan Aquatic Centre - Area I	\$5,111					5,111		-	-	5,111				\$5,111		5,111
481 Cowichan Aquatic Centre - Area F	\$5,111					5,111		-	-	5,111				\$5,111		5,111
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,100					62,100		-	-	62,100				\$62,100		62,100
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				265,000		265,000			-	265,000			-	\$265,000		265,000
576 Engineering Services - Utilities				3,030,053	-	3,030,053	60,000		60,000	3,090,053	47,280	60,000	\$2,982,773		3,090,053	
510 Thetis Island Solid Waste & Recycling		\$33,731				33,731			-	33,731				\$33,731		33,731
515 Curbside Collection			4,072,697	493,900		4,566,597	(120,000)		(120,000)	4,446,597		144,820	\$4,301,777		4,446,597	
520 Solid Waste Complex	5,864,851		3,499,350	481,900		9,846,101	(50,000)		(50,000)	9,796,101	219,433	389,840	-	\$9,186,828		9,796,101
530 Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594		157,594
531 South Cowichan Water Study Plan	\$0					-	1,264		1,264	1,264				\$1,264		1,264
532 Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	6,700					6,700			-	6,700				\$6,700		6,700
551 Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552 Street Lighting - Brentwood			260	50		310			-	310				\$310		310
553 Street Lighting - Cowichan Bay	5,500					5,500			-	5,500				\$5,500		5,500
554 Street Lighting - Honeymoon Bay	27,000					27,000			-	27,000				\$27,000		27,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,500				2,500			-	2,500				\$2,500		2,500
557 Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558 Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559 Critical Street Lighting C	3,200					3,200			-	3,200				\$3,200		3,200
560 Critical Street Lighting D	550					550			-	550				\$550		550
561 Critical Street Lighting E	4,900					4,900			-	4,900				\$4,900		4,900
565 Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571 Asset Management				225,919		225,919	171,178		171,178	397,097				\$397,097		397,097
580 Street Lighting - Wilmot Road	4,400					4,400			-	4,400				\$4,400		4,400
581 Street Lighting - Sentinel Ridge	3,600					3,600			-	3,600				\$3,600		3,600
583 Street Lighting - Twin Cedars	3,500					3,500			-	3,500				\$3,500		3,500
585 Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586 Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601 Satellite Park Water						105,000			-	105,000				\$96,027		105,000
603 Douglas Hill Water		51,200	51,425	20,000		122,625	-		-	122,625		11,337		\$111,288		122,625
604 Lambourn Water		46,200	110,000	20,000		176,200	-		-	176,200		7,088		\$169,112		176,200
605 Arbutus Mountain Water		41,600	52,000	10,000		103,600			-	103,600				\$103,600		103,600

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
606 Malahat Water		28,000	5,000			33,000				33,000				\$33,000		33,000
608 Fern Ridge Water		22,700	18,655	20,000		61,355	-		-	61,355		1,300		\$60,055		61,355
611 Bald Mountain Water System		55,520	40,000			95,520	(6,000)		(6,000)	89,520				\$89,520		89,520
613 Dogwood Ridge Water System		24,900	22,900	-		47,800			-	47,800	2,730	5,312		\$39,758		47,800
615 Arbutus Ridge Water System			299,209			299,209	-		-	299,209		6,608		\$292,601		299,209
616 Carlton Water System		31,000	17,100	24,000		72,100			-	72,100		5,665		\$66,435		72,100
617 Shellwood Water System		25,400	24,000			49,400			-	49,400		5,216		\$44,184		49,400
618 Woodley Range Water System		29,600	32,000			61,600			-	61,600				\$61,600		61,600
619 Burnum Water System		55,700	39,200			94,900			-	94,900		13,681		\$81,219		94,900
620 Mesachie Lake Water		35,600	19,840			55,440	-		-	55,440				\$55,440		55,440
640 Saltair Water		490,000	200,000	653,601		1,343,601	-		-	1,343,601			950,000	\$393,601		1,343,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		25,870		10,980		36,850
653 Youbou Water		153,660	96,500	551	850,000	1,100,711	-		-	1,100,711		8,506	850,000	\$242,205		1,100,711
660 Honeymoon Bay Water		62,212	73,000	20,000		155,212	-		-	155,212				\$155,212		155,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		25,744		\$0		25,744
670 Cherry Point Water		25,000	16,460	20,000		61,460	-		-	61,460				\$61,460		61,460
680 Shawnigan Lake North Water		501,620	242,400	20,350	3,500,000	4,264,370			-	4,264,370		347,200	3,500,000	\$417,170		4,264,370
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water			22,600	47,000	20,000	89,600			-	89,600				\$89,600		89,600
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	5,000			-		5,000			-	5,000				\$5,000		5,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	22,000					22,000			-	22,000				\$22,000		22,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		233,500	300,000	24,602		558,102	(24,587)		(24,587)	533,515		35,246	200,000	\$298,269		533,515
801 Brulett Sewer System		24,780	28,800			53,580	-		-	53,580		1,976		\$51,604		53,580
802 Sentinel Ridge Sewer		52,950	94,130	224,000		371,080	-		-	371,080			200,000	\$171,080		371,080
804 Lambourn Sewer		39,000	99,740	24,000		162,740	-		-	162,740		10,632		\$152,108		162,740
805 Arbutus Mountain Sewer		112,410	66,150	2,500		181,060	-		-	181,060		9,819		\$171,241		181,060
806 Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500		35,500
810 Mesachie Lake Sewer		36,407	14,900	-	-	51,307			-	51,307		14,430		\$36,877		51,307
811 Bald Mountian Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		90,000	114,000	400		204,400			-	204,400				\$204,400		204,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(6,000)		(6,000)	208,933				\$208,933		208,933
815 Arbutus Ridge Sewer System			484,475	-	-	484,475	-		-	484,475		130,295		\$354,180		484,475
820 Eagle Heights Sewer			316,000	24,000		340,000	94,453		94,453	434,453			100,000	\$334,453		434,453
830 Maple Hills Sewer		30,000	20,000			50,000	-		-	50,000				\$50,000		50,000
840 Shawnigan Lake Sewer		167,500	165,000	9,963,500		10,296,000	-		-	10,296,000	9,374	4,289	9,987,500	\$294,837		10,296,000
850 Kerry Village Sewer		29,160	73,228	4,126		106,514	-		-	106,514		6,287		\$100,227		106,514
860 Youbou Sewer System		39,000	16,000			55,000	(7,000)		(7,000)	48,000				\$48,000		48,000
TOTALS	45,003,244	2,978,305	16,291,519	28,483,605	4,754,000	97,510,673	589,517	21,279	610,796	98,121,469	1,246,016	5,370,706	20,603,850	70,900,898	-	98,121,470

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
100 General Government	2,358,339			\$2,677,799		5,036,138	\$228,500		228,500	5,264,638	\$33,971		-	\$5,230,667		5,264,638
101 Community Health Network						-			-	-				-		-
102 V. I. Regional Library	2,269,083					2,269,083			-	2,269,083				\$2,269,083		2,269,083
103 Homelessness						-			-	-				-		-
106 Malahat Transit	341,332		364,200	11,192	-	716,724	-		-	716,724			-	\$716,724		716,724
107 Transit	3,105,683		657,900	144,698		3,908,281			-	3,908,281				\$3,908,281		3,908,281
109 911	1,095,949			-		1,095,949	(100,000)	(100,000)	995,949				-	\$995,949		995,949
119 Grants-in-Aid	153,995					153,995			-	153,995				\$153,995		153,995
121 Economic Development	\$553,966			50,000		603,966	-		-	603,966				\$603,966		603,966
123 Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130 Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131 Environmental Initiatives	680,000			260,000		940,000	50,000	50,000	990,000					\$990,000		990,000
150 Municipalities - M.F.A. Debt				3,279,409		3,279,409			-	3,279,409		\$3,279,409		-		3,279,409
199 Parks, Recreation, Culture & Facilities				806,160		806,160			-	806,160				\$806,160		806,160
200 Administration Building				908,932		908,932			-	908,932		154,070	145,500	\$609,362		908,932
205 Emergency Planning	895,215		-	25,000	-	920,215	(25,000)	(25,000)	895,215		42,514		-	\$852,701		895,215
230 Community Parks	2,162,909		4,000	24,000		2,190,909	(10,000)	(10,000)	2,180,909		\$222,949		\$408,000	\$1,549,960		2,180,909
250 Electoral Area Services	915,000			-		915,000	155,000	155,000	1,070,000					\$1,070,000		1,070,000
279 Parks & Trails	998,778			-		998,778	\$0		-	998,778			\$40,000	\$958,778		998,778
280 Regional Parks	\$1,297,747			-		1,297,747	(150,000)	(150,000)	1,147,747		43,777		125,000	\$978,970		1,147,747
281 Bright Angel Park	91,900		5,000			96,900			-	96,900			20,000	\$76,900		96,900
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	107,625					107,625	(85,000)	(85,000)	22,625					\$22,625		22,625
285 Regional Parkland Acquisition	853,000					853,000	250,000	250,000	1,103,000		\$74,150		\$1,016,850	\$12,000		1,103,000
310 Animal Control	72,823			58,000		130,823			-	130,823				\$130,823		130,823
320 Building Inspection	\$355,019			725,000		1,080,019	-		-	1,080,019	7,542			\$1,072,477		1,080,019
325 Community Planning	2,528,878		200,000			2,728,878	(6,500)	(6,500)	2,722,378		39,016			\$2,683,362		2,722,378
328 Bylaw Enforcement	\$720,378		86,500			806,878	(10,000)	(10,000)	796,878		7,542			\$789,336		796,878
350 North Oyster Fire Protection	480,320		115,635			595,955	(90,000)	(90,000)	505,955		165,049			\$340,906		505,955
351 Mesachie Lake Fire Protection	64,120			6,000		70,120	(5,000)	(5,000)	65,120		6,000			\$59,120		65,120
352 Lake Cowichan Fire Protection	\$353,229					353,229			-	353,229				\$353,229		353,229
353 Saltair Fire Protection	211,687					211,687			-	211,687				\$211,687		211,687
354 Sahtlam Fire Protection	400,000		3,191			403,191	(238,191)	(238,191)	165,000		-			\$165,000		165,000
355 Malahat Fire Protection	204,000		63,871	-		267,871	(20,000)	(20,000)	247,871			21,582		\$226,289		247,871
356 Eagle Heights Fire Protection	239,582					239,582	-		-	239,582				\$239,582		239,582
357 Honeymoon Bay Fire Protection	203,000					203,000	15,000	15,000	218,000					\$218,000		218,000
358 Youbou Fire Protection	158,000					158,000	-		-	158,000				\$158,000		158,000
400 Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500
405 Cowichan Lake Recreation	2,900,911		405,912	76,700		3,383,523	431,076	431,076	3,814,599		-	430,957	743,300	\$2,640,342		3,814,599
411 Kerry Park Recreation	3,179,545		821,930	81,997	-	4,083,472	(50,000)	(50,000)	4,033,472		90,100	99,862	53,000	\$3,790,510		4,033,472
417 Kerry Park Aquatic Service	100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	4,709,405		2,099,249	566,500	-	7,375,154	\$732,000	732,000	8,107,154		\$74,474	\$146,856	\$1,225,000	\$6,660,824		8,107,154
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	47,837					47,837			-	47,837				\$47,837		47,837
436 Theatre Grant - Area B	77,600					77,600			-	77,600				\$77,600		77,600
437 Theatre Grant - Area C	\$90,525					90,525			-	90,525				\$90,525		90,525
438 Theatre Grant N. Cowichan	\$148,804					148,804			-	148,804				\$148,804		148,804
439 Theatre Grant - Ladysmith	\$59,955					59,955			-	59,955				\$59,955		59,955
440 Cowichan Sportsplex - Area A	21,049					21,049			-	21,049				\$21,049		21,049
442 Cowichan Sportsplex - Area C	17,856					17,856			-	17,856				\$17,856		17,856
443 Cowichan Sportsplex - Area D	11,285					11,285			-	11,285				\$11,285		11,285
444 Cowichan Sportsplex - Area E	13,517					13,517			-	13,517				\$13,517		13,517
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,574					10,574			-	10,574				\$10,574		10,574
456 Recreation Saltair	65,000					65,000	(\$15,000)	(15,000)	50,000		30,211			\$19,789		50,000
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459 Victim Services	97,645					97,645			-	97,645				\$97,645		97,645

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	460 Recreation N. Oyster	\$141,188					141,188			-	141,188				\$141,188	
461 Cowichan Aquatic Centre - Area E	\$29,137					29,137				29,137				\$29,137		29,137
463 Cowichan Wooden Boat Society	\$16,556					16,556				16,556				\$16,556		16,556
464 Shawnigan Lake Community Centre	789,311		575,590	93,745		1,458,646	75,000		75,000	1,533,646	38,456		150,000	\$1,345,190		1,533,646
465 Cobble Hill Historical Society	15,000					15,000				15,000				\$15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500				22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	27,132					27,132				27,132				\$27,132		27,132
469 Cowichan Station Area Association Area	\$25,020					25,020				25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000				40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500				17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000				30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100				15,100				\$15,100		15,100
478 Cowichan Station Association Area B	7,697					7,697				7,697				\$7,697		7,697
480 Cowichan Aquatic Centre - Area F	\$5,213					5,213		-		5,213				\$5,213		5,213
481 Cowichan Aquatic Centre - Area I	\$5,213					5,213		-		5,213				\$5,213		5,213
488 Shawnigan Basin Society	-					-				-				\$0		-
489 Nature and Habitat - Area I				365		365				365				\$365		365
490 Thetis Island Wharf		15,000				15,000				15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000				1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828				828				\$828		828
493 Safer Futures	27,575					27,575				27,575				\$27,575		27,575
494 Social Planning	51,000					51,000				51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000				90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900				124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,100					62,100		-		62,100				\$62,100		62,100
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				315,000		315,000				315,000			50,000	\$265,000		315,000
576 Engineering Services - Utilities				3,104,967	-	3,104,967	60,000		60,000	3,164,967	30,566		60,000	\$3,074,401		3,164,967
510 Thetis Island Solid Waste & Recycling		\$34,406				34,406				34,406				\$34,406		34,406
515 Curbside Collection			4,158,732	493,900		4,652,632	(120,000)		(120,000)	4,532,632		144,820		\$4,387,812		4,532,632
520 Solid Waste Complex	6,097,114		3,499,350	481,900		10,078,364	(50,000)		(50,000)	10,028,364	178,609	387,323		\$9,462,432		10,028,364
530 Cowichan Flood Management	161,534					161,534				161,534				\$161,534		161,534
531 South Cowichan Water Study Plan	\$0					-				-				\$0		-
532 Drinking Water and Watershed Protectio	\$750,000					750,000				750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000				100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068				202,068				\$202,068		202,068
550 Street Lighting - Mesachie	6,800					6,800				6,800				\$6,800		6,800
551 Street Lighting - Youbou		35,000				35,000				35,000				\$35,000		35,000
552 Street Lighting - Brentwood			270	50		320				320				\$320		320
553 Street Lighting - Cowichan Bay	5,600					5,600				5,600				\$5,600		5,600
554 Street Lighting - Honeymoon Bay	28,000					28,000				28,000				\$28,000		28,000
555 Street Lighting - Mill Bay			2,500	100		2,600				2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,600				2,600				2,600				\$2,600		2,600
557 Critical Street Lighting A	4,307					4,307				4,307				\$4,307		4,307
558 Critical Street Lighting B	1,300					1,300				1,300				\$1,300		1,300
559 Critical Street Lighting C	3,300					3,300				3,300				\$3,300		3,300
560 Critical Street Lighting D	550					550				550				\$550		550
561 Critical Street Lighting E	5,000					5,000				5,000				\$5,000		5,000
565 Critical Street Lighting I	\$1,943					1,943				1,943				\$1,943		1,943
571 Asset Management				214,363		214,363	106,072		106,072	320,435				\$320,435		320,435
580 Street Lighting - Wilmot Road	4,400					4,400				4,400				\$4,400		4,400
581 Street Lighting - Sentinel Ridge	3,600					3,600				3,600				\$3,600		3,600
583 Street Lighting - Twin Cedars	3,600					3,600				3,600				\$3,600		3,600
585 Street Lighting - Arbutus Mountain	5,000					5,000				5,000				\$5,000		5,000
586 Mill Springs Street Lighting	14,000					14,000				14,000				\$14,000		14,000
601 Satellite Park Water		52,000	36,000	20,000		108,000	-			108,000		8,973		\$99,027		108,000
603 Douglas Hill Water		51,200	52,000	20,000	-	123,200	-			123,200		11,337		\$111,863		123,200
604 Lambourn Water		46,200	113,000	40,000		199,200				199,200		7,088	20,000	\$172,112		199,200

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
605 Arbutus Mountain Water		41,600	52,000	10,000		103,600			-	103,600				\$103,600		103,600
606 Malahat Water		28,000	10,000			38,000			-	38,000				\$38,000		38,000
608 Fern Ridge Water		22,700	18,655	20,000	300,000	361,355		-	-	361,355		1,300	300,000	\$60,055		361,355
611 Bald Mountain Water System		56,700	50,000			106,700	(4,000)	(4,000)	(4,000)	102,700				\$102,700		102,700
613 Dogwood Ridge Water System		26,000	22,900			48,900			-	48,900	2,730	5,312		\$40,858		48,900
615 Arbutus Ridge Water System			308,185			308,185			-	308,185		6,608		\$301,577		308,185
616 Carlton Water System		31,000	32,000	24,000		87,000			-	87,000		19,665	-	\$67,335		87,000
617 Shellwood Water System		25,400	31,500			56,900			-	56,900	7,500	5,216		\$44,184		56,900
618 Woodley Range Water System		30,000	32,000			62,000			-	62,000				\$62,000		62,000
619 Burnum Water System		57,000	39,200			96,200			-	96,200		13,681		\$82,519		96,200
620 Mesachie Lake Water		35,600	27,000			62,600			-	62,600		4,000		\$58,600		62,600
640 Saltair Water		490,000	200,000	3,601		693,601			-	693,601			300,000	\$393,601		693,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		\$10,980		36,850
653 Youbou Water		155,000	96,500	551		252,051			-	252,051		8,506		\$243,545		252,051
660 Honeymoon Bay Water		62,212	74,000	520,000		656,212			-	656,212			500,000	\$156,212		656,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		\$25,744		\$0		25,744
670 Cherry Point Water		26,000	16,460	20,000		62,460			-	62,460				\$62,460		62,460
680 Shawnigan Lake North Water		526,800	242,400	20,350		789,550			-	789,550		347,200		\$442,350		789,550
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600			-	89,600				\$89,600		89,600
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602		564,602	(4,587)	(4,587)	(4,587)	560,015		35,246	200,000	\$324,769		560,015
801 Brulett Sewer System		1,976				1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130			-	171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000			-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806 Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500		35,500
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811 Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)	(5,000)	(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		90,000	114,000	400		204,400			-	204,400				\$204,400		204,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(4,000)	(4,000)	(4,000)	210,933				\$210,933		210,933
815 Arbutus Ridge Sewer System			484,475			484,475			-	484,475		130,295		\$354,180		484,475
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453	94,453	94,453	468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	20,000			58,950			-	58,950				\$58,950		58,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500			-	333,500	9,374		30,000	\$294,126		333,500
850 Kerry Village Sewer		29,160	73,228	4,126		106,514			-	106,514		6,287		\$100,227		106,514
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)	(5,000)	(5,000)	53,000				\$53,000		53,000
TOTALS	45,595,423	3,036,759	16,513,413	15,632,633	300,000	81,078,229	699,823	-	699,823	81,778,052	1,104,530	5,366,687	5,486,650	69,820,185		81,778,051

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	2,405,506			\$2,742,466		5,147,972	\$228,500		228,500	5,376,472			-	\$5,376,472		5,376,472
101 Community Health Network						-			-	-				-		-
102 V. I. Regional Library	2,382,537					2,382,537			-	2,382,537				\$2,382,537		2,382,537
103 Homelessness						-			-	-				-		-
106 Malahat Transit	403,038		392,600	93,928		889,566			-	889,566		-		\$889,566		889,566
107 Transit	3,443,062		701,900	151,933		4,296,895			-	4,296,895		-		\$4,296,895		4,296,895
109 911	1,071,558			-		1,071,558		-	-	1,071,558		-		\$1,071,558		1,071,558
119 Grants-in-Aid	153,995					153,995			-	153,995				\$153,995		153,995
121 Economic Development	\$564,999			50,000		614,999		-	-	614,999				\$614,999		614,999
123 Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130 Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131 Environmental Initiatives	690,000			260,000		950,000	50,000		50,000	1,000,000				\$1,000,000		1,000,000
150 Municipalities - M.F.A. Debt				3,269,409		3,269,409			-	3,269,409		\$3,269,409		-		3,269,409
199 Parks, Recreation, Culture & Facilities				822,283		822,283			-	822,283				\$822,283		822,283
200 Administration Building				858,918		858,918			-	858,918		-	181,275	\$677,643		858,918
205 Emergency Planning	904,167		-	25,000		929,167	(25,000)		(25,000)	904,167	42,514			861,653		904,167
230 Community Parks	2,110,633		4,000	24,000		2,138,633	38,000		38,000	2,176,633	\$223,395		\$365,000	\$1,588,238		2,176,633
250 Electoral Area Services	920,000					920,000		-	-	920,000				\$920,000		920,000
279 Parks & Trails	1,095,170				-	1,095,170	\$0		-	1,095,170			\$0	\$1,095,170		1,095,170
280 Regional Parks	\$1,310,020			100,000		1,410,020	(150,000)		(150,000)	1,260,020	19,100		100,000	\$1,140,920		1,260,020
281 Bright Angel Park	114,050		5,000			119,050			-	119,050			40,000	\$79,050		119,050
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	107,625					107,625	(80,000)		(80,000)	27,625				\$27,625		27,625
285 Regional Parkland Acquistion	853,000					853,000	100,000		100,000	953,000	\$75,623		\$868,000	\$9,377		953,000
310 Animal Control	75,439			58,000		133,439			-	133,439				\$133,439		133,439
320 Building Inspection	\$362,119			725,000		1,087,119			-	1,087,119	7,542			\$1,079,577		1,087,119
325 Community Planning	2,579,455		200,000			2,779,455	(6,500)		(6,500)	2,772,955	41,179			\$2,731,776		2,772,955
328 Bylaw Enforcement	\$736,165		86,500			822,665	(10,000)		(10,000)	812,665	7,542			\$805,123		812,665
350 North Oyster Fire Protection	480,320		115,635			595,955	(90,000)		(90,000)	505,955	165,016			\$340,939		505,955
351 Mesachie Lake Fire Protection	65,723		-	6,000	-	71,723	(5,000)		(5,000)	66,723	6,000	-		\$60,723		66,723
352 Lake Cowichan Fire Protection	\$363,826					363,826			-	363,826				\$363,826		363,826
353 Saltair Fire Protection	215,920					215,920			-	215,920				\$215,920		215,920
354 Sahtlam Fire Protection	410,000		3,191			413,191	(243,191)		(243,191)	170,000			-	170,000		170,000
355 Malahat Fire Protection	209,000		63,871			272,871	250,000		250,000	522,871		21,582	250,000	\$251,289		522,871
356 Eagle Heights Fire Protection	244,374					244,374	-		-	244,374				\$244,374		244,374
357 Honeymoon Bay Fire Protection	208,000					208,000	25,000		25,000	233,000			45,000	\$188,000		233,000
358 Youbou Fire Protection	161,000					161,000	-		-	161,000				\$161,000		161,000
400 Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500
405 Cowichan Lake Recreation	2,767,511		406,594	235,000		3,409,105	(50,000)		(50,000)	3,359,105	-	430,957	235,000	\$2,693,148		3,359,105
411 Kerry Park Recreation	3,243,133		823,050	65,098		4,131,281	(25,000)		(25,000)	4,106,281	90,100	99,862	50,000	\$3,866,319		4,106,281
417 Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	4,744,733		2,136,295	576,546	650,000	8,107,574	\$732,000		732,000	8,839,574	\$68,678	\$146,856	\$1,830,000	\$6,794,040		8,839,574
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	48,793					48,793			-	48,793				\$48,793		48,793
436 Theatre Grant - Area B	79,152					79,152			-	79,152				\$79,152		79,152
437 Theatre Grant - Area C	\$92,336					92,336			-	92,336				\$92,336		92,336
438 Theatre Grant N. Cowichan	\$151,780					151,780			-	151,780				\$151,780		151,780
439 Theatre Grant - Ladysmith	\$61,154					61,154			-	61,154				\$61,154		61,154
440 Cowichan Sportsplex - Area A	21,470					21,470		-	-	21,470				21,470		21,470
442 Cowichan Sportsplex - Area C	18,213					18,213		-	-	18,213				18,213		18,213
443 Cowichan Sportsplex - Area D	11,511					11,511		-	-	11,511				11,511		11,511
444 Cowichan Sportsplex - Area E	13,787					13,787		-	-	13,787				13,787		13,787
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,785					10,785			-	10,785				\$10,785		10,785
456 Recreation Saltair	65,000					65,000			-	65,000			45,000	\$20,000		65,000
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459 Victim Services	99,110					99,110			-	99,110				\$99,110		99,110

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	460 Recreation N. Oyster	\$148,248					148,248			-	148,248				\$148,248	
461 Cowichan Aquatic Centre - Area E	\$29,720					29,720			-	29,720				\$29,720		29,720
463 Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556
464 Shawnigan Lake Community Centre	804,584		587,105	118,377		1,510,066	(25,000)		(25,000)	1,485,066	37,971		75,000	\$1,372,095		1,485,066
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				\$15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	27,675					27,675			-	27,675				\$27,675		27,675
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480 Cowichan Aquatic Centre - Area F	\$5,317					5,317			-	5,317				\$5,317		5,317
481 Cowichan Aquatic Centre - Area I	\$5,317					5,317			-	5,317				\$5,317		5,317
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,100					62,100			-	62,100				\$62,100		62,100
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000			-	270,000			-	\$270,000		270,000
576 Engineering Services - Utilities				3,147,790		3,147,790	60,000		60,000	3,207,790			60,000	\$3,147,790		3,207,790
510 Thetis Island Solid Waste & Recycling		\$36,094				36,094			-	36,094				\$36,094		36,094
515 Curbside Collection			4,246,488	493,900		4,740,388	(120,000)		(120,000)	4,620,388		144,820		\$4,475,568		4,620,388
520 Solid Waste Complex	6,377,936		3,499,350	481,900		10,359,186	(50,000)		(50,000)	10,309,186	178,071	384,810	-	\$9,746,305		10,309,186
530 Cowichan Flood Management	165,572					165,572			-	165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	6,900					6,900			-	6,900				\$6,900		6,900
551 Street Lighting - Youbou		36,000				36,000			-	36,000				\$36,000		36,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,700					5,700			-	5,700				\$5,700		5,700
554 Street Lighting - Honeymoon Bay	29,000					29,000			-	29,000				\$29,000		29,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,600				2,600			-	2,600				\$2,600		2,600
557 Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,300					3,300			-	3,300				\$3,300		3,300
560 Critical Street Lighting D	600					600			-	600				\$600		600
561 Critical Street Lighting E	5,000					5,000			-	5,000				\$5,000		5,000
565 Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571 Asset Management				215,415		215,415	94,395		94,395	309,810				\$309,810		309,810
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600		3,600
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601 Satellite Park Water		53,000	36,000	20,000		109,000			-	109,000		8,973		\$100,027		109,000
603 Douglas Hill Water		51,200	52,000	20,000		123,200			-	123,200		11,337		\$111,863		123,200
604 Lambourn Water		46,200	113,000	20,000		179,200			-	179,200		7,088		\$172,112		179,200

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
605 Arbutus Mountain Water		47,580	52,000	5,000	-	104,580			-	104,580			-	\$104,580		104,580
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000		-	-	82,000	20,000	1,300		\$60,700		82,000
611 Bald Mountain Water System		56,700	60,000			116,700	(5,000)		(5,000)	111,700				\$111,700		111,700
613 Dogwood Ridge Water System		26,000	23,000			49,000			-	49,000	2,730	5,312	-	\$40,958		49,000
615 Arbutus Ridge Water System			317,431			317,431			-	317,431		6,608	-	\$310,823		317,431
616 Carlton Water System		31,000	32,000	24,000		87,000			-	87,000		19,665		\$67,335		87,000
617 Shellwood Water System		25,400	32,500			57,900			-	57,900	7,500	5,216		\$45,184		57,900
618 Woodley Range Water System		32,000	32,000			64,000			-	64,000				\$64,000		64,000
619 Burnum Water System		57,000	40,000			97,000			-	97,000		13,681		\$83,319		97,000
620 Mesachie Lake Water		35,600	28,000			63,600		-	-	63,600		4,000		\$59,600		63,600
640 Saltair Water		490,000	200,000	3,601		693,601			-	693,601			300,000	\$393,601		693,601
652 Central Youbou Water Debt			36,850			36,850			-	36,850		\$25,870		\$10,980		36,850
653 Youbou Water		155,000	96,500	551		252,051		-	-	252,051		8,506	-	\$243,545		252,051
660 Honeymoon Bay Water		62,212	74,000	20,000		156,212		-	-	156,212				\$156,212		156,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		\$25,744		\$0		25,744
670 Cherry Point Water		26,000	16,460	20,000		62,460		-	-	62,460				\$62,460		62,460
680 Shawnigan Lake North Water		529,800	242,400	20,350		792,550			-	792,550		347,200		\$445,350		792,550
681 Shawnigan Weir				1,298		1,298			-	1,298				\$1,298		1,298
690 Kerry Village Water		22,600	48,000	20,000		90,600			-	90,600				\$90,600		90,600
701 Wilmot Road Drainage	7,500			-		7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	6,000					6,000		-	-	6,000				\$6,000		6,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000			-		6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602	-	564,602	(54,587)		(54,587)	510,015		35,246	200,000	\$274,769		510,015
801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130		-	-	171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000		-	-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806 Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500		35,500
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811 Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		100,000	120,000	400		220,400		-	-	220,400				\$220,400		220,400
813 Mill Springs Sewer System		122,933	93,000			215,933	(2,000)		(2,000)	213,933				\$213,933		213,933
815 Arbutus Ridge Sewer System			499,000			499,000			-	499,000		130,295		\$368,705		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	20,000			58,950		-	-	58,950				\$58,950		58,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500		-	-	333,500			30,000	\$303,500		333,500
850 Kerry Village Sewer		6,287	-	-		6,287		-	-	6,287		6,287		\$0		6,287
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)		(5,000)	53,000				\$53,000		53,000
TOTALS	46,656,696	3,046,229	16,710,346	15,489,208	650,000	82,552,479	221,070	-	221,070	82,773,549	992,961	5,200,104	4,774,275	71,806,209	-	82,773,549

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)					Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	100 General Government	2,453,616			\$2,804,035		5,257,651	\$243,500		243,500	5,501,151			-	\$5,501,151	
101 Community Health Network						-			-	-				-		-
102 V. I. Regional Library	2,501,664					2,501,664			-	2,501,664				\$2,501,664		2,501,664
106 Malahat Transit	393,944		417,600	14,346		825,890			-	825,890				\$825,890		825,890
107 Transit	3,516,669		706,900	159,530		4,383,099			-	4,383,099				\$4,383,099		4,383,099
109 911	1,082,274			-		1,082,274			-	1,082,274				\$1,082,274		1,082,274
119 Grants-in-Aid	153,995					153,995			-	153,995				\$153,995		153,995
121 Economic Development	\$576,254			50,000		626,254			-	626,254				\$626,254		626,254
123 Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130 Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131 Environmental Initiatives	700,000			260,000		960,000	50,000		50,000	1,010,000				\$1,010,000		1,010,000
150 Municipalities - M.F.A. Debt				\$3,259,409		3,259,409				3,259,409		\$3,259,409		-		3,259,409
199 Parks, Recreation, Culture & Facilities				838,729		838,729			-	838,729				\$838,729		838,729
200 Administration Building				972,972		972,972			-	972,972			275,000	\$697,972		972,972
205 Emergency Planning	913,209		-	25,000		938,209	(50,000)		(50,000)	888,209				\$845,695		888,209
230 Community Parks	2,101,487		4,000	24,000		2,129,487			-	2,129,487	\$205,949		\$320,000	\$1,603,538		2,129,487
250 Electoral Area Services	925,000					925,000			-	925,000				\$925,000		925,000
279 Parks & Trails	1,005,112				-	1,005,112			-	1,005,112			\$0	\$1,005,112		1,005,112
280 Regional Parks	\$1,418,193			-		1,418,193	450,000		450,000	1,868,193			700,000	\$1,168,193		1,868,193
281 Bright Angel Park	107,000		5,000			112,000			-	112,000			30,000	\$82,000		112,000
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	110,000					110,000	(80,000)		(80,000)	30,000				\$30,000		30,000
285 Regional Parkland Acquisition	853,000				-	853,000	200,000		200,000	1,053,000		\$0	1,033,000	\$20,000		1,053,000
310 Animal Control	78,108			58,000		136,108			-	136,108				\$136,108		136,108
320 Building Inspection	\$369,361			725,000		1,094,361			-	1,094,361				\$1,094,361		1,094,361
325 Community Planning	2,632,045		200,000			2,832,045	(6,500)		(6,500)	2,825,545				\$2,825,545		2,825,545
328 Bylaw Enforcement	\$744,725		86,500			831,225	(10,000)		(10,000)	821,225	3,579			\$817,646		821,225
350 North Oyster Fire Protection	480,320		115,635			595,955	(278,404)		(278,404)	317,551				\$317,551		317,551
351 Mesachie Lake Fire Protection	67,366			6,000		73,366	(5,000)		(5,000)	68,366	6,000			\$62,366		68,366
352 Lake Cowichan Fire Protection	\$374,740					374,740			-	374,740				\$374,740		374,740
353 Saltair Fire Protection	220,238					220,238			-	220,238				\$220,238		220,238
354 Sahtlam Fire Protection	420,000					423,191	(248,191)		(248,191)	175,000				\$175,000		175,000
355 Malahat Fire Protection	214,000		63,871			277,871	(20,000)		(20,000)	257,871		21,582		\$236,289		257,871
356 Eagle Heights Fire Protection	249,261					249,261			-	249,261				\$249,261		249,261
357 Honeymoon Bay Fire Protection	213,000					213,000	(25,000)		(25,000)	188,000				\$188,000		188,000
358 Youbou Fire Protection	164,000					164,000			-	164,000				\$164,000		164,000
400 Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500
405 Cowichan Lake Recreation	2,767,511		460,457	35,000		3,262,968	(50,000)		(50,000)	3,212,968		430,957	35,000	\$2,747,011		3,212,968
411 Kerry Park Recreation	3,297,998		825,575	60,175		4,183,748	(25,000)		(25,000)	4,158,748	90,100		125,000	\$3,943,648		4,158,748
417 Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	4,998,277		2,174,083	586,793		7,759,152	(268,000)		(268,000)	7,491,152	\$0	\$111,231	\$450,000	\$6,929,921		7,491,152
435 Theatre Grant - Area A	49,769					49,769			-	49,769				\$49,769		49,769
436 Theatre Grant - Area B	80,735					80,735			-	80,735				\$80,735		80,735
437 Theatre Grant - Area C	\$94,182					94,182			-	94,182				\$94,182		94,182
438 Theatre Grant N. Cowichan	\$154,816					154,816			-	154,816				\$154,816		154,816
439 Theatre Grant - Ladysmith	\$62,377					62,377			-	62,377				\$62,377		62,377
440 Cowichan Sportsplex - Area A	21,899					21,899			-	21,899				\$21,899		21,899
442 Cowichan Sportsplex - Area C	18,577					18,577			-	18,577				\$18,577		18,577
443 Cowichan Sportsplex - Area D	11,741					11,741			-	11,741				\$11,741		11,741
444 Cowichan Sportsplex - Area E	14,063					14,063			-	14,063				\$14,063		14,063
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$11,001					11,001			-	11,001				\$11,001		11,001
456 Recreation Saltair	63,000					63,000	\$0		-	63,000			40,000	\$23,000		63,000
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459 Victim Services	100,597					100,597			-	100,597				\$100,597		100,597
460 Recreation N. Oyster	\$155,660					155,660			-	155,660				\$155,660		155,660
461 Cowichan Aquatic Centre - Area E	\$30,314					30,314			-	30,314				\$30,314		30,314
463 Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556
464 Shawnigan Lake Community Centre	820,726		598,845	117,992		1,537,563	(25,000)		(25,000)	1,512,563	38,028		75,000	\$1,399,535		1,512,563

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	28,228					28,228			-	28,228				\$28,228		28,228
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480 Cowichan Aquatic Centre - Area F	\$5,423					5,423			-	5,423				\$5,423		5,423
481 Cowichan Aquatic Centre - Area I	\$5,423					5,423			-	5,423				\$5,423		5,423
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,100					62,100			-	62,100				\$62,100		62,100
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000			-	270,000				\$270,000		270,000
576 Engineering Services - Utilities				3,150,889	-	3,150,889	60,000		60,000	3,210,889		60,000		\$3,150,889		3,210,889
510 Thetis Island Solid Waste & Recycling		\$36,816				36,816			-	36,816				\$36,816		36,816
515 Curbside Collection			4,336,000	493,900		4,829,900	(120,000)		(120,000)	4,709,900		144,820		\$4,565,080		4,709,900
520 Solid Waste Complex	6,547,640		3,499,350	481,900		10,528,890	(50,000)		(50,000)	10,478,890	57,906	382,290		\$10,038,694		10,478,890
530 Cowichan Flood Management	169,711					169,711			-	169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		36,000				36,000			-	36,000				\$36,000		36,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			2,600	100		2,700			-	2,700				\$2,700		2,700
556 Street Lighting - Cobble Hill		\$2,700				2,700			-	2,700				\$2,700		2,700
557 Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,400					3,400			-	3,400				\$3,400		3,400
560 Critical Street Lighting D	600					600			-	600				\$600		600
561 Critical Street Lighting E	5,100					5,100			-	5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571 Asset Management				218,731		218,731	92,044		92,044	310,775				\$310,775		310,775
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	3,700					3,700			-	3,700				\$3,700		3,700
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601 Satellite Park Water		53,000	36,000	20,000		109,000	-		-	109,000		8,973		\$100,027		109,000
603 Douglas Hill Water		52,000	52,000	20,000		124,000	-		-	124,000		11,337		\$112,663		124,000
604 Lambourn Water		46,200	113,000	20,000		179,200			-	179,200		7,088		\$172,112		179,200
605 Arbutus Mountain Water		47,580	54,000			101,580			-	101,580				\$101,580		101,580
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000			-	82,000	20,000	1,300		\$60,700		82,000
611 Bald Mountain Water System		56,700	60,000			116,700	(5,000)		(5,000)	111,700				\$111,700		111,700
613 Dogwood Ridge Water System		28,850	23,000			51,850			-	51,850	2,730	5,312		\$43,808		51,850
615 Arbutus Ridge Water System			317,431			317,431			-	317,431		6,608		\$310,823		317,431

**Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
616 Carlton Water System		32,000	32,000	24,000		88,000			-	88,000		19,665		\$68,335		88,000
617 Shellwood Water System		25,400	33,500			58,900			-	58,900	7,500	5,216		\$46,184		58,900
618 Woodley Range Water System		32,000	32,000		-	64,000		-	-	64,000			-	\$64,000		64,000
619 Burnum Water System		59,000	42,000			101,000			-	101,000		13,681		\$87,319		101,000
620 Mesachie Lake Water		35,600	28,000			63,600		-	-	63,600		4,000		\$59,600		63,600
640 Saltair Water		490,000	200,000	3,601		693,601		-	-	693,601			300,000	\$393,601		693,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		157,000	96,500	551		254,051		-	-	254,051		8,506		\$245,545		254,051
660 Honeymoon Bay Water		62,212	74,000	20,000		156,212		-	-	156,212				\$156,212		156,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		28,000	16,460	20,000		64,460		-	-	64,460				\$64,460		64,460
680 Shawnigan Lake North Water		529,800	242,400	20,350		792,550			-	792,550		347,200		\$445,350		792,550
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		22,600	48,000	20,000		90,600		-	-	90,600			-	\$90,600		90,600
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	6,000					6,000		-	-	6,000				\$6,000		6,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602		564,602	(54,587)		(54,587)	510,015		-	200,000	\$310,015		510,015
801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130		-	-	171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000		-	-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811 Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		160,000	220,000	400		380,400		-	-	380,400				\$380,400		380,400
813 Mill Springs Sewer System		122,933	93,000			215,933	(2,000)		(2,000)	213,933				\$213,933		213,933
815 Arbutus Ridge Sewer System			499,000			499,000		-	-	499,000		130,295		\$368,705		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	20,000		150,000	208,950		-	-	208,950			150,000	\$58,950		208,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500			-	333,500			30,000	\$303,500		333,500
850 Kerry Village Sewer		6,287	-	-		6,287		-	-	6,287		6,287		\$0		6,287
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)		(5,000)	53,000				\$53,000		53,000
TOTALS	47,572,907	3,145,201	17,040,882	15,305,646	150,000	83,214,636	(642,685)	-	(642,685)	82,571,951	474,306	5,016,851	3,923,000	73,157,794	-	82,571,951